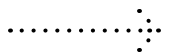


OTHER CITY PROGRAMS

CITY OF TORONTO
2008 BUDGET SUMMARY



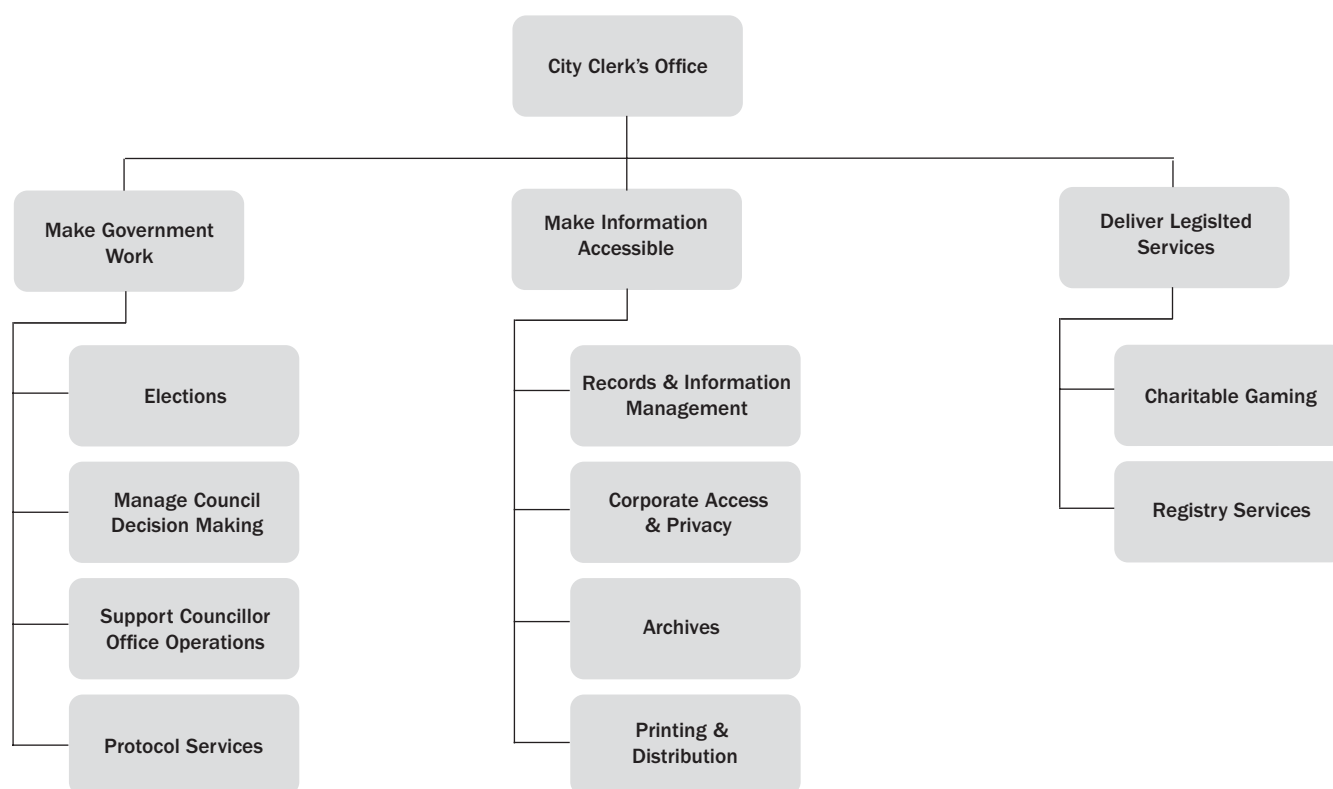
CITY CLERK'S OFFICE

MISSION STATEMENT

The City Clerk's Office provides the foundations for local government in Toronto. It provides services that are available, accessible and accountable.

PROGRAM MAP

As indicated in the Program map, the City Clerk's Office has three service functions: Make Government Work; Make Information Accessible; and Deliver Legislated Services with 377.3 approved positions to carry out the mandate of the program.



2007 KEY ACCOMPLISHMENTS

- Co-ordinated and led a thorough review of the 2006 municipal elections, recommending changes to elections legislation to maintain the integrity of the municipal electoral process.
- Implemented shared counter strategy with provincial and federal governments to measurably improve one-stop service access for Torontonians.
- Implemented new harmonized polling, processing 123 poll requests and issuing 18,991 notices/ballots.
- Successfully placed all 47 charities within the six remaining halls after one of the City's bingo halls closed.
- Became the first municipality in Canada to implement an electronic financial filing system (EFFS) for candidates in municipal elections. EFFS recognized with three awards.

CITY CLERK'S OFFICE

- Corporate Access and Privacy (CAP) successfully reduced the number of freedom of information requests so that the total number increased just 1% in 2007 (compared to an increase of 30% in 2006) through new processes to identify requests not requiring formal Municipal Freedom of Information and Protection Act (MFIPPA) processing. Also maintained a high level of MFIPPA compliance at over 85%.
- Completed privacy impact assessments on significant City's projects, and completed a Privacy Audit Toolkit for business units that have experienced privacy breaches.
- Implemented routine disclosure practices for the expense files of City Councillors.
- Provided Council and the City the ability to confidently participate in local, national and international relations in terms of logistical support, professional advice and issues/risk management counsel.
- Successfully screened proclamation and other requests to maintain integrity of process and preserve reputation as being culturally sensitive in this diverse community.
- Destruction Thursday initiative implemented, helping to prevent a complete closure of the Records Centre due to over capacity.
- Expanded Archives outreach with two exhibitions in 2007.
- The Electronic Records Management Strategy for the City of Toronto was completed and an implementation plan drafted.
- Implemented new Procedures Bylaw including the introduction of a Speaker for managing Council meetings.
- Implemented new governance structure and trained members and staff.
- Successfully implemented the first phase of the Toronto Meeting Management Information System for committees which resulted in faster and more efficient production of agendas, and meeting documents.
- Prepared for new Closed Meeting requirements and investigator provisions of the City of Toronto Act and retained an investigator to review complaints.
- Implemented Bylaw status register database on the internet to give public better accessibility and information about City bylaws.
- Meeting Management Initiative upgrades to City Hall Meeting Rooms 2,3 and 4, and Etobicoke Civic Centre Council Chamber.

2008 PROGRAM OBJECTIVES

- To protect the integrity and accessibility of the electoral process and to administer elections in a fair and impartial manner.
- To support the Mayor and Members of Council to represent the City and its people, enable Council to make open and transparent decisions and engage the public in a responsible City government.
- To provide advice and support to the offices of the accountability officers to enable them to fulfill their legislative function effectively.
- To establish information management policies, standards, processes and services so that the City records are managed and public accessible throughout their lifecycle.
- To ensure City programs and services comply with information stewardship and accessibility requirements.
- To provide City-wide multi-media, print, high-speed photocopying and mail services.

2008 OPERATING BUDGET HIGHLIGHTS

- The 2008 Operating Budget will allow the City Clerk's Office to continue to be the foundation of an accessible, accountable and available government and to deliver its core services. It includes staff resources to enhance electronic records management implementation, elections outreach, and freedom of information request compliance. It includes cost efficiencies and one time cost containment measures.

CITY CLERK'S OFFICE

2008 OPERATING BUDGET

The 2008 Operating Budget for the City Clerk's Office of \$45.625 million gross represents a \$1.305 million or 2.9% increase compared to 2007. The 2008 net operating budget of \$31.880 million reflects a \$0.478 million or 1.5% increase over the 2007 net budget as shown in Tables 1 and 2.

2008 Operating Budget by Service

Table 1

Services	Approved Budget (\$000s)						Change Over 2007			
	2006		2007		2008		Gross		Net	
	Gross	Net	Gross	Net	Gross	Net	\$	%	\$	%
Secretariat	7,623	7,092	7,731	7,563	7,619	7,451	(111.8)	(1.4%)	-111.8	(1.5%)
Records & Info Mgmt	21,777	9,193	21,291	9,287	22,460	9,313	1,168.4	5.5%	26.1	0.3%
Council & Support Services	4,285	3,645	4,473	4,045	4,478	4,262	5.4	0.1%	217.3	5.1%
Corporate Access & Privacy	1,604	1,554	1,504	1,454	1,797	1,651	292.9	19.5%	196.9	11.9%
Elections & Registry Services	11,901	7,647	7,826	7,558	7,733	7,664	(93.1)	(1.2%)	106.6	1.4%
Protocol	1,466	1,466	1,495	1,495	1,538	1,538	43.0	2.9%	43.0	2.8%
Total Program Budget	48,655	30,596	44,321	31,401	45,625	31,880	1,304.8	2.9%	478.1	1.5%

2008 Operating Budget by Category

Table 2

Description of Category	(in \$000s)						
	2007 Budget	2007 Actuals	2008 Approved Budget	Change from 2007 Approved Budget		2009 Outlook	2010 Outlook
Gross Expenditures:	\$	\$	\$	\$	%	\$	\$
Salaries and Benefits	28,819.4	28,544.7	29,638.2	818.8	2.8%	30,051.1	30,681.7
Materials and Supplies	1,828.9	1,694.7	2,121.5	292.6	16.0%	2,121.5	2,121.5
Equipment	75.4	204.8	76.1	0.7	0.9%	76.1	76.1
Services & Rents	9,053.0	7,895.5	9,270.7	217.7	2.4%	9,411.7	16,337.7
Contributions to Reserve/Res Funds	2,600.2	2,600.2	2,586.6	(13.6)	(0.5%)	2,586.6	2,586.6
Other Expenditures	1,943.5	1,818.2	1,932.3	(11.2)	(0.6%)	1,932.3	1,932.3
Total Gross Expenditures	44,320.4	42,758.1	45,625.4	1,305.0	2.9%	46,179.3	53,735.9
Funded by:							
Provincial Subsidies	0.0	0.0	0.0	0.0	n/a	0.0	0.0
Federal Subsidies	6.0	4.3	6.0	0.0	0.0%	6.0	6.0
Other Subsidies	0.0	0.0	0.0	0.0	n/a	0.0	0.0
User Fees, Permits & Donations	394.1	450.9	366.4	(27.7)	(7.0%)	344.4	344.4
Contribution from Reserves/Res Funds	73.9	0.0	34.9	(39.0)	(52.8%)	34.9	7,034.9
Other Revenues	12,445.1	11,323.9	13,338.5	893.4	7.2%	12,942.5	12,942.5
Total Non Tax Revenues	12,919.1	11,779.1	13,745.8	826.7	6.4%	13,327.8	20,327.8
Net Budget (excluding Capital Financing)	31,401.3	30,979.0	31,879.6	478.3	1.5%	32,851.5	33,408.1
APPROVED POSITIONS	375.0	375.0	377.3	2.3	0.6%	380.3	380.3

CITY CLERK'S OFFICE

2009/2010 OPERATING BUDGET OUTLOOK

The budget outlook for the City Clerk's Office will reflect emerging strategic priorities including:

- New strategies for new expectations of future elections.
- The City of Toronto's transition to a new era of records and information management.
- More, easier and better public access to information.
- Public expectations for multi-channel service delivery models.
- Continuous improvement and service enhancements through organizational restructuring, process improvements, and partnership development.
- Corporate leadership role in the continuation of government planning and collaborative role in various corporate initiatives.

2008 CAPITAL BUDGET AND 2009 – 2012 CAPITAL PLAN

FIVE-YEAR CAPITAL PLAN OVERVIEW

The City Clerk's Office Five-Year Plan is primarily comprised of funding to maintain state of good repair for the replacement of aging equipment, to comply with health and safety, to meet legislative requirements, and to develop applications required to support the operation of the City Clerk's Office.

