



**STAFF REPORT
ACTION REQUIRED**

**Budget Committee Recommended
2008 Capital Budget and 2009 – 2012 Capital Plan**

Date:	November 21, 2007
To:	Executive Committee
From:	City Manager Deputy City Manager and Chief Financial Officer
Wards:	All
Reference Number:	P:\2007\Internal Services\FP\ec07032Fp (AFS #6060)

SUMMARY

This report presents the City of Toronto Budget Committee (BC) Recommended 2008 Capital Budget and 2009 - 2012 Capital Plan, and recommends approval of 2008 cash flow and future years' commitments for capital projects, authority for the Mayor and the Deputy City Manager and Chief Financial Officer to negotiate and enter into agreements for the issuance of debentures in 2008 to support the City's capital program.

Furthermore, the report recommends approval of the 2009 – 2012 Capital Plan, which will form the basis for developing future capital budgets, in accordance with the City's multi-year financial planning and budgeting process.

2008 – 2012 Capital Budget and Plan

The Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan builds on the foundation established in the 2007 – 2011 Council Approved Capital Budget and Plan. The Capital Budget and Plan invests in capital projects that fulfil Council's strategic priorities, and maintain the City's existing infrastructure and physical assets in a state of good repair. Over the five-years 2008 – 2012, recommended capital spending totals \$8.487 billion (including Toronto Parking Authority of \$136.196 million) of which \$6.449 billion or 76% is allocated to health and safety, legislated and state of good repair projects. While emphasis has been placed on maintaining and protecting the City's infrastructure and physical assets, the capital budget and plan also provides for growth in strategic areas and priority service expansion projects in key Program areas to accommodate service demands and expectations of the public.

The Budget Committee Recommended Tax Supported 2008 Capital Budget and 2009 –

2012 Capital Plan totals \$8.351 billion (excluding 2007 carry forward projects) as shown in Table 1. TTC alone accounts for more than one-half of the five-year capital spending plan. As indicated in Table 1 below, the TTC 2008 Capital Budget and 2009 – 2012 Capital Plan (inclusive of Spadina Subway extension) is \$4.344 billion - 52% of the City's recommended capital spending plan; and Transportation Services totals \$1.132 billion or 14% of the total capital spending plan. Between them, TTC and Transportation Services comprise two-thirds of the Capital Budget and Plan.

Table 1 2008 Tax Supported Capital Budget and 2009 - 2012 Capital Plan Commitments and Estimates (in \$000)									
	Approved 2007	2008 Budget	Capital Plan					2008 - 2012	% of Total
			2009	2010	2011	2012	2009 - 2012		
Citizen Centred Services "A"	113,600	127,340	115,942	103,478	84,390	80,469	384,279	511,619	6.1%
Citizen Centred Services "B"	336,716	387,680	383,483	421,057	351,250	342,331	1,498,121	1,885,801	22.6%
Internal Services	117,560	117,866	145,541	125,522	124,531	103,013	498,607	616,473	7.4%
Other City Programs	33,919	43,251	76,301	93,891	47,143	26,042	243,377	286,628	3.4%
Agencies Boards and Commissions - Excl. TTC	112,450	178,950	139,362	144,422	134,222	110,117	528,123	707,073	8.5%
Total Tax Supported Programs (Excl. TTC)	714,245	855,087	860,629	888,370	741,536	661,972	3,152,507	4,007,594	48.0%
Toronto Transit Commission - Excl. Spadina	717,304	697,248	875,345	770,516	676,609	1,103,705	3,426,175	4,123,423	49.4%
Toronto Transit Commission - Spadina		56,098	131,200	32,752	0	0	163,952	220,050	2.6%
Total Tax Supported Programs	1,431,549	1,608,433	1,867,174	1,691,638	1,418,145	1,765,677	6,742,634	8,351,067	100.0%

Diminished capital reserves and reduced other non-debt funding sources continue to constrain capital spending. Until the City has a share of revenues that grow with the economy, the growth and service improvement requirement will continue to receive limited funding and minimize debt financing. In order to stabilize the increase in debt financing and maintain / enhance the City's credit rating, the recommendations include implementation of Council's 2005 policy decision to increase contribution from current (CFC) funding by 10% annually, which will begin in 2008 and will add \$12.0 million to the 2008 Operating Budget. Notwithstanding significant funding challenges, the 2008 Capital Budget and 2009 – 2012 Capital Plan is fiscally prudent; it balances the capital spending needs for infrastructure maintenance with the objective of ensuring that the City's debt burden is kept within the Council approved debt service charge to property tax ratio of 15%. However, it must be noted that the recommended TTC Budget Capital Budget and Plan is subject to substantial Provincial and Federal funding.

Debt is the primary funding source for the Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan. Totalling \$2.684 billion, debt represents 32% of the five year funding requirement. On average, about \$200.0 million of debt is retired annually. Therefore, after adjusting for retired debt of \$1.000 billion over the five year term of the Capital Plan, new debt will approximate \$1.684 billion. This level of new debt is within affordability limits; however, 81% is allocated to the Toronto Transit

Commission (TTC) leaving little room to fully address the infrastructure maintenance and expansion needs of other City Programs, Agencies, Boards and Commissions.

It is noted that even with capital investments averaging \$1.670 billion per year during the period 2008 - 2012, a substantive infrastructure *gap* exists between capital investment needs and available funds. This gap has resulted in an SOGR backlog for Tax Supported Programs estimated at \$1.671 billion at the end of 2012. Notwithstanding capital funding constraints, infrastructure maintenance backlog has been limited to about 5% of the City's total estimated capital asset value of about \$30 billion (excluding Toronto Water).

Notwithstanding the debt guideline pressure, it must be emphasized that approximately \$106 million is included in Climate Change / Environmental initiatives that are financed from the Strategic Infrastructure Reserve Fund.

Contents

Topic	See page
Summary	1
Recommendations	3
Financial Implication	5
Comments:	
• 2008 Budget Process	11
• CM and DCM & CFO Review	13
• Budget Committee Recommended 2008 – 2012 Capital Budget and Plan	14
• What's in the 2008 Capital Budget – Project Highlights	21

RECOMMENDATIONS

The Budget Committee (BC) recommends that:

- 1) Council approve the Budget Committee Recommended 2008 Tax Supported and Toronto Parking Authority Capital Budget, which incorporates all decisions made at its meeting of November 14, 2007, with total project costs of \$2.983 billion and requiring 2008 cash flows of \$1.937 billion and future year commitments of \$1.251 billion in 2009; \$706.966 million in 2010; \$381.103 million in 2011; \$514.938 million in 2012 and \$767.143 million in 2013 - 2017 as detailed below:

- a) New Cash Flow Funding for:
 - i) new and change in scope projects with a total project cost of \$2.983 billion that require: 2008 cash flow of \$686.418 million and future year commitments of \$637.295 million in 2009; \$415.494 million in 2010; \$214.467 million in 2011; \$455.132 million in 2012 and \$574.210 million in 2013 to 2017 (see Appendix 2.(i));
 - ii) previously approved projects totalling \$2.269 billion requiring: 2008 cash flow of \$945.111 million and future year commitments of \$613.307 million in 2009; \$291.472 million in 2010; \$166.636 million in 2011, \$59.806 million in 2012 and \$192.933 million in 2013 – 2017 (see Appendix 2.(ii));
 - iii) previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$41.418 million, which form part of the affordability target and require Council to reaffirm its commitment; and,
 - b) 2007 cash flow for previously approved projects with carry forward funding from 2007 into 2008 totalling \$305.122 million (see Appendix 2.(iii));
- 2) Council approve financing sources for the Budget Committee Recommended 2008 Tax Supported Capital Budget (including 2007 carry forward projects) comprised of: \$273.941 million from Reserves and Reserve Funds; \$136.000 million of Capital from Current funding; \$34.696 million of Developmental Charge funding; \$288.180 million from other sources; \$299.432 million of Provincial Grants and Subsidies; \$285.964 million of Federal Subsidies; and debt of \$591.692 million (inclusive of 2007 carry forward debt funding of \$132.546 million);
 - 3) Council authorize the Mayor and the Deputy City Manager and Chief Financial Officer to enter into an agreement or agreements with a purchaser or purchasers for the sale and issuance of debentures, to provide an amount in 2008 not to exceed \$500 million;
 - 4) Council approve new debt service costs of \$6.479 million in 2008 and incremental costs of \$34.147 million in 2009; \$47.237 million in 2010; \$47.827 million in 2011; and, \$39.594 million in 2012, for inclusion in the 2008 and future operating budgets;
 - 5) Council consider the operating impacts emanating from approval of the Budget Committee Recommended 2008 Capital Budget of \$9.293 million in 2008 and incremental costs of \$15.692 million in 2009; \$12.299 million in 2010; \$9.755 million in 2011; and, \$5.854 million in 2012, for inclusion in the 2008 and future operating budgets;
 - 6) Council approve the Budget Committee Recommended 2009 – 2012 Capital Plan for the City of Toronto (excluding Toronto Water) totalling \$6.855 billion and comprised

of \$1.898 billion in 2009, \$1.720 billion in 2010; \$1.439 billion in 2011; and \$1.798 billion in 2012;

- 7) Council receive for information the 2008 – 2017 Capital Forecast for the City of Toronto (excluding Toronto Water) totalling \$14.930 billion as detailed by Program, Agency, Board and Commission in Appendix 4;
- 8) Council approve the BC Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan Program Recommendations by Category and Funding Source as detailed in Appendix 5; and,
- 9) Council approve the detailed BC Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan Program Recommendations (Appendix 6);
- 10) Council receive the reports, transmittals and communications that are on file with the City Clerk's Office including Appendix 7 herewith attached, as considered by the Budget Committee at its 2008 Capital Budget review meetings of November 13, 14 and 21, 2007.

FINANCIAL IMPLICATIONS

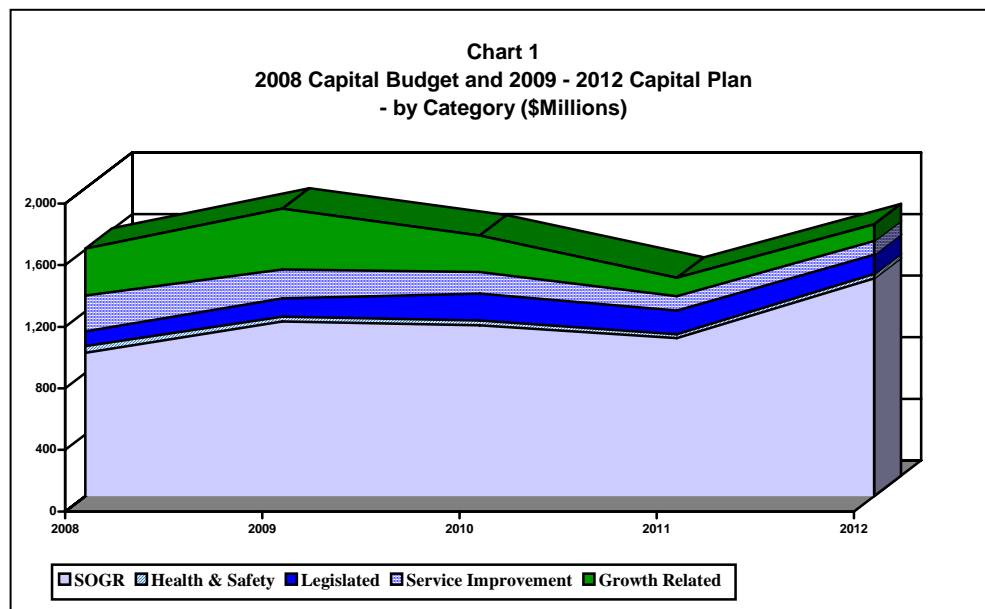
OVERVIEW

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

The 2008 Capital Budget and 2009 - 2012 Capital Plan is prioritized into five categories as shown in Table 2 below. Consistent with Council's directions and guidelines, the recommended Capital Budget and Plan focuses on maintaining and rehabilitating existing infrastructure to support the protection of services that are needed by the citizens of Toronto. Table 2 shows that \$6.443 billion or 77.1 of the 2008 Budget Committee Recommended Tax Supported Capital Budget of \$8.351 billion is allocated to Legislated, Health and Safety, and SOGR projects. This emphasis on protection and preservation of existing infrastructure continues throughout the five-year term of the Capital Plan as graphically illustrated in Chart 1.

Table 2 2008 Rec'd Tax Supported Capital Budget and 2009 - 2012 Capital Plan - by Category and Financing Source								
\$Millions								
Expenditures	2008 Budget	Capital Plan					TOTAL 2008 - 2012	Percent of Total
		2009	2010	2011	2012	TOTAL 2009 - 2012		
Health and Safety	43	33	31	26	29	119	162	1.9%
Legislated	96	117	174	154	126	571	667	8.0%
State of Good Repair	931	1,134	1,110	1,026	1,413	4,683	5,614	67.2%
Service Improvement and Enhancement	234	187	141	93	88	509	743	8.9%
Growth Related	304	396	236	119	110	861	1,165	14.0%
Total Gross Expenditures	1,608	1,867	1,692	1,418	1,766	6,743	8,351	100.0%
Funded By:								
Provincial	265	290	228	185	313	1,017	1,282	15.4%
Federal	282	291	248	236	367	1,142	1,425	17.1%
Development Charge	31	92	25	24	27	169	200	2.4%
Reserve / Reserve Funds	211	203	167	125	131	626	837	10.0%
Capital from Current	136	150	165	182	200	697	833	10.0%
Other	152	207	182	115	76	580	732	8.8%
Debt	459	557	588	483	596	2,225	2,684	32.1%
Debt - Recoverable	72	76	89	68	54	287	358	4.3%
Total Funding	1,608	1,867	1,692	1,418	1,766	6,743	8,351	100.0%

It is noted that despite the growing requirement for investment in infrastructure maintenance, the Five-Year Capital Plan recognizes and addresses the need to also invest in essential service improvement and growth related projects to meet changing priorities and the increasing service demands of a growing population. The Budget Committee recommends capital spending totalling \$1.908 billion, or approximately 23% of the 2008



Capital Budget and 2009 – 2012 Capital Plan on growth-related and service improvement projects.

Provincial and Federal Funding - TTC

Financing sources for the 2008 Capital Budget and 2009 – 2012 Capital Plan are summarized in Table 2. A prevailing assumption of this 5 year Capital Plan is that the Federal and Provincial governments will fund \$2.707 billion or 32% of the five-year Capital, primarily for transit capital expenditures. Investment in transit meets Council's vision of making Toronto a transit friendly and a clean and beautiful City, and addresses the City's strategies on the environment and climate change. However, the City lacks the resources to maintain its vast and aging infrastructure which is critical to its ability to remain the major contributor to the national economy. As a result, the TTC capital budget and plan has significant assumptions related to Provincial and Federal assistance. The Federal and Provincial governments must commit financial assistance to address the sizable transit infrastructure funding gap that continues to undermine the City's competitiveness and to impair its ability to fuel the national economy.

In the absence of sufficient alternative sources of funds, 32% of the five-year capital spending plan or \$2.684 billion is debt financed (see Table 2 above). This does not include recoverable debt of \$358 million, which represents 4.3% of the capital spending plan. (Recoverable debt refers to debt that is fully recoverable from projects that will generate revenues in future years and do not require tax funding.) Other financing sources include: reserve and reserve funds of \$837 million or approximately 10% of total funding requirement; capital from current of \$833 million; development charges of \$200 million and other funding sources of \$732 million, which includes donations, contribution from developers, retained earnings (Toronto Parking Authority), and third party funding.

Sections 71-10 and 71-11 of the Financial Control By-law specify (i) that no expenditure shall be made and no account shall be paid by or on behalf of the City, except with Council approval; and (ii) that no commitment shall be made except where cash flow funding has been provided in the ... capital budget to the satisfaction of the Chief Financial Officer". Therefore, approval of the 2009 – 2012 Capital Plan does not constitute cash flow or spending approval; this is achieved through the approval of the annual capital budget. The Five-Year Capital Plan represents a long-term framework for planning and implementing capital activities, and the basis for developing the annual capital budget.

Debt Financing

Consistent with prior years, debt is the largest funding source for the Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan. As shown in Table 3, Council approved a debt affordability guideline of \$464 million for 2008 and a total of \$2.249 billion for 2008 – 2012. After adjusting for retired debt averaging \$200 million annually, the new debt requirement associated with this debt target is \$264 million for

Table 3 2008 Capital Budget and 2009 - 2012 Capital Plan 2008 - 2012 Debt Guidelines							
	2007 Council Approved Debt/CFC	2008	2009	2010	2011	2012	Total 2008-2012
Baseline Debt (Retire / Reissue)	200	200	200	200	200	200	1,000
New Debt:							
TTC	200	167	200	200	194	194	955
City	107	97	65	74	38	20	294
Total New Debt	307	264	265	274	232	214	1,249
Total Debt	507	464	465	474	432	414	2,249
Capital from Current (CFC)	124	136	150	165	182	200	833
Total Debt & CFC	631	600	615	639	614	614	3,082

2008 and \$1.249 billion for the five years 2008 – 2012. Over the five-year term of the Capital Budget and Plan, \$955 million or 76% of the new debt guideline has been allocated to the Toronto Transit Commission (see Table 3). In part, this is due to the allocation of increased capital from current funding to City municipal operations.

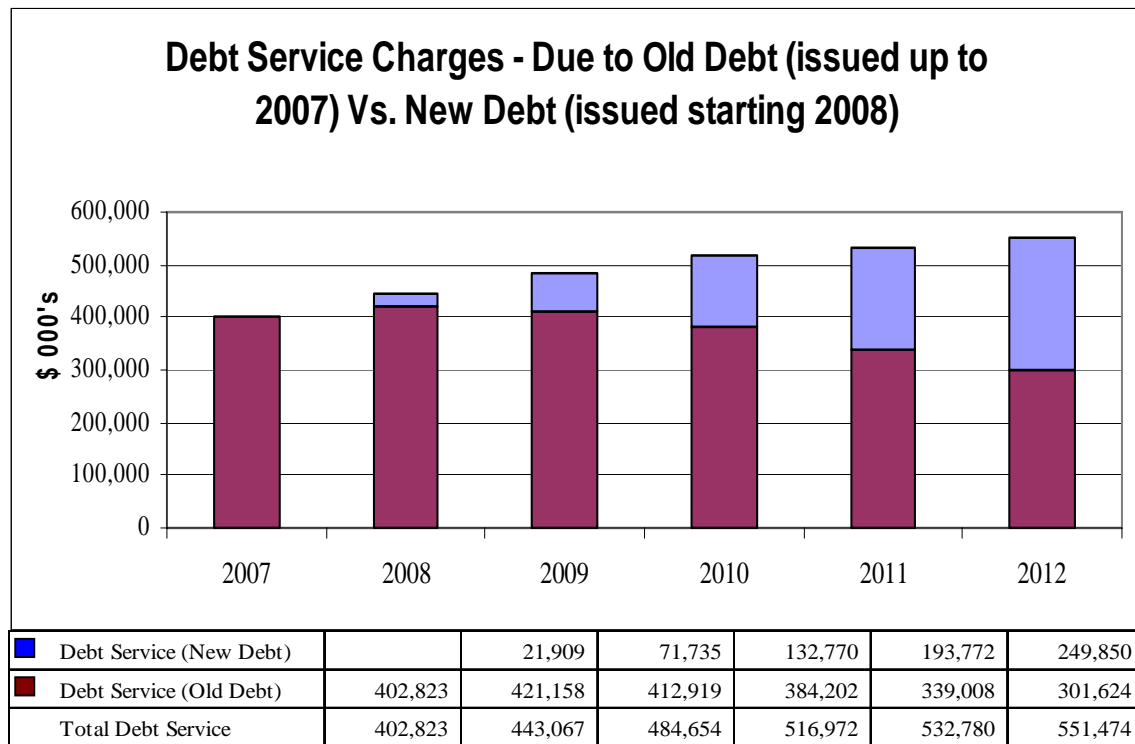
The Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan requires debt financing of \$2.684 billion, approximately 32% of the total funding requirement. This debt level exceeds the 2008 – 2012 debt affordability guidelines by \$434.208 million. It is noted *that \$420.208 million or 97% of the over-target debt amount is attributed to TTC*. The TTC over-target debt amount is driven by the following: advancing the purchase of new subway cars; the purchase of 204 light rail vehicles in 2012; acquisition of new Scarborough Rapid Transit cars and re-signalling of the Yonge / University / Spadina subway. These projects are not affordable within the City's affordable debt guidelines. To secure funding for these initiatives, staff will continue negotiations with the other order s of government with a focus on advancing the Provincial Move Ontario 2020 funding in 2009 – 2012. Since the TTC's capital budget and plan is subject to Provincial and Federal funding, there will be no debt commitment in 2009 – 2012 for the above projects until funding is confirmed.

The Deputy City Manager & Chief Financial Officer confirms that borrowing \$459 million to fund 2008 capital expenditures: (i) can be financed by the issuance of debentures with terms that do not exceed 10 years; and, (ii) is within the City's updated Debt and Financial Obligation Limit. The DCM & CFO further confirms that funds are available from the other funding sources identified in the Budget Committee Recommended 2008 Capital Budget.

Debt Service Ratio

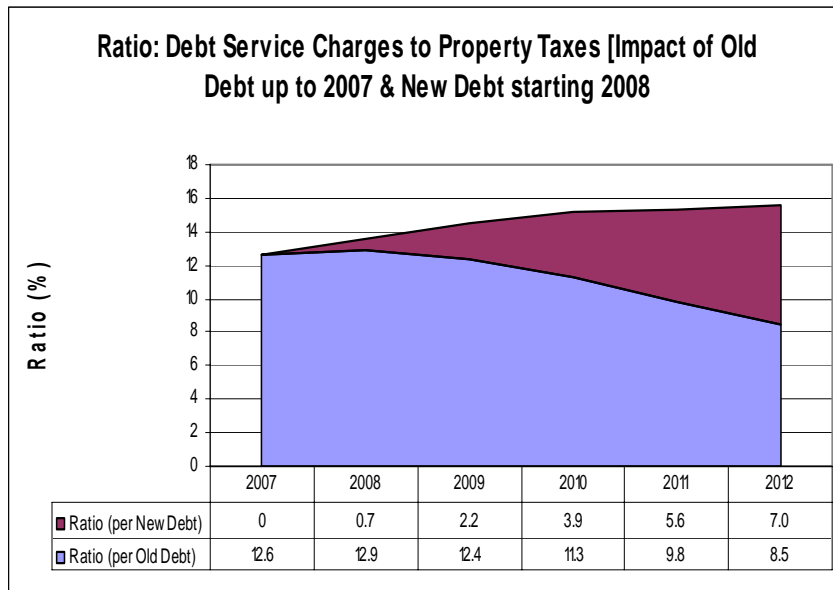
At the meeting of June 27-29, 2006 (Policy and Finance Committee, Report 5, Clause 25) Council affirmed that the maximum limit of debt service charges as a percentage of total property tax be established at 15% as a benchmark for evaluating capital expenditure levels.

