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Appendix 6

City of Toronto 2006 Operating Budget

Budget Advisory Committee Transmittal

Recommendations:

The Budget Advisory Committee recommended to the Policy and Finance Committee that City Council:

CITIZEN CENTRED SERVICES - A

1.1 *AFFORDABLE HOUSING OFFICE*

Adopt the 2006 Proposed Operating Budget Recommendation for the Affordable Housing Office, as contained in the Analyst Briefing Notes:

“It is recommended that the Affordable Housing Office 2006 Proposed Operating Budget of \$3.021 million gross and \$1.414 million net, be approved.”

Subject to reducing the budget in the amount of \$7.0 thousand resulting in a revised net budget amount of \$1.414 million.

Community Services Committee Recommendations

The Community Services Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendation for the Affordable Housing Office, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for the Affordable Housing Office

It is recommended that the Affordable Housing Office's 2006 Proposed Operating Budget of \$3.021 million gross and \$1.421 million net, comprised of the following service, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|---------------------------|-------------------|-----------------|
| Affordable Housing Office | 3,021.0 | 1,421.0 |
| Total Program Budget | 3,021.0 | 1,421.0 |

1.2 *CHILDREN'S SERVICES*

Adopt the 2006 Proposed Operating Budget Recommendations for Children's Services, as contained in the Analyst Briefing Notes:

- “(1) the Children's Services' 2006 Proposed Operating Budget of \$415.589 million gross and \$68.567 million net be approved;**
- (2) the General Manager of Children's Services report back to the Budget Advisory Committee and Policy and Finance Committee on any unused funds from the 2005 provincial allocation for Best Start that may be required to be carried forward into 2006 through the 2005 Year-End Variance Report;**
- (3) the General Manager report back to the Budget Advisory Committee, through the Community Service Committee, on the financial details of the proposed After School Recreation and Care Program, in early 2006; and**
- (4) the General Manager of Children's Services report back to Budget Advisory Committee on the capital budget allocations for child care centres in City-owned and non-City-owned facilities, once identified, under the Best Start Initiative with recommended adjustments to Children's Services' Operating and Capital Budgets to accommodate the City's revised Best Start Capital Plan.”,**

subject to reducing the budget in the amount of \$100.0 thousand and controlling expenditures by phasing implementation of the Before and After School Program resulting in a revised net budget amount of \$68.567 million.

Community Services Committee Recommendations

The Community Services Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Children's Services, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for Children's Services

- (1) The Children's Services' 2006 Proposed Operating Budget of \$415.589 million gross and \$68.667 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|------------------------|-------------------|-----------------|
| Program Administration | 24,099.3 | 9,360.9 |
| Municipal Child Care | 61,978.6 | 18,166.9 |
| Purchased Child Care | 329,511.0 | 41,139.2 |
| | <hr/> | <hr/> |
| Total Program Budget | 415,588.9 | 68,667.0 |
| | <hr/> | <hr/> |

- (2) the General Manager of Children's Services report back to the Budget Advisory Committee and Policy and Finance Committee on any unused funds from the 2005 provincial allocation for Best Start that may be required to be carried forward into 2006 through the 2005 Year-End Variance Report;
- (3) the General Manager report back to the Budget Advisory Committee, through the Community Service Committee, on the financial details of the proposed After School Recreation and Care Program, in early 2006; and
- (4) the General Manager of Children's Services report back to Budget Advisory Committee on the capital budget allocations for child care centres in City-owned and non-City-owned facilities, once identified, under the Best Start Initiative with recommended adjustments to Children's Services' Operating and Capital Budgets to accommodate the City's revised Best Start Capital Plan.

1.3 COURT SERVICES

- A. Adopt Recommendation (1) of the 2006 Proposed Operating Budget Recommendations for Court Services, as contained in the Analyst Briefing Notes:**

“(1) the Court Services' 2006 Proposed Operating Budget of \$32.555 million gross and \$(9.404) million net, be approved;”,

subject to reducing the budget by \$140.0 thousand; and

B. amend Recommendation (2) in the 2006 Proposed Operating Budget Recommendations for Court Services to read:

“(2) that the Director of Court Services report back to the Budget Advisory Committee on the success of the Off Duty Police Initiative and the initiative to reduce fines in default prior to the 2007 Operating Budget process.”

Administration Committee Recommendations

The Administration Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Court Services, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for Court Services

- (1) The Court Services’ 2006 Proposed Operating Budget of \$32.555 million gross and \$(9.404) million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------------|-------------------|-----------------|
| Finance and Administration | 18,204.9 | 16,739.9 |
| Court Administration | 7,465.0 | (33,029.3) |
| Court Support | 4,079.9 | 4,079.9 |
| Planning and Liaison | 2,805.4 | 2,805.4 |
| | <hr/> | <hr/> |
| Total Program Budget | 32,555.2 | (9,404.1) |
| | <hr/> | <hr/> |

- (2) the Director of Court Services report back to the Budget Advisory Committee on the success of the Off Duty Police Initiative during to the 2007 operating budget process.

1.4 CULTURE

A. Adopt the 2006 Proposed Operating Budget Recommendations for Culture, as contained in the Analyst Briefing Notes:

“(1) the Culture 2006 Proposed Operating Budget of \$15.860 million gross and \$10.654 million net, be approved;

- (2) the Year of Creativity initiative with a 2006 cost of \$3.250 million gross and \$1.500 million net, be approved subject to securing \$1.750 million in revenue from Provincial, Federal and other sources;
- (3) \$0.150 million of savings from the elimination of the contribution to Tourism Toronto be reallocated to partially offset the City's net \$1.5 million cost for year 2 of the Year of Creativity;"

subject to:

- (i) adding \$25,000 gross and \$12,500 net for the Toronto Music Garden Program, with revenue from a private donation; and
- (ii) the following 2006 Reserve Fund Technical Adjustments (one time) for a total of \$33,000 gross, net zero:
 - Gibson House Museum Donation Fund;
 - Spadina Museum Donation Fund;
 - Colborne Lodge Museum Donation Fund; and
 - World War II Fiftieth Anniversary Maintenance Reserve Fund;

B. adopt the staff recommendations in the Recommendations Section of the report (January 23, 2006) from the General Manager of Parks, Forestry and Recreation and the Deputy City Manager and Chief Financial Officer regarding the Harbourfront Parklands – Establishment of a Reserve Fund Account for Programming at Toronto Music Garden:

- “(1) City Council establish an account called the “Endowment for Programming at Toronto Music Garden” within the Corporate Discretionary Reserve Fund, for the purposes of using its earned interest to provide annual funding to support programming at the Toronto Music Garden and that \$600,000.00 be transferred to this reserve fund account from the net accumulated interest in the Harbourfront Parklands Reserve Fund (XR3200) to this new account;
- (2) Municipal Code Chapter 227 (Reserves and Reserve Funds) be amended by adding the “Endowment for Programming at Toronto Music Garden” to Schedule 3-Corporate Discretionary Reserve Fund;
- (3) donations received for programming at the Toronto Music Garden be held for this purpose, and receipts for income tax purposes will be issued to donors in accordance with the *Income Tax Act*;
- (4) subject to City Council adopting the Recommendations above, the General Manager of Parks, Forestry and Recreation will advise the Government of Canada, through the Queens Quay West Land

Corporation, of the establishment of this reserve fund account and of the terms and conditions under which it has been established;

- (5) \$50,000.00 gross, \$0 net be included in the Parks, Forestry and Recreation 2006 Operating Budget to provide funding to Harbourfront Centre to support the Toronto Music Garden programming in 2006, and provided from the net accumulated interest in the Harbourfront Parklands Reserve Fund (XR3200); and**
- (6) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto, and that leave be granted for the introduction of any necessary bills in Council to give effect thereto.”;**

C. receive Recommendation (4) in the Analyst Briefing Notes as the report has been submitted:

- “(4) the Deputy City Manager and Chief Financial Officer, the City Solicitor, and the Deputy City Manager responsible for Culture are requested to report to Budget Advisory Committee during the 2006 Operating Budget review process on the use of the Harbourfront Reserve Fund for Music Garden programming;”;** and

D. refer the following recommendations back to the Economic Development and Parks Committee for further consideration:

- “(5) staff refer to Recommendation 47 of the Culture Plan, which reads “the Culture Division will work with the Local Arts Services Organizations (LASOs) to review service gaps and determine levels of funding” and report back to Economic Development and Parks Committee on July 6, 2006 with a report outlining the possibility of increasing the core funding of local arts organizations to a level of sustainability and growth;**
- (6) staff refer to Recommendation 43 of the Culture Plan specifying that the “Culture Division will develop a strategy to help LASOs provide services to a broader range of communities and art groups in every part of the City”, and report back to Economic Development and Parks Committee on July 6, 2006, with an action plan detailing steps to grow local arts and culture organizations across the City; and**
- (7) in light of the City’s recent reorganization and the impending reorganization of Economic Development, Culture and Tourism, staff report back to the Economic Development and Parks Committee on**

September 12, 2006, with strategies to engage, fully support and grow community arts activities across the City through Culture's staff complement."