The City Clerk's Office 2008 Capital Budget and 2009-2012 Capital Plan totals \$17.941 million and requires cash flows of \$8.150 million in 2008; \$4.954 million in 2009; \$2.607 million in 2010; \$1.430 million in 2011; and \$0.800 million in 2012.

The Five-Year Plan meets the Council debt affordability target by funding the elections related projects from the Election Reserve Fund.

The 2008 Capital Budget will fund the relocation and retro-fit of the Print Shop in the amount of \$6.170 million. New funding for the Gaming and Vital Statistics projects, and the Toronto Election Information System will require \$0.355 million and \$0.280 million respectively. The final phase of the Council Automation and Meeting Management project will require \$0.600 million. Funding for other projects includes the following:

Business Classification and Retention – \$0.150 million

Livelihood Records Application Clean-up – \$0.125 million

Toronto Meeting Management Information System – \$0.200 million

Electronic Records Management Business Experts – \$0.180 million

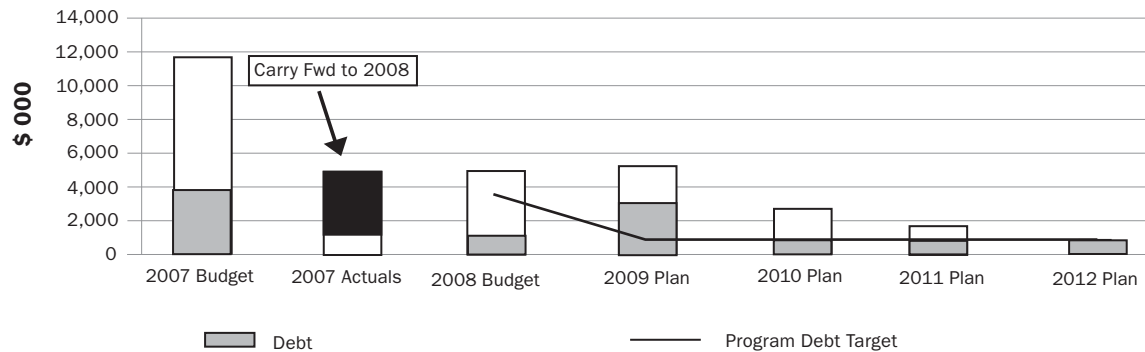
The Bindery/Collator equipment replacement and Archives Facility Upgrade – 0.090 million.

The 2008 Capital Budget is allocated \$3.400 million or 71% for health and safety requirements, \$1.140 million or 24% to meet legislated compliance, \$0.200 million or 4% for service improvement, and \$0.060 million or 1% for state of good repair.

CITY CLERK'S OFFICE

FIVE-YEAR CAPITAL PLAN (2008 BUDGET, 2009 – 2012 PLAN)

Five-Year Capital Plan (2008 Budget, 2009 — 2012 Plan)



	2007		Five-Year Plan					
	Budget	Actual	2008	2009	2010	2011	2012	2008-12
Gross Expenditures:								
2007 Capital Budget & Future Year Commitments	11,555	1,455	2,260	68	62	130		2,520
Recommended Changes to Commitments								0
2008 New/Change in Scope and Future Year Commitments			2,540	3,886	1,150	500		8,076
2009-2012 Plan Estimates**				1,000	1,395	800	800	3,995
1-Year Carry Forward to 2008		3,350						
Total Gross Annual Expenditures & Plan	11,555		4,800	4,954	2,607	1,430	800	14,591
Program Debt Target	1,000		3,180	930	750	750	750	6,360
Financing:								
Recommended Debt	3,770		1,060	2,930	750	750	750	6,240
Other Financing Sources:								
Reserves/Reserve Funds	7,020		3,740	2,024	1,857	680	50	8,351
Development Charges								0
Federal								0
Provincial								0
Other- CFC	765							0
Total Financing	11,555		4,800	4,954	2,607	1,430	800	14,591
By Category:								
Health & Safety	6,650		3,400					
Legislated	496		1,140	2,886	1,300	750	650	6,726
SOGR	889		60	68	1,307	680	150	2,265
Service Improvement	3,520		200	2,000				2,200
Growth Related								
Total By Category	11,555		4,800	4,954	2,607	1,430	800	11,191
Yearly SOGR Backlog Estimate ((addressed)/not addressed by current plan)				(1,000)				(1,000)
Accumulated Backlog Estimate (end of year)		1,450	1,450	450	450	450	450	450
Operating Impact on Program Costs			10	38	27	28	193	296
Debt Service Costs			32	205	345	105	105	791

CITY CLERK'S OFFICE

CAPITAL PROJECT HIGHLIGHTS

Key Capital Initiatives:

The City Clerk's Office Approved Five-Year Capital Plan includes funding for the following major capital initiatives:

- The relocation and retro-fit of the City's Print Shop (\$6.170 million) to ensure adequate space for effective and efficient operation of the consolidated multi-media and production services and printing facility and to meet health and safety requirements.
- Continuation of the Meeting Management Initiative to promote openness, transparency, and accountability in the City's decision-making processes through information management and access, procedural rules and expertise and effective and timely communication.
- Toronto Meeting Management Information System for City Divisions and the Public to enable divisional staff and the public to view and access the system on the internet.
- Projects to comply with legislative requirements to stabilize and maintain the current vital statistics tracking system, to enhance the marriage licensing application process, with the possibility of electronic booking of wedding chambers, and changing the gaming applications to respond to the new gaming regulations.

INCREMENTAL OPERATING IMPACT OF THE 2008 CAPITAL BUDGET

The Five-Year Capital Plan will increase future year operating budgets by a total \$0.296 million net over the Five-Year period, with \$0.010 million of the increase impacting 2008 for Corporate I&T net work and Intel servers staff resources in developing the RFP for the Election Results Transmission Equipment Replacement project.

STATE OF GOOD REPAIR BACKLOG

The City Clerk's Office is responsible for providing Election Services as part of its service to Conduct Elections. There is a backlog for the replacement of the cellular telephone transmission equipment for remote transmission of voting results from more than 1,000 polls to the elections control centre. The original transmission phones were purchased at amalgamation and are no longer supported by Bell Canada. The forecasted funding needed to replace the transmission equipments required for Elections Operation is \$1.000 million which is included in the Five-Year Capital Plan for 2009 to address this backlog

ROLE OF COUNCIL

The role of Council is:

- to represent the public and to consider the well-being and interests of the City of Toronto;
- to develop and evaluate the policies and programs of the City;
- to determine which services the City provides;
- to ensure that administrative policies, practices and procedures are in place to implement the decisions of council;
- to ensure the accountability and transparency of the operations of the City, including the activities of the senior management of the City;
- to maintain the financial integrity of the City; and
- to carry out the duties of council under the City of Toronto Act, 2006.

2008 PROGRAM OBJECTIVES

Continue to provide high quality Affordable services to our Community, with public participation, while maintaining a system of responsible and accountable governance and to develop the City of Toronto to make it a more desirable place for the community to live in.

2008 STRATEGIC PRIORITIES

The Council program provides administrative and other resources for Councillors to carry out their duties.

2008 OPERATING BUDGET

The 2008 Operating Budget for City Council of \$19.744 million gross and net represents a \$0.374 million or 1.9% increase compared to 2007 net budget as shown in Tables 1 and 2.

2008 Operating Budget by Service

Table 1

Services	Approved Budget (\$000s)						Change over 2007			
	2006		2007		2008		Gross		Net	
	Gross	Net	Gross	Net	Gross	Net	\$	%	\$	%
Councillors' Salaries & Benefits	4,486	4,486	5,077	5,077	5,199	5,199	122	2.4%	122	2.4
Councillors' Staff Salaries & Benefits	9,883	9,883	10,544	10,544	10,846	10,846	302	2.9%	302	2.9
Councillors' Office Budgets	2,256	2,256	2,336	2,336	2,336	2,336	0	0.0%	—	—
Councillors' Business Travel Expenses	—	—	50	50	50	50	0	0.0%	—	—
Councillors' General Expenses	1,690	1,690	1,363	1,363	1,313	1,313	(50)	(3.7%)	-50	-3.7
Total Program Budget	18,315	18,315	19,370	19,370	19,744	19,744	374	1.9%	374	1.9

CITY COUNCIL

2008 Operating Budget by Category

Table 2

(in \$000s)

Description of Category	2007 Budget	2007 Actuals	2008 Approved Budget	Change from 2007 Approved Budget		2009 Outlook	2010 Outlook
	\$	\$	\$	\$	%	\$	\$
Gross Expenditures:							
Salaries and Benefits	16,207.4	15,853.1	16,624.1	416.7	2.6%	16,666.8	16,772.4
Materials and Supplies	2,066.4	138.1	2,066.4	0.0	0.0%	2,066.4	2,066.4
Equipment	17.0	84.6	17.0	0.0	0.0%	17.0	17.0
Services & Rents	501.0	1,489.9	457.6	(43.4)	(8.7%)	534.3	534.3
Contributions to Reserve/Res Funds	276.9	276.9	276.9	0.0	0.0%	276.9	276.9
Other Expenditures	301.7	393.3	301.8	0.1	0.0%	301.8	301.8
Total Gross Expenditures	19,370.4	18,235.9	19,743.8	373.4	1.9%	19,863.2	19,968.8
Funded by:							
Provincial Subsidies	0.0	0.0	0.0	0.0	n/a	0.0	0.0
Federal Subsidies	0.0	0.0	0.0	0.0	n/a	0.0	0.0
Other Subsidies	0.0	0.0	0.0	0.0	n/a	0.0	0.0
User Fees, Permits & Donations	0.0	0.1	0.0	0.0	n/a	0.0	0.0
Contribution from Reserves/Res Funds	0.0	0.0	0.0	0.0	n/a	0.0	0.0
Other Revenues	0.0	65.0	0.0	0.0	n/a	0.0	0.0
Total Non Tax Revenues	0.0	65.1	0.0	0.0	n/a	0.0	0.0
Net Budget (excluding Capital Financing)	19,370.4	18,170.8	19,743.8	373.4	1.9%	19,863.2	19,968.8
APPROVED POSITIONS	181.0	181.0	181.0	0.0	0.0%	181.0	181.0

2009/2010 OPERATING BUDGET OUTLOOK

- The 2009/2010 Operating Budget will provide funding for City Council to formulate the City's strategic direction, priorities and policies, and to enable Councillors to act in their role as representative of their constituents and of the City.

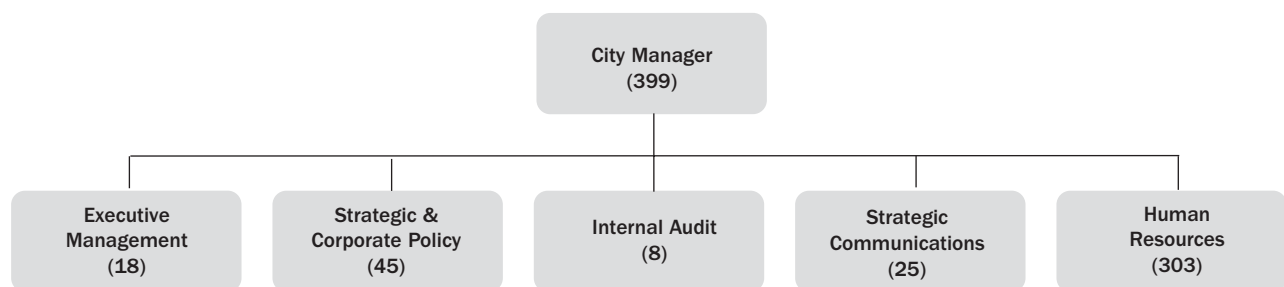
..... CITY MANAGER'S OFFICE

MISSION STATEMENT

The City Manager leads the municipal administration and provides guidance and advice to Council on the City's fiscal, organizational, intergovernmental and service challenges. The City Manager is accountable to Council for the policy direction and program delivery of all divisions and programs.