At the Budget Committee meeting of October 29, 2007, Staff Recommended a 2008 Capital Budget and 2009-2012 Capital Plan, which incorporated planned debt issuance as follows: \$464 million in 2008, \$465 million in 2009, \$474 million in 2010, \$432 million in 2011 and \$414 million in 2012, excluding financing for Green Lane Landfill (see graph below). Based on the assumptions that the TTC's debt target is met (through increased subsidy or expenditure reductions), the debt service ratio will achieve the policy guideline of less than 15%.



Based on the Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan, total debt service charges are estimated to increase by approximately \$30 million per year, from \$403 million in 2007 to \$551 in 2012, as illustrated below.

The graph below illustrates the progression of the overall ratio over 2008-2012 period from estimated 13.6% in 2008 to 15.5% in 2012. The ratio forecast is comparable to the forecast for the 2007 capital plan, although the new forecast incorporates increased capital from current contributions which will help reduce debt and keep the ratio down. Other factors that could reduce the forecast debt ratio include higher levels of capital



from current funding (such as might be affordable if a share of sales tax revenues were obtained), achieving a 50% operating subsidy for transit which would permit reallocation of Provincial gas tax revenue to capital, upload of funding responsibility for GO Transit capital expansion, greater than assumed property tax revenues, increased development charges funding, or cuts and deferrals to capital expenditures in the Plan.

Authority to Issue Debentures During 2008

The proceeds from debentures to be issued under the authority recommended in this report will be used to finance capital expenditures that have been incurred or committed for approved projects. Authority of up to \$500 million for City purposes is being recommended in order to maintain flexibility and the ability to finance:

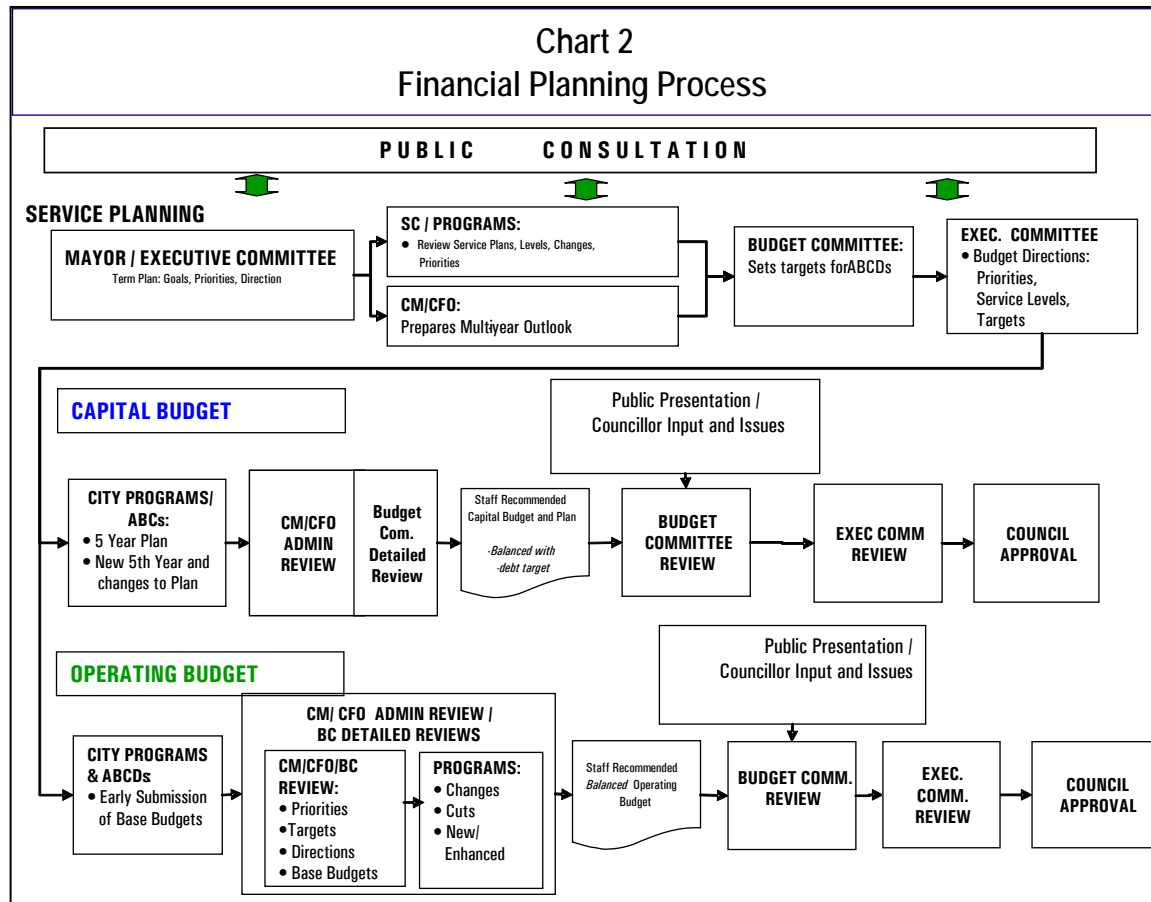
- i) capital expenditures that were previously approved but not yet permanently financed, and;
- ii) debenture requirements as contained in the Budget Committee Recommended 2008 Capital Budget and 2009-2012 Capital Plan that will be considered by Council in December 2007.

During 2007, debt totalling \$300 million was successfully issued in the capital markets with an additional \$200 million recently issued in November 2007.

COMMENTS

The 2008 Capital Budget Process

Chart 2 below illustrates the City of Toronto Financial Planning Process, of which the Capital Budget Process is an integral part. The capital budget and multi-year capital plan details capital projects required to deliver the services and services levels needed by the citizens of Toronto over the long-term, and shows how these projects will be funded.



Key elements of this capital budget process include the following:

- Council establishes priorities and provides upfront directions and guidelines which sets the framework for staff to develop a balanced capital budget that implements its strategic policy agenda; aligns resources to priorities; is based on sound financial management principles; and, meets prescribed budgetary targets;
- The City Manager, and Deputy City Manager and Chief Financial Officer review submissions by City Programs, Agencies, Boards and Commissions to ensure compliance with budget policies, Council directions and that the multi-year capital plan rules of engagement are applied.

- The Budget Committee performs detailed reviews of individual City Program and ABC budgets to confirm that Executive Committee's guidelines and directions are met;
- On behalf of the Executive Committee, the Budget Committee holds formal meetings to hear public presentations and to receive input from councillors on any issues they may raise, and where warranted, recommends amendments to the staff recommended capital budget and plan;
- The Budget Committee recommends a Five-Year Capital Plan (the first year of which represents the capital budget) to the Executive Committee. At a minimum, the 5-year Capital Plan must strategically align resources to Council priorities; highlights expected results and outcomes; and confirm recommended financial strategies;
- The Executive Committee reviews the budget to ensure that it addresses major fiscal and policy issues and confirms the budget as a strategic financial plan that will implement Council policies and priorities, and meet community service demands; and,
- On behalf of the Executive Committee, the Mayor presents the 2008 Capital Budget and 2009 – 2012 Capital Plan to City Council.

On March 7, 2007 Council approved the 2007 Capital Budget and 2008 – 2011 Capital Plan. This first, firm five-year capital plan fulfilled the need for a long-term financial planning perspective that guides strategic financial management and decision making. It also simplified the process of developing subsequent Capital Plans which, for the most part, requires adding a new fifth year (2012), and where warranted, making changes that reflect more current information and assumptions.

To ensure the integrity of the Five-Year Capital Plan, projects are firmly placed in the year in which they will be implemented or developed. Moreover, as a policy and accountability requirement, approved capital investment and funding plans cannot be changed without explicit approval by Council. It is noted that some flexibility is provided by enabling acceleration or deferral of projects but only with the approval of Council. Furthermore, funding associated with acceleration or deferral of specific project(s) in any year, must be fully offset by shifting another project or projects with equal value.

Carry Forward of Previously Approved Project Funding

A capital carry forward project is a previously approved project for which the capital work was not completed on schedule and the associated cash flow budget was not fully spent and / or committed in the year of approval and therefore, the unspent amount, or a portion thereof, is required in future years to complete the project. Key elements of the carry forward policy include the following:

- Cash flow funding approval will continue to exist for one fiscal year subsequent to the year in which the project / sub-project was approved. In effect, City Programs

and ABCs will be allowed to carry forward unspent funds for capital projects / sub-projects for a period of one year subsequent to the year of original approval;

- Carry forward funding requests for projects approved in the previous fiscal year will not form part of the budget year's debt affordability targets. However, Council approval to carry forward the unspent amount must be obtained in order to establish spending authority;
- Where a project is not completed and approved funds are still not fully spent by the end of the second fiscal year, any carry forward funding request will be treated as new and any further spending / funding request will form part of that year's debt affordability targets;
- Change in cash flows and / or project costs that change the scope of projects will not constitute carry forward funding, under the premise of this policy. Change in Scope projects are to be considered new capital projects requiring new funding authority;
- During the capital budget process, City Programs and ABCs will conduct a complete review of all previously approved projects to determine their completion status. Projects that will not be completed by the end of the current fiscal year should be identified for carry forward spending approval in the next fiscal year; and,
- On a project / sub-project basis, the carry forward cash flow amount will not exceed the difference between the actual expenditures and the approved cash flow. Carry forward funding requests included in capital budget submissions are initially based on projected actual expenditures to year-end. Therefore, during the capital budget review process, and again as part of the First Quarter Capital Variance Report of the budget year, City Programs and ABCs will be permitted to update their carry forward requirements.

City Manager and Deputy City Manager & Chief Financial Officer Review

To ensure compliance with capital and financial policies, Council guidelines and direction, and achievement of debt targets, the City Manager (CM) and Deputy City Manager and Chief Financial Officer (DCM & CFO) reviewed the capital plan submissions from City Programs and ABCs and recommended a balanced Five-Year Capital Plan to the Budget Committee. The CM and DCM & CFO reviews focussed on the following:

- Ensuring that assigned debt affordability targets were met;
- Confirming that the capital plans achieved the objective of maintaining existing assets in a state of good repair (SOGR) and that reasonable service improvement and growth demands that achieve Council's priorities were addressed;
- Ensuring that available resources are utilized to mitigate SOGR backlog and risks associated with the delayed maintenance of the City's aging infrastructure;
- Evaluating assumptions and rationale used to confirm that projects included in the capital plan satisfy key Council priorities; and the extent to which needs analysis,

effective scheduling, and ability to spend were factors influencing project prioritization;

- Ensuring that cost-shared partnerships were explored in order to leverage capital program spending;
- Assuring that challenges and risks to effective delivery of services and service levels were appropriately addressed; and,
- Evaluating operating impacts to ensure reasonableness and that the operating budget is not unduly burdened.

City Programs and ABCs exercised due diligence in developing effective capital plans. Despite major capital spending needs, the majority of City Programs achieved their debt. In general, capital plan submissions complied with guidelines, focussed on maintaining existing infrastructure and despite funding constraints, included strategic investments in service improvement and expansion projects in order to satisfy growth demands without compromising health and safety. Nonetheless, some challenges continue to exist: SOGR backlog will continue to increase by an estimated \$245 million from 2008 to 2012, and there continues to be unmet service improvement needs.

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

The Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan satisfies Council's policy agenda, is fiscally responsible and focuses on infrastructure rehabilitation. It places priority on projects that protect the health and safety of citizens, meet legislated requirements, and those that maintain the City's infrastructure and physical assets in a state of good repair. Balancing the extensive capital maintenance needs of the City's massive and aging infrastructure against demands for new investments to satisfy the service and service level requirements of a growing community and emergent priorities is a challenge. Nevertheless, the recommended Capital Budget and Plan strategically addresses these competing demands.

The recommended 2008 Capital Budget and 2009 – 2012 Capital Plan achieves the following objectives:

- It focuses spending on maintaining and protecting the City's infrastructure in order to ensure that services demanded by the citizens of Toronto will be delivered in the long-term.
- It slows down the rate of growth of state of good repair backlog.
- It aligns new investments with the Mayor's and Council's policy agenda, and resources to strategic priorities. It includes reasonable investment in service expansion and growth projects that are critical to the achievement of key priorities such as making a safe city safer, building a clean, green and beautiful waterfront, and making Toronto a transit friendly city.

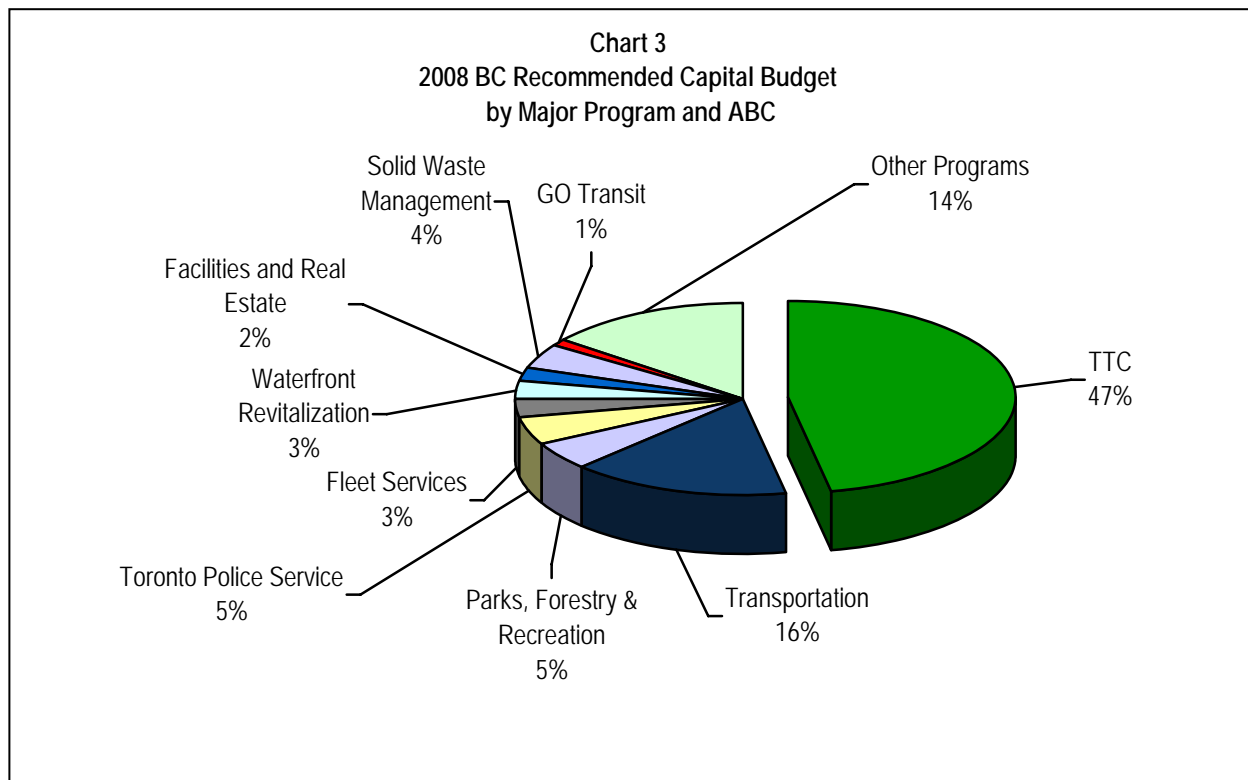
- It meets Council approved 2008 – 2012 affordable debt guidelines (subject to TTC guidelines for Move Ontario 2020 Provincial Funding).

The Budget Committee Recommended Tax Supported 2008 Capital Budget and 2009 – 2012 Capital Plan totals \$8.351 billion (excluding 2007 carryforward projects) as shown in Table 4. TTC alone accounts for more than one half of the five-year capital spending plan. As indicated in Table 4 below, the TTC 2008 Capital Budget and 2009 – 2012 Capital Plan (inclusive of Spadina Subway extension) is \$4.344 billion - 52% of the City's recommended capital spending plan; and Transportation Services totals \$1.132 billion or 14% of the total capital spending plan. Between them, TTC and Transportation Services comprise two-thirds of the Capital Budget and Plan.

Table 4 2008 CAPITAL BUDGET AND 2009 - 2012 CAPITAL PLAN Commitments and Estimates (in \$000)									
	Approved 2007	2008 Budget	Capital Plan					2008 - 2012	% of Total
			2009	2010	2011	2012	2009 - 2012		
Citizen Centred Services "A"	113,600	127,340	115,942	103,478	84,390	80,469	384,279	511,619	6.1%
Citizen Centred Services "B"	336,716	387,680	383,483	421,057	351,250	342,331	1,498,121	1,885,801	22.6%
Internal Services	117,560	117,866	145,541	125,522	124,531	103,013	498,607	616,473	7.4%
Other City Programs	33,919	43,251	76,301	93,891	47,143	26,042	243,377	286,628	3.4%
Agencies Boards and Commissions - Excl. TTC	112,450	178,950	139,362	144,422	134,222	110,117	528,123	707,073	8.5%
Total Tax Supported Programs (Excl. TTC)	714,245	855,087	860,629	888,370	741,536	661,972	3,152,507	4,007,594	48.0%
Toronto Transit Commission - Excl. Spadina	717,304	697,248	875,345	770,516	676,609	1,103,705	3,426,175	4,123,423	49.4%
Toronto Transit Commission - Spadina		56,098	131,200	32,752	0	0	163,952	220,050	2.6%
Total Tax Supported Programs	1,431,549	1,608,433	1,867,174	1,691,638	1,418,145	1,765,677	6,742,634	8,351,067	100.0%

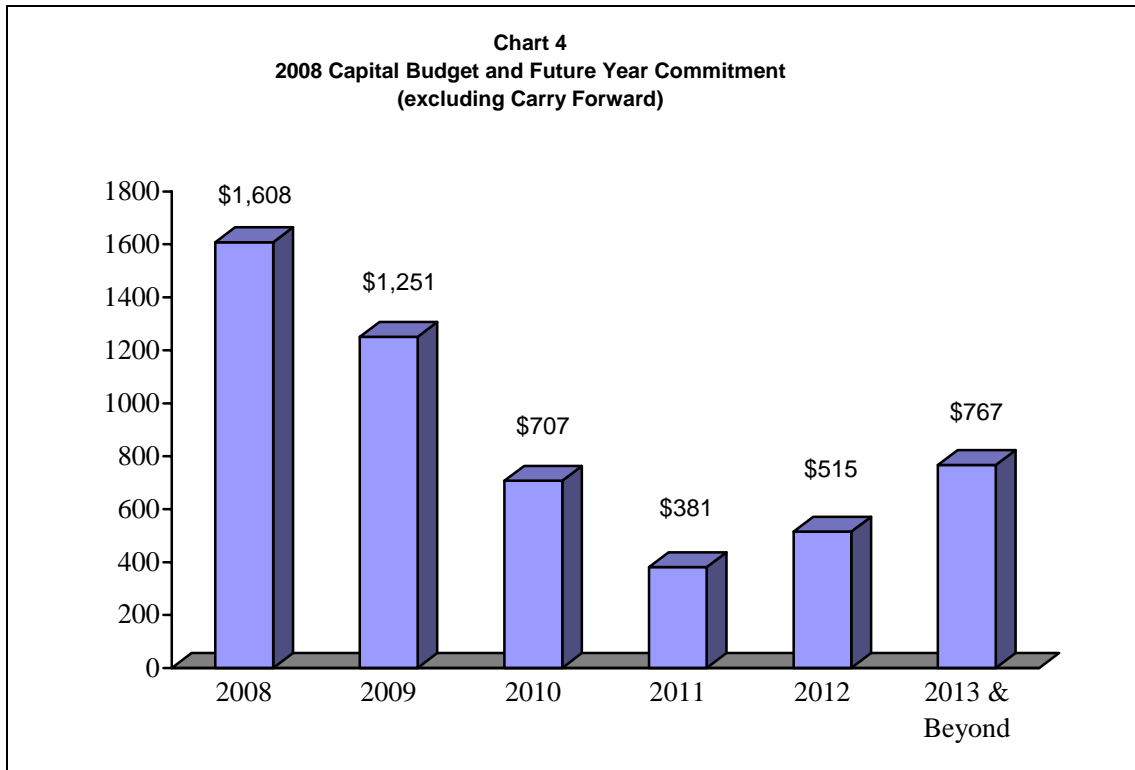
Tax Supported 2008 Capital Budget by Major Program

Chart 3 below shows the BC Recommended Tax Supported 2008 Capital Budget of \$1.608 billion by major Program and ABC. TTC represents approximately one-half of the 2008 Capital Budget, followed by Transportation Services which accounts for 16%; and Toronto Police Service for 5%. With a substantive increase in its debt affordability target, Parks, Forestry and Recreation's 2008 Capital Budget now accounts for 5% of the total Capital Budget. This allocation is consistent over the five year plan.



2008 Capital Budget and Future Year Commitments

Approval of the Budget Committee Recommended Tax Supported 2008 Capital Budget (excluding 2007 carry forward projects) will require the following cash flow and future year commitments: \$1.608 billion in 2008; \$1.251 billion in 2009; \$707.0 million in 2010; \$381.1 million in 2011; \$515.0 million in 2012 and \$767.1 million in 2013 and beyond, for a total of \$5.229 billion (see Chart 4).



2008 Recommended Capital Budget Including Carry Forward Funding

In accordance with the City's Carry Forward Funding Policy, financing to continue work on 2007 projects that were not completed as planned, require Council approval and are included in the 2008 recommended cash flow. A key element of the carry forward policy discussed earlier, prescribes that:

Cash flow funding approval will continue to exist for *one fiscal year* subsequent to the year in which the project / sub-project funding was approved. In effect, City Programs and ABCs will be allowed to carry forward unspent funds for capital projects / sub-projects for a period of one year subsequent to the year of original approval, after which they become part of the debt target.