Economic Development and Parks Committee Recommendations

The Economic Development and Parks Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Culture, as contained in the Analyst Briefing Notes, subject to:

- (i) adding \$25,000 gross and \$12,500 net for the Music Garden Program;
- (ii) adding the following recommendations:
 - “(5) staff refer to Recommendation 47 of the Culture Plan, which reads “the Culture Division will work with the Local Arts Services Organizations (LASOs) to review service gaps and determine levels of funding” and report back to Economic Development and Parks Committee on July 6, 2006 with a report outlining the possibility of increasing the core funding of local arts organizations to a level of sustainability and growth;
 - (6) staff refer to Recommendation 43 of the Culture Plan specifying that the “Culture Division will develop a strategy to help LASOs provide services to a broader range of communities and art groups in every part of the City”, and report back to Economic Development and Parks Committee on July 6, 2006, with an action plan detailing steps to grow local arts and culture organizations across the City; and
 - (7) in light of the City's recent reorganization and the impending reorganization of Economic Development, Culture and Tourism, staff report back to the Economic Development and Parks Committee on September 12, 2006, with strategies to engage, fully support and grow community arts activities across the City through Culture's staff complement.”

Operating Recommendations contained in the Analyst Briefing Notes for Culture

- (1) The Culture 2006 Proposed Operating Budget of \$15.860 million gross and \$10.654 million net, comprised of the following services, be approved:

| | Gross | Net |
|----------|----------|----------|
| Service: | (\$000s) | (\$000s) |

| | | |
|----------------------|----------|----------|
| Art Services | 1,732.1 | 1,362.1 |
| Cultural Development | 8,528.0 | 5,126.6 |
| Heritage Services | 5,599.6 | 4,164.8 |
| | <hr/> | <hr/> |
| Total Program Budget | 15,859.7 | 10,653.5 |
| | <hr/> | <hr/> |

- (2) the Year of Creativity initiative with a 2006 cost of \$3.250 million gross and \$1.500 million net, be approved subject to securing \$1.750 million in revenue from Provincial, Federal and other sources;
- (3) \$0.150 million of savings from the elimination of the contribution to Tourism Toronto be reallocated to partially offset the City's net \$1.5 million cost for year 2 of the Year of Creativity; and
- (4) the Deputy City Manager and Chief Financial Officer, the City Solicitor, and the Deputy City Manager responsible for Culture are requested to report to Budget Advisory Committee during the 2006 Operating Budget review process on the use of the Harbourfront Reserve Fund for Music Garden programming.

1.5 *ECONOMIC DEVELOPMENT*

A. **Adopt Recommendations (1), (2) and (3) of the 2006 Proposed Operating Budget Recommendations for Economic Development, as contained in the Analyst Briefing Notes:**

- “(1) **The Economic Development 2006 Proposed Operating Budget of \$10.311 million gross and \$8.292 million net, be approved;**
- (2) **the \$0.210 million increase in funding for the Enhanced International Profile be conditional on approval of the proposed \$0.531 million reallocation of realized savings from the elimination of the City's contribution to Tourism Toronto to fund initiatives in Economic Development, Culture and Tourism that support the City's economic development and tourism objectives;**
- (3) **\$0.037 million from the Governmental Reserve Fund continue to be used in the Economic Development 2006 Operating Budget to partially contribute to the City's Greater Toronto Marketing Alliance membership cost of \$0.100 million;”,**

subject to:

- (i) **reducing the budget by \$350,000;**
 - (ii) **decreasing the New and Enhanced Funding by \$89,500 for Support for International Relationships;**
 - (iii) **continuing to use in the Economic Development 2006 Operating Budget the amount of \$0.037 million from the Governmental Reserve Fund to partially contribute to the City's Greater Toronto Marketing Alliance membership cost of \$0.100 million; and**
- B. receive Recommendation (4) of the 2006 Proposed Operating Budget Recommendations for Economic Development as the information has been submitted:**
- “(4) the Deputy City Manager responsible for Economic Development to report to Budget Advisory Committee during the 2006 Operating Budget process on the status of the service agreement with the GTMA and the funding of the annual GTMA membership.”**

Action taken by the Committee:

The Budget Advisory Committee received the communication (December 12, 2005) from the City Clerk, advising that City Council on December 5, 6 and 7, 2005 considered Clause 2b of Report 9 of the Economic Development and Parks Committee.

Economic Development and Parks Committee Recommendations

The Economic Development and Parks Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Economic Development, as contained in the Analyst Briefing Notes, subject to redirecting \$89,500 from the \$210,000 New/Enhanced Funding for International Profile, and applying such amount to City-to-City Partnerships as per Council's direction in December 2005.

Operating Recommendations contained in the Analyst Briefing Notes for Economic Development

- (1) The Economic Development 2006 Proposed Operating Budget of \$10.311 million gross and \$8.292 million net, comprised of the following services, be approved:

| | Gross | Net |
|----------|----------|----------|
| Service: | (\$000s) | (\$000s) |

| | | |
|--|----------|---------|
| Business Development and Retention | 3,566.3 | 2,986.3 |
| Entrepreneurship and Small Business | 917.3 | 684.7 |
| Investment Marketing | 2,891.2 | 2,529.2 |
| Economic Research and Business Information | 1,045.2 | 985.2 |
| Local Partnership | 1,890.5 | 1,106.2 |
| | <hr/> | <hr/> |
| Total Program Budget | 10,310.5 | 8,291.6 |
| | <hr/> | <hr/> |

- (2) the \$0.210 million increase in funding for the Enhanced International Profile be conditional on approval of the proposed \$0.531 million reallocation of realized savings from the elimination of the City's contribution to Tourism Toronto to fund initiatives in Economic Development, Culture and Tourism that support the City's economic development and tourism objectives;
- (3) \$0.037 million from the Governmental Reserve Fund continue to be used in the Economic Development 2006 Operating Budget to partially contribute to the City's Greater Toronto Marketing Alliance membership cost of \$0.100 million; and
- (4) the Deputy City Manager responsible for Economic Development to report to Budget Advisory Committee during the 2006 Operating Budget process on the status of the service agreement with the GTMA and the funding of the annual GTMA membership.

1.6 ***EMERGENCY MEDICAL SERVICES***

A. Adopt Recommendations (1) and (2) of the 2006 Proposed Operating Budget Recommendations for Emergency Medical Services, as contained in the Analyst Briefing Notes:

“That:

- (1) the Emergency Medical Services' 2006 Proposed Operating Budget of \$142.593 million gross and \$70.927 million net, be approved:**
- (2) the General Manager of Emergency Medical Services continue discussions with the Province to restore full funding for cost of administration to eliminate the subsidy shortfall and the service/financial impact of the hospital offload delays and report back to the Budget Advisory Committee on the status of these discussions prior to the end of the 2006 Budget process;”,**

subject to:

- (a) establishing a reduction target of \$300,000.00 from EMS to come from discretionary funds not including front line staff expenditures and not including reserve funds;
 - (b) increasing the 2006 Proposed Operating Budget for Emergency Medical Services by \$0.075 million to reflect the incremental cost to fully administer the City's PAD Program;
 - (c) the future year Operating Budget Submissions for EMS including increases of \$0.057 million in 2007, \$0.067 million in 2008, \$0.073 in 2009, and \$0.073 million in 2010, and any inflationary increases as determined for each budget year, to address the expansion of the PAD program which includes the planned distribution of 70 Automatic External Defibrillators (AED)s per year;
 - (d) the associated cost of the operation of the PAD program of \$0.061 million included in the 2006 Proposed Operating Budget for Parks, Forestry and Recreation, being transferred to the 2006 Proposed Operating Budget for EMS; and
 - (e) the 2006 Approved Capital Budget being reduced by \$0.439 million to reflect the implementation of the proposed PAD Program;
 - B. receive the following Recommendation (3) of the 2006 Proposed Operating Budget Recommendations for Emergency Medical Services:
 - “(3) the General Manager of Emergency Medical Services review the current fee structure, for emergency medical response reports requested by internal and external organizations, and other opportunities for revenue generation, and report back to the Budget Advisory Committee during the 2006 Budget Process.”;
 - C. request the City Manager and the Mayor to write to:
 - (a) the Premier of Ontario identifying and explaining the reasons which created the \$12.3 million shortfall in provincial funding for Emergency Medical Services in the 2006 budget and requesting again that this shortfall be eliminated and that full 50 percent funding of Emergency Medical Services be restored;
 - (b) the two provincial opposition parties explaining the issue and requesting their commitment to restore this funding and provide the full 50 percent provincial funding;
- and report to the Community Services Committee within three months on the response; and

- D. request the Province of Ontario to immediately recognize the actual cost of emergency services amounting to \$12.3 million with respect to Toronto Emergency Medical Services.**

Action taken by the Committee:

The Budget Advisory Committee received the report (January 19, 2006) from the General Manager, Emergency Medical Services, entitled "Public Access Defibrillation Program Operating Costs".