PROGRAM ORGANIZATIONAL CHART

As indicated in the program organizational chart, the City Manager has five service functions: Executive Management, Strategic & Corporate Policy, Strategic Communications, Internal Audit and Human Resources with 399 approved positions to carry out the mandate of the program.



2007 KEY ACCOMPLISHMENTS

- Led and coordinated Toronto's participation in the Ontario Municipal CAOs and Benchmarking Initiative (OMBI) to collect 2006 data covering approximately 600 performance measures in 36 different program areas.
- Prepared Toronto's Performance Measurement and Benchmarking report.
- Led Toronto's participation in the World Bank's initiative for nine pilot cities in four countries to develop indicators of City performance for service delivery and quality of life.
- Completed the development of the Ombudsperson function and jurisdiction as required by the City of Toronto Act, 2006.
- Implemented the Lobbyist Registrar function and recruited the Lobbyist Registrar.
- Led, co-ordinated and supported the implementation of the City of Toronto Act, 2006.
- Conducted a review of the collection of outstanding fines in Court Services
- Performed a review of the operations of the Fair Wage Office
- Performed various contract management audits to assess the adequacy of controls
- Established controls and procedures over the new DPO limits in consultation with PMMD
- Developed and led the "One Cent of the GST Now!" campaign, including the creation and distribution of transit shelter posters, buttons, website and media relations to support the campaign, resulting in the adoption of the "ask" by the Federation of Canadian Municipalities
- Developed a joint Canada-Ontario-Toronto work plan to implement the Memorandum of Understanding on Immigration and Settlement
- Supported the City's Participation in the three key strategies of the Big Cities Mayor's Caucus including a National Transit Strategy, Revenues that Grow with the Economy, and Realignment of Roles and Responsibilities.
- Completed the relationship framework for the 8 Arena Boards
- Successfully launched a new online e-newsletter, Toronto City Update, which is sent to internal and external stakeholders to promote the City's recent innovations and achievements

CITY MANAGER'S OFFICE

- Supported Council advisory committees and structures working on equity and civic engagement issues
- Facilitated community advisory committees, working groups and mechanisms addressing Access, Equity and Human Rights
- Provided capacity support to agencies focussing on youth engagement, African women's coalition and governance and policy development for emerging organizations
- Developed guidelines for accessible electronic communications to staff in conjunction with Web Services. Contributed to the development of provincial standards through participation in Province of Ontario standards development process
- Reduced the backlog of grievances at the earliest possible stages through a deliberate, planning approach involving joint problem solving and mediation.
- Successfully negotiated a collective agreement with the Toronto Professional Fire Fighters' Association, Local 3888 using an interest-based approach
- Partnered with the Toronto Professional Fire Fighters' Association, Local 3888 to deliver joint Human Rights training to Toronto Fire Services management and Association representatives
- Launched a public website that provides information to citizens on the provisions of the City's Human Rights and Harassment Policy.
- Increased the number of City staff attending courses at the learning Centre over the previous year
- Partnered with the University of Western Ontario for a third intake of managers to the Diploma in Public Administration
- Designed and developed key indicators for tracking and measuring training and development activity on an annual basis
- Successfully co-ordinated the Profession to Profession Mentoring Program
- Implemented the Black/African Canadian Employment Equity Pilot to ensure the recruitment process addresses diversity goals
- Created quality assurance procedures and processes to ensure the City's hiring files are in compliance with corporate policies, standards and procedures
- Provided outreach to 13 priority neighbourhoods as part of the City's 2006-07 "Take Our Kids to Work" program
- Developed a comprehensive Human Resources Plan for 3-1-1 recruitment options, employees and labour relations issues, training and change management, compensation and employee communications
- Reduced the number of work related injuries and illnesses and associated cost through health and safety continuous improvement initiatives, enhanced prevention efforts and timely return to work
- Led the corporate Health & Safety continuous improvement initiative and worked collaboratively with Divisions, Unions and the Occupational Health and Safety Co-ordinating Committee to develop a strong health and safety culture to achieve the reduction in workplace injury and illness.

2008 PROGRAM OBJECTIVES

- Assess the efficiency and effectiveness of City programs.
- Implement and support the City's accountability framework and positions including the Integrity Commissioner, the Lobbyist Registrar and the Ombudsperson.
- Support Mayor and Council in setting priorities, strategic planning and corporate initiatives.
- Sustain and strengthen the corporate intergovernmental capacity by supporting the City. Manager, Deputy City Managers and Division Heads in the implementation of a focused, priority driven intergovernmental relations strategy which includes the 2-year review of the City of Toronto Act, 2006, Revenues that Grow with the Economy, the National Transit Strategy, Infrastructure Funding and the Fiscal and Service Delivery Review.
- Advocate to the federal and provincial governments for the City's position through funding, legislation (COTA and other pertinent legislation e.g. Environmental Assessment Act), regulation and program implementation to further the city's priorities.

CITY MANAGER'S OFFICE

- Develop new relationships as a result of government changes or changes in direction (Federal Provincial).
- Develop new relationships as a result of government changes or changes in direction (Federal Provincial).
- Develop, co-ordinate and implement strategic and corporate policies across the organization.
- Develop and advise on Council governance systems, structures and processes.
- Implement and coordinate policies and processes that ensure City programs and services are accessible and inclusive.
- Undertake follow up to implementation of AG recommendations outstanding for longer than 3 years.
- Build and promote corporate accountability
- Promote risk management and mitigation strategies
- Facilitate civic involvement and participation among equity seeking groups.
- Initiate and support capacity building among emerging communities.
- Provide direction and support to Council and the Toronto Public Service to ensure the City is well led, organized, transparent and accountable; and to implement the City's policy direction as mandated by Council.
- Ensure City programs, services and decisions are accessible and inclusive and to achieve equitable participation in the social, cultural, economic and political life of Toronto.
- Provide professional and objective analysis and advice to the Mayor and Council on the City's financial, governance, organizational, intergovernmental, policy and service priorities.
- Foster a continuous improvement culture within a planned labour relations environment
- Promote effective labour relations problem resolution and training
- Ensure the Toronto Public Service has the skills, knowledge and ethical integrity to delivery city services
- Enhance the ability of City Divisions to undertake critical workforce and strategic human resource planning in order to address emerging workforce issues
- Ensure a professional Toronto Public Service through effective outreach, recruitment and selection
- Build a respectful Toronto Public Service that reflects the diversity of the community which it serves
- Ensure a strong health and safety culture at the City.

2008 STRATEGIC PRIORITIES

The 2008 Budget for City Manager supports the following strategic priorities outlined in the Council's policy agenda:

- Organizational Leadership & Accountability
- Responsiveness to Diverse Communities
- Strategic Advice to Council
- Employee & Labour Relations
- Organizational Effectiveness
- Workforce Planning and Staffing
- Workplace Health & Safety

2008 OPERATING BUDGET HIGHLIGHTS

The 2008 Operating Budget supports the Program in overseeing corporate, interdivisional and intergovernmental business and human resources activities, responding to the requests and needs of City Council, and providing business, operational and administrative support to the City Manager and the senior management team.

2008 OPERATING BUDGET

The 2008 Operating Budget for City Manager of \$39.651 million gross represents a \$0.193 million or 0.5% decrease compared to 2007. The 2008 net operating budget of \$37.391 million reflects no increase over the 2007 net budget as shown in Tables 1 and 2.

CITY MANAGER'S OFFICE

2008 Operating Budget by Service

Table 1

Services	Approved Budget (\$000s)						Change over 2007			
	2006		2007		2008		Gross		Net	
	Gross	Net	Gross	Net	Gross	Net	\$	%	\$	%
Executive Management	2,061	2,061	2,077	2,077	2,077	2,077	0	0.0%	—	—
Strategic & Corporate Policy	3,979	3,979	4,251	4,251	4,251	4,251	0	0.0%	—	—
Internal Audit	979	447	985	412	1,028	412	43	4.4%	—	—
Strategic Communications	2,728	2,548	2,658	2,610	2,652	2,610	(6)	(0.2%)	—	—
Human Resources	29,772	27,937	29,873	28,041	29,643	28,041	(230)	(0.8%)	—	—
Total Program Budget	39,519	36,972	39,844	37,391	39,651	37,391	(193)	(0.5%)	—	—

2008 Operating Budget by Category

Table 2

Description of Category	(in \$000s)						
	2007 Budget	2007 Actuals	2008 Approved Budget	Change from 2007 Approved Budget		2009 Outlook	2010 Outlook
	\$	\$	\$	\$	%	\$	\$
Gross Expenditures:							
Salaries and Benefits	36,064.7	34,686.9	36,075.4	10.7	0.0%	38,871.7	38,871.7
Materials and Supplies	301.3	224.2	267.1	(34.2)	(11.4%)	301.3	301.3
Equipment	127.4	58.7	106.8	(20.6)	(16.2%)	127.3	127.3
Services & Rents	2,770.3	2,622.3	2,656.7	(113.6)	(4.1%)	2,770.3	2,770.3
Contributions to Reserve/Res Funds	84.9	85.0	84.9	0.0	0.0%	84.9	84.9
Other Expenditures	495.8	441.0	460.6	(35.2)	(7.1%)	495.8	495.8
Total Gross Expenditures	39,844.4	38,118.1	39,651.5	(192.9)	(0.5%)	42,651.3	42,651.3
Funded by:							
Provincial Subsidies	0.0	0.0	0.0	0.0	n/a	0.0	0.0
Federal Subsidies	30.0	0.0	0.0	(30.0)	n/a	0.0	0.0
Other Subsidies	0.0	0.0	0.0	0.0	n/a	0.0	0.0
User Fees, Permits & Donations	16.9	(12.5)	15.9	(1.0)	(5.9%)	15.9	15.9
Contribution from Reserves/Res Funds	0.0	0.0	0.0	0.0	n/a	0.0	0.0
Other Revenues	2,406.9	2,556.9	2,245.0	(161.9)	(6.7%)	2,245.0	2,245.0
Total Non Tax Revenues	2,453.8	2,544.4	2,260.9	(192.9)	(7.9%)	2,260.9	2,260.9
Net Budget (excluding Capital Financing)	37,390.6	35,573.7	37,390.6	(0.0)	(0.0%)	40,390.4	40,390.4
APPROVED POSITIONS	399.0	375.0	399.0	0.0	0.0%	399.0	399.0

2009/2010 OPERATING BUDGET OUTLOOK

- City Manager Operating Budget supports the City Manager's Office Service Delivery Plan and the Program in accomplishing its governance and oversight responsibilities and various legislated requirements.

SUSTAINABLE ENERGY PLAN

2008 CAPITAL BUDGET AND 2009–2012 CAPITAL PLAN

FIVE-YEAR CAPITAL PLAN OVERVIEW

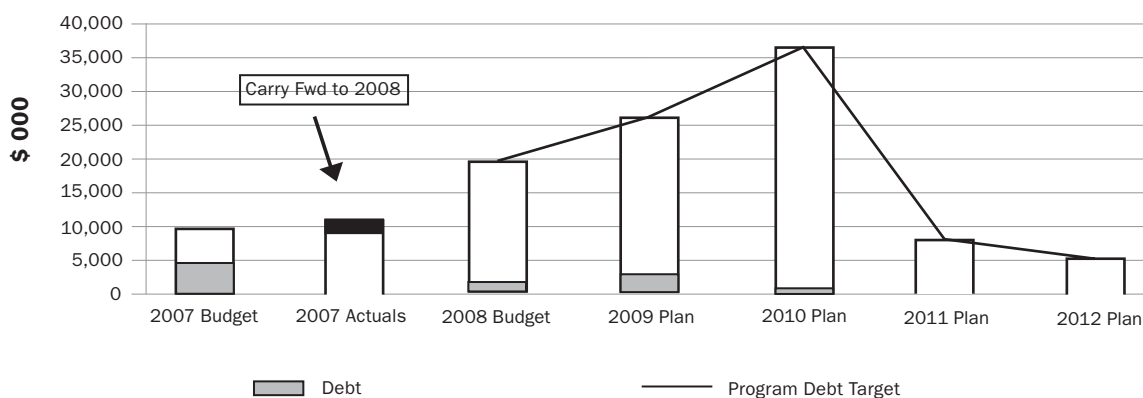
The Five-Year Sustainable Energy Plan incorporates the continuation of the existing Energy Retrofit Program and the Better Buildings Construction Program. It also includes four new initiatives that were approved in principle by City Council through the Climate Change, Clean Air and Sustainable Energy Action Plan: Moving from Framework to Action report. In total, \$84 million has been recommended for these new projects: the Toronto Energy Conservation Fund (\$42 million); City of Toronto Green Fund (\$20 million); City Facilities Upgrades (\$13 million) and Deep Lake Water Cooling (\$9 million).