In accordance with the carry forward policy, cash flow requirements for 2007 capital projects that were not completed as planned and for which work must continue in 2008 totals \$301.5 million. In summary, the 2008 Recommended Cash Flow of \$1.910 billion is comprised of funding for the following: 2007 Carry Forward project of \$305.1 million; New and Change in Scope project of \$667 million; and, Previously Approved projects of \$941 million (see Table 5).

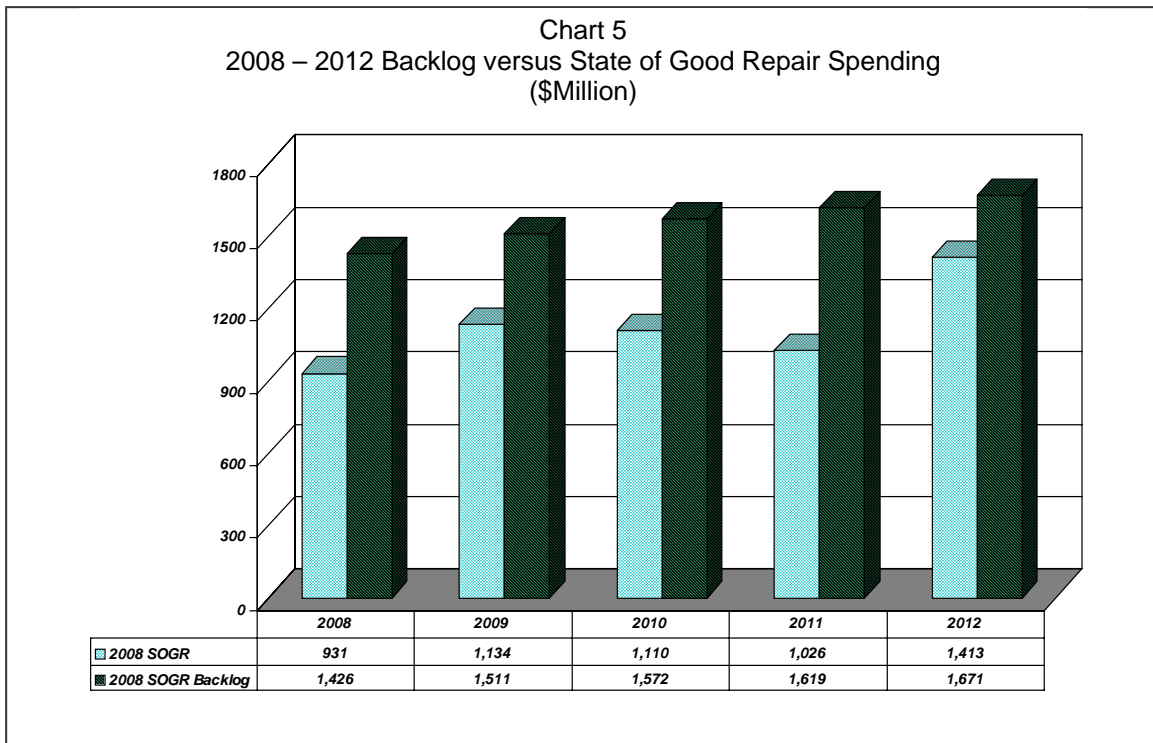
Table 5 2008 Budget Committee Recommended Tax Supported Cash Flow - Including 2007 Carry Forward Funding (\$Millions)						
Programs / ABCs	2007 Council Approved Cash Flow	2008 BC Recommended Cash Flow				Total 2008 Cash Flow
		2007 Carry Forward Funding	New and Change in Scope Projects	Previously Approved Projects	2008 Capital Budget	
Citizen Centred Services 'A'	114	61	81	47	128	189
Citizen Centred Services 'B'	337	67	195	193	388	455
Internal Services	118	23	58	60	118	141
Other City Programs	34	10	24	19	43	53
Agencies, Boards and Commissions - before TTC	112	39	108	71	179	218
Total City Operations Before TTC	714	200	466	390	856	1,056
Toronto Transit Commission	717	101	201	552	753	854
Total - Tax Supported Program	1,432	301	667	942	1,609	1,910

State of Good Repair Backlog

Properly maintaining the City's infrastructure and physical assets is essential. Moreover, managing the significant accumulated SOGR backlog is a key capital planning priority. The City's expansive infrastructure is aging and places a huge burden on its limited own-source revenues just to be kept in good repair. Neglecting to maintain the City's infrastructure on a timely basis could lead to higher major rehabilitation, restoration and replacement costs to taxpayers in the future.

More than two-thirds of the total 2008 Capital Budget and 2009 – 2012 Capital Plan has been allocated to SOGR as illustrated in Chart 5 below. Adding health and safety, and legislated projects increases the capital spending on infrastructure and physical asset maintenance to 76%. As evident in the chart, SOGR backlog continues to increase despite annual SOGR spending of approximately \$1.288 billion. Nonetheless, it is estimated that SOGR backlog will increase to \$1.671 billion at the end of 2012 – an increase of \$245 million or 15% when compared to the 2008 year-end estimate.

The City needs sustainable and predictable funding to invest in capital maintenance and replacement in order to restore its infrastructure to the desired state of good repair. Limited own source revenues prevents the City from fully addressing the SOGR backlog and growth-related infrastructure deficit alone. It is noted that new debt issuance is not a tenable option due to the structural fiscal deficit that confronts the City. Increasing new debt would increase debt service costs thereby exacerbating the significant annual operating budget pressure. The City will continue to ensure that available resources are used effectively to ensure that the highest priority and most urgent capital maintenance projects proceed and that risks of further deterioration of the existing infrastructure is mitigated.



Evaluating and Prioritizing New and Expansion Facility Capital Projects

Among the many challenges facing the City is the need to address the increasing SOGR backlog and at the same time fulfilling requirements for new or upgraded facilities to address unmet service needs and growing demand for new services. The 2008-2017 Capital Forecast for new and expansion facility projects is comprised of 130 projects with total cost estimates of \$690 million.

The existing capital project review process does not evaluate and compare facility projects on a city-wide basis. Instead, City Programs and Agencies, Boards and Commissions (ABCs) with responsibility for developing and managing their own facilities tend to prioritize projects within their assigned capital program. By not prioritizing facility projects on a city-wide basis, there is currently little opportunity to find synergies and it is probable that lower priority projects are approved for funding ahead of higher priority ones.

Accordingly, it is proposed that a framework for evaluating and prioritizing new and expansion facility capital projects be put in place for the 2009 capital budget process. The proposed facility project evaluation framework should provide a coordinated, objective and consistent approach to assessing, on a city-wide basis, new and enhanced service related facility projects. Further, the review should establish a more structured approach to determining which facility projects should be undertaken first and the order

in which future projects should be funded within the corporate Five-Year Capital Plan and Ten-Year Forecast.

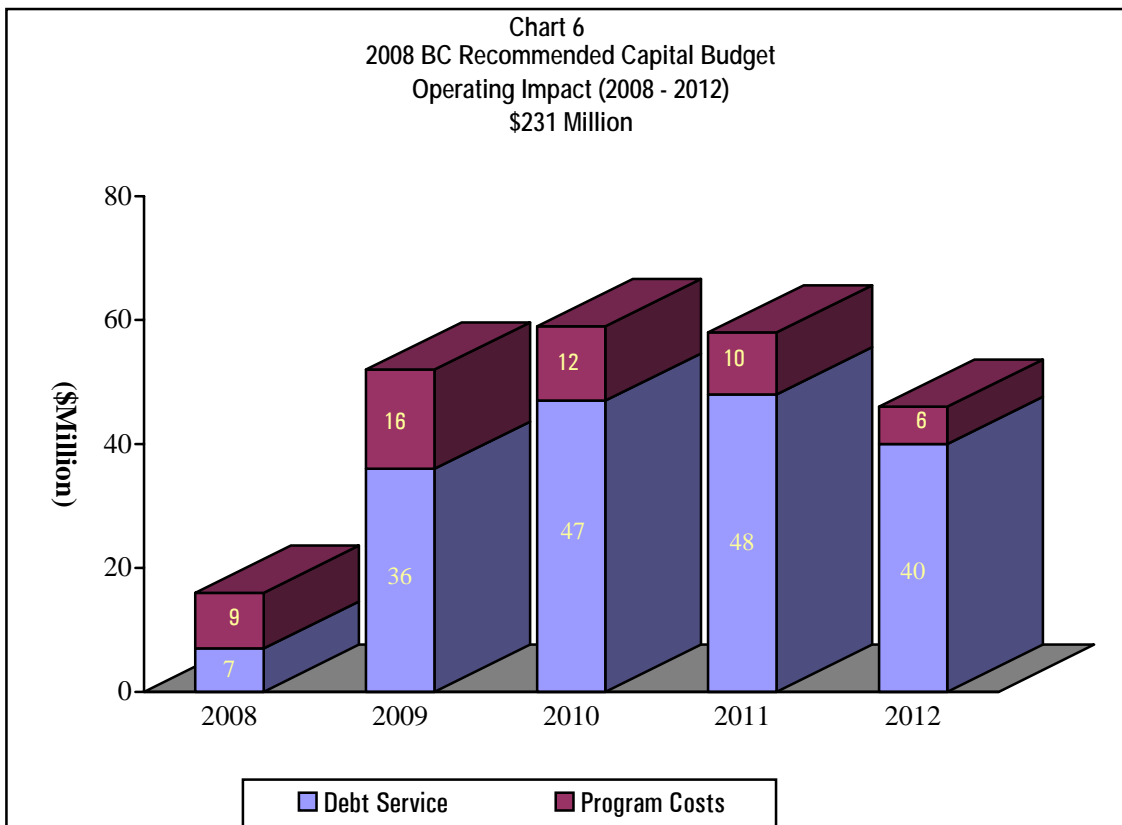
In the spring of 2008, staff will propose a framework for evaluating and prioritizing new and expansion capital projects. The framework will recommend a process and criteria for ranking facility projects to be implemented with the 2009 Capital Budget and Plan process.

Incremental Operating Impacts

Prior to recommending a capital project for Council approval, any incremental cost impact on the operating budget over the life of each project is evaluated. The objective of this evaluation is to ensure that operating cost increases associated with the capital budget and plan are both accurate and affordable, and to factor these cost increases in the annual operating budget and forecasts. Capital projects tend to impact the operating budget in the following ways:

- i. Principal repayment and interest payments on debt issued to finance the capital program;
- ii. Increased operating costs such as those required for new infrastructure of capital assets, or change or expanded facilities;
- iii. Efficiency savings from capital investments that reduce operating costs; and,
- iv. Direct contributions from the Operating Fund to finance pay as you go capital projects thereby reducing the annual borrowing requirements.

The incremental impact (including debt services charges) of the BC Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan on the Operating Budget over the five years totals \$231 million (see Chart 6). Annual operating impacts range from a low of \$16 million in 2008 to a high of \$59 million in 2010. Incremental debt service charges, which represent interest and principal repayment on new debt, total \$178 million while incremental increases to Program costs are estimated at \$53 million. Program costs will be included in the operating budget of the impacted City Programs and ABCs; while debt service costs will be included in the City's Capital and Corporate Financing account in the Non-Program operating budget.



What's in the 2008 Capital Budget – Project Highlights

Following are highlights of projects included in the 2008 Capital Budget. These projects are listed under key themes, with indication of the project deliverable/outcome, delivery date, project cost and 2008 cash flow.

Public Spaces

The City is investing in public spaces that are developed and maintained, clean and beautiful for the general community:

- Begin development of the Sony Centre for the Performing Arts, including renovation of the theatre and the addition of an “Arts & Heritage Awareness” Centre, planned to act as a resident/tourist promotional link to the cultural attractions in the Greater Toronto Area and beyond. Total project cost of \$75.000 M will be funded by third-party sources, 2008 cash flow is \$12.500 million
- Begin redevelopment of a new conference facility at the Automotive Building, Exhibition Place which is expected to attract major citywide events. The total project cost of \$46.885 million is funded by a City loan of \$35.600 million, Exhibition Place Capital Reserve Fund of \$2.025 million, debt of \$1.860 million, and third-party funding of \$7.400 million. The 2008 cash flow is \$44.550 million

- Undertake detailed architectural and related design work to implement the Council endorsed winning design for revitalization of Nathan Phillips Square (\$1.989 M)
- Continue the construction of the South Access Tunnel at Union Station (\$3.000 M) and begin the construction of a new loading dock at Union Station (\$1.440 M)
- Continue development of mixed-use, transit-friendly, sustainable Waterfront communities that include parks and public spaces in East Bayfront and West Donlands as well as Port Union and Mimico Linear Parks (\$55.131 M)
- Improve public spaces in a number of BIA areas across the City through City / BIA partnerships improving streetscapes with pedestrian lighting, planters, benches and landscaping.(\$4.666 M)
- Continue the multi-year restoration of Casa Loma (\$2.040 M)
- Redevelop the Tundra Biome, the first phase of the North Site Redevelopment (Canadian Wilderness) at the Toronto Zoo which will feature an expanded polar bear exhibit and Tundra exhibits, to be largely completed in 2008 for an early 2009 opening (\$3.260 M)
- Continue implementation of Neighbourhood Improvement Projects which dedicates up to \$0.080 M per ward, per year to support projects that make Toronto's neighbourhoods even more clean and beautiful (\$3.520 M).

Environment

City Council has recognized the need for improved environmental stewardship while achieving the City's infrastructure maintenance and development objectives:

- Begin implementation of the Sustainable Energy Action Plan, including Toronto Energy Conservation Fund project which provides funding for energy retrofits to municipalities, academic, social service and health entities (\$6.000 M); City of Toronto Green Fund project which provides funding to acquire technology for renewable energy (\$3.000 M); City Facilities Upgrades (\$1.500 M); and Deep Lake Water Cooling (Total for City Hall and Police Headquarters is \$5.035 M)
- Continue with conversion of conventional cooling at Old City Hall to Deep Lake Water Cooling which will result in future energy efficiency savings (\$0.545 M)
- Begin implementation of electrical, heating and ventilation systems upgrades at Old City Hall (\$0.250 M)
- Continue the Better Buildings Partnership project (\$1.963 M) that promotes energy savings from better design and construction
- Adopt an energy efficiency plan at Exhibition Place consisting of 7 new green energy projects totalling \$11.475 M
- Continue the City's energy retrofit projects, to reduce energy consumption for Community Centre Facilities, Police Buildings, 8 Transfer Stations and begin work on Community Centre Lighting, Ambulance Station retrofit, Public Health Buildings and Children's Services Facilities (\$1.600M)

- Begin implementation of Climate Change Action Plan Key Program Initiatives that will include programs such as Live Green Toronto, Eco-Roofs Program, Transportation Demand Management, Air Quality and Greenhouse Gas Emission Monitoring and Modelling, Climate Change Adaptation and also phase out the use of two-stroke engines and identify further opportunities for expansion of Deep Lake Water Cooling technology (\$2.460 M)
- Continue Green Fleet Initiative to lower emissions and save fuel, using innovative greener technology (\$1.149 M)
- Continue implementation of the 70% Waste Diversion Plan: new garbage carts and larger recycling carts, new recycling upgrades and green bin programs for multi-residential buildings; a network of new Reuse Centres, Source Separated Organics (SSO), and implementation of curbside collection of durable goods (\$59.696 M)
- Conduct a tree canopy study and plant trees through the Tree Advocacy Program (\$1.350 M)
- Develop bike trails in the former rail corridor and maintain trails and pathways. Continue implementation of 90 kms in Bikeways and various cycling infrastructure such as bike lockers and rings (\$9.325 M)

Improve Public Service

To provide residents with direct and simple access to City staff and services.

- Continue to implement 3-1-1 technology to give citizens one number to contact the City for general information or to request non-emergency City services (\$7.952 M)
- Begin to improve the City's website to make it more user-friendly (\$2.237 M)
- Begin to improve Registry Services for death registration, marriage licence issuance, gaming and liquor license tracking and polling by December 31, 2008 (\$0.355 M)
- Implement a work order system for Parks, Forestry and Recreation to deal with public requests more efficiently (\$4.026 M)
- Continue development of Toronto Public Library's Virtual Branch Services (\$2.127 M) to allow more services and materials to be made available through the internet
- Develop new case management tool to provide quality assurance and to integrate all components of the Ontario Works program outside of eligibility assessment and social assistance financial management (\$2.000 M)
- Continue ongoing development of two IT Systems: the Shelter Management Information System and the Social Housing Information System to improve operational efficiencies (\$2.642 M)

- Continue with the development of a new national Public Health Surveillance and Management System to maintain public immunization records and other public health information (\$1.098 M)
- Complete the Personal Health Information Protection Act (PHIPA) System Compliance (\$0.895 M) that will ensure that the existing Public Health information systems that contain personal health information are compliant with PHIPA.
- Continue with the deliverables of the Financial Planning Analysis and Reporting System multi-year planning and budgeting system to support a performance based service model implementation in time for the 2010 Budget process (\$2.000 M)
- Begin to upgrade the SAP Systems, and to begin to improve SAP applications for human resources and financial systems, that will enhance personnel development qualifications and financial planning, analysis, and reporting. (\$2.932 million)
- Continue implementation of Business Sustainment Systems which includes support / enhancements for IBMS projects that span various programs such as Building and MLS that are designed to enhance efficiency and improve public service (\$2.551 M).

Community and Recreation Services

The City offers programs and services that improve the quality of life of all its citizens and ensures opportunity for all. To contribute to the Community and Recreation Services goals the capital budget and plan includes projects that will:

- Complete the construction / renovation / expansion of 4 community centres: renovation of Goulding CC, addition at Jenner Jean-Marie CC, expansion of O'Connor CC and South Etobicoke CC (\$9.561 M)
- Complete upgrade of Flemingdon Park, sports field improvements and addition of 12 mini soccer fields (\$1.425 M)
- Build new field house at the Queensway Park (\$1.200 M)
- Rehabilitate / upgrade 12 playgrounds (\$1.200 M)
- Continue / complete 5 waterplay splashpads: Empringham Park (Shawn Blu Rose Park), Morningside Park, McGregor Park, Eastview Park and Ancaster Park (\$1.200 M)
- Advance the strategic priority to invest in the City's 13 Priority Neighbourhoods:
 - Provide new outdoor recreation facilities and a playground in at least 4 priority neighbourhoods: provide accessible playground and equipment at Crescent Town – Eastdale Parkette; renovate tennis court to create multi-sport complex at Dorset Park – McGregor CC; cricket pitch / soccer field at Jamestown -- Panorama Park and provide outdoor multipurpose sports pad at Steeles / L'Amoreaux – Chester Le, Leacock Park (\$1.400 M)
 - Add additional Youth space to the Warden Corridor Community Centre (\$1.600 M)

- Create additional community and youth space at 1652 Keele Street (\$0.335 M)
- Start the renovation of Father Henry Carr High School into a Community Hub and Satellite Community Health Centre (\$3.200 M)
- Begin construction of two new Child Care Centres in high-need areas (\$2.087 M) including additional community spaces
- Begin construction of the Kennedy / Eglinton Library expansion (\$0.950 M) and the new West Waterfront Library construction (\$0.431 M)
- Begin the Regent Park Child Care Replacement Project (\$0.950 M) to accommodate infants and toddlers from Regent Park Day Care Centre that will be demolished by March 2009 as part of Phase 2 of the Regent Park Revitalization Initiative
- Complete the construction of the new Thorncliffe Child Care Centre preserving service for 57 children in high-need area including service for infants (\$1.226 M)
- Complete the construction of the Jane / Dundas Library renovation (\$0.531 M) the Bloor / Gladstone Library renovation & expansion (\$2.983 M), the Cliffcrest Library relocation & expansion (\$0.450 M), Dufferin / St. Clair Library renovation (\$1.373 M), and S. and Walter Steward Library renovation (\$1.896 M)
- Continue construction of the Shelter and Referral Centre at 129 Peter Street (40 beds) formerly located at 110 Edward Street (\$2.429 M)
- Complete 92 new and replacement shelter beds which includes: the new Bethlehem United Shelter (60 beds), (\$0.250 M); and the replacement of Eva's Youth Shelter (32 beds), (\$0.500 M)
- Ensure that a safe and comfortable living environment is provided for long-term care residents through Health and Safety (\$7.000 M) and State of Good Repair (\$1.400 M) at the City's 10 Homes for the Aged

Public Works & Infrastructure

The City has an extensive and aging infrastructure which has to be managed effectively to ensure that the services required by its citizens continue to be provided. To ensure that the City's infrastructure is maintained in a state of good repair, the Capital Budget will:

- Continue to maintain 124 kms of roads, rehabilitate 16 bridges and structures in a safe and hazard-free state and to minimize life cycle costs of these transportation assets (\$112.500 M)
- Continue to increase transportation service, safety and capacity – by replacing streetcar track, St. Clair Ave. West and the Simcoe Street Underpass (\$42.653 M)
- Complete Morningside Avenue / Finch Avenue East grade separation to improve safety and reduce delays to traffic at the railway crossing (\$18.747 M)

- Continue implementation of 90 kms in Bikeways and various cycling infrastructure such as bike lockers and rings (\$5.500 M)

Public Safety and Emergency Services

Quality and effective emergency services and public safety constitute a major demand of the citizens of Toronto. To this end, the 2008 Capital Budget will:

- Continue construction of the 11th Division Police Station and a New Training Facility, provide funding for ongoing Police Vehicle and Handheld Radio Replacements, and continue investments in information technology (\$69.111 M)
- Continue the implementation of EMS' Public Access Defibrillator (PAD) Program to City of Toronto workplaces and facilities (\$0.250 M)
- Complete the critical upgrades to EMS / Fire Headquarters Power Supply System to ensure that integrity of all the power feeds, linkages and back-up systems are maintained and that all primary or back up power feeds to the facility are operational in the event of power disruptions (\$3.116 M)
- Continue ongoing Fire station and facilities maintenance which includes the expansion of the Torkington Fire Vehicle Maintenance Facility to minimize vehicle down-time (\$3.935 M)
- Continue to implement a security plan for the City's parks (\$1.365 M)
- Continue construction on the Dufferin Street Jog Elimination project designed to improve traffic flow and reduce congestion (\$16.054 M).
- Continue implementation of traffic calming measures designed to reduced traffic impacts on residential neighbourhoods in the City (\$0.373 M).
- Continue reconstruction of sidewalks that can no longer be economically maintained throughout the City (\$4.845M)

Transit

A major priority of Council is to make Toronto a city that moves people by transit. The 2008 Capital Budget will:

- Deliver new buses for TTC conventional service (193) plus Wheel-Trans (50) (\$175.526 M) for a total of 243 new conventional buses to be purchased by 2017
- Commence purchase of 204 low floor accessible Light Rail Vehicles to replace existing streetcar fleet plus 21 growth cars with delivery of a prototype in 2010 (\$54.992 M)
- Make milestone payments on 234 new subway cars (39 train sets) to replace existing subway cars which will also increase capacity by 8% (\$79.405 M)
- Start construction of a new Islington subway station and an interregional bus terminal at Kipling station which will be shared with GO Transit and Mississauga Transit (\$19.865 M)

- Begin construction of a Bus Rapid Transit way (BRT) from Downsview to York University and continue development of a BRT via Yonge Street from Finch station to Steeles Ave (\$16.015 M)
- Begin construction on 13 subway stations to make them more accessible (\$10.910 M)
- Replace more than 32,000 double track feet of surface rail with a focus on Bathurst St., Dufferin St., Church St., Richmond St., McCaul St., Parliament St. and Wellington St. (\$20.424 M)
- Design state-of-the-art train control and signaling systems on the Yonge-University-Spadina subway line as well as power, communications and safety upgrades (\$54.829 M)
- Complete St. Clair West dedicated transit way (\$32.977 M)
- Commence fire ventilation upgrade work on 3 stations (Stage 1) and continue second exit egress work (\$19.000 M)
- Initiate engineering, project management, construction and related activities on the Spadina Subway Extension (\$56.800 M)

Toronto Parking Authority – 2008 Budget Committee

The Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Plan for Toronto Parking Authority totals \$136.196 million as shown in Table 6 below. The Capital Budget and Plan is primarily funded from the Authority's future retained earnings, which account for approximately 90% or \$121.946 million. Reserve funds and other sources of financing, such as the proceeds from the sale of air rights, account for the remaining 10% or \$14.250 million.