Community Services Committee Recommendations

The Community Services Committee recommended that City Council:

- (i) adopt the 2006 Proposed Operating Budget recommendations for Emergency Medical Services, as contained in the Analyst Briefing Notes; and
- (ii) request the City Manager and the Mayor to write to:
 - (1) the Premier of Ontario identifying and explaining the reasons which created the \$12.3 million shortfall in provincial funding for Emergency Medical Services in the 2006 budget and requesting again that this shortfall be eliminated and that full 50 percent funding of Emergency Medical Services be restored;
 - (2) the two provincial opposition parties explaining the issue and requesting their commitment to restore this funding and provide the full 50 percent provincial funding;

and submit a report to the Community Services Committee within three months on the response.

Operating Recommendations contained in the Analyst Briefing Notes for Emergency Medical Services

- (1) The Emergency Medical Services' 2006 Proposed Operating Budget of \$142.593 million gross and \$70.927 million net, comprised of the following services, be approved:

| | Gross | Net |
|----------|----------|----------|
| | (\$000s) | (\$000s) |
| Service: | | |

| | | |
|---------------------------------------|-----------------------------|----------------------------|
| CACC | 12,295.6 | 854.1 |
| Centralized Support Services | 2,476.8 | 2,476.8 |
| Corporate Charges | 5,900.0 | 5,900.0 |
| EMS Operations Support Services | 19,560.3 | 10,172.1 |
| EMS Operations | 95,089.6 | 48,642.7 |
| Program Development & Service Quality | <u>7,271.1</u> | <u>2,881.7</u> |
| Total Program Budget | <u><u>142,593.4</u></u> | <u><u>70,927.4</u></u> |

- (2) the General Manager of Emergency Medical Services continue discussions with the Province to restore full funding for cost of administration to eliminate the subsidy shortfall and the service/financial impact of the hospital offload delays and report back to the Budget Advisory Committee on the status of these discussions prior to the end of the 2006 Budget process; and
- (3) the General Manager of Emergency Medical Services review the current fee structure, for emergency medical response reports requested by internal and external organizations, and other opportunities for revenue generation, and report back to the Budget Advisory Committee during the 2006 Budget Process.

1.7 HOMES FOR THE AGED

Adopt the 2006 Proposed Operating Budget Recommendations for Homes for the Aged, as contained in the Analyst Briefing Notes:

“It is recommended that the Homes for Aged 2006 Proposed Operating Budget of \$186.741 million gross and \$32.818.0 million net be approved.”,

subject to reducing the budget in the amount of \$570.0 thousand by one-time reductions in nine different accounts, resulting in a revised net budget amount of \$32.818.0 million.

Community Services Committee Recommendations

The Community Services Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendation for Homes for the Aged, as contained in the Analyst Briefing Notes.

Operating Recommendation contained in the Analyst Briefing Notes for the Homes for the Aged

The Homes for Aged 2006 Proposed Operating Budget of \$186.741 million gross and \$33.388 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|--------------------------|-------------------|-----------------|
| Division Office | 1,584.2 | 505.8 |
| Toronto Homes | 174,830.1 | 31,325.9 |
| Community Based Services | 10,327.0 | 1,556.3 |
| | <hr/> | <hr/> |
| Total Program Budget | 186,741.3 | 33,388.0 |
| | <hr/> | <hr/> |

1.8 *PARKS, FORESTRY AND RECREATION*

A. Adopt Recommendations (1), (2), (3), (4) and (7) of the 2006 Proposed Operating Budget Recommendations for Parks, Forestry and Recreation, as contained in the Analyst Briefing Notes:

- “(1) The Parks, Forestry and Recreation 2006 Proposed Operating Budget of \$284.014 million gross and \$212.107 million net, be approved;**
- (2) \$3.5 million gross, \$0 net, be approved for the Asian Long Horn Beetle Program, subject to 100 percent recovery from the federal government and a report to Council that costs associated with the survey, removal and disposal of infected trees will continue to be fully recovered through the Canadian Food Inspection Agency;**
- (3) the General Manager of Parks, Forestry and Recreation report back on opportunities for improving service delivery and optimizing existing resources as a result of the Program’s organizational re-alignment prior to the 2007 Operating Budget process;**
- (4) any additional funding for “Clean and Beautiful City” initiatives be supported from within Park, Forestry and Recreation’s 2006 Proposed Operating Budget and that the resulting service impacts be identified; and**
- (7) Parks, Forestry and Recreation’s future new service priorities be considered in the context of Council’s highest priorities and within an affordable fiscal framework.”,**

subject to:

- (i) additional savings of \$1.390 million, broken down as follows:**

- (a) **\$0.500 million allocation recommended by Deputy City Manager Corke;**
 - (b) **reverse the \$0.176 million revenue reduction to reflect the reversal of the Economic Development and Parks Committee recommendation to eliminate permit fees for children and youth for the use of class A, B and C gymnasias;**
 - (c) **reverse the \$0.076 million revenue reduction to reflect the reversal of the Economic Development and Parks Committee recommendation to eliminate non-prime time permit fees for seniors using multi-purpose rooms and gymnasias;**
- (ii) **adding \$108,592.80 gross and net for the “After School Youth” component of the Youth Recreation Strategy; and**
- (iii) **adding \$46,234.24 gross and net for the “Drop-in Social Clubs for Youth with Disabilities” component of the Youth Recreation Strategy;**
- B. receive the following Recommendations (5) and (6) in the 2006 Proposed Operating Budget Recommendations for Parks, Forestry and Recreation:**
 - “(5) the General Manager of Parks, Forestry and Recreation and the Acting Executive Director of Economic Development report to the Budget Advisory Committee, during the 2006 Operating Budget process, on offering to BIAs a cost-shared Pilot Program in 2006 for tree watering, in the amount of \$100,000 net, \$200,000 gross range;**
 - (6) the General Manager of Parks, Forestry and Recreation, in conjunction with the Deputy City Manager and Chief Financial Officer, the City Solicitor, and the Deputy City Manager responsible for Culture, report to Budget Advisory Committee during the 2006 Operating Budget process on the use of the Harbourfront Reserve Fund for Music Garden programming.”; and**
- C. receive the following recommendations of the Economic Development and Parks Committee:**
 - (ii) **adding \$254,300 gross and \$216,500 net for the Earthkeepers Program;**
 - (iii) **adding \$791,900 gross and \$741,900 net for Ravine and Watercourse Maintenance; and**
 - (iv) **adding \$253,400 gross and net for Enhanced Community Development.**

Action taken by the Committee:

The Budget Advisory Committee received the following communications:

- (i) (July 27, 2005) from the City Clerk, entitled “Parks, Forestry and Recreation Revenue Review – Phase II (All Wards)”;
- (ii) (October 3, 2005) from the City Clerk, entitled “Earth Keepers Program (All Wards)”;
- (iii) (November 1, 2005) from the City Clerk, entitled “Policy and Finance Committee Report 9, Clause 39 Exchange of Services Agreement Between the City of Toronto and Toronto Catholic District School Board (All Wards)”.

Economic Development and Parks Committee Recommendations

The Economic Development and Parks Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Parks, Forestry and Recreation, as contained in the Analyst Briefing Notes, subject to:

- (i) adding \$638,900 gross and net for the implementation of the Youth Recreation Strategy;
- (ii) adding \$254,300 gross and \$216,700 net for the Earthkeepers Program;
- (iii) adding \$791.9 gross and \$741,900 net for Ravine and Watercourse Maintenance;
- (iv) adding \$253,500 gross and net for Enhanced Community Development;
- (v) adding the following recommendation:
 - “(8) In the 2006 operation of leisure skating over the Holiday Season, priority be given to operating leisure skating at local rinks except Christmas Day, Boxing Day and New Year’s Day.”;
- (vi) the Parks, Forestry and Recreation Division eliminating the fees charged to children and youth for class A, B, C gymnasias; and that the request for \$176,000 in funding to offset the loss of revenue be directed to the Budget Advisory Committee, to be considered with all other children and youth initiative funding requests; and
- (vii) the Parks, Forestry and Recreation Division eliminating the fees charged to seniors in the former Scarborough, Etobicoke and East York areas, for multi-purpose rooms and gymnasias during the day (non-prime time), and that \$76,000 be provided to offset the consequent loss in revenue.