The 2008 Capital Budget and 2009-2012 Capital Plan for Sustainable Energy Plan totals \$95.948 million and requires cash flows of \$20.153 million in 2008; \$25.569 million in 2009; \$37.181 million in 2010; \$7.978 million in 2011; and \$5.067 million in 2012.

No debt target has been established for this program. Funding for the Sustainable Energy Plan is provided through a combination of reserve funding, recoverable debt and funding provided from the Federation of Canadian Municipalities (for Energy Retrofit projects only).

All projects included in the Sustainable Energy Plan are categorized as service improvement projects and will advance the City's strategic priority to develop a comprehensive climate change plan to cut greenhouse gas emissions to help combat global warming.

Five-Year Capital Plan (2008 Budget, 2009 — 2012 Plan)



SUSTAINABLE ENERGY PLAN

	2007		Five-Year Plan					
	Budget	Actual	2008	2009	2010	2011	2012	2008-12
Gross Expenditures:								
2007 Capital Budget & Future Year Commitments	8,591	5,869	5,100	2,000				7,100
Recommended Changes to Commitments			(800)	700				(100)
2008 New/Change in Scope and Future Year Commitments			15,853					15,853
2009–2012 Plan Estimates				22,869	37,181	7,978	5,067	73,095
1-Year Carry Forward to 2008		2,722	→					
Total Gross Annual Expenditures & Plan	8,591		—	—	—	—	—	—
Program Debt Target								
Financing:								
Recommended Debt	5,008		1,916	2,437	896			5,249
Other Financing Sources:								
Reserves/Reserve Funds			8,598	5,319	6,986	3,978	2,067	26,948
Development Charges								
Federal								
Provincial	3,853							
Other Revenue			9,639	17,813	29,299	4,000	3,000	63,751
Total Financing	8,591		20,153	25,569	37,181	7,978	5,067	95,948
By Category:								
Health & Safety								
Legislated								
SOGR								
Service Improvement	9,226		20,153	25,569	37,181	7,978	5,067	95,948
Growth Related								
Total By Category	9,226		20,153	20,569	37,181	7,978	5,067	95,948
Yearly SOGR Backlog Estimate (not addressed by current plan)								
Accumulated Backlog Estimate (end of year)								
Operating Impact on Program Costs				(160)	(608)	(200)	(100)	(1,068)
Debt Service Costs								

CAPITAL PROJECT HIGHLIGHTS

Strategic Priorities:

The Sustainable Energy Plan advances the City's strategic priority by implementing the objectives of the City's climate change plan to cut greenhouse gas emissions to help combat global warming by establishing various conservation programs for the City, the MUSH sector and for privately-owned buildings. The Sustainable Energy Plan will explore ways that the City can cut emissions and encourage residents to do the same.

SUSTAINABLE ENERGY PLAN

- Develop a comprehensive climate change plan to cut greenhouse gas emissions to help combat global warming
 - > Energy Retrofit (\$6.7 million). The Energy Retrofit projects included in the Five-Year Capital Plan consist of three on-going projects: Community Centre Facilities, Police Buildings and the City's 8 Transfer Stations. Five new projects will get underway in 2008: Energy Retrofit in Public Health Buildings, Community Centre Lighting, Retrofits in Ambulance Stations, Retrofits in Children's Services facilities and Boiler/Lighting Retrofits at Exhibition Place.
 - > Sustainable Energy Action Plan (\$84 million). Four new initiatives are recommended for start up in 2008. These are: the Toronto Energy Conservation Fund, City of Toronto Green Fund, City Facilities Upgrades and Deep Lake Water Cooling. Each of these four initiatives will encourage energy efficiency.
 - > Better Buildings New Construction Program (\$5.2 million). This is an on-going program which supports the improvement of design and construction of new buildings, in co-operation with Toronto Hydro.

INCREMENTAL OPERATING IMPACT OF THE 2008 CAPITAL BUDGET

The 2008 Capital Budget will result in utility cost savings in various City Programs and ABC operating budgets. The savings will be realized in the Facilities and Real Estate, Community Centres, Toronto Public Health, Emergency Medical Services, Children's Services and Exhibition Place future year budgets in the total amount of \$1.068 million over four years as follows: \$0.160 million in 2009, \$0.608 million in 2010, \$0.200 million in 2011 and \$0.100 million in 2012.

For the Community Centres, Toronto Public Health, Emergency Medical Services, Children's Services and Exhibition Place, these savings will be used to pay back the debt used to fund the retrofit program. Once the debt has been repaid, the operating budgets for the Programs and ABCs will include these cost savings.

The savings to be realized from the City Hall Retrofit and Deep Lake Water Cooling at City Hall will be reflected in the Facilities and Real Estate's 2009 and future year operating budgets.

STATE OF GOOD REPAIR BACKLOG

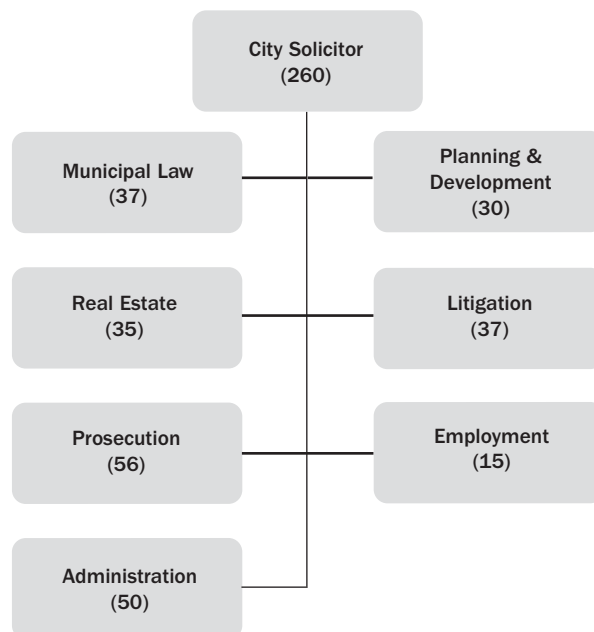
The program does not have a backlog of projects.

LEGAL SERVICES

MISSION STATEMENT

To provide the highest quality of legal services to the Corporation and to function as a strategic resource to Council, staff and agencies, boards and commissions.

PROGRAM MAP



2007 KEY ACCOMPLISHMENTS

Provided strategic legal research, advice, opinions, counsel, negotiation and drafting services to facilitate major corporate initiatives, including participation in the implementation or roll-out of major corporate projects including:

- New City of Toronto Act negotiations
- Street Furniture RFP
- Bank Towers Assessment Appeal
- Official Plan and Waterfront Secondary Plan Appeals
- Spadina Subway Extension Project
- Brickworks Redevelopment
- Transfer of East Bayfront Lands from TEDCO
- Exclusion Grievance Arbitration
- Mandatory Retirement
- Security Guards Certificate
- Human Rights Complaint relating to the Installation of Audible Pedestrian Signals
- Turtle Island

LEGAL SERVICES

2008 PROGRAM OBJECTIVES

The Legal Services Division seeks to defend and advance the interests of the Corporation in a manner that is timely and cost-effective. It will do so by influencing policy decisions in the context of providing independent legal advice, participating in interdisciplinary committees, and providing strategic legal research, advice, opinions, counsel, negotiation and drafting services to facilitate major corporate initiatives. It provides high-quality strategic legal services through the following practice areas:

- Employment Law: Effectively represents the City and its Agencies, Boards and Commissions in matters related to Employment law.
- Municipal Law: Provides expert legal advice, contract drafting and opinions related to various issues dealing with the City's operations.
- Real Estate Law: Provides expert advice and services in the area of real estate law including purchases, sales, expropriations, leasing and licensing, discharges, tax sales and road closings.
- Litigation: Provides expert legal advice and effectively represents and defends the City of Toronto in litigation matters and Charter challenges to City bylaws and actions.
- Prosecution: Prosecutes violations of provincial statutes and regulatory bylaws, provides training to City inspectors, and negotiates agreements respecting provincial offences.
- Planning and Development Law: Provides expert advice related to planning and development law (Official Plan and zoning bylaws), drafts development agreements and represents the City's interests at the Ontario Municipal Board and Alcohol and Gaming Commission.

2008 STRATEGIC PRIORITIES

Resources will continue to be prioritized according to the needs and interests of the Corporation that will have the most impact to the City it serves. Specific emphasis will be placed on providing proactive strategic legal advice, achieving a high rate of client satisfaction, and delivering services in a timely and effective manner.

The new City of Toronto Act will provide greater powers for the City. It is anticipated that there will be an increased demand for legal services in implementing the City's new and expanded powers.

2008 OPERATING BUDGET HIGHLIGHTS

The 2008 Operating Budget will provide the following Services:

- Defend the interests of the City of Toronto in a timely and cost-effective manner.
- Provide independent legal advice, participate in interdisciplinary committees and providing strategic legal research.
- Effectively represent the City and its Agencies, Boards and Commissions in matters related to Employment law.
- Drafting contracts and opinions related to various issues dealing with the City's operations.
- Provide expert advice and services in the area of real estate law including land purchases, sales, expropriations, leasing and licensing, discharges, tax sales and road closings.
- Effectively represent and defend the City of Toronto in litigation matters and Charter challenges to City bylaws and actions.
- Prosecute violations of provincial statutes and regulatory bylaws, provide training to City inspectors, and negotiate agreements respecting provincial offences.
- Providing assistance and strategic advice related to planning and development law (Official Plan and zoning bylaws) and representing the City's interests at the Ontario Municipal Board and Alcohol and Gaming Commission.

LEGAL SERVICES

2008 OPERATING BUDGET

The 2008 Operating Budget for Legal Services of \$36.681 million net gross represents a \$4.865 million or 15.3% increase compared to 2007. The 2008 net operating budget of \$20.903 million reflects a \$1.329 million or 6.8% increase over the 2007 net budget as show in Tables 1 and 2.