Table 6 Toronto Parking Authority 2008 Recommended Capital Budget and 2009 - 2012 Capital Plan - by Category and Financing Source \$Millions								
Expenditures	2008 Budget	Capital Plan					TOTAL 2008 - 2012	Percent of Total
		2009	2010	2011	2012	TOTAL 2009 - 2012		
Health and Safety	500	600				600	1,100	0.8%
State of Good Repair	4,475	900	100	100	100	1,200	5,675	4.2%
Service Improvement and Enhancement	6,540	22,000	20,000	8,000	7,200	57,200	63,740	46.8%
Growth Related	11,581	7,500	8,100	13,000	25,500	54,100	65,681	48.2%
Total Gross Expenditures	23,096	31,000	28,200	21,100	32,800	113,100	136,196	100.0%
Funded By:								
Reserve / Reserve Funds	1,650	100	2,100	100	1,300	3,600	5,250	3.9%
Other	21,446	30,900	26,100	21,000	31,500	109,500	130,946	96.1%
Total Funding	23,096	31,000	28,200	21,100	32,800	113,100	136,196	100.0%

As indicated in Table 6, 48% of the Recommended Capital Budget and Plan is allocated to growth related projects and 47% to service improvement and enhancement projects. The capital budget and plan provides funding to continue implementation of the solar powered and environmentally friendly pay-and-display technology; to acquire property and develop new facilities to satisfy future demand for off-street parking; and, to expand and/or redevelop existing parking infrastructure. It is noted that the Toronto Parking Authority has no SOGR backlog.

Approval of the 2008 Recommended Capital Budget will result in incremental operating revenue generated from user fees of \$0.857 million in 2009; \$0.420 million in 2010; \$0.120 million in 2011; and, \$0.120 million in 2012. In total, the incremental revenue generated from user fees amounts to \$1.517 million. Note that the operating impacts do not include potential savings from energy efficiency projects.

CONTACTS

Josie La Vita
Director, Financial Planning Division
Phone: 416-397-4229
Fax: 416-397-4465
Email: jlavita@toronto.ca

Bert Riviere
Manager, Financial Planning
Phone: 416-397-4227
Fax: 416-397-4465
Email: briviere@toronto.ca

SIGNATURE

Shirley Hoy
City Manager

Joseph P. Pennachetti
Deputy City Manager and
Chief Financial Officer

ATTACHMENTS

Appendix 1	2008 Capital Budget and Future Year Commitments – Including 2007 Carry Forward
Appendix 2	2008 Capital Budget and Future Year Commitments – Excluding 2007 Carry Forward
Appendix 2(i)	2008 Capital Budget and Future Year Commitments – New and Change in Scope
Appendix 2(ii)	2008 Capital Budget and Future Year Commitments – Previously Approved
Appendix 2(iii)	2008 Capital Budget and Future Year Commitments – 2007 Carry Forward
Appendix 3	2008 Capital Budget by Program and Financing Sources – Excluding 2007 Carry Forward
Appendix 4	2008 Capital Budget and 2009 – 2017 Capital Plan and Forecast by Financing Sources
Appendix 5	2008 - 2017 Capital Forecast
Appendix 6	Program Recommendations
Appendix 7	City Clerks Office - Reports, Transmittals and Communications



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget & Future Year Commitments - Including 2007 Carry Forwards

APPENDIX 1

	Total Cash Flow 2008-2017	Cash Flow						Financing Sources								
		2008	2009	2010	2011	2012	2013 to 2017	Prov. Sub. & Grants	Develop. Charges	Reserve Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Recoverable
(\$000s)																
Citizen Centred Services "A"																
Children's Services	13,363	9,563	3,300	500	0	0	0	4,000	0	0	5,213	0	0	0	4,150	0
Court Services	7,574	5,149	2,425	0	0	0	0	0	0	0	7,574	0	0	0	0	0
Economic Dev. Culture and Tourism	17,579	15,941	1,638	0	0	0	0	115	0	0	3,299	0	115	5,392	8,658	0
Emergency Medical Services	16,064	10,592	5,072	400	0	0	0	1,344	0	194	0	0	0	1,940	12,586	0
Homes for the Aged	12,300	9,800	2,500	0	0	0	0	0	0	0	10,300	0	0	0	2,000	0
Parks, Forestry & Recreation	125,695	100,015	23,968	1,712	0	0	0	485	11,895	0	30,392	0	500	28,030	54,393	0
Shelter, Support & Housing Administration	9,984	7,337	2,047	600	0	0	0	0	351	0	0	0	1,273	1,247	7,113	0
Social Services	6,300	3,000	1,700	1,600	0	0	0	0	0	0	0	0	0	6,300	0	0
3-1-1 Customer Service Initiative	27,099	26,681	418	0	0	0	0	0	0	7,524	0	0	0	890	18,685	0
Total Citizen Centred Services "A"	235,958	188,078	43,068	4,812	0	0	0	5,944	12,246	7,718	56,778	0	1,888	43,799	107,585	0
Citizen Centred Services "B"																
City Planning Division	9,310	9,216	94	0	0	0	0	0	2,561	0	0	0	0	3,242	3,507	0
Fire Services	7,390	6,390	1,000	0	0	0	0	0	0	625	0	0	0	125	6,640	0
Policy, Planning, Financing and Admin.	9,301	7,331	1,470	500	0	0	0	0	0	0	431	0	0	3,107	5,763	0
Solid Waste Management	109,991	80,909	21,829	6,164	1,089	0	0	0	0	0	14,560	0	0	7,644	15,791	71,996
Transportation	398,060	288,892	83,214	23,787	2,167	0	0	1,000	24,030	0	1,509	0	0	81,582	264,939	25,000
Waterfront Revitalization Initiative	392,938	62,289	55,385	57,095	25,800	25,800	166,569	143	0	0	392,538	0	143	114	0	0
Total Citizen Centred Services "B"	926,990	455,027	162,992	87,546	29,056	25,800	166,569	1,143	26,591	625	409,038	0	143	95,814	296,640	96,996
Internal Services																
Facilities and Real Estate	94,597	39,768	29,160	10,393	9,673	4,581	1,022	1,200	0	0	0	0	0	5,974	87,423	0
Financial Services	32,078	11,073	9,536	7,968	3,501	0	0	0	228	1,000	408	0	0	10,076	20,366	0
Fleet Services	75,660	59,201	16,459	0	0	0	0	0	0	75,660	0	0	0	0	0	0
Information Technology	62,182	31,214	8,749	10,244	10,225	1,750	0	0	0	29,467	0	0	0	13,460	19,255	0
Total Internal Services	264,517	141,256	63,904	28,605	23,399	6,331	1,022	1,200	228	106,127	408	0	0	29,510	127,044	0
Other City Programs																
City Clerk's Office	13,946	8,150	3,954	1,212	630	0	0	0	0	350	5,186	0	0	550	7,860	0
Climate Change	20,190	2,460	4,725	4,895	4,185	3,925	0	0	0	16,690	0	0	0	3,500	0	0
Sustainable Energy Plan	105,848	21,988	25,569	38,136	7,978	5,067	7,110	0	0	0	34,058	0	0	64,504	0	7,286
Union Station	42,175	20,717	6,975	3,343	4,151	5,023	1,966	0	0	0	0	0	9,132	1,773	31,270	0
Radio Replacement Project	450	450	0	0	0	0	0	0	0	0	0	0	0	200	250	0
Total Other City Programs	182,609	53,765	41,223	47,586	16,944	14,015	9,076	0	0	17,040	39,244	0	9,132	70,527	39,380	7,286
Total City Operations	1,610,074	838,126	311,187	168,549	69,399	46,146	176,667	8,287	39,065	131,510	505,468	0	11,163	239,650	570,649	104,282



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget & Future Year Commitments - Including 2007 Carry Forwards

APPENDIX 1

(\$000s)	Total Cash Flow 2008-2017	Cash Flow						Financing Sources								
		2008	2009	2010	2011	2012	2013 to 2017	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Recoverable
Agencies, Boards & Commissions (ABCs)																
Exhibition Place	59,507	59,507	0	0	0	0	0	0	0	0	85	0	0	18,900	5,082	35,440
Toronto And Region Conservation Authority	6,018	6,018	0	0	0	0	0	0	0	0	0	0	0	3,300	2,718	0
Toronto Parking Enforcement Unit	434	434	0	0	0	0	0	0	0	434	0	0	0	0	0	0
Toronto Police Service	114,756	78,075	16,305	14,357	5,754	265	0	0	0	26,487	0	0	0	4,916	83,353	0
Toronto Public Health	6,945	4,624	1,885	436	0	0	0	0	0	0	0	0	0	1,134	5,811	0
Toronto Public Library	51,413	18,965	20,070	9,204	3,174	0	0	0	12,688	0	0	0	0	9,019	29,706	0
Toronto Zoo	16,204	14,508	1,696	0	0	0	0	0	0	0	0	0	0	5,290	10,914	0
Yonge-Dundas Project	100	100	0	0	0	0	0	0	0	0	0	0	0	0	100	0
Sony Centre (Hummingbird Centre)	75,000	12,500	23,500	26,000	13,000	0	0	15,000	0	0	0	0	15,000	45,000	0	0
GO Transit	20,000	20,000	0	0	0	0	0	0	0	0	0	0	0	0	20,000	0
Toronto Port Authority	3,000	3,000	0	0	0	0	0	0	0	0	0	0	0	385	2,615	0
Total ABCs	353,377	217,731	63,456	49,997	21,928	265	0	15,000	12,688	26,921	85	0	15,000	87,944	160,299	35,440
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	1,963,451	1,055,857	374,643	218,546	91,327	46,411	176,667	23,287	51,753	158,431	505,553	0	26,163	327,594	730,948	139,722
Toronto Transit Commission (TTC)																
Toronto Transit Commission	3,346,454	797,248	744,759	455,668	289,776	468,527	590,476	1,121,119	0	0	15,470	0	1,105,068	24,730	1,080,066	0
Spadina Subway Extension	220,752	56,800	131,200	32,752	0	0	0	73,583	0	0	0	0	73,583	73,586	0	0
Total TTC	3,567,206	854,048	875,959	488,420	289,776	468,527	590,476	1,194,702	0	0	15,470	0	1,178,651	98,316	1,080,066	0
TOTAL TAX SUPPORTED CAPITAL PROGRAM	5,530,657	1,909,905	1,250,602	706,966	381,103	514,938	767,143	1,217,989	51,753	158,431	521,023	0	1,204,814	425,910	1,811,014	139,722
RATE SUPPORTED PROGRAM																
Toronto Parking Authority	26,746	26,746	0	0	0	0	0	0	0	0	2,750	0	0	23,996	0	0
TOTAL TAX SUPPORTED & TORONTO PARKING AUTHORITY PROGRAM	5,557,403	1,936,651	1,250,602	706,966	381,103	514,938	767,143	1,217,989	51,753	158,431	523,773	0	1,204,814	449,906	1,811,014	139,722



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget & Future Year Commitments - Excluding 2007 Carry Forwards

APPENDIX 2

	Total Cash Flow 2008-2017	Cash Flow						Financing Sources								
		2008	2009	2010	2011	2012	2013 to 2017	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Recoverable
(\$000s)																
Citizen Centred Services "A"																
Children's Services	12,276	8,476	3,300	500	0	0	0	4,000	0	0	4,126	0	0	0	4,150	0
Court Services	4,474	2,049	2,425	0	0	0	0	0	0	0	4,474	0	0	0	0	0
Economic Dev. Culture and Tourism	12,930	11,292	1,638	0	0	0	0	115	0	0	1,620	0	115	2,491	8,589	0
Emergency Medical Services	13,537	8,065	5,072	400	0	0	0	1,344	0	340	0	0	0	1,853	10,000	0
Homes for the Aged	10,900	8,400	2,500	0	0	0	0	0	0	0	8,900	0	0	0	2,000	0
Parks, Forestry & Recreation	99,542	73,862	23,968	1,712	0	0	0	0	10,390	0	21,536	0	500	22,759	44,357	0
Shelter, Support & Housing Administration	7,801	5,154	2,047	600	0	0	0	0	182	0	0	0	500	694	6,425	0
Social Services	5,000	1,700	1,700	1,600	0	0	0	0	0	0	0	0	0	5,000	0	0
3-1-1 Customer Service Initiative	8,760	8,342	418	0	0	0	0	0	0	0	0	0	0	390	8,370	0
Total Citizen Centred Services "A"	175,220	127,340	43,068	4,812	0	0	0	5,459	10,572	340	40,656	0	1,115	33,187	83,891	0
Citizen Centred Services "B"																
City Planning Division	5,726	5,632	94	0	0	0	0	0	1,837	0	0	0	0	382	3,507	0
Fire Services	6,816	5,816	1,000	0	0	0	0	0	0	625	0	0	0	0	6,191	0
Policy, Planning, Financing and Admin.	7,616	5,646	1,470	500	0	0	0	0	0	0	431	0	0	2,550	4,635	0
Solid Waste Management	94,586	65,504	21,829	6,164	1,089	0	0	0	0	0	7,380	0	0	0	15,210	71,996
Transportation	363,119	253,951	83,214	23,787	2,167	0	0	1,000	23,229	0	1,509	0	0	76,619	235,762	25,000
Waterfront Revitalization Initiative	381,780	51,131	55,385	57,095	#####	#####	#####	0	0	0	381,780	0	0	0	0	0
Total Citizen Centred Services "B"	859,643	387,680	162,992	87,546	#####	#####	#####	1,000	25,066	625	391,100	0	0	79,551	265,305	96,996
Internal Services																
Facilities and Real Estate	90,802	35,973	29,160	10,393	9,673	4,581	1,022	1,200	0	0	0	0	0	2,179	87,423	0
Financial Services	30,135	9,130	9,536	7,968	3,501	0	0	0	203	455	320	0	0	8,791	20,366	0
Fleet Services	65,575	49,116	16,459	0	0	0	0	0	0	65,575	0	0	0	0	0	0
Information Technology	54,615	23,647	8,749	10,244	#####	1,750	0	0	0	25,408	0	0	0	9,952	19,255	0
Total Internal Services	241,127	117,866	63,904	28,605	#####	6,331	1,022	1,200	203	91,438	320	0	0	20,922	127,044	0
Other City Programs																
City Clerk's Office	10,596	4,800	3,954	1,212	630	0	0	0	0	320	5,186	0	0	0	5,090	0
Climate Change	20,190	2,460	4,725	4,895	4,185	3,925	0	0	0	16,690	0	0	0	3,500	0	0
Sustainable Energy Plan	103,058	19,198	25,569	38,136	7,978	5,067	7,110	0	0	0	34,058	0	0	63,751	0	5,249
Union Station	38,001	16,543	6,975	3,343	4,151	5,023	1,966	0	0	0	0	0	6,625	1,500	29,876	0
Radio Replacement Project	250	250	0	0	0	0	0	0	0	0	0	0	0	0	250	0
Total Other City Programs	172,095	43,251	41,223	47,586	#####	#####	9,076	0	0	17,010	39,244	0	6,625	68,751	35,216	5,249
Total City Operations	1,448,085	676,137	311,187	168,549	#####	#####	#####	7,659	35,841	109,413	471,320	0	7,740	202,411	511,456	102,245



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget & Future Year Commitments - Excluding 2007 Carry Forwards

APPENDIX 2

	Total Cash Flow 2008-2017	Cash Flow						Financing Sources								
		2008	2009	2010	2011	2012	2013 to 2017	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Recoverable
(\$000s)																
Agencies, Boards & Commissions (ABCs)																
Exhibition Place	34,360	34,360	0	0	0	0	0	0	0	0	85	0	0	14,875	5,000	14,400
Toronto And Region Conservation Authority	6,018	6,018	0	0	0	0	0	0	0	0	0	0	0	3,300	2,718	0
Toronto Parking Enforcement Unit	434	434	0	0	0	0	0	0	0	434	0	0	0	0	0	0
Toronto Police Service	111,810	75,129	16,305	14,357	5,754	265	0	0	0	26,487	0	0	0	4,916	80,407	0
Toronto Public Health	5,811	3,490	1,885	436	0	0	0	0	0	0	0	0	0	0	5,811	0
Toronto Public Library	50,707	18,259	20,070	9,204	3,174	0	0	0	12,552	0	0	0	0	8,449	29,706	0
Toronto Zoo	7,356	5,660	1,696	0	0	0	0	0	0	0	0	0	0	100	7,256	0
Yonge-Dundas Project	100	100	0	0	0	0	0	0	0	0	0	0	0	0	100	0
Sony Centre (Hummingbird Centre)	75,000	12,500	23,500	26,000	#####	0	0	15,000	0	0	0	0	15,000	45,000	0	0
GO Transit	20,000	20,000	0	0	0	0	0	0	0	0	0	0	0	0	20,000	0
Toronto Port Authority	3,000	3,000	0	0	0	0	0	0	0	0	0	0	0	385	2,615	0
Total ABCs	314,596	178,950	63,456	49,997	#####	265	0	15,000	12,552	26,921	85	0	15,000	77,025	153,613	14,400
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	1,762,681	855,087	374,643	218,546	#####	#####	#####	22,659	48,393	136,334	471,405	0	22,740	279,436	665,069	116,645
Toronto Transit Commission (TTC)																
Toronto Transit Commission	3,246,454	697,248	744,759	455,668	#####	#####	#####	1,087,786	0	0	15,470	0	1,105,068	24,730	1,013,399	0
Spadina Subway Extension	220,050	56,098	131,200	32,752	0	0	0	73,349	0	0	0	0	73,349	73,352	0	0
Total TTC	3,466,504	753,346	875,959	488,420	#####	#####	#####	1,161,135	0	0	15,470	0	1,178,417	98,082	1,013,399	0
TOTAL TAX SUPPORTED CAPITAL PROGRAM	5,229,185	1,608,433	1,250,602	706,966	#####	#####	#####	1,183,794	48,393	136,334	486,875	0	1,201,157	377,518	1,678,468	116,645
RATE SUPPORTED PROGRAM																
Toronto Parking Authority	23,096	23,096	0	0	0	0	0	0	0	0	1,650	0	0	21,446	0	0
TORONTO PARKING AUTHORITY PROGRAM	5,252,281	1,631,529	1,250,602	706,966	#####	#####	#####	1,183,794	48,393	136,334	488,525	0	1,201,157	398,964	1,678,468	116,645



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget & Future Year Commitments - New and Change in Scope

APPENDIX 2(i)