Operating Recommendations contained in the Analyst Briefing Notes for Parks, Forestry and Recreation

- (1) The Parks, Forestry and Recreation 2006 Proposed Operating Budget of \$284.014 million gross and \$212.107 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|-------------------------|-------------------|-----------------|
| Parkland and Open Space | 124,284.7 | 107,508.7 |
| Sports and Recreational | 153,356.2 | 100,735.3 |
| Policy and Development | 6,373.5 | 3,863.1 |
| | <hr/> | <hr/> |
| Total Program Budget | 284,014.3 | 212,107.0 |
| | <hr/> | <hr/> |

- (2) \$3.5 million gross, \$0 net, be approved for the Asian Long Horn Beetle Program, subject to 100 percent recovery from the federal government and a report to Council that costs associated with the survey, removal and disposal of infected trees will continue to be fully recovered through the Canadian Food Inspection Agency;
- (3) the General Manager of Parks, Forestry and Recreation report back on opportunities for improving service delivery and optimizing existing resources as a result of the Program's organizational re-alignment prior to the 2007 Operating Budget process;
- (4) any additional funding for "Clean and Beautiful City" initiatives be supported from within Park, Forestry and Recreation's 2006 Proposed Operating Budget and that the resulting service impacts be identified;
- (5) the General Manager of Parks, Forestry and Recreation and the Acting Executive Director of Economic Development report to the Budget Advisory Committee, during the 2006 Operating Budget process, on offering to BIAs a cost-shared Pilot Program in 2006 for tree watering, in the amount of \$100,000 net, \$200,000 gross range;
- (6) the General Manager of Parks, Forestry and Recreation, in conjunction with the Deputy City Manager and Chief Financial Officer, the City Solicitor, and the Deputy City Manager responsible for Culture, report to Budget Advisory Committee during the 2006 Operating Budget process on the use of the Harbourfront Reserve Fund for Music Garden programming; and

- (7) Parks, Forestry and Recreation's future new service priorities be considered in the context of Council's highest priorities and within an affordable fiscal framework.

1.9 SHELTER, SUPPORT AND HOUSING ADMINISTRATION

- A. Adopt the 2006 Proposed Operating Budget Recommendation for Shelter, Support and Housing Administration, as contained in the Analyst Briefing Notes:**

"It is recommended that the Shelter, Support and Housing Administration 2006 Proposed Operating Budget of \$666.370 million gross and \$274.990.9 million net be approved."

subject to:

- (i) reducing the budget in the amount of \$340.0 thousand by a reduction in funds for motels, recreation and educational supplies, medical and dental supplies and miscellaneous administration items;**
- (ii) \$50,000.00 to be taken from within the Shelter, Support and Housing Administration Division budget, or from the Social Housing Stabilization Reserve Fund, for the termite identification, treatment and eradication control program,**

resulting in a revised net budget amount of \$274,990.9 thousand net;

- B. adopt the staff recommendations, with the exception of Recommendation (4), contained in the Recommendations Section of the report (November 3, 2005) from the General Manager, Shelter, Support and Housing Administration, respecting "110 Edward Street: Extension of Emergency Shelter and Referral Centre Programs:, as recommended by the Community Services Committee, so that the Recommendations now read as follows:**

- "(1) the General Manager, Shelter, Support and Housing Administration, be authorized to continue to operate 110 Edward Street as an emergency shelter and assessment and referral program beyond April 30, 2006 subject to the approval of the 2006 Shelter, Support and Housing Administration Operating budget;**
- (2) the General Manager, Shelter, Support and Housing Administration, be authorized to continue to operate 110 Edward Street as an emergency shelter and assessment and referral program once the sale of the property is complete, subject to the approval of the 2006 Shelter, Support and Housing Administration Operating budget;**

- (3) the General Manager, Shelter Support and Housing Administration, report to Community Services Committee and Budget Advisory Committee prior to the redevelopment of the site to detail the on-going financial cost implications; and
- (4) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”;
- C. adopt staff recommendations (1), (2), (3), (4) and (6) in the Recommendations Section of the report (December 19, 2005) from the General Manager, Shelter, Support and Housing Administration, entitled “Villa Otthon – Withdrawal of Funds from the Social Housing Federal Reserve Fund and Approval of a Second Mortgage (Ward 35 Scarborough Southwest)”, as recommended by the Community Services Committee:
- “(1) authority be given to the General Manager, Shelter, Support and Housing Administration, (the “General Manager”) to:
- (a) withdraw from the Social Housing Federal Reserve Fund amounts required for capital repairs at 568 Birchmount Road (the “Property”), an amount not to exceed \$1,572,000.00, and lend these funds to Villa Otthon;
- (b) negotiate, execute and deliver a loan agreement, collateral security and ancillary agreements and documentation, including a second mortgage and a general assignment of rents on the Property, subject to the following terms and conditions:
- (i) the loan will be non-interest bearing and not repayable until the earlier of the date (the “Commencement Date”) (1) that the first mortgage on the Property held by CMHC is due to mature in 2015, or (2) such mortgage is redeemed;
- (ii) starting on the Commencement Date the loan will bear interest at a rate equal to the prime lending rate charged by the City’s leading banker plus one percent and be subject to a repayment schedule that would amortize the loan over a period of 15 years, subject to the right of Villa Otthon to pre-pay the loan at any time without interest or penalty;
- (iii) the interest rate and repayment schedule will be renegotiable, subject to further Council approval; and

- (iv) such other terms and conditions that are satisfactory to the General Manager, Shelter, Support and Housing Administration, and in a form acceptable to the City Solicitor;
 - (c) consent, on behalf of the City of Toronto to Villa Otthon mortgaging, charging or encumbering the Property in connection with the second mortgage, as required under the Operating Agreement being administered by the City of Toronto as Service Manager pursuant to the *Social Housing Reform Act, 2000* (the “SHRA”); and
 - (d) apply for the consent of the Minister of Municipal Affairs and Housing (the “Minister”) required under a Transfer Order made pursuant to the provisions of the SHRA;
 - (2) the loan of up to \$1,572,000.00 be deemed to be in the interests of the City of Toronto in accordance with section 107 of the *Municipal Act 2001*, S.O. 2001, Chapter 25;
 - (3) the 2006 budget for Shelter, Support and Housing Administration, be increased by \$1,572,000.00 gross and \$0 net and be funded by a withdrawal from the Social Housing Federal Reserve Fund to provide a loan to Villa Otthon for required capital expenditures at 568 Birchmount Road;
 - (4) the Province be requested to reimburse the City of Toronto for the \$1,572,000.00 needed for capital repairs at 568 Birchmount Road and to reimburse Villa Otthon for \$184,000.00 in additional capital repair costs incurred after the July 1, 2002, transfer to the City;
 - (6) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”; and
- D. request the General Manager, Shelter, Support and Housing Administration to meet on a expedited basis with the Ministry of Health and Long-Term Care and the United Way and report back to the Community Services Committee on the status and plans of funding winter relief and drop-in centres.

Community Services Committee Recommendations

The Community Services Committee recommended that City Council:

- (a) adopt the 2006 Proposed Operating Budget recommendations for Shelter, Support and Housing Administration, as contained in the Analyst Briefing Notes; and
- (b) request the Province of Ontario to immediately recognize the actual cost of emergency and community services, including \$29.1 million for shelter per diems.