2008 Operating Budget by Service

Table 1

Services	Approved Budget (\$000s)						Change over 2007			
	2006		2007		2008		Gross		Net	
	Gross	Net	Gross	Net	Gross	Net	\$	%	\$	%
Municipal	5,206	2,882	5,183	2,879	6,077	2,924	894.3	31.1%	45.0	1.6
Litigation	5,197	3,146	5,536	3,241	5,653	3,171	116.7	3.6%	-70.3	-2.2
Administration	2,356	2,119	2,443	2,191	2,548	2,264	105.4	4.8%	73.4	3.4
Planning	4,179	3,207	4,454	3,333	4,715	3,535	261.1	7.8%	202.5	6.1
Real Estate	4,398	3,810	4,400	3,509	4,583	3,931	183.2	5.2%	421.9	12.0
Employment	2,217	2,167	2,330	2,280	2,561	2,511	230.6	10.1%	230.6	10.1
Prosecutions	5,866	1,827	7,470	2,141	10,543	2,566	3,072.8	143.5%	424.6	19.8
Total Program Budget	29,419	19,158	31,816	19,574	36,680	20,902	4,864.1	24.8%	1,327.7	6.8

2008 Operating Budget by Category

Table 2

Description of Category	(in \$000s)						
	2007 Budget	2007 Actuals	2008 Approved Budget	Change from 2007 Approved Budget		2009 Outlook	2010 Outlook
	\$	\$	\$	\$	%	\$	\$
Gross Expenditures:							
Salaries and Benefits	27,401.6	26,921.8	29,666.1	2,264.5	8.3%	22,482.1	22,482.1
Materials and Supplies	452.1	450.4	449.7	(2.4)	(0.5%)	1,280.0	1,280.0
Equipment	67.7	51.1	67.7	0.0	0.0%	151.9	151.9
Services & Rents	1,369.9	1,663.7	1,372.4	2.5	0.2%	6,914.6	6,817.6
Contributions to Reserve/Res Funds	56.6	56.6	56.6	0.0	0.0%	1,298.0	1,298.0
Other Expenditures	2,468.0	5,053.2	5,068.0	2,600.0	105.3%	1,431.9	1,431.9
Total Gross Expenditures	31,815.9	34,196.8	36,680.5	4,864.6	15.3%	33,558.5	33,461.5
Funded by:							
Provincial Subsidies	0.0	0.0	0.0	0.0	n/a	282.7	282.7
Federal Subsidies	0.0	0.0	0.0	0.0	n/a	214.2	214.2
Other Subsidies	9,472.0	12,567.7	13,197.4	3,725.4	39.3%	170.0	170.0
User Fees, Permits & Donations	1,695.0	1,819.6	1,740.4	45.4	2.7%	2,204.4	2,204.4
Contribution from Reserves/Res Funds	0.0	0.0	0.0	0.0	n/a	1,017.0	1,017.0
Other Revenues	1,074.7	1,402.4	839.8	(234.9)	(21.9%)	3,398.9	3,301.9
Total Non Tax Revenues	12,241.7	15,789.7	15,777.6	3,535.9	28.9%	7,287.2	7,190.2
Net Budget (excluding Capital Financing)	19,574.2	18,407.1	20,902.9	1,328.7	6.8%	26,271.3	26,271.3
APPROVED POSITIONS	256.0	256.0	260.0	4.0	1.6%	279.8	279.8

LEGAL SERVICES

2009/2010 OPERATING BUDGET OUTLOOK

It is expected that significant resources will continue to be required to implement the broad and permissive powers obtained in the new City of Toronto Act. The Division is reallocating resources to provide strategic legal assistance in the new area of climate change.

ROLE OF THE MAYOR AS HEAD OF COUNCIL

- to act as chief executive officer of the City;
- to preside over meetings of council so that its business can be carried out efficiently and effectively;
- to provide leadership to council;
- to represent the City at official functions; and to carry out the duties of the head of council under the City of Toronto Act, 2006.

ROLE OF THE MAYOR AS CHIEF EXECUTIVE OFFICER

- uphold and promote the purposes of the City;
- promote public involvement in the City's activities;
- act as the representative of the City both within and outside the City, and promote the City locally, nationally and internationally; and
- participate in and foster activities that enhance the economic, social and environmental well-being of the City and its residents.

2008 OPERATING BUDGET HIGHLIGHTS

The 2008 Operating Budget will provide the resources required for the Mayor to act in his role as head of Council and Chief Executive Officer for the City of Toronto.

2008 OPERATING BUDGET

The 2008 Operating Budget for the Mayor's Office of \$2.601 million gross and net represents a \$0.160 million or 1.9% increase compared to 2007 net budget as shown in Tables 1 and 2.

2008 Operating Budget by Service

Table 1

Services	Approved Budget (\$000s)						Change over 2007			
	2006		2007		2008		Gross		Net	
	Gross	Net	Gross	Net	Gross	Net	\$	%	\$	%
Mayor's Office	1,886	1,886	2,441	2,441	2,601	2,601	160	6.6%	160	6.6
Total Program Budget	1,886	1,886	2,441	2,441	2,601	2,601	160	6.6%	160	6.6

MAYOR'S OFFICE

2008 Operating Budget by Category

Table 2

Description of Category	(in \$000s)						
	2007 Budget	2007 Actuals	2008 Approved Budget	Change from 2007 Approved Budget		2009 Outlook	2010 Outlook
	\$	\$	\$	\$	%	\$	\$
Gross Expenditures:							
Salaries and Benefits	2,092.6	1,681.2	2,251.3	158.7	7.6%	2,460.0	2,529.2
Materials and Supplies	26.0	7.8	26.0	0.0	0.0%	26.0	26.0
Equipment	53.0	7.1	53.0	0.0	0.0%	53.0	53.0
Services & Rents	227.6	317.4	248.6	21.0	9.2%	248.4	248.4
Contributions to Reserve/Res Funds	3.5	3.5	3.5	0.0	0.0%	3.5	3.5
Other Expenditures	38.5	22.5	18.7	(19.8)	(51.4%)	18.7	18.7
Total Gross Expenditures	2,441.2	2,039.5	2,601.1	159.9	6.6%	2,809.6	2,878.8
Funded by:							
Provincial Subsidies	0.0	0.0	0.0	0.0	n/a	0.0	0.0
Federal Subsidies	0.0	0.0	0.0	0.0	n/a	0.0	0.0
Other Subsidies	0.0	0.0	0.0	0.0	n/a	0.0	0.0
User Fees, Permits & Donations	0.0	0.0	0.0	0.0	n/a	0.0	0.0
Contribution from Reserves/Res Funds	0.0	0.0	0.0	0.0	n/a	0.0	0.0
Other Revenues	0.0	0.0	0.0	0.0	n/a	0.0	0.0
Total Non Tax Revenues	0.0	0.0	0.0	0.0	n/a	0.0	0.0
Net Budget (excluding Capital Financing)	2,441.2	2,039.5	2,601.1	159.9	6.6%	2,809.6	2,878.8
APPROVED POSITIONS	23.0	23.0	23.0	0.0	0.0%	23.0	23.0

2009/2010 OPERATING BUDGET OUTLOOK

The 2009/2010 Operating Budget will provide funding for the Mayor's Office to continue to maintain the 2008 Service Levels and deliver his priorities for a City of prosperity, liveability and opportunity for all.

2008 CAPITAL BUDGET AND 2009 – 2012 CAPITAL PLAN

FIVE-YEAR CAPITAL PLAN OVERVIEW

The 2008 Capital Budget and 2009-2012 Capital Plan for Union Station is comprised of ongoing state of good repair projects. A Building Condition Assessment was carried out during 2007 and is the basis of the new state of good repair projects, health & safety and service improvement projects that have been identified in the 2008 Five-Year Capital Budget for Union Station. The Service Improvement projects include the South Access Tunnel, the construction of a loading dock and the Security Response System Project. In total, \$92.992 million has been recommended for the Five-Year Capital Plan for the restoration of Union Station.

ONGOING STATE OF GOOD REPAIR PROJECTS

The ongoing state of good repair projects include the replacement of the Terrazzo Flooring of the Great Hall project (\$0.491 million), the Copper Roof Repairs project (\$2.247 million) and the Exterior Façade project (\$0.408 million) which will be completed by 2009. The Health and Safety-related projects include the replacement of the Pedestrian Bridge along Front Street (\$4.056 million) which will be completed in 2008, the York Street Expansion Joint project Phase 2 (\$0.762 million) will be completed in 2008 and the South Access Tunnel (\$3.000 million) will be completed in 2008.

NEW STATE OF GOOD REPAIR PROJECTS

The new state of good repair projects are supported by the Building Condition Assessment. They have been categorized into the following project types: Interior Finishes, Mechanical and Electrical projects, Structural projects, Environmental projects, Emergency Fund for Capital Repairs that may be required and the Revitalization and Heritage Fees project. Total funding in the amount of \$56.709 million has been included in the Recommended Five-Year Capital Plan.

SERVICE IMPROVEMENT PROJECTS

The two new service improvement projects include: the Construction of a Loading Dock and the Union Station Data Response Security project. The loading dock will be constructed at the southwest corner of Union Station. Construction of the loading dock will be coordinated with GO Transit's train track work and platform reconstruction. The total cost for the loading dock project is \$2.880 million (\$0.240 million in 2008, \$2.040 million in 2009 and \$0.600 million in 2010).

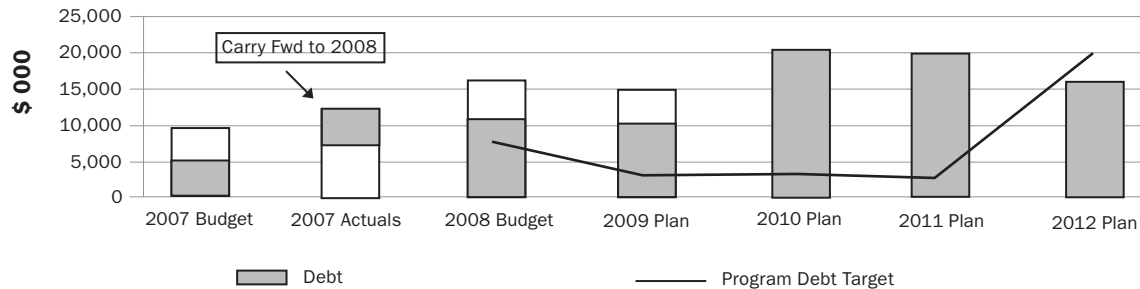
The South Access Tunnel project is also a service improvement project that is currently under construction and is anticipated to be completed by the end of 2008. The south tunnel will provide a pedestrian connection between Union Station and a proposed south entrance from Union Plaza, south of the train tracks. The connection will support the increase in pedestrian traffic through Union Station and provide an additional emergency exit from the Station.

UNION STATION REVITALIZATION PLAN

The Union Station Revitalization Team is working on a plan to revitalize Union Station, improve Union Station as a transportation hub. Staff will be reporting to Council on a recommended strategy and business model to fund and implement the revitalization of Union Station. Federal funding of \$25 million has been committed to Union Station for the revitalization of Union Station. The City is currently negotiating an agreement with the Federal Government.