	Total Cash Flow 2008-2017	Cash Flow						Financing Sources								
		2008	2009	2010	2011	2012	2013 to 2017	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Recoverable
(\$000s)																
Citizen Centred Services "A"																
Children's Services	10,150	7,350	2,300	500	0	0	0	4,000	0	0	2,000	0	0	0	4,150	0
Court Services	0															
Economic Dev. Culture and Tourism	10,015	8,377	1,638	0	0	0	0	115	0	0	1,521	0	115	1,943	6,321	0
Emergency Medical Services	10,566	5,694	4,822	50	0	0	0	872	0	160	0	0	0	1,853	7,681	0
Homes for the Aged	10,900	8,400	2,500	0	0	0	0	0	0	0	8,900	0	0	0	2,000	0
Parks, Forestry & Recreation	71,095	48,196	21,187	1,712	0	0	0	0	5,325	0	10,379	0	500	16,080	38,811	0
Shelter, Support & Housing Administration	2,507	2,160	347	0	0	0	0	0	182	0	0	0	500	694	1,131	0
Social Services	2,000	400	900	700	0	0	0	0	0	0	0	0	0	2,000	0	0
3-1-1 Customer Service Initiative	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Citizen Centred Services "A"	117,233	80,577	33,694	2,962	0	0	0	4,987	5,507	160	22,800	0	1,115	22,570	60,094	0
Citizen Centred Services "B"																
City Planning Division	3,973	3,973	0	0	0	0	0	0	1,366	0	0	0	0	382	2,225	0
Fire Services	3,420	3,420	0	0	0	0	0	0	0	625	0	0	0	0	2,795	0
Policy, Planning, Financing and Admin.	5,011	4,966	45	0	0	0	0	0	0	0	431	0	0	0	4,580	0
Solid Waste Management	21,380	19,630	1,750	0	0	0	0	0	0	0	7,380	0	0	0	0	14,000
Transportation	216,269	162,838	40,264	11,000	2,167	0	0	1,000	8,876	0	1,416	0	0	24,330	180,647	0
Waterfront Revitalization Initiative	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Citizen Centred Services "B"	250,053	194,827	42,059	11,000	2,167	0	0	1,000	10,242	625	9,227	0	0	24,712	190,247	14,000
Internal Services																
Facilities and Real Estate	46,431	14,532	19,361	6,106	6,416	16	0	1,200	0	0	0	0	0	1,050	44,181	0
Financial Services	19,769	5,942	5,775	4,876	3,176	0	0	0	0	0	0	0	0	5,269	14,500	0
Fleet Services	41,228	24,769	16,459	0	0	0	0	0	0	41,228	0	0	0	0	0	0
Information Technology	31,254	12,631	3,190	7,518	6,165	1,750	0	0	0	18,876	0	0	0	9,289	3,089	0
Total Internal Services	138,682	57,874	44,785	18,500	15,757	1,766	0	1,200	0	60,104	0	0	0	15,608	61,770	0
Other City Programs																
City Clerk's Office	1,776	(1,760)	1,886	1,150	500	0	0	0	0	0	(1,114)	0	0	0	2,890	0
Climate Change	20,190	2,460	4,725	4,895	4,185	3,925	0	0	0	16,690	0	0	0	3,500	0	0
Sustainable Energy Plan	96,058	14,898	22,869	38,136	7,978	5,067	7,110	0	0	0	34,058	0	0	62,001	0	(1)
Union Station	28,949	8,450	6,244	3,115	4,151	5,023	1,966	0	0	0	0	0	4,913	0	24,036	0
Radio Replacement Project	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Other City Programs	146,973	24,048	35,724	47,296	16,814	14,015	9,076	0	0	16,690	32,944	0	4,913	65,501	26,926	(1)
Total City Operations	652,941	357,326	156,262	79,758	34,738	15,781	9,076	7,187	15,749	77,579	64,971	0	6,028	128,391	339,037	13,999



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget & Future Year Commitments - New and Change in Scope

APPENDIX 2(i)

	Total Cash Flow 2008-2017	Cash Flow						Financing Sources								
		2008	2009	2010	2011	2012	2013 to 2017	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Recoverable
(\$000s)																
Agencies, Boards & Commissions (ABCs)																
Exhibition Place	32,310	32,310	0	0	0	0	0	0	0	0	85	0	0	14,450	3,375	14,400
Toronto And Region Conservation Authority	6,018	6,018	0	0	0	0	0	0	0	0	0	0	0	3,300	2,718	0
Toronto Parking Enforcement Unit	434	434	0	0	0	0	0	0	0	434	0	0	0	0	0	0
Toronto Police Service	53,352	28,905	6,736	11,957	5,754	0	0	0	0	26,487	0	0	0	0	26,865	0
Toronto Public Health	1,013	1,013	0	0	0	0	0	0	0	0	0	0	0	0	1,013	0
Toronto Public Library	18,647	1,826	6,162	7,485	3,174	0	0	0	7,029	0	0	0	0	3,308	8,310	0
Toronto Zoo	4,034	2,338	1,696	0	0	0	0	0	0	0	0	0	0	100	3,934	0
Yonge-Dundas Project	100	100	0	0	0	0	0	0	0	0	0	0	0	0	100	0
Sony Centre (Hummingbird Centre)	75,000	12,500	23,500	26,000	13,000	0	0	15,000	0	0	0	0	15,000	45,000	0	0
GO Transit	20,000	20,000	0	0	0	0	0	0	0	0	0	0	0	0	20,000	0
Toronto Port Authority	3,000	3,000	0	0	0	0	0	0	0	0	0	0	0	385	2,615	0
Total ABCs	213,908	108,444	38,094	45,442	21,928	0	0	15,000	7,029	26,921	85	0	15,000	66,543	68,930	14,400
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	866,849	465,770	194,356	125,200	56,666	15,781	9,076	22,187	22,778	104,500	65,056	0	21,028	194,934	407,967	28,399
Toronto Transit Commission (TTC)																
Toronto Transit Commission	1,876,711	145,144	311,739	257,542	157,801	439,351	565,134	626,743	0	0	3,220	0	630,341	5,148	611,258	0
Spadina Subway Extension	220,050	56,098	131,200	32,752	0	0	0	73,349	0	0	0	0	73,349	73,352	0	0
Total TTC	2,096,761	201,242	442,939	290,294	157,801	439,351	565,134	700,092	0	0	3,220	0	703,690	78,500	611,258	0
TOTAL TAX SUPPORTED CAPITAL PROGRAM	2,963,610	667,012	637,295	415,494	214,467	455,132	574,210	722,279	22,778	104,500	68,276	0	724,718	273,434	1,019,225	28,399
RATE SUPPORTED PROGRAM																
Toronto Parking Authority	19,406	19,406	0	0	0	0	0	0	0	0	100	0	0	19,306	0	0
TOTAL TAX SUPPORTED & TORONTO PARKING AUTHORITY PROGRAM	2,983,016	686,418	637,295	415,494	214,467	455,132	574,210	722,279	22,778	104,500	68,376	0	724,718	292,740	1,019,225	28,399



CITY OF TORONTO
2008 Budget Committee Recommended Capital Budget
2008 Capital Budget & Future Year Commitments - Previously Approved

APPENDIX 2(ii)

	Total Cash Flow 2008-2017	Cash Flow						Financing Sources								
		2008	2009	2010	2011	2012	2013 to 2017	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Recoverable
(\$000s)																
Citizen Centred Services "A"																
Children's Services	2,126	1,126	1,000	0	0	0	0	0	0	0	2,126	0	0	0	0	0
Court Services	4,474	2,049	2,425	0	0	0	0	0	0	0	4,474	0	0	0	0	0
Economic Dev. Culture and Tourism	2,915	2,915	0	0	0	0	0	0	0	0	99	0	0	548	2,268	0
Emergency Medical Services	2,971	2,371	250	350	0	0	0	472	0	180	0	0	0	0	2,319	0
Homes for the Aged	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Parks, Forestry & Recreation	28,447	25,666	2,781	0	0	0	0	0	5,065	0	11,157	0	0	6,679	5,546	0
Shelter, Support & Housing Administration	5,294	2,994	1,700	600	0	0	0	0	0	0	0	0	0	0	5,294	0
Social Services	3,000	1,300	800	900	0	0	0	0	0	0	0	0	0	3,000	0	0
3-1-1 Customer Service Initiative	8,760	8,342	418	0	0	0	0	0	0	0	0	0	0	390	8,370	0
Total Citizen Centred Services "A"	57,987	46,763	9,374	1,850	0	0	0	472	5,065	180	17,856	0	0	10,617	23,797	0
Citizen Centred Services "B"																
City Planning Division	1,753	1,659	94	0	0	0	0	0	471	0	0	0	0	0	1,282	0
Fire Services	3,396	2,396	1,000	0	0	0	0	0	0	0	0	0	0	0	3,396	0
Policy, Planning, Financing and Admin.	2,605	680	1,425	500	0	0	0	0	0	0	0	0	0	2,550	55	0
Solid Waste Management	73,206	45,874	20,079	6,164	1,089	0	0	0	0	0	0	0	0	0	15,210	57,996
Transportation	146,850	91,113	42,950	12,787	0	0	0	0	14,353	0	93	0	0	52,289	55,115	25,000
Waterfront Revitalization Initiative	381,780	51,131	55,385	57,095	25,800	25,800	166,569	0	0	0	381,780	0	0	0	0	0
Total Citizen Centred Services "B"	609,590	192,853	120,933	76,546	26,889	25,800	166,569	0	14,824	0	381,873	0	0	54,839	75,058	82,996
Internal Services																
Facilities and Real Estate	44,371	21,441	9,799	4,287	3,257	4,565	1,022	0	0	0	0	0	0	1,129	43,242	0
Financial Services	10,366	3,188	3,761	3,092	325	0	0	0	203	455	320	0	0	3,522	5,866	0
Fleet Services	24,347	24,347	0	0	0	0	0	0	0	24,347	0	0	0	0	0	0
Information Technology	23,361	11,016	5,559	2,726	4,060	0	0	0	0	6,532	0	0	0	663	16,166	0
Total Internal Services	102,445	59,992	19,119	10,105	7,642	4,565	1,022	0	203	31,334	320	0	0	5,314	65,274	0
Other City Programs																
City Clerk's Office	8,820	6,560	2,068	62	130	0	0	0	0	320	6,300	0	0	0	2,200	0
Climate Change	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sustainable Energy Plan	7,000	4,300	2,700	0	0	0	0	0	0	0	0	0	0	1,750	0	5,250
Union Station	9,052	8,093	731	228	0	0	0	0	0	0	0	0	1,712	1,500	5,840	0
Radio Replacement Project	250	250	0	0	0	0	0	0	0	0	0	0	0	0	250	0
Total Other City Programs	25,122	19,203	5,499	290	130	0	0	0	0	320	6,300	0	1,712	3,250	8,290	5,250
Total City Operations	795,144	318,811	154,925	88,791	34,661	30,365	167,591	472	20,092	31,834	406,349	0	1,712	74,020	172,419	88,246



CITY OF TORONTO
2008 Budget Committee Recommended Capital Budget
2008 Capital Budget & Future Year Commitments - Previously Approved

APPENDIX 2(ii)

(\$000s)	Total Cash Flow 2008-2017	Cash Flow						Financing Sources								
		2008	2009	2010	2011	2012	2013 to 2017	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Recoverable
Agencies, Boards & Commissions (ABCs)																
Exhibition Place	2,050	2,050	0	0	0	0	0	0	0	0	0	0	0	425	1,625	0
Toronto And Region Conservation Authority	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Toronto Parking Enforcement Unit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Toronto Police Service	58,458	46,224	9,569	2,400	0	265	0	0	0	0	0	0	0	4,916	53,542	0
Toronto Public Health	4,798	2,477	1,885	436	0	0	0	0	0	0	0	0	0	0	4,798	0
Toronto Public Library	32,060	16,433	13,908	1,719	0	0	0	0	5,523	0	0	0	0	5,141	21,396	0
Toronto Zoo	3,322	3,322	0	0	0	0	0	0	0	0	0	0	0	0	3,322	0
Yonge-Dundas Project	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Sony Centre (Hummingbird Centre)	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
GO Transit	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Toronto Port Authority	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total ABCs	100,688	70,506	25,362	4,555	0	265	0	0	5,523	0	0	0	0	10,482	84,683	0
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	895,832	389,317	180,287	93,346	34,661	30,630	167,591	472	25,615	31,834	406,349	0	1,712	84,502	257,102	88,246
Toronto Transit Commission (TTC)																
Toronto Transit Commission	1,369,743	552,104	433,020	198,126	131,975	29,176	25,342	461,043	0	0	12,250	0	474,727	19,582	402,141	0
Spadina Subway Extension	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total TTC	1,369,743	552,104	433,020	198,126	#####	29,176	25,342	461,043	0	0	12,250	0	474,727	19,582	402,141	0
TOTAL TAX SUPPORTED CAPITAL PROGRAM	2,265,575	941,421	613,307	291,472	#####	59,806	192,933	461,515	25,615	31,834	418,599	0	476,439	104,084	659,243	88,246
RATE SUPPORTED PROGRAM																
Toronto Parking Authority	3,690	3,690	0	0	0	0	0	0	0	0	1,550	0	0	2,140	0	0
TOTAL TAX SUPPORTED & TORONTO PARKING AUTHORITY PROGRAM	2,269,265	945,111	613,307	291,472	166,636	59,806	192,933	461,515	25,615	31,834	420,149	0	476,439	106,224	659,243	88,246



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget & Future Year Commitments - 2007 Carry Forward

APPENDIX 2(iii)

(\$000s)	2007 Carry-forward	Financing Sources								
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Rec.
Citizen Centred Services "A"										
Children's Services	1,087	0	0	0	1,087	0	0	0	0	0
Court Services	3,100	0	0	0	3,100	0	0	0	0	0
Economic Dev. Culture and Tourism	4,649	0	0	0	1,679	0	0	2,901	69	0
Emergency Medical Services	2,527	0	0	(146)	0	0	0	87	2,586	0
Homes for the Aged	1,400	0	0	0	1,400	0	0	0	0	0
Parks, Forestry & Recreation	26,153	485	1,505	0	8,856	0	0	5,271	10,036	0
Shelter, Support & Housing Administration	2,183	0	169	0	0	0	773	553	688	0
Social Services	1,300	0	0	0	0	0	0	1,300	0	0
3-1-1 Customer Service Initiative	18,339	0	0	7,524	0	0	0	500	10,315	0
Total Citizen Centred Services "A"	60,738	485	1,674	7,378	16,122	0	773	10,612	23,694	0
Citizen Centred Services "B"										
City Planning Division	3,584	0	724	0	0	0	0	2,860	0	0
Fire Services	574	0	0	0	0	0	0	125	449	0
Policy, Planning, Financing and Admin.	1,685	0	0	0	0	0	0	557	1,128	0
Solid Waste Management	15,405	0	0	0	7,180	0	0	7,644	581	0
Transportation	34,941	0	801	0	0	0	0	4,963	29,177	0
Waterfront Revitalization Initiative	11,158	143	0	0	10,758	0	143	114	0	0
Total Citizen Centred Services "B"	67,347	143	1,525	0	17,938	0	143	16,263	31,335	0
Internal Services										
Facilities and Real Estate	3,795	0	0	0	0	0	0	3,795	0	0
Financial Services	1,943	0	25	545	88	0	0	1,285	0	0
Fleet Services	10,085	0	0	10,085	0	0	0	0	0	0
Information Technology	7,567	0	0	4,059	0	0	0	3,508	0	0
Total Internal Services	23,390	0	25	14,689	88	0	0	8,588	0	0
Other City Programs										
City Clerk's Office	3,350	0	0	30	0	0	0	550	2,770	0
Climate Change	0	0	0	0	0	0	0	0	0	0
Sustainable Energy Plan	2,790	0	0	0	0	0	0	753	0	2,037
Union Station	4,174	0	0	0	0	0	2,507	273	1,394	0
Radio Replacement Project	200	0	0	0	0	0	0	200	0	0
Total Other City Programs	10,514	0	0	30	0	0	2,507	1,776	4,164	2,037
Total City Operations	161,989	628	3,224	22,097	34,148	0	3,423	37,239	59,193	2,037



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget & Future Year Commitments - 2007 Carry Forward

APPENDIX 2(iii)

(\$000s)	2007 Carry-forward	Financing Sources								
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Rec.
Agencies, Boards & Commissions (ABCs)										
Exhibition Place	25,147	0	0	0	0	0	0	4,025	82	21,040
Toronto And Region Conservation Authority	0	0	0	0	0	0	0	0	0	0
Toronto Parking Enforcement Unit	0	0	0	0	0	0	0	0	0	0
Toronto Police Service	2,946	0	0	0	0	0	0	0	2,946	0
Toronto Public Health	1,134	0	0	0	0	0	0	1,134	0	0
Toronto Public Library	706	0	136	0	0	0	0	570	0	0
Toronto Zoo	8,848	0	0	0	0	0	0	5,190	3,658	0
Yonge-Dundas Project	0	0	0	0	0	0	0	0	0	0
Sony Centre (Hummingbird Centre)	0	0	0	0	0	0	0	0	0	0
GO Transit	0	0	0	0	0	0	0	0	0	0
Toronto Port Authority	0	0	0	0	0	0	0	0	0	0
Total ABCs	38,781	0	136	0	0	0	0	10,919	6,686	21,040
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	200,770	628	3,360	22,097	34,148	0	3,423	48,158	65,879	23,077
Toronto Transit Commission (TTC)										
Toronto Transit Commission	100,000	33,333	0	0	0	0	0	0	66,667	0
Spadina Subway Extension	702	234	0	0	0	0	234	234	0	0
Total TTC	100,702	33,567	0	0	0	0	234	234	66,667	0
TOTAL TAX SUPPORTED CAPITAL PROGRAM	301,472	34,195	3,360	22,097	34,148	0	3,657	48,392	132,546	23,077
RATE SUPPORTED PROGRAM										
Toronto Parking Authority	3,650	0	0	0	1,100	0	0	2,550	0	0
TOTAL TAX SUPPORTED & TORONTO PARKING AUTHORITY PROGRAM	305,122	34,195	3,360	22,097	35,248	0	3,657	50,942	132,546	23,077



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget By Program and Financing Sources - Excluding 2007 Carry Forward

APPENDIX 3

(\$000s)	2008 Cash Flow	Financing Sources								
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Rec.
Citizen Centred Services "A"										
Children's Services	8,476	4,000	0	0	1,626	0	0	0	2,850	0
Court Services	2,049	0	0	0	2,049	0	0	0	0	0
Economic Dev. Culture and Tourism	11,292	115	0	0	1,470	0	115	2,047	7,545	0
Emergency Medical Services	8,065	872	0	340	0	0	0	1,853	5,000	0
Homes for the Aged	8,400	0	0	0	6,400	0	0	0	2,000	0
Parks, Forestry & Recreation	73,862	0	5,909	0	17,993	0	500	11,450	38,010	0
Shelter, Support & Housing Administration	5,154	0	182	0	0	0	500	347	4,125	0
Social Services	1,700	0	0	0	0	0	0	1,700	0	0
3-1-1 Customer Service Initiative	8,342	0	0	0	0	0	0	390	7,952	0
Total Citizen Centred Services "A"	127,340	4,987	6,091	340	29,538	0	1,115	17,787	67,482	0
Citizen Centred Services "B"										
City Planning Division	5,632	0	1,837	0	0	0	0	382	3,413	0
Fire Services	5,816	0	0	625	0	0	0	0	5,191	0
Policy, Planning, Financing and Admin.	5,646	0	0	0	431	0	0	625	4,590	0
Solid Waste Management	65,504	0	0	0	7,380	0	0	0	15,210	42914
Transportation	253,951	1,000	20,229	0	1,509	0	0	43,482	174,731	13000
Waterfront Revitalization Initiative	51,131	0	0	0	51,131	0	0	0	0	0
Total Citizen Centred Services "B"	387,680	1,000	22,066	625	60,451	0	0	44,489	203,135	55,914
Internal Services										
Facilities and Real Estate	35,973	0	0	0	0	0	0	1,179	34,794	0
Financial Services	9,130	0	203	455	320	0	0	1,291	6,861	0
Fleet Services	49,116	0	0	49,116	0	0	0	0	0	0
Information Technology	23,647	0	0	12,847	0	0	0	800	10,000	0
Total Internal Services	117,866	0	203	62,418	320	0	0	3,270	51,655	0
Other City Programs										
City Clerk's Office	4,800	0	0	60	3,680	0	0	0	1,060	0
Climate Change	2,460	0	0	2,460	0	0	0	0	0	0
Sustainable Energy Plan	19,198	0	0	0	8,598	0	0	9,400	0	1200
Union Station	16,543	0	0	0	0	0	4,660	1,500	10,383	0
Radio Replacement Project	250	0	0	0	0	0	0	0	250	0
Total Other City Programs	43,251	0	0	2,520	12,278	0	4,660	10,900	11,693	1,200
Total City Operations	676,137	5,987	28,360	65,903	102,587	0	5,775	76,446	333,965	57,114



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget By Program and Financing Sources - Excluding 2007 Carry Forward

APPENDIX 3

(\$000s)	2008 Cash Flow	Financing Sources								
		Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Rec.
Agencies, Boards & Commissions (ABCs)										
Exhibition Place	34,360	0	0	0	85	0	0	14,875	5,000	14400
Toronto And Region Conservation Authority	6,018	0	0	0	0	0	0	3,300	2,718	0
Toronto Parking Enforcement Unit	434	0	0	434	0	0	0	0	0	0
Toronto Police Service	75,129	0	0	26,487	0	0	0	2,458	46,184	0
Toronto Public Health	3,490	0	0	0	0	0	0	0	3,490	0
Toronto Public Library	18,259	0	2,976	0	0	0	0	3,433	11,850	0
Toronto Zoo	5,660	0	0	0	0	0	0	100	5,560	0
Yonge-Dundas Project	100	0	0	0	0	0	0	0	100	0
Sony Centre (Hummingbird Centre)	12,500	2,500	0	0	0	0	2,500	7,500	0	0
GO Transit	20,000	0	0	0	0	0	0	0	20,000	0
Toronto Port Authority	3,000	0	0	0	0	0	0	385	2,615	0
Total ABCs	178,950	2,500	2,976	26,921	85	0	2,500	32,051	97,517	14,400
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	855,087	8,487	31,336	92,824	102,672	0	8,275	108,497	431,482	71,514
Toronto Transit Commission (TTC)										
Toronto Transit Commission	697,248	238,051	0	0	15,470	0	255,333	24,730	163,664	0
Spadina Subway Extension	56,098	18,699	0	0	0	0	18,699	18,700	0	0
Total TTC	753,346	256,750	0	0	15,470	0	274,032	43,430	163,664	0
TOTAL TAX SUPPORTED CAPITAL PROGRAM	1,608,433	265,237	31,336	92,824	118,142	0	282,307	151,927	595,146	71,514
RATE SUPPORTED PROGRAM										
Toronto Parking Authority	23,096	0	0	0	1,650	0	0	21,446	0	0
TOTAL TAX SUPPORTED & TORONTO PARKING AUTHORITY PROGRAM	1,631,529	265,237	31,336	92,824	119,792	0	282,307	173,373	595,146	71,514



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget and 2009-2017 Capital Forecast By Program and Financing Sources - Excluding 2007 Carry Forward