Operating Recommendations contained in the Analyst Briefing Notes for Shelter, Support and Housing Administration

The Shelter, Support and Housing Administration 2006 Proposed Operating Budget of \$666.370 million gross and \$275.331 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|-----------------------------------|--------------------|--------------------|
| Program Support | 2,119.4 | 2,119.4 |
| Housing Administration | 506,978.9 | 218,354.9 |
| Hostel Services | 119,544.0 | 52,631.9 |
| Housing and Homelessness Supports | 28,010.4 | 1,881.5 |
| Housing Programs | 9,373.7 | 0 |
| Partnership Development & Support | 343.2 | 343.2 |
| | <hr/> | <hr/> |
| Total Program Budget | <u>\$666,369.6</u> | <u>\$275,330.9</u> |

1.10 SOCIAL DEVELOPMENT, FINANCE AND ADMINISTRATION

A. Adopt the 2006 Proposed Operating Budget Recommendations for Social Development, Finance and Administration, as contained in the Analyst Briefing Notes:

- “(1) the Social Development, Finance and Administration’s 2006 Proposed Operating Budget of \$33.046 million gross and \$21.449.3 million net, be approved;
- (2) the Youth Employment and Local Leadership (YELL) Program, with an addition of 1.0 staffing position, be approved subject to Federal subsidy for \$1.958 million gross and \$0 net.”,

subject to:

- (i) reducing the budget in the amount of \$213,000.00 due to the consolidation of Finance and Administration functions, resulting in a revised net budget amount of \$21.449.3 million;

- (ii) transferring \$150,000 of the \$175,000 new funding contained in the Social Development Finance and Administration Division's 2006 Proposed Budget to the Community Services Grants envelope, within the Community Partnership and Investment Program, to support youth led organizations; and
 - (iii) using the remaining \$25,000 in Social Development Finance and Administration Division to support initial research and program development of gang exiting programs;
- B. adopt the staff recommendations in the Recommendations section of the report (December 20, 2005) from the Executive Director, Social Development, Finance and Administration, entitled "YouthAction – Youth Safety Project", as recommended by the Community Services Committee:
 - “(1) the Executive Director be authorized to enter into an agreement with the Department of Justice to receive one-time funds in an amount not to exceed \$124,402.00 as the project costs for the YouthAction Project;
 - (2) the Social Development, Finance and Administration 2006 proposed operating budget be adjusted by an increase of \$124,402.00 gross, zero net;
 - (3) the Executive Director be authorized to enter into agreements with East Scarborough Boys and Girls Club and Native Child and Family Services for the delivery of the “YouthAction” – youth safety project; and
 - (4) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”

Action taken by the Committee:

The Budget Advisory Committee received the communication (November 8, 2005) from the City Clerk, entitled "Policy and Finance Committee Report 9, Clause 6 Toronto Strong Neighbourhoods Strategy".

Community Services Committee Recommendations

The Community Services Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Social Development and Administration, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for Social Development, Finance and Administration

- (1) The Social Development, Finance and Administration's 2006 Proposed Operating Budget of \$33.046 million gross and \$21.662 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|-------------------------------------|-------------------|-----------------|
| Administration and Program Support | 18,543.3 | 9,240.0 |
| Community Resources | 3,493.8 | 1,613.0 |
| Administration and Support Services | 11,009.3 | 10,809.3 |
| Total Program Budget | 33,046.4 | 21,662.3 |

- (2) the Youth Employment and Local Leadership (YELL) Program, with an addition of 1.0 staffing position, be approved subject to Federal subsidy for \$1.958 million gross and \$0 net.

1.11 SOCIAL SERVICES

- A. Adopt the 2006 Proposed Operating Budget Recommendations for Social Services, as contained in the Analyst Briefing Notes:**

- “(1) The Social Services 2006 Proposed Operating Budget of \$1.036 billion gross and \$277.426 million net be approved; and**
- (2) the General Manager of Social Services report to Budget Advisory Committee during the 2006 Operating Budget wrap-up meetings on actual year-to-date Ontario Works monthly caseload with possible revisions to the 2006 proposed average monthly caseload estimate of 75,000.”,**

subject to reducing the budget in the amount of \$100.0 thousand from deferral of maintenance, resulting in a revised net budget amount of \$277.426 million; and

- B. request the Province of Ontario to:**

- (a) **immediately recognize the actual cost of community services, including \$23.2 million for Ontario Works Cost of Administration; and**
- (b) **immediately assume the full \$168 million cost of the provincial Ontario Disability Support Program (ODSP) and the Ontario Drug Benefit (ODB) program in Toronto; and**
- (c) **commit to working with the City of Toronto toward the uploading of costs for social housing and Ontario Works.**

Community Services Committee Recommendations

The Community Services Committee recommended that City Council:

- (a) adopt the 2006 Proposed Operating Budget recommendations for Social Services, as contained in the Analyst Briefing Notes;
- (b) request the Province of Ontario to:
 - (i) immediately recognize the actual cost of emergency and community services, including:
 - \$23.2 million for Ontario Works Cost of Administration; and
 - (ii) immediately assume the full \$168 million cost of the provincial Ontario Disability Support Program (ODSP) and the Ontario Drug Benefit (ODB) program in Toronto;
 - (iii) commit to working with the City of Toronto toward the uploading of costs for social housing and Ontario Works.

Operating Recommendations contained in the Analyst Briefing Notes for Social Services

- (1) The Social Services 2006 Proposed Operating Budget of \$1.036 billion gross and \$277.526 million net, comprised of the following services, be approved:

| | Gross (\$000s) | Net (\$000s) |
|----------|-------------------|-----------------|
| Service: | | |

| | | |
|----------------------|-------------|-----------|
| Program Support | 11,123.0 | 5,869.0 |
| Social Assistance | 1,025,449.0 | 271,657.0 |
| | <hr/> | <hr/> |
| Total Program Budget | 1,036,572.0 | 277,526.0 |

- (2) the General Manager of Social Services report to Budget Advisory Committee during the 2006 Operating Budget wrap-up meetings on actual year-to-date Ontario Works monthly caseload with possible revisions to the 2006 proposed average monthly caseload estimate of 75,000.

1.12 *TOURISM*

A. Adopt Recommendations (1), (2), (3) and (4) of the 2006 Proposed Operating Budget Recommendations for Tourism, as contained in the Analyst Briefing Notes:

- “(1) The Tourism 2006 Proposed Operating Budget of \$9.028 million gross and \$5.286 million net, be approved;
- (2) the completion of the Premier Ranked Destination Framework be approved for \$0.100 million gross, \$0.030 million net, for one year; conditional on securing \$0.070 million in Provincial and Federal funding;
- (3) funding of the Major Events Strategy be conditional on approval of the proposed \$0.531 million deletion to the City’s remaining contribution to Tourism Toronto to fund new initiatives in Economic Development, Culture and Tourism that support the City’s economic development and Tourism objectives;
- (4) \$0.460 million of the \$0.531 million savings be re-allocated to offset new funding initiatives of \$0.210 million in Economic Development, \$0.150 million in Culture and \$0.100 million in Tourism that support the City’s tourism objectives to be proposed in each of the 3 Program’s 2006 Operating Budget, respectively; and

subject to:

- (i) reducing the budget by \$0.050 million;
- (ii) amending Recommendation (4) of the 2006 Proposed Operating Budget Recommendations for Tourism to read as follows:

- (4) **\$0.200 million of the \$0.531 million savings be re-allocated to offset new funding initiatives of \$0.150 million in Culture and \$0.050 million in Tourism that support the City's tourism objectives to be proposed in each of the three Program's 2006 Operating Budget, respectively;" and**

B. receive the following Recommendation (5) of the 2006 Proposed Operating Budget Recommendations for Tourism, contained in the Analyst Briefing Notes:

- "(5) the Deputy City Manager responsible for Tourism to report to Budget Advisory Committee during the 2006 Operating Budget process on the status of the investment in the City's Tourism initiatives by Tourism Toronto."**

Economic Development and Parks Committee Recommendations

The Economic Development and Parks Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Tourism, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for Tourism

- (1) The Tourism 2006 Proposed Operating Budget of \$9.028 million gross and \$5.286 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|--------------------------------|-------------------|-----------------|
| Special Events | 7,179.6 | 3,837.8 |
| Tourism Development & Research | 1,204.1 | 804.1 |
| Toronto International | 643.7 | 643.7 |
| | <hr/> | <hr/> |
| Total Program Budget | <u>9,027.5</u> | <u>5,285.6</u> |

- (2) the completion of the Premier Ranked Destination Framework be approved for \$0.100 million gross, \$0.030 million net, for one year; conditional on securing \$0.070 million in Provincial and Federal funding;
- (3) funding of the Major Events Strategy be conditional on approval of the proposed \$0.531 million deletion to the City's remaining contribution to Tourism Toronto to fund new initiatives in Economic Development, Culture and Tourism that support the City's economic development and Tourism objectives;

- (4) \$0.460 million of the \$0.531 million savings be re-allocated to offset new funding initiatives of \$0.210 million in Economic Development, \$0.150 million in Culture and \$0.100 million in Tourism that support the City's tourism objectives to be proposed in each of the 3 Program's 2006 Operating Budget, respectively; and
- (5) the Deputy City Manager responsible for Tourism to report to Budget Advisory Committee during the 2006 Operating Budget process on the status of the investment in the City's Tourism initiatives by Tourism Toronto.