UNION STATION

Five-Year Capital Plan (2008 Budget, 2009 — 2012 Plan)



	2007		Five-Year Plan					
	Budget	Projected Actual	2008	2009	2010	2011	2012	2008-2012
Gross Expenditures:								
2007 Capital Budget & Future Year Commitments	9,425	7,166	8,093	731	228			9,052
Recommended Changes to Commitments								0
2008 New/Change in Scope and Future Year Commitments			8,450	6,245	3,115	4,151	5,023	26,984
2009–2012 Plan Estimates				7,915	16,910	15,899	11,227	51,951
1-Year Carry Forward to 2008		5,005	→					
Total Gross Annual Expenditures & Plan	9,425	12,171	16,543	14,891	20,253	20,050	16,250	87,987
Program Debt Target	3,643		7,183	3,338	4,003	3,800	19,614	37,938
Financing:								
Recommended Debt	5,143		10,383	11,088	20,253	20,050	16,250	78,024
Other Financing Sources:								
Reserves/Reserve Funds								0
Development Charges								0
Federal	4068		2,948	3,803				6,751
Provincial								0
Other Revenue	214		3,212	0	0	0	0	3,212
Total Financing	9,425		16,543	14,891	20,253	20,050	16,250	87,987
By Category:								
Health & Safety	3,123		2,646	861	9	9	9	3,534
Legislated	0							
SOGR	520		3,814	8,132	20,244	20,041	16,241	68,472
Service Improvement	5,782		10,083	5,898	0	0	0	15,981
Growth Related								
Total By Category	9,425		16,543	14,891	20,253	20,050	16,250	87,987
Yearly SOGR Backlog Estimate (not addressed by current plan)								
Accumulated Backlog Estimate (end of year)		196,769	190,495	180,858	161,964	143,274	128,282	128,282
Operating Impact on Program Costs			0	0	0	0	0	0
Debt Service Costs			311	1,475	1,827	2,829	2,693	9,135

UNION STATION

CAPITAL PROJECT HIGHLIGHTS

Strategic Priorities:

The Five-Year Capital Plan is aligned with the following strategic priority:

- *A Cleaner and More Beautiful City* – Developing a comprehensive public space beautification plan for public spaces that require refurbishment and improvement

The report entitled 'Union Station District Plan – Area Bounded by Bay Street, Wellington Street, Simcoe Street, the Rail Corridor, Rees Street and Lake Shore Boulevard/Harbour Street' was adopted by Council at its meeting on June 27, 28 and 29, 2006. By adoption of the report, City Council approved the adoption of the Union Station District Plan which addresses improvements to the public realm surrounding Union Station and supports the recognition of the district as a Heritage Conservation District. The 5 Year Capital Plan for Union Station includes one project 'The Revitalization and Heritage Fees project' which will assist in developing the Plan. A Master Plan Implementation Group has been established and will be providing a report by the end of Fall on a strategy to fund and implement the Revitalization Plan for Union Station.

Other Key Capital Initiatives:

Union Station's Five-Year Capital Plan includes the following major capital initiatives.

- The Union Station Security Project
- The Union Station Security Response Project
- The Union Station Loading Dock Project

The projects in the Five-Year Capital Plan are primarily service improvement projects focussing on upgrading the Union Station's Security measures. The loading dock will be constructed at the south west corner which will allow larger trucks easier access to deliver items to the facility.

INCREMENTAL OPERATING IMPACT OF THE 2008 CAPITAL BUDGET

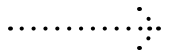
There are currently no incremental program operating impacts associated with the 2008 Capital Budget and 2009-2012 Capital Plan for Union Station.

STATE OF GOOD REPAIR BACKLOG

A backlog listing of Projects was provided which identified funding requirements of \$196.769 million to complete the projects. This backlog of projects is a result of the Building Condition assessment that was completed in 2007. The Five-Year Capital Plan identifies funding requirements of approximately \$80 million to address backlog.

ACCOUNTABILITY OFFICES

CITY OF TORONTO
2008 BUDGET SUMMARY



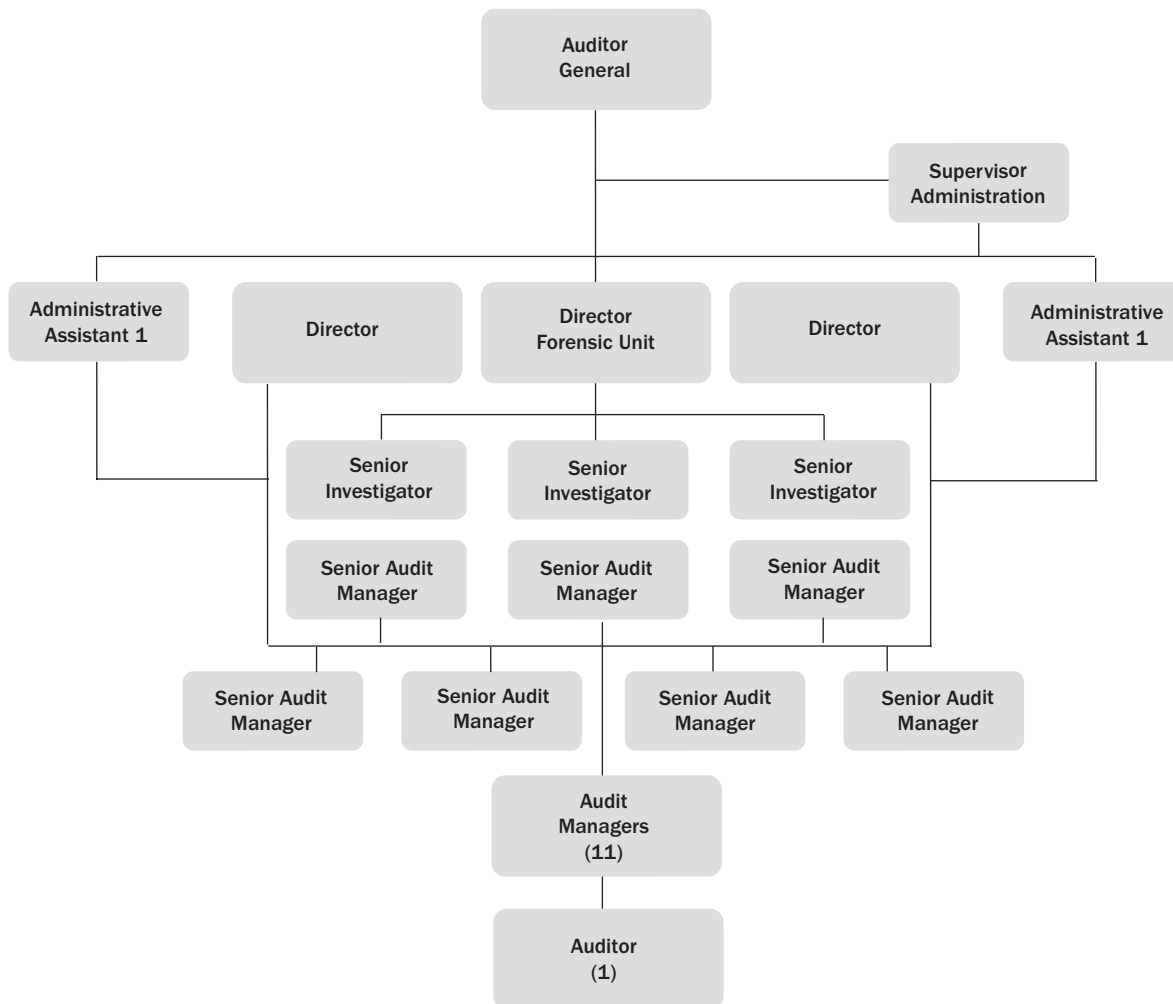
AUDITOR GENERAL'S OFFICE

MISSION STATEMENT

- To be recognized as a leading audit organization, respected by our clients and peers for excellence, innovation and integrity, in supporting the City of Toronto to become a world class organization.

PROGRAM MAP

The Auditor General's Office has an approved complement of 29 approved positions.



AUDITOR GENERAL'S OFFICE

2007 KEY ACCOMPLISHMENTS

- Completed the co-ordination of the complaint activity of the Fraud and Waste Hotline with the new role of the Ombudsman created under the City of Toronto Act to eliminate potential overlap of responsibilities.
- Completed the formal follow-up process for City Local board audit recommendations and the annual follow-up for City divisional audit recommendations from 2006 and prior audit reports.
- Communicated and coordinated with the external auditors to ensure efficient and effective use of these resources was completed. In 2007, the Auditor General's Office issued a Request for Proposal which initiated a new service agreement for external audit services for a two year period to commence in 2008.

2008 PROGRAM OBJECTIVES

The Auditor General, in addition to the development of a risk-based Annual Audit Work Plan, has developed the following objectives for 2008:

- Ensure that adequate organizational supports and quality assurance measures are in place for ongoing successful peer reviews of the Auditor General's Office.
- Complete and report on the formalized follow-up process related to recommendations made in prior audit reports with respect to Agencies, Boards and Commissions. This systematic formal follow-up process will be completed annually as part of the Annual Audit Work Plan to ensure timely follow-up to audit recommendations.
- Allocating the appropriate audit resources in the areas which are the highest risk or provide the greatest return to the City.
- Reviewing resources to address future staffing to maintain the current and future demands relating to the increase in activity for the Fraud Waste Hotline.
- Conducting special assignments and forensic investigations in areas suspected of fraudulent activities and misuse of City resources.
- Evaluating the adequacy of the City's policies and systems of internal control, from a financial and an operational perspective.
- Establish pro-active initiatives to combat fraud and irregular activities.
- Communicate with other entities including restricted local boards, Toronto Police Services, Toronto Public Library, Toronto Board of Health and other entities such as the Toronto Transit Commission to monitor issues and audit work that impacts the City.
- Ensure that all Auditor General's Office staff have the necessary technical and management skills as well as a knowledge of City operations, to effectively carry out their duties and responsibilities.

2008 STRATEGIC PRIORITIES

- The Auditor General's Office will be completing a comprehensive City-wide risk assessment. This is a significant exercise that is done, in detail, every five years. The exercise assists the Auditor General in prioritizing potential audits, assessing the level of risk and evaluating the liabilities to the City. Performing the assessment provides the Auditor General the ability to allocate audit resources and ensure that the level of auditing is appropriate for the City.
- Implementing pro-active Fraud Hotline initiatives to eliminate fraud and irregular activities and provide management with effective fraud deterrent solutions.
- Directing the use of audit resources through the 2008 Audit Work Plan based on a priority setting risk assessment exercise to focus on value for money reviews in those areas which potentially pose the greatest risk or provide the greatest value/return to the City.

AUDITOR GENERAL'S OFFICE

2008 OPERATING BUDGET HIGHLIGHTS

The 2008 Operating Budget will provide the following Services:

- Conducting operational audits, evaluating the management of public funds and resources from a standpoint of economy, efficiency and effectiveness, and making recommendations on operating improvements;
- Evaluating procedures used by management to measure and report on program effectiveness including an evaluation relating to the results or benefits achieved, and whether the programs or activities are meeting established objectives
- Reviewing the Information and Technology infrastructure in selected areas for assurance that the proper controls, an emergency plan and security measures are in place.
- Allocating the appropriate audit resources, based on the 2008 Audit Work Plan, in the areas which are the highest risk or provide the greatest return to the City.
- Completing a formal follow-up process for City Local board audit recommendations and for City program audit recommendations from prior audit reports.
- Reviewing resources to address staffing to maintain the current and future demands relating to the significant increase in activity to the Fraud Waste Hotline.

2008 OPERATING BUDGET

The 2008 Operating Budget for the Auditor General's Office of \$4.147 million gross and net represents a \$0.159 million or 4.0% increase compared to 2007 as shown in Tables 1 and 2.