APPENDIX 4

	Total 2008 - 2017	2008 Rec.'d Budget	Future Year Commitments and Estimates						2008-2017 Financing Sources								
			2009	2010	2011	2012	Total 2008-2012	Total 2013-2017	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Recoverable
(S000s)																	
Citizen Centred Services "A"																	
Children's Services	61,976	8,476	9,100	6,800	5,800	5,300	35,476	26,500	40,000	0	0	6,126	0	0	0	15,850	0
Court Services	6,374	2,049	2,675	700	950	-	6,374	-	0	0	0	6,374	0	0	0	0	0
Economic Dev. Culture and Tourism	220,115	11,292	12,119	14,942	13,366	12,466	64,185	155,930	15,690	0	0	11,935	0	19,765	90,723	82,002	0
Emergency Medical Services	63,558	8,065	5,472	6,772	5,472	5,472	31,253	32,305	5,120	0	4,935	0	0	0	2,153	51,350	0
Homes for the Aged	72,994	8,400	6,600	8,800	7,800	6,194	37,794	35,200	0	0	0	48,594	0	0	0	24,400	0
Parks, Forestry & Recreation	861,516	73,862	74,211	60,714	46,028	46,137	300,952	560,564	0	40,747	0	38,635	0	500	49,433	732,201	0
Shelter, Support & Housing Administration	28,637	5,154	3,647	3,150	3,274	3,200	18,425	10,212	0	394	0	0	0	500	694	27,049	0
Social Services	8,400	1,700	1,700	1,600	1,700	1,700	8,400		0	0	0	0	0	0	8,400	0	0
3-1-1 Customer Service Initiative	8,760	8,342	418	-	-	-	8,760	-	0	0	0	0	0	0	390	8,370	0
Total Citizen Centred Services "A"	1,332,330	127,340	115,942	103,478	84,390	80,469	511,619	820,711	60,810	41,141	4,935	111,664	0	20,765	151,793	941,222	0
Citizen Centred Services "B"																	
City Planning Division	46,951	5,632	4,328	4,344	4,739	4,753	23,796	23,155	0	15,105	0	0	0	0	382	31,464	0
Fire Services	83,977	5,816	5,475	5,475	5,334	6,834	28,934	55,043	1,610	6,987	3,625	1,807	0	2,960	0	66,988	0
Policy, Planning, Financing and Admin.	53,348	5,646	7,268	4,625	4,656	4,100	26,295	27,053	0	0	0	2,491	0	0	3,846	47,011	0
Solid Waste Management	579,300	65,504	68,837	125,280	111,426	88,319	459,366	119,934	0	0	0	95,005	0	0	91,475	15,210	377,610
Transportation	2,325,159	253,951	242,190	224,238	199,295	212,525	1,132,199	1,192,960	1,000	46,079	0	9,655	0	0	216,434	2,026,991	25,000
Waterfront Revitalization Initiative	381,780	51,131	55,385	57,095	25,800	25,800	215,211	166,569	0	0	0	381,780	0	0	0	0	0
Total Citizen Centred Services "B"	3,470,515	387,680	383,483	421,057	351,250	342,331	1,885,801	1,584,714	2,610	68,171	3,625	490,738	0	2,960	312,137	2,187,664	402,610
Internal Services																	
Facilities and Real Estate	369,372	35,973	48,765	46,572	46,901	29,000	207,211	162,161	1,200	0	0	0	0	0	19,979	348,193	0
Financial Services	50,375	9,130	10,566	10,493	7,676	6,120	43,985	6,390	0	653	455	1,530	0	0	10,766	36,971	0
Fleet Services	204,142	49,116	42,544	34,366	40,497	37,619	204,142		0	0	204,142	0	0	0	0	0	0
Information Technology	381,098	23,647	43,666	34,091	29,457	30,274	161,135	219,963	0	0	275,978	0	0	0	9,952	95,168	0
Total Internal Services	1,004,987	117,866	145,541	125,522	124,531	103,013	616,473	388,514	1,200	653	480,575	1,530	0	0	40,697	480,332	0
Other City Programs																	
City Clerk's Office	44,741	4,800	4,954	2,607	1,430	800	14,591	30,150	0	0	3,500	6,186	0	0	0	35,055	0
Climate Change	20,190	2,460	4,725	4,895	4,185	3,925	20,190	-	0	0	16,690	0	0	0	3,500	0	0
Sustainable Energy Plan	103,058	19,198	25,569	38,136	7,978	5,067	95,948	7,110	0	0	0	34,058	0	0	63,751	0	5,249
Union Station	90,667	16,543	13,053	20,253	20,050	16,250	86,149	4,518	0	0	0	0	0	6,625	1,500	82,542	0
Radio Replacement Project	69,750	250	28,000	28,000	13,500	-	69,750		0	0	0	0	0	0	0	69,750	0
Total Other City Programs	328,406	43,251	76,301	93,891	47,143	26,042	286,628	41,778	0	0	20,190	40,244	0	6,625	68,751	187,347	5,249
Total City Operations	6,136,238	676,137	721,267	743,948	607,314	551,855	3,300,521	2,835,717	64,620	109,965	509,325	644,176	0	30,350	573,378	3,796,565	407,859



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget and 2009-2017 Capital Forecast By Program and Financing Sources - Excluding 2007 Carry Forward

APPENDIX 4

(S000s)	Total 2008 - 2017	2008 Rec'd Budget	Future Year Commitments and Estimates						2008-2017 Financing Sources								
			2009	2010	2011	2012	Total 2008-2012	Total 2013-2017	Prov. Sub. & Grants	Develop. Charges	Reserves	Reserve Funds	Capital from Current	Federal Subsidy	Other	Debt/Internal Sources	Debt Recoverable
Agencies, Boards & Commissions (ABCs)																	
Exhibition Place	112,840	34,360	19,160	6,070	7,250	7,250	74,090	38,750	0	0	0	85	0	0	34,855	63,500	14,400
Toronto And Region Conservation Authority	70,281	6,018	6,268	6,505	6,643	6,734	32,168	38,113	0	0	0	0	0	0	39,033	31,248	0
Toronto Parking Enforcement Operations	4,340	434	434	434	434	434	2,170	2,170	0	0	4,340	0	0	0	0	0	0
Toronto Police Service	537,849	75,129	38,259	50,588	48,728	44,439	257,143	280,706	0	0	186,156	0	0	0	4,916	346,777	0
Toronto Public Health	22,214	3,490	3,499	3,499	3,400	3,400	17,288	4,926	0	0	0	0	0	0	0	22,214	0
Toronto Public Library	224,606	18,259	20,367	18,451	19,784	19,185	96,046	128,560	0	40,961	0	0	0	0	22,113	161,532	0
Toronto Zoo	132,276	5,660	6,125	11,125	13,283	6,975	43,168	89,108	0	0	0	0	0	0	52,535	78,174	1,567
Yonge Dundas Project	200	100	50	50	-	-	200		0	0	0	0	0	0	0	200	0
Sony Centre (Hummingbird Centre)	75,000	12,500	23,500	26,000	13,000	-	75,000		15,000	0	0	0	0	15,000	45,000	0	0
GO Transit	100,000	20,000	20,000	20,000	20,000	20,000	100,000		0	0	0	0	0	0	0	100,000	0
Toronto Port Authority	9,800	3,000	1,700	1,700	1,700	1,700	9,800		0	0	0	0	0	0	1,925	7,875	0
Total ABCs	1,289,406	178,950	139,362	144,422	134,222	110,117	707,073	582,333	15,000	40,961	190,496	85	0	15,000	200,377	811,520	15,967
TOTAL TAX SUPPORTED CAPITAL PROGRAM (Excl.TTC)	7,425,644	855,087	860,629	888,370	741,536	661,972	4,007,594	3,418,050	79,620	150,926	699,821	644,261	0	45,350	773,755	4,608,085	423,826
Toronto Transit Commission (TTC)																	
Toronto Transit Commission	7,148,220	697,248	875,345	770,516	676,609	1,103,705	4,123,423	3,024,797	2,176,368	117,010	0	35,000	0	2,331,493	103,700	2,384,649	0
Spadina Subway Extension	220,050	56,098	131,200	32,752	-	-	220,050		73,349	0	0	0	0	73,349	73,352	0	0
Total TTC	7,368,270	753,346	1,006,545	803,268	676,609	1,103,705	4,343,473	3,024,797	2,249,717	117,010	-	35,000	-	2,404,842	177,052	2,384,649	-
TOTAL TAX SUPPORTED CAPITAL PROGRAM	14,793,914	1,608,433	1,867,174	1,691,638	1,418,145	1,765,677	8,351,067	6,442,847	2,329,337	267,936	699,821	679,261	0	2,450,192	950,807	6,992,734	423,826
RATE SUPPORTED PROGRAM																	
Toronto Parking Authority	136,196	23,096	31,000	28,200	21,100	32,800	136,196		0	0	0	5,250	0	0	130,946	0	0
TOTAL TAX SUPPORTED & TORONTO PARKING AUTHORITY PROGRAM	14,930,110	1,631,529	1,898,174	1,719,838	1,439,245	1,798,477	8,487,263	6,442,847	2,329,337	267,936	699,821	684,511	0	2,450,192	1,081,753	6,992,734	423,826



CITY OF TORONTO

2008 Budget Committee Recommended Capital Budget

2008 Capital Budget and 2009-2017 Capital Forecast By Financing Sources (Including Toronto Parking Authority)

(\$000s)

APPENDIX 5

	2008 Budget	Capital Plan						
		2009	2010	2011	2012	TOTAL 2008 - 2012	TOTAL 2012 - 2017	TOTAL 2008 - 2017
Expenditures:								
Health and Safety	43,224	34,025	31,209	25,654	28,598	162,710	177,615	340,325
Legislated	96,477	116,652	174,051	154,243	125,775	667,198	315,250	982,448
State of Good Repair	935,102	1,134,882	1,109,663	1,026,444	1,413,109	5,619,200	4,777,281	10,396,481
Service Improvement and Enhancement	240,930	209,044	160,837	100,601	95,607	807,019	556,016	1,363,035
Growth Related	315,796	403,571	244,078	132,303	135,388	1,231,136	616,685	1,847,821
Total Gross Expenditures	1,631,529	1,898,174	1,719,838	1,439,245	1,798,477	8,487,263	6,442,847	14,930,110
Financed By:								
Provincial	265,237	290,365	227,881	185,376	313,242	1,282,101	1,047,236	2,329,337
Federal	282,307	291,270	247,528	235,976	367,485	1,424,566	1,025,626	2,450,192
Development Charges	31,336	92,380	25,383	23,875	27,380	200,354	67,582	267,936
Reserve	92,824	96,891	77,553	76,337	85,904	429,509	270,312	699,821
Reserve Funds	119,792	106,274	91,966	48,722	46,314	413,068	271,443	684,511
Capital from Current	136,000	150,000	165,000	182,000	200,000	833,000	1,000,000	1,833,000
Other	173,373	238,009	207,731	136,050	107,568	862,731	219,022	1,081,753
Debt	459,146	557,456	588,173	482,734	596,276	2,683,785	2,475,949	5,159,734
Debt - Recoverable	71,514	75,529	88,623	68,175	54,308	358,149	65,677	423,826
Total Funding	1,631,529	1,898,174	1,719,838	1,439,245	1,798,477	8,487,263	6,442,847	14,930,110

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

Program Recommendations:

CITIZEN CENTRED SERVICES “A”

Children’s Services:

1. the 2008 Recommended Capital Budget for Children’s Services with a total project cost of \$10.150 million and a 2008 cash flow of \$9.563 million and future year commitments of \$3.800 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 5 new/change in scope sub-projects with a 2008 total project cost of \$10.150 million that requires cash flow of \$7.350 million in 2008 and future year commitments of \$2.300 million in 2009 and \$0.500 million in 2010;
 - ii. 2 previously approved sub-projects with a 2008 cash flow of \$1.126 million and a future year commitment of \$1.000 million in 2009; and,
 - b. 2007 approved cash flow for 1 previously approved sub-project with carry forward funding from 2007 into 2008 totalling \$1.087 million;
2. new debt service costs of \$0.086 million in 2008 and incremental costs of \$0.353 million in 2009 and \$0.143 million in 2010 resulting from the approval of the 2008 Recommended Capital Budget be approved for inclusion in 2008 and future year operating budgets;
3. approval of \$4.000 million of the \$5.000 million gross expenditure for the Health and Safety / Playground project, corresponding to Provincial subsidies, be conditional on receiving this funding from the Province; and,
4. the 2009-2012 Capital Plan for Children’s Services totaling \$27.000 million in project commitments and estimates, comprised of \$9.100 million in 2009; \$6.800 million in 2010; and \$5.800 million in 2011 and \$5.300 million in 2012, be approved.

Court Services:

5. the 2008 Recommended Capital Budget for Court Services with a 2008 cash flow of \$5.149 million and future year commitments of \$2.425 million be approved. The 2008 Recommended Capital Budget consists of the following:

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- a. New Cash Flow Funding for:
 - i 2 previously approved sub-projects with a 2008 cash flow of \$1.275 million and a future year commitment of \$2.425 million in 2009;
 - ii 2 previously approved projects with carry forward funding from 2006 requiring 2008 cash flow of \$0.774 million that require City Council to reaffirm its commitment; and,
- b. 2007 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$3.100 million;
- 6. the 2009-2012 Capital Plan for Court Services totalling \$4.325 million in project commitments and estimates, comprised of \$2.675 million in 2009, \$0.700 million in 2010, and \$0.950 million in 2011 be approved;
- 7. the Director of Court Services review the current policy of contributing net operating revenues in excess of \$8.500 million to the Provincial Offences Courts Stabilization Reserve Fund and report to Budget Committee prior to the 2009 Capital Budget process; and,
- 8. the Director of Court Services review future year additional capital requirements and report to Budget Committee prior to the 2009 Capital Budget process.

Economic Development, Culture and Tourism:

- 9. the 2008 Recommended Capital Budget for Economic Development, Culture and Tourism with a total project cost of \$10.015 million and a 2008 cash flow of \$15.941 million and future year commitments of \$1.638 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i 32 new sub-projects with a 2008 total project cost of \$10.015 million that requires cash flow of \$8.377 million in 2008 and a future year commitment of \$1.638 million in 2009;
 - ii 11 previously approved sub-projects with a 2008 cash flow of \$2.499 million;
 - iii 2 sub-projects from previously approved projects with carry forward funding from 2006 requiring 2008 cash flow of \$0.416 million, which forms part of the affordability target that requires City Council to reaffirm its commitment; and,

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- b. 2007 approved cash flow for 16 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$4.649 million;
- 10. new debt service costs of \$0.226 million in 2008 and incremental costs of \$0.879 million in 2009 and \$0.180 million in 2010 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
- 11. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- 12. the 2009-2012 Capital Plan for Economic Development, Culture and Tourism totalling \$52.893 million in project commitments and estimates, comprised of \$12.119 million in 2009; \$14.942 million in 2010; \$13.366 million in 2011; and \$12.466 million in 2012, be approved;
- 13. Economic Development, Culture and Tourism identify and submit to the Chief Financial Officer by June 2008 the full operating impacts for all projects in its Recommended 5-Year Capital Plan;
- 14. the General Manager of EDCT review the eligibility guidelines and the procedures for reviewing and approving requests for the BIA Streetscape Improvement Program, the Commercial Façade Improvement Program and the Employment Revitalization Program, and report back by June 2008, on a strategy for managing the growing unfunded demand for the 3 capital programs within debt affordability limits, including any impacts resulting from recommendations arising from EDCT's Program Review; and,
- 15. the General Manager, Economic Development, Culture and Tourism report to City Council in the Spring 2008 on the feasibility of the Waterfront Museum and any requirement for capital funding.

Emergency Medical Services:

- 16. the 2008 Recommended Capital Budget for Emergency Medical Services with a total project cost of \$10.566 million and a 2008 cash flow of \$10.592 million and future year commitments of \$5.472 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for
 - i. 4 new sub-projects and 9 change in scope sub-projects with a 2008 total project cost of \$10.566 million that requires cash flow of \$5.694 million in 2008 and future year commitments of \$4.822 million in 2009; and \$0.050 million in 2010;

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- ii. 4 previously approved sub-projects with a 2008 cash flow of \$2.371 million and future year commitments of \$0.250 million in 2009 and \$0.350 million in 2010; and,
 - b. 2007 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$2.527 million;
- 17. new debt service costs of \$0.150 million in 2008 and incremental costs of \$0.688 million in 2009, \$0.518 million in 2010, and \$0.044 million in 2011 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
- 18. the 2009-2012 Capital Plan for Emergency Medical Services totaling \$23.188 million in project commitments and estimates, comprised of \$5.472 million in 2009; \$6.772 million in 2010; and \$5.472 million in 2011 and \$5.472 million in 2012, be approved;
- 19. the General Manager of EMS report to the Budget Committee prior to the 2009 Capital Budget process on a plan for new/replacement of stations based on an achievable/realistic timeframe, particularly when new sites must be acquired; and,
- 20. the 2008-2012 Capital Plan be reviewed to identify any operating costs/savings that should be included with the 2009 Capital Budget submission.

Homes for the Aged:

- 21. the 2008 Recommended Capital Budget for Homes for the Aged with a total project cost of \$10.900 million and a 2008 cash flow of \$9.800 million and future year commitments of \$2.500 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New cash flow funding for 2 new sub-projects with a 2008 total project cost of \$10.900 million that requires cash flow of \$8.400 million in 2008 and a future year commitment of \$2.500 million in 2009;
 - b. 2007 approved cashflow for 2 previously approved sub-projects with carry forward funding from 2007 into 2008 of \$1.400 million; and,
- 22. the 2009-2012 Capital Plan for Homes for the Aged totalling \$29.400 million in project commitments and estimates, comprised of \$6.600 million in 2009; \$8.800 million in 2010; \$7.800 million in 2011; and \$6.194 million in 2012, be approved;
- 23. new debt service costs of \$0.060 million in 2008 and incremental costs of \$0.220 million in 2009 be approved for inclusion in the 2008 and future year operating budgets;
- 24. the Deputy City Manager and Chief Financial Officer, in conjunction with the General Manager of Homes for the Aged, review the sustainability of the HFA Capital Reserve Fund beyond 2012 before the 2009 Capital Budget process; and,

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

25. the 2008-2012 Capital Plan be reviewed to identify any operating costs/savings that should be included with the 2009 Capital Budget submission.

Parks, Forestry and Recreation:

26. the 2008 Recommended Capital Budget for Parks, Forestry and Recreation with a total project cost of \$71.095 million and a 2008 cash flow of \$84.806 million and future year commitments of \$25.680 million be approved. The 2008 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i. 59 new sub-projects with a 2008 total project cost of \$71.095 million that requires cash flow of \$48.196 million in 2008 and a future year commitments of \$21.187 million in 2009 and \$1.712 million in 2010;
 - ii. 16 previously approved sub-projects with a 2008 cash flow of \$12.662 million and a future year commitment of \$2.781 million in 2009;
 - iii. 34 sub-projects from previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$13.004 million, which forms part of the affordability target that requires City Council to reaffirm its commitment; and,
 - b. 2007 approved cash flow for 74 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$26.153 million;
27. new debt service costs of \$1.140 million in 2008 and incremental costs of \$4.324 million in 2009, \$0.571 million in 2010 and \$0.175 million in 2011 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
28. operating impacts of \$3.569 million in 2008 that emanate from the approval of the previously approved capital projects be considered within the overall scope of Parks, Forestry and Recreation's 2008 Operating Budget;
29. the Capital Emergency Fund sub-project be approved with funding of \$0.500 million for 2008 with the following conditions:
- a. projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- b. all projects charged to the 2008 Capital Emergency Fund sub-project must be reported to Finance staff to ensure structures are provided to ensure accountability;
 - c. use of the funding must be reported in all variance reports and to Budget Committee at the time of consideration of the 2009 Capital Budget; and,
 - d. any unspent balance at year-end cannot be carried forward;
- 30. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and, if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
 - 31. approval of any of the fleet capital projects in Parks, Forestry and Recreation's 2008 Recommended Capital Budget be conditional upon the approval of the associated requests in the 2008 Operating Budget;
 - 32. Parks, Forestry and Recreation report to Budget Committee in May 2008 on the outcome of the Capital Budget Task Force;
 - 33. Parks, Forestry and Recreation report to Budget Committee in May 2008 on parkland acquisition and the required adjustments be made to the Recommended 5-Year Plan;
 - 34. the 2009-2012 Capital Plan for Parks, Forestry and Recreation totalling \$201.410 million in project commitments and estimates, comprised of \$50.243 million in 2009, \$59.002 million in 2010, \$46.028 million in 2011; and \$46.137 million in 2012 be approved;
 - 35. Parks, Forestry and Recreation identify and submit to the Chief Financial Officer by June 30, 2008 the full operating impacts, including positions, for all projects in its Recommended 5-Year Capital Plan;
 - 36. Parks, Forestry and Recreation continue to monitor future year projects that are eligible for Development Charge funding and modify its 5-Year Capital Plan to incorporate this financing source;
 - 37. the General Manager, Parks, Forestry and Recreation report through the 2009 budget process on options for increasing the 2009-2013 budgets for parks playground equipment from \$75,000 to \$100,000; and,
 - 38. approve, in principle, the addition of the following amounts to the Five Year Bike Plan
 - 2009 -- \$1.660 million
 - 2010 -- \$4.815 million
 - 2011 -- \$4.740 million
 - 2012 -- \$6.700 million

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

and that Deputy City Manager Sue Corke and the Deputy City Manager and Chief Financial Officer report through the 2009 Budget process on how the proposed additions to the Five Year Bike Plan can be facilitated.

Shelter, Support and Housing Administration:

39. the 2008 Recommended Capital Budget for Shelter, Support, and Housing Administration with a total project cost of \$2.507 million and a 2008 cash flow of \$7.337 million and future year commitments of \$2.647 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 7 new and change in scope sub-projects with a 2008 total project cost of \$2.507 million that requires cash flow of \$2.160 million in 2008 and \$0.347 million in 2009;
 - ii. 5 previously approved sub-projects with a 2008 cash flow of \$2.729 million and a future year commitment of \$1.700 million in 2009 and \$0.600 million in 2010;
 - iii. 1 previously approved sub-project with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$0.265 million, which forms part of the affordability targets that requires City Council to reaffirm its commitment; and,
 - c. 2007 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$2.183 million;
40. new debt service costs of \$0.124 million in 2008 and incremental costs of \$0.505 million in 2009; \$0.205 million in 2010; and \$0.066 million in 2011 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
41. operating impacts of \$0.900 million for 2008 and \$0.871 million of 2010 emanating from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of the Shelter, Support and Housing Administration's 2008 and future years' operating budget submissions;
42. the 2009-2012 Capital Plan for Shelter, Support, and Housing Administration totalling \$13.271 million in project commitments and estimates, comprised of \$3.647 million in 2009; \$3.150 million in 2010; and \$3.274 million in 2011, and \$3.200 million in 2012 be approved;
43. the streetscape initiative at the 129 Peter Street Shelter and Referral Centre be approved, subject to the receipt of funding from the Section 37 agreement; and,

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

44. the General Manager of Shelter, Support and Housing Administration report to the Budget Committee in 2008 on the details of a future year shelter plan, including the cost per bed estimates, the number new and replacement beds to be delivered, and the year the beds will go into service.