1.13 3-1-1 – CUSTOMER SERVICE STRATEGY

- A. Adopt Recommendation (1) of the 2006 Proposed Operating Budget Recommendations for the 3-1-1 Customer Service Strategy, as contained in the Analyst Briefing Notes:**

“(1) the 3-1-1 Customer Service Strategy 2006 Proposed Operating Budget of \$0.617 million gross and \$0.391 million net, be approved;”,

subject to funding the remaining shortfall of \$0.138 million out of the 2006 Capital Budget for the 3-1-1 Customer Service Strategy; and

- B. receive the following Recommendation (2) of the 2006 Proposed Operating Budget Recommendations for the 3-1-1 Customer Service Strategy:**

“(2) the Deputy City Manager and Chief Financial Officer report to Budget Advisory Committee during consideration of the 2006 Operating Budget on options to fund the remaining shortfall of \$0.138 million presently anticipated to be recovered from funded vacancies available elsewhere in the Corporation and/or chargebacks to the Programs participating in the 3-1-1 Customer Service Strategy.”

Administration Committee Recommendation

The Administration Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for 3-1-1 – Customer Service Strategy, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for the 3-1-1 Customer Service Strategy

- (1) The 3-1-1 Customer Service Strategy 2006 Proposed Operating Budget of \$0.617 million gross and \$0.391 million net, comprised of the following service, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|---------------------------|-------------------|-----------------|
| Project Management Office | 616.8 | 390.6 |
| Total Program Budget | 616.8 | 390.6 |

- (2) the Deputy City Manager and Chief Financial Officer report to Budget Advisory Committee during consideration of the 2006 Operating Budget on options to fund the remaining shortfall of \$0.138 million presently anticipated to be recovered from funded vacancies available elsewhere in the Corporation and/or chargebacks to the Programs participating in the 3-1-1 Customer Service Strategy.

CITIZEN CENTRED SERVICES - B

1.14 BUILDING SERVICES

- A. Adopt the 2006 Proposed Operating Budget Recommendations for Building Services, as contained in the Analyst Briefing Notes, which includes the following net zero New and Enhanced Service request:**

- **Improving the Planning Process (Overtime Costs) (\$400.0 thousand gross and \$0 net),**

subject to:

- (i) **amending Recommendation (1) by reducing the budget in the amount of \$101.0 thousand gross and net to be achieved through gapping and \$70.0 thousand gross and net to be achieved through a reduction in overtime expenditures; and**
- (ii) **deleting the following Recommendation (2) and renumbering the balance of the recommendations accordingly,**

“(2) the Chief Building Official and Executive Director of Building Services submit a Briefing Note to the Planning and Transportation Committee in June 2006 addressing 2005 vacant positions and impact to 2005 and 2006 Performance;”,

resulting in a revised net budget of (\$11,546.7) thousand, so that the Recommendations now read as follows:

- “(1) the Building Services’ 2006 Proposed Operating Budget of \$39.276 million gross and (\$11.547) million net be approved;
 - (2) the Chief Building Official and Executive Director of Building Services assess the workloads and needs of the Division and report back prior to the 2007 budget process on a long-term strategy for processing Building Permit applications within the legislated timeframes under Bill 124 and the new application review requirements under the *Brownfield’s Statute Law Amendment Act*; and
 - (3) the Chief Building Official and Executive Director of Building Services monitor the building permit fees collected during 2006 and report back to the Budget Advisory Committee as part of the 2007 budget process addressing whether the 4.6 percent Building Permit Fee increase was sufficient to achieve cost recovery as authorized under the *Building Code Act*.”; and
- (B) support the inter-divisional initiative to examine ways of organizing and operating the City’s inspections and enforcement responsibilities with a view to maximizing the City’s enforcement capacity and request that the project sponsor, Deputy City Manager Fareed Amin, report to the Planning and Transportation Committee on the progress made and recommended next steps as part of the 2007 budget cycle.

Planning and Transportation Committee Recommendations

The Planning and Transportation Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Building Services, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for Building Services

- (1) The Building Services’ 2006 Proposed Operating Budget of \$39.447 million gross and (\$11.376) million net, comprised of the following service be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------|-------------------|-----------------|
| Building | 39,447.0 | (11,375.7) |

| | | |
|----------------------|----------|------------|
| Total Program Budget | 39,447.0 | (11,375.7) |
|----------------------|----------|------------|

- (2) the Chief Building Official and Executive Director of Building Services submit a Briefing Note to the Planning and Transportation Committee in June 2006 addressing 2005 vacant positions and impact to 2005 and 2006 Performance;
- (3) the Chief Building Official and Executive Director of Building Services assess the workloads and needs of the Division and report back prior to the 2007 budget process on a long-term strategy for processing Building Permit applications within the legislated timeframes under Bill 124 and the new application review requirements under the *Brownfield's Statute Law Amendment Act*; and
- (4) the Chief Building Official and Executive Director of Building Services monitor the building permit fees collected during 2006 and report back to the Budget Advisory Committee as part of the 2007 budget process addressing whether the 4.6 percent Building Permit Fee increase was sufficient to achieve cost recovery as authorized under the *Building Code Act*.

1.15 BUSINESS SUPPORT SERVICES

Adopt the following 2006 Proposed Operating Budget recommendation for Business Support Services, as contained in the Analyst Briefing Notes, which includes the following net zero New and Enhanced Service requests:

- **Implementation of a Remote/Mobile Computing Solution (\$0.296 million gross and \$0 net; 0.5 temporary positions);**
- **Enabling IBMS to Support Parks and Transportation Activities (\$0.297 million gross and \$0 net; 3.0 temporary positions);**
- **IBMS SAP Integration 2005 (\$0.032 million gross and \$0 net; 2.0 temporary positions);**
- **IBMS Modifications to Support Compliance with Regulation 305 (\$0.150 million gross and \$0 net; 2.0 temporary positions); and**
- **Public Automated Inspection Request (PAIR) System (\$0.350 million gross and \$0 net; 3.0 temporary positions),**

subject to the following amendments:

- (i) a reduction in the amount of \$22.2 thousand net to be achieved through gapping and \$20.0 thousand net to be achieved through a reduction in discretionary expenditures;
- (ii) Remote Computing – reduction of \$0.036 million gross and \$0 net for services and rents; and
- (iii) Public Automated Inspection Request (PAIR) System – reduction of \$0.200 million gross and \$0 net for equipment;

so that the recommendation now reads as follows:

“The Business Support Services’ 2006 Proposed Operating Budget of \$10.341 million gross and \$9.241 million net be approved.”

Planning and Transportation Committee Recommendations

The Planning and Transportation Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Business Support Services, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for Business Support Services

The Business Support Services’ 2006 Proposed Operating Budget of \$10.619 million gross and \$9.283 million net, comprised of the following service be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|---------------------------|-------------------|-----------------|
| Business Support Services | 10,618.9 | 9,282.8 |
| Total Program Budget | 10,618.9 | 9,282.8 |

1.16 CITY PLANNING

- A. Adopt Recommendation (1) of the 2006 Operating Budget recommendations for City Planning, as contained in the Analyst Briefing Notes, subject to:**
 - (i) reducing the budget in the amount of \$85.3 thousand gross and net to be achieved through gapping and \$60.0 thousand gross and net to be achieved through a reduction in discretionary expenses; and

- (ii) **deferring the hiring of five new staff for the Improving the Planning Process Initiative until the last quarter of 2006, for an additional savings of \$100,000.00;**
- (iii) **confirming the funding of \$15,000 for the Green Roof Promotion, with the corresponding decrease in the Parks, Forestry and Recreation Budget for Urban Forestry;**
- (iv) **not recommending the new request for Green Development Standards in the amount of \$20.0 thousand gross and net; and**
- (v) **increasing the budget in the amount of \$40.0 thousand gross and \$0 net for the “Lights Out Toronto” Campaign with spending authority contingent upon receipt of all third party funding to complete the project,**

resulting in a 2006 Operating Budget of \$31.939 million gross and \$13.195 million net;

B. adopt the following Recommendations (2) and (3) of the 2006 Proposed Operating recommendations for City Planning, as contained in the Analyst Briefing Notes:

- “(2) the Deputy City Manager responsible for City Planning report to the Planning and Transportation Committee and the Works Committee prior to the 2007 Budget Process on a phased approach to increasing Community Planning and other Development Application Process Fees in the future that will allow for full cost recovery for all city-wide costs related to the processing of community planning and development applications; and**
- (3) the Deputy City Manager responsible for City Planning report to the Planning and Transportation Committee and the Works Committee prior to the 2007 Budget Process on the achievements of the one-window approach to the collection of fees under the Development Application Review Project 2006 work plan.”;**