2008 Operating Budget by Service

Table 1

Services	Approved Budget (\$000s)						Change over 2007			
	2006		2007		2008		Gross		Net	
	Gross	Net	Gross	Net	Gross	Net	\$	%	\$	%
Auditor General	3,881	3,881	3,988	3,988	4,147	4,147	159.0	4.0%	159.0	4.0
Total Program Budget	3,881	3,881	3,988	3,988	4,147	4,147	159.0	4.0%	159.0	4.0

AUDITOR GENERAL'S OFFICE

2008 Operating Budget by Category

Table 2

Description of Category	(in \$000s)						
	2007 Budget	2007 Actuals	2008 Approved Budget	Change from 2007 Approved Budget		2009 Outlook	2010 Outlook
	\$	\$	\$	\$	%	\$	\$
Gross Expenditures:							
Salaries and Benefits	3,519.1	3,491.7	3,690.2	171.1	4.9%	22,482.1	22,482.1
Materials and Supplies	20.2	14.9	14.8	(5.4)	(26.7%)	1,280.0	1,280.0
Equipment	10.4	2.3	8.3	(2.1)	(20.2%)	151.9	151.9
Services & Rents	409.4	365.4	405.6	(3.8)	(0.9%)	6,914.6	6,817.6
Contributions to Reserve/Res Funds	5.6	5.6	5.6	0.0	0.0%	1,298.0	1,298.0
Other Expenditures	24.0	22.4	22.8	(1.2)	(5.0%)	1,431.9	1,431.9
Total Gross Expenditures	3,988.7	3,902.3	4,147.3	158.6	4.0%	33,558.5	33,461.5
Funded by:							
Provincial Subsidies	0.0	0.0	0.0	0.0	n/a	282.7	282.7
Federal Subsidies	0.0	0.0	0.0	0.0	n/a	214.2	214.2
Other Subsidies	0.0	0.0	0.0	0.0	n/a	170.0	170.0
User Fees, Permits & Donations	0.0	0.0	0.0	0.0	n/a	2,204.4	2,204.4
Contribution from Reserves/Res Funds	0.0	0.0	0.0	0.0	n/a	1,017.0	1,017.0
Other Revenues	0.0	0.0	0.0	0.0	n/a	3,398.9	3,301.9
Total Non Tax Revenues	0.0	0.0	0.0	0.0	n/a	7,287.2	7,190.2
Net Budget (excluding Capital Financing)	3,988.7	3,902.3	4,147.3	158.6	4.0%	26,271.3	26,271.3
APPROVED POSITIONS	29.0	29.0	29.0	0.0	0.0%	279.8	279.8

2009/2010 OPERATING BUDGET OUTLOOK

- Ensuring that all previously approved audit recommendations have been implemented.
- Raising auditing standards to meet the continual changes in Government Auditing Standards.
- Assessing various options to ensure the level of auditing is appropriate for the City and providing sufficient resources to adequately audit the City and its Agencies, Boards and Commission.
- Addressing long-term staffing levels for the Fraud and Waste Hotline.

LOBBYIST REGISTRAR

At its meeting of February 5, 6, 7 and 8, 2007, City Council approved a lobbying control framework. The lobbying control framework encompasses the lobbyists' code of conduct, offence provisions, the lobbyist registry and the responsibilities of the Lobbyist Registrar. The lobbying control framework brings the City into compliance with the mandatory requirements of the City of Toronto Act, 2006. Section 168 of the City of Toronto Act, 2006 authorizes the City to appoint a registrar for lobbying matters and to assign functions to the registrar. Section 165 of the Act requires the City to establish a registry of returns filed by persons who lobby public office holders and section 166 of the Act identifies the provision for a registration system.

2008 OPERATING BUDGET HIGHLIGHTS

- The establishment of a fully operational Lobbyist Registry in 2008.
- The Lobbyist Registrar's office will be educating the lobbyists, the public and public office holders on the process and requirements of registering
- Maintaining the ongoing communication, education and training that will be required to use the registry.

2008 OPERATING BUDGET

The 2008 Operating Budget for the Lobbyist Registrar of \$0.711 million net represents a \$0.436 million increase compared to 2007 Operating Budget as show in Tables 1 and 2.

2008 Operating Budget by Service

Table 1

Services	Approved Budget (\$000s)						Change over 2007			
	2006		2007		2008		Gross		Net	
	Gross	Net	Gross	Net	Gross	Net	\$	%	\$	%
Lobbyist Registrar	—	—	275	275	711	711	436.0	158.5%	436.0	158.5
Total Program Budget	—	—	275	275	711	711	436.0	158.5%	436.0	158.5

LOBBYIST REGISTRAR

2008 Operating Budget by Category

Table 2

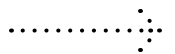
Description of Category	(in \$000s)					
	2007 Budget	2007 Actuals	2008 Approved Budget	Change from 2007 Approved Budget		2009 Outlook
	\$	\$	\$	\$	%	\$
Gross Expenditures:						
Salaries and Benefits	229.7	216.2	624.3	394.6	171.8%	639.4
Materials and Supplies	5.6	1.7	5.9	0.3	5.4%	4.9
Equipment	0.0	34.9	2.0	2.0	n/a	2.0
Services & Rents	40.0	13.9	59.7	19.7	49.3%	38.1
Contributions to Reserve/Res Funds	0.0	0.0	1.4	1.4	n/a	1.4
Other Expenditures	0.0	1.3	18.0	18.0	n/a	40.5
Total Gross Expenditures	275.3	268.0	711.3	436.0	158.4%	726.3
Funded by:						
Provincial Subsidies	0.0	0.0	0.0	0.0	n/a	0.0
Federal Subsidies	0.0	0.0	0.0	0.0	n/a	0.0
Other Subsidies	0.0	0.0	0.0	0.0	n/a	0.0
User Fees, Permits & Donations	0.0	0.0	0.0	0.0	n/a	0.0
Contribution from Reserves/Res Funds	0.0	0.0	0.0	0.0	n/a	0.0
Other Revenues	0.0	0.0	0.0	0.0	n/a	0.0
Total Non Tax Revenues	0.0	0.0	0.0	0.0	n/a	0.0
Net Budget (excluding Capital Financing)	275.3	268.0	711.3	436.0	158.4%	726.3
APPROVED POSITIONS	3.0	3.0	5.0	2.0	66.7%	5.0

2009/2010 OPERATING BUDGET OUTLOOK

The Lobbyist Registrar will be reviewing resource requirements for running the Lobbyist Registry including the complaints and investigations function.

CORPORATE ACCOUNTS

CITY OF TORONTO
2008 BUDGET SUMMARY



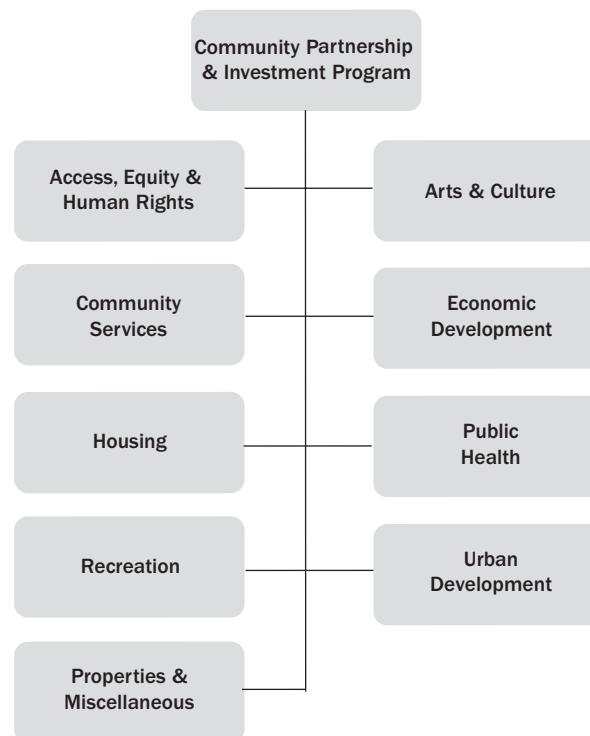
COMMUNITY PARTNERSHIP AND INVESTMENT PROGRAM

MISSION STATEMENT

The Community Partnership and Investment Program (CPIP) contributes to the enhancement of the quality of life in the City of Toronto, through community capacity-building and service delivery. Each service area within the Community Partnership and Investment Program is linked to the City's Strategic Plan, and addresses specific Council Priorities. Grant-making activities are guided by the principles of accessibility, fairness and equity, openness and transparency, accountability and responsiveness.

PROGRAM MAP

As indicated in the program map, CPIP has nine service functions: Arts & Culture, Community Services, Recreation, Public Health, Housing, Access, Equity and Human Rights, Economic Development, Urban Development, and Properties & Miscellaneous.



Total Approved Positions = 0

COMMUNITY PARTNERSHIP AND INVESTMENT PROGRAM

2007 KEY ACCOMPLISHMENTS

- Assessed 3,180 funding applications, recommend 2,106 awards, and deliver 135 client support workshops
- Increased number of projects funded in priority neighbourhoods by Council from 446 in 2006 to 453 in 2007
- Served over 3,870,257 individuals directly by the funded activities
- Maintained funding capacity at 60% compared to total requested and 92% of the eligible applications were funded

2008 PROGRAM OBJECTIVES

- Provide strategic tools to achieve Council's social, cultural, recreational and economic goals through the delivery of specific services, projects and programs
- Assist communities in drawing upon their own talents and resources to identify needs and develop appropriate programs and services
- Encourage residents to engage in civic life and participate in decision-making by supporting a City-wide network of community organizations
- Help leverage other resources from the community, business and other governments

2008 STRATEGIC PRIORITIES

- Making a Safe City Safer:
 - > Continue to facilitate access to services that improve social outcomes for vulnerable, marginalized and high-risk communities through the Community Services funding envelope.
- A Clean and Beautiful City:
 - > The Graffiti Transformation Program employs youth for removing graffiti and resurfacing the walls with attractive murals, through grants to community organizations.
- A Creative City:
 - > Contributes to a creative city through the 6 funding programs in the Arts & Culture funding envelope, of which together will provide over 600 programs in 2008.

2008 OPERATING BUDGET HIGHLIGHTS

The 2008 Operating Budget will provide the following Services:

- Invest in Toronto's arts community through Culture Plan with enhanced funding of \$0.597 million to Toronto Arts Council (TAC) to increase the level of funding provided to existing arts organizations, as well as funding approximately 22 additional individual artist programs;
- Increasing arts programs for youth, at-risk youth, seniors, schools and targeted neighbourhoods through additional funding of \$0.400 million to the major Cultural Organizations, which include the Canadian Opera Company, the National Ballet of Canada, The National Ballet School, the Art Gallery of Ontario, the George Gardiner Museum of Ceramics, Festival Management Committee (Caribbana), Pride Toronto, and the Toronto Symphony Orchestra;
- Enhance arts and culture opportunities for youth and underserved groups including seniors, Aboriginal, individuals with disabilities, and newcomers to the City through the proactive, innovative, and affordable arts programming provided by the Local Arts Service Organizations;
- Further address local needs for programming for seniors, women and children, youth and families through additional funding of \$0.350 million to the Community Services Partnership program. The enhanced funding will allow for an additional 10 to 16 programs, of which at least 4 to 5 of the programs will be in the priority neighbourhoods; and,

COMMUNITY PARTNERSHIP AND INVESTMENT PROGRAM

- Provide additional supports to communities in developing structures and skills in response to communities' need through enhanced funding of \$0.117 million to the Service Development Investment program. The additional funding will allow for three new projects, with focuses on developing capacity for better services, training, community development/engagement, as well as developing governance structures and service linkages.