Social Services:

45. the 2008 Recommended Capital Budget for Social Services with a total project cost of \$2.000 million and a 2008 cash flow of \$3.000 million and future year commitments of \$3.300 million be approved. The 2008 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i. 1 sub-project with a 2008 total project cost of \$2.000 million that requires cash flow of \$0.400 million in 2008 and a future year commitment of \$0.900 million in 2009; and, \$0.700 million in 2010;
 - ii. 2 previously approved sub-projects with a 2008 cash flow of \$1.300 million and a future year commitment of \$0.800 million in 2009 and \$0.900 million in 2010; and,
 - b. 2007 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$1.300 million;
46. the 2009-2012 Capital Plan for Social Services totalling \$6.700 million in project commitments and estimates, comprised of \$1.700 million in 2009; and, \$1.600 million in 2010, \$1.700 million in 2011; and \$1.700 million in 2012, subject to receipt of the provincial subsidy, be approved.

3-1-1 Customer Service Strategy:

47. the 2008 Recommended Capital Budget for the 3-1-1 Customer Service Strategy with a maximum 2008 cash flow of \$26.681 million and future year commitments of \$0.418 million be approved. The 2008 Recommended Capital Budget consists of the following:
- a. New cash flow funding for:
 - i 7 previously approved sub-projects with a 2008 cash flow of \$6.536 million and a future year commitment of \$0.418 million in 2009;
 - ii 5 previously approved projects with carry forward funding from 2006 requiring 2008 cash flow of \$1.806 million which forms part of the

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

affordability targets that require City Council to reaffirm its commitment;
and,

- b. 2007 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$18.339 million;
- 48. new debt service costs of \$1.037 million in 2009 and incremental costs of \$0.135 million in 2009, resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets; be approved; and,
- 49. the Deputy City Manager for Citizen Services “A” report to the Budget Committee on the annual operating costs for the 3-1-1 Division prior to the 2009 Operating Budget Process.

CITIZEN CENTRED SERVICES “B”

City Planning:

- 50. the 2008 Recommended Capital Budget for City Planning with a total project cost of \$3.973 million and a 2008 cash flow of \$9.216 million and future year commitments of \$0.094 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 7 new sub-projects with a 2008 total project cost of \$3.973 million that requires cash flow of \$3.973 million in 2008;
 - ii. 1 previously approved sub-project with a 2008 cash flow of \$1.057 million and a future year commitment of \$0.094 million in 2009;
 - iii. 3 sub-projects from previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$0.602 million and no future year commitments, which forms part of the affordability targets that requires City Council to reaffirm its commitment;
and,
 - b. 2007 approved cash flow for 10 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$3.584 million;
- 51. new debt service costs of \$0.102 million in 2008 and incremental costs of \$0.378 million in 2009 and \$0.010 million in 2010 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
- 52. operating impacts in the Parks, Forestry, and Recreation Operating Budget, for streetscape enhancement and tree maintenance emanating from the approval of the 2008 Capital Budget for City Planning be established once the mix of Civic Improvement

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

projects is determined and City Planning report back to the Chief Financial Officer by June 2008 on the Parks, Forestry, and Recreation operating budget impacts for 2009 resulting from the 2008 project mix;

- 53. where funding is required from a development charge reserve fund, project spending be limited to available funds;
- 54. the 2009-2012 Capital Plan for City Planning totalling \$18.164 million in project commitments and estimates, comprised of \$4.234 million in 2009, \$4.344 million in 2010, \$4.739 million in 2011 and \$4.753 million in 2012, be approved; and,
- 55. City Planning work with Transportation Services to establish a protocol regarding the joint delivery of Civic Improvement Projects once the Public Realm Unit is established.

Fire Services:

- 56. the 2008 Recommended Capital Budget for Toronto Fire Services with a total project cost of \$3.420 million and a 2008 cash flow of \$6.390 million and future year commitments of \$1.000 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 5 new sub-projects with a 2008 total project cost of \$3.420 million that requires cash flow of \$3.420 million in 2008 and no future year commitments;
 - ii. 6 previously approved sub-projects with a 2008 cash flow of \$2.271 million and a future year commitment of \$1.000 million in 2009;
 - iii. 1 previously approved sub-project with carry forward funding from 2006 requiring 2008 cash flow of \$0.125 million, which forms part of the affordability targets that requires City Council to reaffirm its commitment; and,
 - b. 2007 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$0.574 million;
- 57. new debt service costs of \$0.156 million in 2008 and incremental costs of \$0.601 million in 2009 and \$0.110 million in 2010 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
- 58. operating impacts of \$0.085 million in 2008, \$0.057 million in 2009 and \$0.045 million in 2010 that emanate from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of Toronto Fire Services' 2008 operating budget;
- 59. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
60. the 2009-2012 Capital Plan for Toronto Fire Services totalling \$23.118 million in project commitments and estimates, comprised of \$5.475 million in 2009, \$5.475 million in 2010, \$5.334 million in 2011; and \$6.834 million in 2012 be approved;
 61. the feasibility of implementing the Master Fire Plan recommendations within the City's debt affordability constraints be addressed as part of the 2009 Capital Budget process including the possibility of co-locating with EMS given that EMS is not presently moving forward with its C-BOS station model;
 62. Toronto Fire Services continue to monitor future year projects that are eligible for Development Charge funding and modify the 5-Year Capital Plan to incorporate this financing source;
 63. the Chief of Toronto Fire Services, in consultation with the Deputy City Manager and Chief Financial Officer, report back to Budget Committee as part of the 2009 Capital Budget Process on a revised and detailed estimate of the current state-of-good repair backlog; and,
 64. the Steering Committee for the Radio Communication System Replacement project report to Budget Committee on an annual basis starting in July 2008 to update the status of the project including project management costs and infrastructure issues including the disposition of hand-held portable radios once known.

Policy, Planning, Finance and Administration:

65. the 2008 Recommended Capital Budget for Policy, Planning, Finance and Administration with a total project cost of \$5.011 million and a 2008 cash flow of \$7.331 million and future year commitments of \$1.970 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 23 new sub-projects with a 2008 total project cost of \$5.011 million that requires cash flow of \$4.966 million in 2008 and a future year commitment of \$0.045 million in 2009;
 - ii. 2 previously approved sub-projects with a 2008 cash flow of \$0.680 million and a future year commitment of \$1.425 million in 2009 and \$0.500 million in 2010; and,
 - b. 2007 approved cash flow for 10 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$1.685 million;

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- 66. new debt service costs of \$0.138 million in 2008 and incremental costs of \$0.505 million in 2009 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
- 67. operating impacts of \$0.098 million in 2008 that emanate from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of PPF&A's 2008 operating budget;
- 68. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and,
- 69. the 2009-2012 Capital Plan for Policy, Planning, Finance and Administration totalling \$20.649 million in project commitments and estimates, comprised of \$7.268 million in 2009, \$4.625 million in 2010, \$4.656 million in 2011; and \$4.100 million in 2012 be approved.

Solid Waste Management Services:

- 70. the 2008 Recommended Capital Budget for Solid Waste Management Services with a total project cost of \$21.380 million and a 2008 cash flow of \$80.909 million and future year commitments of \$29.082 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 14 new sub-projects with a 2008 total project cost of \$21.380 million that requires cash flow of \$19.630 million in 2008 and future year commitments of \$1.750 million in 2009;
 - ii. 5 previously approved sub-projects with a 2008 cash flow of \$45.874 million and future year commitments of \$20.079 million in 2009, \$6.164 million in 2010 and \$1.089 million in 2011; and,
 - b. 2007 approved cash flow for 5 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$15.405 million;
- 71. new debt service costs of \$0.456 million in 2008 and incremental costs of \$1.673 million in 2009 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
- 72. operating impacts of \$1.773 million in 2008, and (\$0.604) million that emanate from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of Solid Waste Management Services' 2008 operating budget;

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

73. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
74. the 2009-2012 Capital Plan for Solid Waste Management Services totalling \$393.862 million in project commitments and estimates, comprised of \$68.837 million in 2009, \$125.280 million in 2010, \$111.426 million in 2011; and \$88.319 million in 2012 be approved;
75. The General Manager of Solid Waste Management Services report back to the Public Works and Infrastructure Committee prior to the start of the 2009 Budget process, on the strategies to deliver the aggressive 5-Year Capital Plan, addressing the implementation challenges with respect to timelines, site locations, environmental assessments, and readiness to proceed for facilities related projects; and,
76. The General Manager of Solid Waste Management Services report to the Budget Committee, as part of the 2008 Operating Budget process, on the specific rate structure and timing for the introduction of the Solid Waste user rate based system in 2008.

Transportation Services:

77. the 2008 Recommended Capital Budget for Transportation Services with a total project cost of \$216.269 million and a 2008 cash flow of \$288.892 million and future year commitments of \$83.214 million in 2009; \$23.787 million in 2010 and \$2.167 million in 2011. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 37 new sub-projects with a 2008 total project cost of \$216.269 million that requires cash flow of \$162.838 million in 2008 and a future year commitment of \$40.264 million in 2009, \$11.000 million in 2010 and \$2.167 million in 2011;
 - ii. 35 previously approved sub-projects with a 2008 cash flow of \$89.830 million and a future year commitment of \$42.950 million in 2009 and \$12.787 million in 2010;
 - iii. 4 sub-project from previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$1.283 million, which forms part of the affordability target that requires City Council to reaffirm its commitment; and,
 - b. 2007 approved cash flow for 37 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$34.941 million;

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

78. 2008 Development Charge funding be approved subject to funds being available in the Development Charge Reserve Accounts;
79. all sub-projects with third party financing be approved, subject to the receipt of such funding during 2008;
80. operating impacts of \$0.270 million in 2008 that emanate from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of Transportation Services 2008 operating budget;
81. new debt service costs of \$5.242 million in 2008 and incremental costs of \$20.656 million in 2009, \$5.595 million in 2010, \$1.275 million in 2011 and \$0.238 million in 2012 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
82. the recommendations contained in the report (November 12, 2007) from the Deputy City Manager and Chief Financial Officer, entitled “Funding the First Phase of Six Points”, be approved:
 - a. authority be granted to the General Manager of Transportation Services to undertake the detailed design of the Dundas Street West realignment as well as the development of the overall construction staging plan for the reconfiguration of the Six Points interchange;
 - b. the 2008 Recommended Capital Budget for Transportation Services be increased by \$1.0 million gross, \$0 net, as contained in the 2008 Budget Committee Recommended Capital Budget;
83. the report (August 22, 2007) from the General Manager, Transportation Services, entitled “Scarlett Road/CP Rail Bridge Class Environmental Assessment Study”, referred by City Council on September 26 and 27, 2007, be received;
84. the 2009-2012 Capital Plan of Transportation Services totalling \$878.248 million in project commitments and estimates, comprised of \$242.190 million in 2009, \$224.238 million in 2010, \$199.295 million in 2011 and \$212.525 million in 2012, be approved;
85. The Deputy City Manager responsible for Transportation Services report back to the Public Works and Infrastructure Committee prior to the 2009 Capital Budget process regarding ongoing discussions with York Region on Steeles Widenings and Grade Separations;
86. The General Manager of Transportation Services work with the General Manager of the Toronto Transit Commission to develop policy on standards to be utilized on future transit right of way projects, roles and responsibilities of the collaborating program areas and a recommended project approval process to ensure that all costs are identified. It is recommended that the policy be reported back to Public Works and Infrastructure Committee prior to the 2009 Capital Budget process;

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

87. The General Managers of Toronto Water and Transportation Services report back to Budget Committee in early 2008 on a joint list of capital projects that could be accelerated into 2008 should 2008 projects be delayed; and,
88. The General Manager of Transportation Services report back to Public Works and Infrastructure Committee on detailed cost estimates of Sustainable Transportation Initiatives to be implemented in 2009 and beyond prior to the 2009 Capital Budget process.

Waterfront Revitalization Initiative:

89. the 2008 Recommended Capital Budget for Waterfront Revitalization Initiative's commitments of previously approved 2007 cash flow of \$62.289 million and previously approved future year commitments of \$330.649 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow funding for 14 previously approved sub-projects with a 2008 cash flow of \$51.131 million and previously approved future year commitment of \$55.385 million in 2009, \$57.095 million in 2010, \$25.800 million in 2011, \$25.800 million in 2012 and \$166.569 million in years 2013 to 2017; and,
 - b. 2007 approved cash flow for 13 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$11.158 million;
90. the 2008 Recommended Capital Budget for the Waterfront Revitalization Initiative requiring a 2008 cash flow of \$51.131 million and future year commitments of \$164.080 million be funded from the Strategic Infrastructure Partnership Reserve Fund; and,
91. no City funds be released to Waterfront Toronto in 2008 until a comprehensive revenue generation and financing strategy, outlining annual projections from the development of public land, private sector investment, and any other revenue initiatives, together with a business and financial plan for achieving Waterfront Revitalization in the Portlands has been endorsed by the Intergovernmental Steering Committee of senior officials from the 3 orders of government as directed by City Council on July 16, 17, 18 and 19, 2007.

INTERNAL SERVICES

Facilities and Real Estate:

92. the 2008 Recommended Capital Budget for Facilities and Real Estate with a total project cost of \$46.431 million and a 2008 cash flow of \$39.768 million and future year commitments of \$53.807 million be approved. The 2008 Recommended Capital Budget consists of the following:

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- a. New cash flow funding for:
 - i 61 new sub-projects with a 2008 total project costs of \$46.431 million that requires cash flow of \$14.532 million in 2008 and a future year commitment of \$19.361 million in 2009, \$6.106 million in 2010, \$6.416 million in 2011 and \$0.016 million in 2012;
 - ii 73 previously approved sub-projects with a 2008 cash flow of \$21.441 and a future year commitment of \$9.799 million in 2009, \$4.287 million in 2010, \$3.257 million in 2011 and \$4.565 million in 2012; and,
 - b. 2007 approved cash flow for 11 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$3.795 million;
- 93. new debt service costs of \$1.044 million in 2008 and incremental costs of \$4.636 million in 2009, \$3.277 million in 2010, \$1.433 million in 2011 and \$1.201 million in 2012, resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
 - 94. the 2009-2012 Capital Plan for Facilities and Real Estate totalling \$168.263 million in project commitments and estimates comprised of \$48.765 million in 2009, \$46.572 million in 2010, \$46.901 million in 2011 and 29.000 million in 2012 be approved;
 - 95. the 2008-2012 funding for the Nathan Phillips Square revitalization project be approved subject to securing other sources of funding from private/public partnerships and other orders of government in the amount of \$17.800 million;
 - 96. the 2008-2012 funding for development of the Father Henry Car High School be approved subject to City Council's approval of the lease agreement for the Facility and the establishment of a model for its operation;
 - 97. the Executive Director for Facilities and Real Estate report back on operating impacts of energy efficiency projects included in the 5-Year Capital Plan and estimated operating budget savings in time for consideration with the 2009 Capital and Operating Budget Process; and,
 - 98. the Executive Director for Facilities and Real Estate report back on the possibility of Yard Waste Consolidations Studies (South, North and East District) being eligible for funding from the Federation of Canadian Municipalities (FCM) in time for consideration with the 2009 Capital Budget Process.

Financial Services:

- 99. the 2008 Recommended Capital Budget for Financial Services with a total project cost of \$19.769 million and a 2008 cash flow of \$11.073 million and future year commitments of

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

\$21.005 million be approved. The 2008 Recommended Capital Budget consists of the following:

- a. New Cash Flow Funding for:
 - i 8 new & change in scope sub-projects with a 2008 total project cost of \$19.769 million that requires cash flow of \$5.942 million in 2008 and a future year commitment of \$5.775 million in 2009, \$4.876 million in 2010 and \$3.176 million in 2011;
 - ii 10 previously approved sub-projects with 2008 cash flow of \$2.391 million and a future year commitment of \$3.761 million in 2009, \$3.092 million in 2010 and \$0.325 million in 2011;
 - iii 5 sub-projects from previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$0.797 million which forms part of the affordability targets that requires City Council to reaffirm its commitment; and,
 - b. 2007 approved cash flow for 9 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$1.943 million;
- 100. new debt service costs of \$0.206 million in 2008 and incremental costs of \$0.815 million in 2009 and \$0.220 million in 2010 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
 - 101. the 2009-2012 Capital Plan for Financial Services totalling \$21.005 million in project commitments and estimates, comprised of \$5.775 million in 2009; \$4.876 million in 2010; and \$3.176 million in 2011, be approved; and,
 - 102. all sub-projects with third-party financing be approved conditionally, subject to funding being approved in the respective Program's annual budgets.

Fleet Services:

- 103. the 2008 Recommended Capital Budget for Fleet Services with a total project cost of \$41.228 million and a 2008 cash flow of \$59.201 million and future year commitments of \$16.459 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- i 20 new sub-projects with a 2008 total project cost of \$41.228 million that requires cash flow of \$24.769 million in 2008 and a future year commitment of \$16.459 million in 2009;
 - ii 5 previously approved sub-projects with a 2008 cash flow of \$10.350 million;
 - iii 39 sub-projects from previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$13.997 million that requires City Council to reaffirm its commitment; and,
 - b. 2007 approved cash flow for 19 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$10.085 million;
104. the 2008-2012 Capital Plan for Fleet Services totalling \$214.227 million in project commitments and estimates, comprised of \$59.201 million in 2008; \$42.544 million in 2009; \$34.366 million in 2010; \$40.497 million in 2011, and \$37.619 million be approved; and,
105. the Fleet Services' 2008 Recommended Capital Budget be adjusted to agree with Programs' 2008 budgeted contributions to the Vehicles and Equipment Replacement Reserves to reflect any changes recommended to the contributions from the other Programs' Operating Budgets during the 2008 Operating Budget process, and the funding availability of the Division's Vehicle and Equipment Replacement Reserve.

Information and Technology:

106. the 2008 Recommended Capital Budget for Information and Technology with a total project cost of \$31.254 million and a 2008 cash flow of \$31.214 million, and a future year commitment of \$8.749 million for 2009, \$10.244 million for 2010, \$10.225 million for 2011, and \$1.750 million for 2012 be approved. The 2008 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i 23 new and change in scope sub-projects with a 2008 total project cost of \$31.254 million that requires cash flow of \$12.631 million in 2008, and a future year commitment of \$3.190 million for 2009, \$7.518 million for 2010, \$6.165 million for 2011, and \$1.750 million for 2012;
 - ii 28 sub-projects from previously approved projects with a 2008 cash flow of \$11.016 million, and a future year commitment of \$5.559 million for 2009, \$2.726 million for 2010, and \$4.060 million for 2011; and,

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- b. 2007 approved cash flow for 29 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$7.567 million;
- 107. operating impacts of \$0.347 million in 2008 emanating from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of the Information and Technology's 2008 Operating Budget;
- 108. new debt service cost of \$0.300 million in 2008, and \$1.100 million in 2009 resulting from the approval of the 2008 Recommended Capital Budget be approved for inclusion in the 2008 and future year operating budgets;
- 109. the 2008-2012 Capital Plan for Information and Technology totalling \$168.702 million in project commitments and estimates, comprised of \$31.214 million in 2008; \$43.666 million in 2009; \$34.091 million in 2010; \$29.457 million in 2011; and \$30.274 million in 2012 be approved; and,
- 110. the Chief Information Officer report back to the Budget Committee before the start of the 2009 capital budget process on potential savings in operating costs as a result of the Consolidated Data Centre.

OTHER CITY PROGRAMS

City Clerk's Office:

- 111. the 2008 Recommended Capital Budget for the City Clerk's Office with a total project cost of \$4.676 million and a 2008 cash flow of \$8.150 million and future year commitments of \$5.976 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i 6 new sub-projects with a 2008 total project cost of \$4.676 million that requires cash flow of \$1.140 million in 2008, and a future year commitment of \$1.886 million for 2009, \$1.150 million for 2010, and \$0.500 million for 2011;
 - ii 2 previously approved sub-projects with a 2008 cash flow of \$0.260 million and a future year commitment of \$2.068 million in 2009, \$0.062 million in 2010, \$0.130 million in 2011;
 - iii 1 sub-project from previously approved projects with carry forward funding from 2006 and prior years requiring 2008 cash flow of \$3.400 million that requires City Council to reaffirm its commitment; and,

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- b. 2007 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$3.350 million;
- 112. operating impacts of \$0.010 million in 2008 emanating from the approval of the 2008 Capital Budget be considered within the overall scope of the City Clerk's Office's 2008 operating budget;
- 113. new debt service cost of \$0.032 million in 2008, and \$0.117 million in 2009 resulting from the approval of the 2008 Capital Budget be approved for inclusion in the 2008, and future year operating budgets;
- 114. the 2008-2012 Capital Plan for the City Clerk's Office totalling \$17.941 million in project commitments and estimates, comprised of \$8.150 million in 2008; \$4.954 million in 2009; \$2.607 million in 2010; and \$1.430 million in 2011, and \$0.800 million in 2012 be approved; and,
- 115. the City Clerk's Office submit a 2009 to 2013 Capital Plan based on operational needs, notwithstanding the established debt targets, for consideration with the 2009 Budget process.