C. adopt staff recommendations (1), (2), (3), (4), (5) and (7) contained in the Recommendations Section of the report (November 18, 2005) from Deputy City Manager Fareed Amin, entitled “Proposed 2006 Development Application Process Fee Increases”, as recommended by the Planning and Transportation Committee and the Works Committee:

- “(1) Community Planning application fees be increased by 18.2 percent on April 1, 2006, in order to recover 100 percent of the 2006 base budget**

costs of the City Planning Division associated with the development review process and to fund the continuation of the full-time staff required in the Technical Services and the Parks, Forestry and Recreation Divisions for the processing of applications and the ongoing design, co-ordination and implementation of improvements to the planning application review process, as well as fund the 2006 new requests for four site plan administrators, the cost of an outside consultant to refine the determination of the full cost of processing planning applications and the costs to improve the planning process;

- (2) Committee of Adjustment fees continue to be subject to cost of living increases only, as currently determined by the amount of the percentage increase in the All Items Index of the Consumer Price Index for the Toronto Census Metro Area, published by Statistics Canada during the 12-month period ending on October 1, as set out in Section 441-11 of the Toronto Municipal Code;
- (3) engineering fees for subdivision applications be increased from 3 percent of municipal infrastructure cost to 5 percent of municipal infrastructure cost effective April 1, 2006;
- (4) engineering fees for site plan and rezoning applications be introduced in the amount of 5 percent of municipal infrastructure cost effective April 1, 2006;
- (5) the Deputy City Manager report to the Planning and Transportation Committee and the Works Committee prior to the 2007 budget process on a phased approach to increasing community planning and other development application process fees in the future that will allow for full cost recovery for all application processing related costs;
- (7) the City Solicitor be directed to prepare the necessary bills to give effect to these recommendations, to be effective April 1, 2006.”,

subject to deleting Part (ii) of the Committees’ recommendations:

- “(ii) the professional facilitators for community consultation meetings, referred to in section 4.3 of the report from Deputy City Manager Fareed Amin, be hired in conjunction with the Affordable Housing Office.”; and

- D. adopt the following staff Recommendations (1), (2), (3), (4), (5) and (7) in the Recommendations Section of the report (February 13, 2006) from the Chief Planner and Executive Director, City Planning Division, entitled “Specifics of

the Initial ‘Lights Out Toronto’ Campaign to Raise Awareness of the Spring and Fall Migratory Bird Seasons”, which includes the incorporation of an additional \$40.0 thousand gross revenue for a \$0 net impact to the City Planning 2006 Operating Budget with spending authority contingent upon receipt of all third party funding to complete the project:

- “(1) City Council adopt a pilot program for a “Lights Out Toronto” campaign to run twice in 2006, corresponding with the spring and fall migratory seasons, that advocates and encourages the turning off of lighting, when not needed, through ads on TTC vehicles, brochures and other effective advertising media;**
- (2) City Council authorize the acceptance of third party contributions to be used to undertake the “Lights Out Toronto” public awareness campaign from migratory bird stakeholders and partners including Canadian Wildlife Service, Toronto Hydro and the Fatal Light Awareness Program (FLAP) and other potential donors;**
- (3) City Council authorize the entering of an agreement with the Canadian Wildlife Service in order to accept their third party donation of \$15.0 thousand to be used for the “Lights Out Toronto Campaign”;**
- (4) the Chief Planner and Executive Director, City Planning, when reporting back as requested in one-year’s time on progress made including a review of daytime strikes and an investigation of light pollution policies and by-laws enacted in other jurisdictions, that such report also include a review of the success of the 2006 “Lights Out Toronto” pilot program and the involvement and role of the City in subsequent “Lights Out Toronto” campaigns;**
- (5) the 2006 Proposed Operating Budget for City Planning be increased by \$40,000, offset by revenue from third party contributions for an equal amount, for a \$0 net impact on the 2006 Proposed Operating Budget; and spending authority be contingent upon receipt of all third party funding required to complete the project;**
- (7) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”**

Action taken by the Committee:

The Budget Advisory Committee received the communication (November 8, 2005) from the City Clerk, entitled "Planning and Transportation Committee Report 9, Clause 1 – Review of Business Licensing Fees", in that the fees have been included in the 2006 Operating Budget.

Planning and Transportation Committee Recommendations

The Planning and Transportation Committee:

- (i) recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for City Planning, as contained in the Analyst Briefing Notes; and
- (ii) requested the Budget Advisory Committee to consider funding the proposed Cycling Education Awareness Program in the amount of \$100,000.00 in 2007, subject to at least 50 percent of the funding being from external sources, including but not limited to, assistance from other orders of government and private sector sponsorships.

Operating Recommendations contained in the Analyst Briefing Notes for City Planning

- (1) The City Planning's 2006 Proposed Operating Budget of \$32.164 million gross and \$13.460 million net, comprised of the following service, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------|-------------------|-----------------|
| City Planning | 32,163.9 | 13,460.4 |
| Total Program Budget | 32,163.9 | 13,460.4 |

- (2) the Deputy City Manager responsible for City Planning report to the Planning and Transportation Committee and the Works Committee prior to the 2007 Budget Process on a phased approach to increasing Community Planning and other Development Application Process Fees in the future that will allow for full cost recovery for all city-wide costs related to the processing of community planning and development applications; and
- (3) the Deputy City Manager responsible for City Planning report to the Planning and Transportation Committee and the Works Committee prior to the 2007 Budget Process on the achievements of the one-window approach to the collection of fees under the Development Application Review Project 2006 work plan.

1.17 CLEAN AND BEAUTIFUL CITY SECRETARIAT

Adopt the 2006 Proposed Operating Budget Recommendations for the Clean and Beautiful City Secretariat, as contained in the Analyst Briefing Notes, as amended on February 9, 2006, in the amount of \$343.2 thousand gross and net, subject to:

- (i) reducing the request from Planning and Transportation Committee to continue Neighbourhood Beautification Program in 2006 by \$25.95 thousand resulting in a non-staffing cost of \$120.75 thousand for the Program in 2006; and**
- (ii) adding the following Recommendation (2)(c) and renumbering the balance of the recommendations accordingly,**
 - “(c) the Deputy City Manager, responsible for the Clean and Beautiful City Secretariat, be requested to fill one Project Officer position by secondment to support the Neighbourhood Beautification Program in 2006;”;**

resulting in a revised net budget of \$317.25 thousand, so that the Recommendations now read as follows:

- “(1) the Clean and Beautiful City Secretariat’s 2006 Proposed Operating Budget of \$0.317 million gross and net be approved;**
- (2) the Deputy City Manager responsible for the Clean and Beautiful City Secretariat:**
 - (a) report to the Budget Advisory Committee during the 2006 Operating Budget Process on how the request for the continuation of the Neighbourhood Beautification Project in 2006 can be accommodated within the overall Clean and Beautiful City Initiative resources being proposed for 2006;**
 - (b) report to the Budget Advisory Committee prior to the 2007 Operating Budget Process on the status and budget implications of the Clean and Beautiful City Secretariat for 2007; and**
 - (c) be requested to fill one Project Officer position by secondment to support the Neighbourhood Beautification Program in 2006.”**

Action taken by the Committee:

The Budget Advisory Committee:

- (a) referred the following motion (1) in the communication (January 24, 2006) from Deputy Mayor Sandra Bussin, Chair, back to the Roundtable on a Beautiful City for further consideration:
 - “(1) that the City reconsider the 2 percent parks levy in commercial and industrial developments and that that money be dedicated exclusively towards ravine restoration”;
- (b) received motion (2) in the communication (January 24, 2006) from Deputy Mayor Sandra Bussin, Chair, Roundtable on a Beautiful City; and
- (c) received the communication (January 24, 2006) from Deputy Mayor Sandra Bussin, Chair, Roundtable on a Beautiful City and referred Motion 3 to wrap-up.

Planning and Transportation Committee Recommendations

The Planning and Transportation Committee:

- (i) recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for the Clean and Beautiful City Secretariat, as contained in the Analyst Briefing Notes; and
- (ii) requested that the Budget Advisory Committee consider funding the non-staffing costs of \$146,700 for the continuation of the Neighbourhood Beautification Program in 2006, and further that the staffing costs of \$237,100 for two positions for this program not be approved.