2008 OPERATING BUDGET

2008 Operating Budget by Service

Table 1

Services	Approved Budget (\$000s)						Change over 2007			
	2006		2007		2008		Gross		Net	
	Gross	Net	Gross	Net	Gross	Net	\$	%	\$	%
Arts & Culture	16,092	16,092	17,016	16,945	18,042	18,042	1,026.0	6.0%	1,097.0	6.5%
Community Services	12,519	12,519	13,150	13,150	13,694	13,694	544.1	4.1%	544.1	4.1%
Recreation	1,317	1,317	1,377	1,377	1,377	1,377	0.0	0.0%	—	0.0%
Public Health	4,925	4,925	5,225	5,225	5,225	5,225	0.0	0.0%	—	0.0%
Housing	2,484	2,484	2,484	2,484	2,407	2,407	(77.1)	(3.1%)	(77.1)	(3.1%)
Access & Equity	774	774	774	774	774	774	0.0	0.0%	—	0.0%
Economic Development	541	541	556	556	556	556	0.0	0.0%	—	0.0%
Urban Development	578	309	259	0.0	259	0.0	0.0	0.0%	—	0.0%
Properties & Miscellaneous	1,213	1,213	1,192	1,192	1,192	1,192	0.0	0.0%	—	0.0%
Total Program Budget	40,444	40,175	42,032	41,702	43,525	43,266	1,493.0	3.6%	1,564.0	3.8%

COMMUNITY PARTNERSHIP AND INVESTMENT PROGRAM

2008 Operating Budget by Category

Table 2

Description of Category	(in \$000s)					
	2007 Budget	2007 Actuals	2008 Approved Budget	Change from 2007 Approved Budget		2009 Outlook
	\$	\$	\$	\$	%	\$
Gross Expenditures:						
Salaries and Benefits				0.0	n/a	0.0
Materials and Supplies				0.0	n/a	0.0
Equipment				0.0	n/a	0.0
Services & Rents	62.8	61.8	62.8	0.0	0.0%	62.8
Contributions to Reserve/Res Funds				0.0	n/a	0.0
Other Expenditures	41,969.4	42,291.6	43,462.4	1,493.0	3.6%	43,462.4
Total Gross Expenditures	42,032.2	42,353.4	43,525.2	1,493.0	3.6%	43,525.2
Funded by:						
Provincial Subsidies		447.0		0.0	n/a	0.0
Federal Subsidies				0.0	n/a	0.0
Other Subsidies				0.0	n/a	0.0
User Fees, Permits & Donations				0.0	n/a	0.0
Contribution from Reserves/Res Funds	330.0	309.1	259.0	(71.0)	(21.5%)	259.0
Other Revenues				0.0	n/a	0.0
Total Non Tax Revenues	330.0	756.1	259.0	(71.0)	(21.5%)	259.0
Net Budget (excluding Capital Financing)	41,702.2	41,597.3	43,266.2	(1,564.0)	3.8%	43,266.2
APPROVED POSITIONS	0.0	0.0	0.0	0.0	n/a	0.0

2009/2010 OPERATING BUDGET OUTLOOK

In 2009/2010, CPIP will focus on:

- Working with all its funding programs to ensure the full implementation of the Corporate Grants Information System by 2010
- Partnering with relevant City divisions to design, develop, and implement processes that support the policy on city-owned Space Provided at Below-Market Rent, including increasing the supply of community use space, and allocating new space that may become available

CAPITAL AND CORPORATE FINANCING/NON-PROGRAM

PROGRAM OBJECTIVES

Capital and Corporate Financing provides the financing for the City of Toronto's 2008 Capital Budget and other assets that are financed corporately. Non-Program Expenditures are corporate expenditures, of which 57% are Tax and Employee Related. Non-Program Revenues are corporate revenues, of which 71% are in the following categories: Tax Related Revenues, Parking Tags Revenue, Toronto Hydro Revenues and Provincial Revenue. Investment Income and revenues from the Municipal Land Transfer Tax/Personal Vehicle Tax generated 29% of the overall revenues.

2008 CORPORATE ACCOUNTS BY SERVICE

Services	Approved Budget (\$000s)						Change over 2007			
	2006		2007		2008		Gross		Net	
	Gross	Net	Gross	Net	Gross	Net	\$	%	\$	%
Capital & Corporate Financing	477,442	472,511	549,553	538,590	597,905	531,393	48,352	8.8	(7,197)	(1.3)
Non-Program Expenditure	352,401	246,031	341,949	240,532	397,406	300,712	55,457	16.2	60,180	25.0
Non-Program Revenues		(841,565)		(795,396)		(841,783)		n/a	(46,387)	5.8
Total Program Budget	829,843	(123,022)	891,501	(16,274)	995,311	(9,678)	103,810	11.6	6,596	(40.5)

CAPITAL AND CORPORATE FINANCING

City Council approved the 2008 Tax Supported Capital Program with capital expenditures and future year commitments totalling \$8.355 billion. The 2008 cash flow requirement (excluding the 2007 carry-forward of \$417.103 million) is \$1.609 billion. The 2008 Capital and Corporate Financing budget provides support for the capital program through debt service charges of \$440.8 million and capital from current funding of \$136.589 million. The 2008 Capital and Corporate Financing budget also provides computer hardware and software funding totalling \$20.130 million.

The following chart summarizes the 2008 Approved Budget for Capital and Corporate Financing, with comparative figures for 2007. The Capital and Corporate Financing budget has decreased by \$7.197 million or 1.3% compared to the 2007 Budget.

CAPITAL AND CORPORATE FINANCING/NON-PROGRAM

CAPITAL AND CORPORATE FINANCING SUMMARY

	Approved Budget (\$000s)		Change over 2007	
	2007	2008	\$	%
Debt Financing				
Debt Service Charges	402,400.0	440,800.0	38,400.0	9.5
Administrative Charges	350.9	385.9	35.0	10.0
Housing Company Recovery	(3,500.0)	(3,500.0)	0.0	0.0
Provincial Recovery	(1,431.0)	(1,541.7)	(110.7)	7.7
Provincial Recovery-(TTC Capital)		(49,000.0)	(49,000.0)	n/a
Green Lane (SWMS)		(8,200.0)	(8,200.0)	n/a
Energy Retrofit Recoveries	(2,032.0)	(2,770.0)	(738.0)	n/a
Bloor St. Transformation Recoveries	(1,500.0)	(1,500.0)	0.0	n/a
Net Debt Financing	394,287.9	374,674.2	(19,613.7)	(5.0)
Capital from Current	124,172.0	136,589.2	12,417.2	10.0
Capital Financing	20,129.6	20,129.6	0.0	0.0
(Computer Hardware & Software)				
Total Capital & Corporate Financing	538,589.5	531,393.0	(7,196.5)	(1.3)

The increases in Debt Service Charges of \$38.4 million and \$12.417 million in CFC were offset by Provincial Recovery of \$49.0 million for TTC capital and \$8.2 million for Green Lane resulting in an overall decrease of \$7.197 million.

CAPITAL AND CORPORATE FINANCING/NON-PROGRAM

NON-PROGRAM EXPENDITURES

The Non-Program Expenditures Budget consists of expenditure items considered to be corporate in nature. The following chart summarizes the 2008 Approved Budget for Non-Program Expenditures, with comparative figures for 2007. The Non-Program Expenditures have increased by \$50.920 million or 20.9% compared to the 2007 Budget.

NON-PROGRAM EXPENDITURE SUMMARY

	Approved Budget (\$000s)		Change over 2007	
	2007	2008	\$	%
Tax Related				
Tax Deficiencies/Write-Offs	82,407.4	81,500.0	(907.4)	(1.1%)
Assessment Function (MPAC)	33,000.0	33,500.0	500.0	1.5%
Vacancy Rebate Program	16,500.0	16,500.0	0.0	0.0%
Total Tax Related	131,907.4	131,500.0	(407.4)	(0.3%)
Other				
Temporary Borrowing	400.0	400.0	0.0	0.0%
Employee Related Liabilities	35,494.3	39,496.2	4,001.9	11.3%
Programs Funded from Reserve Funds	92,130.4	91,764.2	(366.2)	(0.4%)
Insurance Premiums & Claims	312.6	1,800.0	1,487.4	475.8%
Parking Tag Enforcement & Operations	44,218.9	45,376.5	1,157.6	2.6%
Other Corporate Expenditures	36,971.6	83,904.2	46,932.6	126.9%
Total Other	209,527.8	262,741.1	53,213.3	25.4%
Total Tax Related & Other	341,435.2	394,241.1	52,805.9	15.5%
Recoveries				
Programs Funded from Reserve Funds	(92,130.4)	(91,764.2)	366.2	(0.4%)
Other Corporate Expenditures	(513.3)	(1,765.0)	0.0	0.0%
Total Non-Program Expenditures	248,791.5	300,711.9	51,920.4	20.9%

NON-PROGRAM EXPENDITURE HIGHLIGHTS

- Tax Deficiencies/Write-Offs expenditures have been reduced by \$0.907 million or 1.1% to reflect the 2007 actual experience.
- Fee charged by the Municipal Property Assessment Corporation (MPAC) to provide increased assessment services across the City has increased by \$0.500 million or 1.5%.
- Non-Program contribution to the Reserve Fund for Insurance Premiums & Claims has increased by \$1.487 million to ensure a stable balance to fund future claims.
- The increase in Other Corporate Expenditures of \$46.933 million is primarily for Cost of Living provision for those groups that did not have an agreement as well as cost of Family Day and additional cost for Audit.

CAPITAL AND CORPORATE FINANCING/NON-PROGRAM

NON-PROGRAM REVENUES

The Non-Program Revenues Budget consists of tax related and other revenue items considered to be corporate in nature. The following chart summarizes the 2008 Approved Budget for Non-Program Revenues, with comparative figures for 2007. The Non-Program Revenues Budget has increased by \$45.874 million or 5.8% compared to the 2007 Budget.

NON-PROGRAM REVENUE SUMMARY

	Approved Budget (\$000s)		Change over 2007	
	2007	2008	\$	%
Tax Related				
Payments in Lieu of Taxes	81,400.0	82,536.5	1,136.5	1.4%
Supplementary Taxes	34,000.0	35,000.0	1,000.0	2.9%
Tax Penalty Revenue	28,500.0	28,000.0	(500.0)	(1.8%)
Other Tax Revenues	15,600.0	15,150.0	(450.0)	(2.9%)
Total Tax Related	159,500.0	160,686.5	1,186.5	0.7%
New CoTA Tax Revenues				
New CoTA Tax Revenues	0.0	177,600.0	177,600.0	n/a
Total New CoTA Tax Revenues		177,600.0	177,600.0	n/a
Other				
Prior Year Surplus	0.0	85,265.0	85,265.0	n/a
Interest/Investment Earnings	67,000.0	69,000.0	2,000.0	3.0%
Toronto Hydro Revenues	106,090.2	84,900.0	(21,190.2)	(20.0%)
Provincial Revenue	91,600.0	91,600.0	0.0	0.0%
Parking Authority Revenues	28,384.5	32,383.7	3,999.2	14.1%
Woodbine Slots Revenue	14,500.0	15,600.0	1,100.0	7.6%
Corporate Recoveries-Water	18,973.0	18,973.0	0.0	0.0%
Corporate Recoveries-Health/EMS	17,302.0	17,301.7	(0.3)	(0.0%)
Parking Tag Enforcement & Operations	80,615.0	81,815.0	1,200.0	1.5%
Other Corporate Revenues	211,944.3	6,658.2	(205,286.1)	(96.9%)
Total Other	636,409.0	503,496.6	(132,912.4)	(20.9%)
Total Non-Program Revenues	795,909.0	841,783.1	45,874.1	5.8%

CAPITAL AND CORPORATE FINANCING/NON-PROGRAM

NON-PROGRAM REVENUES HIGHLIGHTS

- Payments in Lieu of Taxes revenue increase of \$1.137 million or 1.4% was due to conversion of TTC properties.
- Supplementary Taxes revenue has increased by \$1.0 million or 2.9%. The 2008 supplementary/omitted returned rolls is expected to generate taxation revenues for the current and previous taxation years (2008 and 2007) with nominal revenues for the taxation year 2006.
- Introduction of municipal land transfer tax and personal vehicle tax will generate \$152.6 million and \$25.0 million respectively in 2008.
- Savings from cost containment measures introduced in 2007, along with other favourable variances resulted in a 2007 operating surplus of \$95.1 million of which \$84.265 million was utilized to fund the 2008 budget.
- Interest/Investment Earnings have been increased by \$2.0 million due to the level of income realized in 2007.
- The increase in revenues for Toronto Parking Authority is primarily to align the 2008 to reflect 2007 actuals.
- Woodbine Slots revenues has been increased to reflect the 2007 actuals.
- Decrease in Toronto Hydro revenue by \$21.190 million or 20% includes interest on Notes Receivable (\$59.890 million, lower interest rate compared to 2006) and dividends (\$46.2 million).
- The change in Other Corporate Revenues resulted from reduction in draws from Reserve and Trust funds.
- Parking Tag Enforcement & Operations increased revenues by \$1.2 million based on actual experience during 2007.