Climate Change:

- 116. the 2008 Recommended Capital Budget for Climate Change with a total project cost of \$20.190 million and a 2008 cash flow of \$2.460 million and future year commitments of \$17.730 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 6 new sub-projects with a 2008 total project cost of \$20.190 million that requires cash flow of \$2.460 million in 2008 and a future year commitment of \$4.725 million in 2009, \$4.895 million in 2010, \$4.185 million in 2011 and \$3.925 million in 2012;
- 117. the recommendations contained in the report (November 13, 2007) from the Deputy City Manager Butts and Deputy City Manager and Chief Financial Officer Pennachetti entitled "Climate Change Action Plan – Implementation of Key Program Initiatives" be approved:
 - a. the 2008 Capital Budget for Climate Change Plan key initiatives with a total project cost of \$20.190 million, as amended and contained in the 2008 Budget Committee Recommended Capital Budget, consisting of new cash flow funding for: 6 new sub-projects with a 2008 total project costs of \$20.190 million that requires cash flow of \$2.460 million in 2008 and a future year commitment of

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

\$4.725 million in 2009, \$4.895 million in 2010, \$4.185 million in 2011 and \$3.925 million in 2012 be approved;

- b. the Climate Change 2008 Capital Budget and 2009-2012 Capital Plan be approved, with gross expenditures totalling \$20.190 million funded in the amount of \$16.690 million from the Strategic Infrastructure Partnership Reserve Fund and \$3.500 million funded from third party contributions; consisting of FCM grants, Federal and Provincial funding and other sources, to be determined; and
- c. this report with the operating budget impact of \$1.665 million gross, \$1.535 million net in 2008, \$2.090 million gross, \$1.960 million net in 2009, \$1.840 million gross, \$1.460 million net in 2010, \$1.490 million gross, \$0.860 million net in 2011 and \$1.490 million gross, \$0.860 million net in 2012 be referred to the Budget Committee for consideration with the City's 2008 Operating Budget Process.

Sustainable Energy Plan:

- 118. the 2008 Recommended Capital Budget for the Sustainable Energy Plan with a total project cost of \$96.058 million and a 2008 cash flow of \$19.688 million and future year commitments of \$79.360 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i 12 new sub-projects with a 2008 total project cost of \$96.058 million that requires cash flow of \$14.898 million in 2008 and a future year commitment of \$22.869 million in 2009; \$38.136 million in 2010; \$7.978 million in 2011 and \$5.067 million in 2012;
 - ii 2 previously approved sub-projects with a 2008 cash flow of \$4.300 million and a future year commitment of \$2.700 million in 2009; and,
 - b. 2007 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$2.790 million;
- 119. operating savings of \$0.110 million in 2009; \$0.190 million in 2010; \$0.200 million in 2011 and \$0.100 million in 2012 that emanate from the approval of the 2008 Recommended Capital Budget be considered within the future year operating budgets for Facilities and Real Estate; and operating savings of \$0.050 million in 2009 and \$0.418 million in 2010 be considered within the future years' operating budgets of the Programs involved in the Energy Retrofit Program; and,

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

120. the 2009-2012 Capital Plan for the Sustainable Energy Plan totalling \$ 76.750 million in project commitments and estimates, comprised of \$25.569 million in 2009, \$38.136 million in 2010; \$7.978 million in 2011; and \$5.067 million in 2012 be approved.

Union Station:

121. the 2008 Recommended Capital Budget for Union Station with a total project cost of \$28.949 million and a 2008 cash flow of \$20.717 million and future year commitments of \$19.492 million be approved. The 2008 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i 7 new sub-projects with a 2008 total project cost of \$28.949 million that requires cash flow of \$8.450 million in 2008 and a future year commitment of \$6.244 million in 2009 \$3.115 million in 2010, \$4.151 million in 2011 and \$5.023 million in 2012;
 - ii 6 previously approved sub-projects with a 2008 cash flow of \$8.093 million and a future year commitment of \$0.731 million in 2009 and \$0.228 million in 2010; and,
 - b. 2007 approved cash flow for 3 previously approved sub-project with carry forward funding from 2007 into 2008 totalling \$4.174 million;
122. new debt service costs of \$0.165 million in 2008 and incremental costs of \$0.734 million in 2009, \$0.564 million in 2010, \$0.467 million in 2011 and \$0.607 million in 2012 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets; and,
123. the 2009-2012 Capital Plan for Union Station totalling \$69.606 million in project commitments and estimates, comprised of \$13.053 million in 2009; \$20.253 million in 2010; \$20.050 million in 2011; and \$16.250 million in 2012, be approved.

AGENCIES, BOARDS AND COMMISSIONS

Exhibition Place:

124. the 2008 Recommended Capital Budget for Exhibition Place with a total project cost of \$32.310 million and 2008 cash flow of \$59.507 million be approved. The 2008 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- i. 27 new sub-projects with a total 2008 project cost of \$32.310 million that requires cash flow of \$34.360 million in 2008;
 - ii. 2 previously approved sub-projects with a 2008 cash flow of \$2.050 million; and,
 - b. 2007 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$25.147 million;
125. new debt service costs of \$0.150 million in 2008 and incremental costs of \$0.700 million in 2009, resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
126. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and,
127. the recommendations contained in the report (November 7, 2007) from the Chief Executive Officer, Exhibition Place, entitled “Conference Centre Design and Costing Issues – Exhibition Place”, be approved:
- a. Approve of the increase in the overall Conference Centre capital budget from \$29.0M to \$46.88M, as contained in the 2008 Budget Committee Recommended Capital Budget;
 - b. Increase its loan to the Board from \$21.2M to \$35.6M for the renovation of the Automotive Building to a Conference Centre facility with an increase in the interest rate from 4.75 to 5.0 percent and an increase in the amortization period from 20 to 25 years;
 - c. As before, allow for the depletion of the full Exhibition Place Capital Reserve which as of September 30, 2007 stands at \$1.966M but will receive interest payments of approximately \$0.059 by 2007 year-end for a total of approximately \$2.025M;
128. the recommendations contained in the report (November 9, 2007) from the Deputy City Manager and Chief Financial Officer, entitled “Financial Assessment of Increased Loan for the Proposed Conference Centre at Exhibition Place”, be approved:
- a. the terms of the proposed loan from the City to the Board for the conference centre be amended to:
 - i. increase the principal amount from \$21.2 million to \$35.6 million;
 - ii. increase the term of the loan from twenty to twenty-five years;
 - iii. increase the rate of interest from 4.75% to 5.0%;
 - b. the terms of the City loan to the Board of Governors of Exhibition Place be to the satisfaction of the Deputy City Manager and Chief Financial Officer;

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- c. Council establish an obligatory reserve fund, called the 'Exhibition Place Conference Centre Reserve Fund', with criteria as defined in Appendix 1, to provide a source of funding for any shortfalls in loan payments to the City from Exhibition Place for a new conference centre;
 - d. the Board of Governors of Exhibition Place be directed to place the revenues from the current and future Direct Energy Centre naming rights agreements into the 'Exhibition Place Conference Centre Reserve Fund';
 - e. the 2007-2009 and any subsequent Operating Surplus for Exhibition Place be placed into the 'Exhibition Place Conference Centre Reserve Fund', to be reviewed for 2010 and beyond;
 - f. Municipal Code Chapter 227 (Reserves and Reserve Funds) be amended by adding the 'Exhibition Place Conference Centre Reserve Fund' to Schedule '14' – Third Party Agreements Reserve Fund; and
 - g. that leave be granted for the introduction of any necessary bills in Council to give effect thereto;
129. the 2009-2012 Capital Plan for Exhibition Place totalling \$39.730 million in project estimates, comprised of \$19.160 million in 2009, \$6.070 million in 2010, and \$7.250 million in each of 2011 to 2012, be approved.

Parking Enforcement Unit:

130. the 2008 Recommended Capital Budget for the Parking Enforcement Unit with a total project cost of \$0.434 million and new 2008 cash flow funding of \$0.434 million with no future year commitments be approved;
131. the Vehicle & Equipment Replacement project be funded from the Toronto Police Service Vehicle and Equipment Reserve to finance the 2008 cash flow requirements for the Parking Enforcement Unit Capital Budget; and,
132. the 2009-2012 Capital Plan for Parking Enforcement Unit \$1.736 million in project estimates, comprised of \$0.434 million in 2009; \$0.434 million in 2010; \$0.434 million in 2011; and \$0.434 million in 2012, be approved.

Sony Centre for the Performing Arts:

133. the 2008 Recommended Capital Budget for Sony Centre for the Performing Arts with a total project cost of \$75.000 million and 2008 cash flow of \$12.500 million and \$62.500 million in future-year commitments be approved, conditional upon receipt of third-party

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

funding commitments of \$60.000 million to the satisfaction of the Budget Committee. The 2008 Recommended Capital Budget is comprised of:

- a. New Cash Flow Funding for 1 project consisting of 5 sub-projects with a 2008 total project cost of \$75.000 million that requires cash flow commitments of \$12.500 million in 2008, \$23.500 million in 2009, \$26.000 million in 2010 and \$13.000 million in 2011;
- 134. in the event that Sony Centre does not secure total funding of \$60.000 million by December 31, 2007, the agreement default to Option B and the 2008 Recommended Capital Budget be amended to reflect a total capital project cost of \$12.000 million with cash flow commitments of \$5.500 million in 2008 and \$5.500 million in 2009 and \$1.000 million in 2010, funded by the contributions from the sale of air rights granted by the City to Castlepoint of \$15.000 million;
- 135. Sony Centre for the Performing Arts report back to Budget Committee by July 2008 on the status of Board fundraising for determination as to whether Sony Centre proceed with Option A or Option B; and,
- 136. Sony Centre for the Performing Arts report back on the operating impacts of the shutdown and post construction fit out period between 2009 and 2011 in the 2009 Capital Budget process.

Toronto and Region Conservation Authority:

- 137. the 2008 Recommended Capital Budget for Toronto and Region Conservation Authority with a total project cost and 2008 new cash flow funding of \$6.018 million gross for 25 new sub-projects be approved;
- 138. new debt service costs of \$0.082 million in 2008 and incremental costs of \$0.299 million in 2009 resulting from the approval of the Toronto and Region Conservation Authority 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets; and,
- 139. the Toronto and Region Conservation Authority 2009-2012 Capital Plan totalling \$26.150 million in project commitments and estimates, comprised of \$6.268 million in 2009, \$6.505 million in 2010, \$6.643 million in 2011; and \$6.734 million in 2012 be approved.

Toronto Police Service:

- 140. the 2008 Recommended Capital Budget for Toronto Police Service with a total project cost of \$53.352 million and a 2008 cash flow of \$78.075 million and future year

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

commitments of \$36.681 million be approved. The 2008 Recommended Capital Budget consists of the following:

- a. New Cash Flow Funding for:
 - i. 12 new sub-projects with a 2008 total project cost of \$53.352 million that requires cash flow of \$28.905 million in 2008 and future year commitments of \$6.736 million in 2009, \$11.957 million in 2010 and \$5.754 million in 2011;
 - ii. 10 previously approved sub-projects with a 2008 cash flow of \$46.224 million and future year commitments of \$9.569 million in 2009, \$2.400 million in 2010 and \$0.265 million in 2012; and,
 - b. 2007 approved cash flow for 6 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$2.946 million;
- 141. new debt service costs of \$1.386 million in 2008, and the incremental cost of \$5.496 million in 2009, \$1.954 million in 2010, \$1.752 million in 2011, and \$0.641 million in 2012 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
 - 142. operating impacts of \$4.729 million in 2008, \$3.087 million in 2009, \$2.817 million in 2010, \$1.255 million in 2011 and \$0.002 million in 2012 that emanate from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of the Toronto Police Service's 2008 operating budget;
 - 143. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and,
 - 144. the 2009-2012 Capital Plan for Toronto Police Service totalling \$182.014 million in project commitments and estimates, comprised of \$38.259 million in 2009, \$50.588 million in 2010, \$48.728 million in 2011; and \$44.439 million in 2012 be approved.

Toronto Public Health:

- 145. the 2008 Recommended Capital Budget for Public Health with a total project cost of \$1.013 million and a 2008 cash flow of \$4.624 million and future year commitments of \$2.321 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash flow Funding for:

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- i. 2 change in scope sub-projects with a 2008 total project cost of \$1.013 million that requires cash flow of \$1.013 million in 2008;
 - ii. 4 previously approved sub-projects with a 2008 cash flow of \$2.477 million and future year commitments of \$1.885 million in 2009 and \$0.436 million in 2010, and,
 - b. 2007 approved cash flow for 4 previously approved sub-projects, with carry forward funding from 2007 into 2008, totalling \$1.134 million;
146. new debt service costs of \$0.105 million in 2008 and incremental costs of \$0.440 million in 2009, \$0.220 million in 2010, and \$0.048 million in 2011, resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
147. net operating impacts in the Public Health's Operating Budget of \$0.089 million for 2009 and \$0.057 million in 2010 emanating from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of Public Health's 2009 and 2010 operating budget submissions;
148. the 2009-2012 Capital Plan for Public Health totaling \$13.798 million in project commitments and estimates, comprised of \$3.499 million in 2009; \$3.499 million in 2010; \$3.400 million in 2011, and \$3.400 million in 2012 be approved; and,
149. that the Medical Officer of Health, in conjunction with the Chief Information Officer, report to the Budget Committee, prior to the start of the 2009 Capital Budget process, on the estimated costs and timeline of any new and existing projects required as a result of provincial initiatives and future TPH strategic plans including operating impact of capital projects beyond 2012.

Toronto Public Library:

150. the 2008 Recommended Capital Budget for Toronto Public Library with a total project cost of \$21.647 million and a 2008 cash flow of \$18.965 million and future year commitments of \$32.448 million be approved. The 2008 Recommended Capital Budget consists of the following:
- a. New Cash Flow Funding for:
 - i. 3 new and 3 change in scope projects with a 2008 total project cost of \$21.647 million that requires cash flow of \$2.826 million in 2008 and a future year commitment of \$7.162 million in 2009, \$8.485 million in 2010 and \$3.174 million in 2011;

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- ii. 12 previously approved projects with a 2008 cash flow of \$16.433 million and future year commitments of \$13.908 million in 2009, and \$1.719 million in 2010; and,
 - b. 2007 approved cash flow for 3 previously approved projects with carry forward funding from 2007 into 2008, totalling \$0.706 million;
 - c. offset by an unallocated reduction of \$1.000 million gross and debt per year for 2008, 2009, and 2010;
- 151. operating impacts of \$0.476 million for 2008, \$0.532 million for 2009, \$0.080 million for 2010, and \$0.857 million for 2011, emanating from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in Toronto Public Library's 2008 and future years' operating budgets;
- 152. new debt service costs of \$0.356 million in 2008 and incremental costs of \$1.634 million in 2009, \$1.396 million in 2010, \$0.730 million in 2011 and \$0.184 million in 2012, resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in 2008 and future year operating budgets;
- 153. the 2009-2012 Capital Plan for Toronto Public Library totalling \$77.787 million in project commitments and estimates, comprised of \$20.367 million in 2009; \$18.451 million in 2010; \$19.784 million in 2011 and \$19.185 million in 2012; and,

Toronto Transit Commission:

- 154. the 2008 Recommended Capital Budget for TTC with a total project cost of \$1.877 billion and a 2008 cash flow of \$797.248 million and future year commitments of \$2.549 billion be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 51 new sub-projects with a 2008 total project cost of \$1.877 billion that requires cash flow of \$145.144 million in 2008 and future year commitments of \$311.739 million in 2009; \$257.542 million in 2010; \$157.801 million in 2011; \$439.351 million in 2012 and \$565.134 million in 2013-2017;
 - ii. 67 previously approved sub-projects with a 2008 cash flow of \$552.104 million and a future year commitment of \$433.020 million in 2009, \$198.126 million in 2010, \$131.975 million in 2011; \$29.176 million in 2012 and \$25.342 million in 2013-2017; and,
 - b. 2007 approved cash flow for 1 previously approved sub-project with carry forward funding from 2007 into 2008 totalling \$100.000 million;

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

155. new debt service costs of \$4.910 million in 2008 and incremental costs of \$26.468 million in 2009, \$39.887 million in 2010, \$39.673 million in 2011 and \$38.349 million in 2012 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
156. operating impacts of \$0.522 million in 2008 that emanate from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of TTC's 2008 operating budget;
157. the 2009-2012 Capital Plan for TTC totalling \$3.426 billion in project commitments and estimates comprised of \$875.345 million in 2009, \$770.516 million in 2010, \$676.609 million in 2011; and \$1.104 billion in 2012 be approved and all projects which are subject to Provincial / Federal funding be approved conditionally, subject to the commitment of funding and if such financing is not forthcoming, these projects be deferred;
158. the TTC and City staff continue discussions with the other orders of government on increasing funding for transit in the City of Toronto as outlined in the Recommended 2008-2012 Capital Plan, including funding for the Transit City Plan through MoveOntario 2020 and that, if funding is not forthcoming, the TTC and City review their priorities with regard to major vehicle purchases;
159. the TTC, in conjunction with City staff, continue to work with the Federal government to expedite the commitment of the remaining \$622.000 million of the \$697.000 million in funding which the Federal government has announced for the full Spadina Subway Extension project, and further, that if this funding is not forthcoming, the City and TTC will be required to review the priorities regarding the Spadina Subway Extension project and its base capital budget;
160. funding for \$220.752 million in 2008 cash flow and future commitments for the Spadina Subway Extension, with \$0.702 million in funding for a previously approved sub-project and a new subproject with a 2008 cash flow of \$56.098 and a future year commitment of \$131.200 million in 2009 and \$32.752 million in 2010 be approved, based on \$75.000 million received from the Federal government through the Public Transit Capital Trust, matched by \$75.000 million from the Provincial portion of the Move Ontario Trust fund, and \$75.000 million from the combined contribution of the City of Toronto and York Region;
161. the TTC in conjunction with City staff continue to monitor future year projects that are eligible for Development Charge funding and modify the 5-Year Capital Plan to incorporate this financing source, as appropriate;
162. the TTC in conjunction with City staff report back to Budget Committee when confirmation of Federal government funding for the Transit City Plan is received or when the Provincial government approves the use of Provincial funds without matching funding from the Federal government;
163. the TTC report back to Budget Committee when it receives confirmation of funding for the purchase of 204 new Light Rapid Transit Vehicles, with a first order of 50 vehicles in 2008, which is conditional on a one third cost share from the Province and a one third

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- cost share from the Federal government, and that the TTC not enter into any long-term commitments before funding is confirmed;
164. the TTC report back to Budget Committee as part of the June 30, 2008 Capital Budget Variance Report on specific reductions to accommodate anticipated under spending in 2008 of \$54.385 million;
 165. The TTC report back to the Budget Committee if the TTC determines that there will be additional costs for the Downsview to York University Busway project;
 166. The TTC report back to Budget Committee prior to the 2009 Capital Budget process on updated costs for the GTA farecard project;
 167. The TTC report back to Budget Committee by June 2008 on the impact of any cost savings or efficiencies in the foreseeable future on the Capital Program of the creation of the new class of Environmental Assessment for municipal transit projects; and,
 168. the Chief General Manager and the Chair of the TTC to adjust the Commission's budget schedule beginning in 2008, so that it coincides with the City of Toronto's budget process, and associated requirements, and, in particular, that the Commission prepare and approve its Capital Budget by mid-August annually.

Toronto Zoo:

169. the 2008 Recommended Capital Budget for the Toronto Zoo with a total project cost of \$4.034 million and a 2008 cash flow of \$14.508 million and future year commitments of \$1.696 million be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:
 - i. 5 new/change of scope sub-projects with a 2008 total project cost of \$4.034 million that requires cash flow of \$2.338 million in 2008 and a future year commitment of \$1.696 million in 2009;
 - ii. 2 previously approved sub-projects with a 2008 cash flow of \$3.322 million; and,
 - b. 2007 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2007 to 2008 totalling \$8.848 million;
170. new debt service costs of \$0.167 million in 2008 and incremental costs of \$0.662 million in 2009, and \$0.187 million in 2010 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- 171. operating impacts of \$0.017 million for 2008 and \$0.139 million for 2009 emanating from the approval of the 2008 Recommended Capital Budget be considered within the overall scope of the Toronto Zoo's 2008 and future years' operating budget submissions;
- 172. all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2008 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and,
- 173. the 2009-2012 Capital Plan for the Toronto Zoo totaling \$37.5 million in project commitments and estimates, comprised of \$4.429 million in 2009; \$11.125 million in 2010; \$13.283 million in 2011; and \$6.975 million in 2012 be approved.

Yonge-Dundas Square:

- 174. the 2008 Recommended Capital Budget for Yonge-Dundas Square with a total project cost of \$0.100 million for 1 new project that requires new cash flow funding of \$0.100 million in 2008 and no future year commitments, be approved;
- 175. new debt service costs of \$0.003 million in 2008 and incremental costs of \$0.011 million in 2009 resulting from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
- 176. the 2009-2012 Capital Plan for Yonge-Dundas Square totalling \$0.100 million in project commitments and estimates, comprised of \$0.050 million in 2009; and \$0.050 million in 2010 be approved; and,
- 177. the Board of Management of Yonge-Dundas Square report back to the Deputy City Manager and Chief Financial Officer by no later than March 2008 on the facility audit results and its capital plan to maintain the Square in future years.

RATE SUPPORTED PROGRAMS

Toronto Parking Authority:

- 178. the 2008 Recommended Capital Budget for the Toronto Parking Authority with a total project cost of \$19.406 million and a 2008 cash flow of \$26.746 million and with no future year commitments, be approved. The 2008 Recommended Capital Budget consists of the following:
 - a. New Cash Flow Funding for:

Appendix 6

Budget Committee Recommended 2008 Capital Budget and 2009 – 2012 Capital Plan

- i. 25 new/change in scope sub-projects with a 2008 total project cost of \$19.406 million that requires cash flow of \$19.406 million in 2008 and no future year commitments;
 - ii. 4 previously approved sub-projects with carry forward funding from 2006 requiring 2008 cash flow of \$3.690 million requires City Council to reaffirm its commitment;
 - b. 2007 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2007 into 2008 totalling \$3.650 million;
179. operating impacts from user fees of \$0.857 million in 2009; \$0.420 million in 2010; \$0.120 million in 2011; and, \$0.120 million in 2012 emanating from the approval of the 2008 Recommended Capital Budget, be approved for inclusion in the 2008 and future year operating budgets;
180. the 2009-2012 Capital Plan for the Toronto Parking Authority totalling \$113.100 million in project commitments and estimates, comprised of \$31.000 million in 2009; \$28.200 million in 2010; \$21.100 million in 2011; and, \$32.800 million in 2012;
181. the President of the Toronto Parking Authority report to Budget Committee prior to start of deliberations for the 2009 Capital Budget process regarding potential savings from energy efficiency projects included in the Recommended 5-Year Capital Plan; and,
182. the funding for the redevelopment of Carpark 12 be contingent on proceeds from the sale of air rights.