Operating Recommendations contained in the Analyst Briefing Notes for the Clean and Beautiful City Secretariat

- (1) The Clean and Beautiful City Secretariat's 2006 Proposed Operating Budget of \$0.197 million gross and net, comprised of the following service, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|--------------------------------------|-------------------|-----------------|
| Clean and Beautiful City Secretariat | 197.0 | 197.0 |
| Total Program Budget | 197.0 | 197.0 |

- (2) the Deputy City Manager responsible for the Clean and Beautiful City Secretariat:
 - (a) report to the Budget Advisory Committee during the 2006 Operating Budget Process on how the request for the continuation of the Neighborhood Beautification Project in 2006 can be accommodated within the overall Clean and Beautiful City Initiative resources being proposed for 2006; and
 - (b) report to the Budget Advisory Committee prior to the 2007 Operating Budget Process on the status and budget implications of the Clean and Beautiful City Secretariat for 2007.

1.18 FIRE SERVICES

- A. Adopt the 2006 Operating Budget for Fire Services as contained in the Analyst Briefing Notes, in the amount of \$314.565 million gross and \$306.638 million net, subject to the following amendments:**
 - (a) confirming the False Alarm Fee increase in the amount of \$2.123 million; and
 - (b) providing for one position in support of the False Alarm Fee change for a total of \$56,300 gross and net;
 - (c) reversing the February 8, 2006 Budget Advisory Committee decision to provide within Fire Services' Budget for \$0.828 million gross and net as an anticipated credit to Toronto Community Housing Corporation;
 - (d) increasing the 2006 Operating Budget of Shelter, Support and Housing Administration in order to offset charges to Toronto Community Housing Corporation for False Alarm Fee Changes in the amount of \$0.828 million gross and net;
 - (e) including a Technical Adjustment for the cost of fitness equipment for fire stations funded from the Fire Equipment Reserve in the amount of \$0.200 million gross; and
 - (f) request Fire Services to implement additional discretionary expenditure reductions of \$0.500 million, excluding negotiated Collective Agreement salary and benefit increases;
- resulting in a 2006 Operating Budget of \$314.209 million gross and \$306.081 million net;**

B. adopt the following Recommendation (4) of the 2006 Proposed Operating Budget recommendations for Fire Services, as contained in the Analyst Briefing Notes:

“(4) the Chief and General Manager of Toronto Fire Services report to the Budget Advisory Committee prior to the 2007 Budget process on the progress of discussions with the Provincial government on the recovery of Toronto Fire Services’ costs in providing highway assistance in emergency situations;”; and

C. receive the following Recommendation (2) of the Analyst Briefing Notes for Fire Services:

“(2) the Chief and General Manager of Toronto Fire Services report to the Budget Advisory Committee during the 2006 Operating Budget process with additional reduction options that include the impact of reducing fire crews in service, service locations and number of trucks removed out of service to reduce the budget to a target of 2 percent over the 2005 Approved Operating Budget inclusive of Cost of Living Adjustment (COLA) estimates;”.

Community Services Committee Recommendations

The Community Services Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Fire Services, as contained in the Analyst Briefing Notes, subject to:

- (i) deleting Recommendations (2) and (3) and renumbering the remaining Recommendations accordingly; and
- (ii) deleting the false alarm fee net revenue increase of \$2.010 million as this revenue source does not exist.

Operating Recommendations contained in the Analyst Briefing Notes for Fire Services

- (1) The Toronto Fire Services 2006 Proposed Operating Budget of \$314.565 million gross and \$306.638 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|--|-------------------|------------------|
| Fire-Operations | 251,151.0 | 244,589.1 |
| Fire Prevention and Public Safety | 12,321.4 | 12,021.4 |
| Communications and Operational Support | 26,265.7 | 25,774.6 |
| Professional Develop. and Mechanical Support | 21,483.7 | 20,909.2 |
| Fire – Headquarters | 3,343.5 | 3,343.5 |
| Total Program Budget | <u>314,565.3</u> | <u>306,637.8</u> |

- (2) the Chief and General Manager of Toronto Fire Services report to the Budget Advisory Committee during the 2006 Operating Budget process with additional reduction options that include the impact of reducing fire crews in service, service locations and number of trucks removed out of service to reduce the budget to a target of 2 percent over the 2005 Approved Operating Budget inclusive of Cost of Living Adjustment (COLA) estimates;
- (3) increases in false alarm fees be approved consistent with the schedule of charging for false alarms at the second emergency call instead of at the third emergency call in a two month or yearly period, which ever comes first, and that staff be authorized to amend the bylaw as required; and
- (4) the Chief and General Manager of Toronto Fire Services report to the Budget Advisory Committee prior to the 2007 Budget process on the progress of discussions with the Provincial government on the recovery of Toronto Fire Services' costs in providing highway assistance in emergency situations.

1.19 ***MUNICIPAL LICENSING AND STANDARDS***

Adopt the 2006 Proposed Operating Budget Recommendations for Municipal Licensing and Standards, as contained in the Analyst Briefing Notes, which includes the following net zero New and Enhanced Service request:

- **Licensing of Livery Vehicles in the City of Toronto (\$247.5 thousand gross and (\$152.5) thousand net; 3.0 permanent positions),**

subject to:

- (i) **amending Recommendation (1) by reducing the budget in the amount of \$368.0 thousand gross and net to be achieved by a delay in filling six vacant Municipal Licensing and Standards Officer base budget positions in the area of Investigations with no impact to service delivery;**

- (ii) deleting the following Recommendations (2) and (3) and renumbering the balance of the recommendations accordingly:

- “(2) the Deputy City Manager responsible for Municipal Licensing and Standards report to the Budget Advisory Committee in January 2006 on the potential for the recovery of sign permits and variance enforcement costs in accordance with the Sign By-law; and
- (3) the Executive Director of Municipal Licensing and Standards report back to the Budget Advisory Committee in February 2006 addressing the potential service efficiencies arising from the consolidation of Municipal Licensing and Standards services at East York Civic Centre;”,

resulting in a revised budget of \$28,821.5 thousand gross and \$4,540.7 thousand net, so that the recommendations now read as follows:

- “(1) the Municipal Licensing and Standards’ 2006 Proposed Operating Budget of \$28.822 million gross and \$4.541 million net be approved;
- (2) the funding for the 2 new requests for the by-law enforcement component of “Multi-Unit Residential Waste Reduction Levy” and “Mandatory Waste Diversion By-law of Single Family Residences” be deferred for consideration with the 2007 Operating Budget process, and that the Deputy City Manager responsible for Solid Waste Management Services report back to the Works Committee by June 2006, on the co-ordination, implementation, and timing for the introduction of by-law enforcement of waste collection activities in the most effective and efficient way possible given existing available resources;
- (3) the 2006 Operating Budget for the Solid Waste Management Services by-law enforcement component, once approved, be transferred to the Municipal Licensing and Standards Division;
- (4) the Deputy City Manager responsible for Solid Waste Management Services and the Municipal Licensing and Standards Division report back to the Works Committee and the Planning and Transportation Committee prior to the start of the 2007 budget process with a proposal for the transfer of the total integrated by-law enforcement component from Solid Waste Management Services to the Municipal Licensing and Standards Division;
- (5) the Deputy City Manger responsible for Municipal Licensing and Standards, continue to review functions within Municipal Licensing and Standards, Building Services, and City Planning to find ways to integrate initiatives and report back prior to the 2007 budget process on any resultant savings and service improvements realized; and

- (6) the Executive Director of Municipal Licensing and Standards monitor enforcement costs of licences and report back to the Budget Advisory Committee prior to the 2007 budget addressing whether the licensing fee increase was sufficient to address 100 percent cost recovery for enforcement, as authorized under the *Municipal Act*.”

Action taken by the Committee:

The Budget Advisory Committee received the communication (November 8, 2005) from the City Clerk, entitled “Planning and Transportation Committee Report 9, Clause 1 – Review of Business Licensing Fees”.

Planning and Transportation Committee Recommendations

The Planning and Transportation Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Municipal Licensing and Standards, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for Municipal Licensing and Standards

- (1) The Municipal Licensing and Standards’ 2006 Proposed Operating Budget of \$29.190 million gross and \$4.909 million net, comprised of the following service, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|-----------------------------------|-------------------|-----------------|
| Municipal Licensing and Standards | 29,189.5 | 4,908.7 |
| Total Program Budget | 29,189.5 | 4,908.7 |

- (2) the Deputy City Manager responsible for Municipal Licensing and Standards report to the Budget Advisory Committee in January 2006 on the potential for the recovery of sign permits and variance enforcement costs in accordance with the Sign By-law;
- (3) the Executive Director of Municipal Licensing and Standards report back to the Budget Advisory Committee in February 2006 addressing the potential service efficiencies arising from the consolidation of Municipal Licensing and Standards services at East York Civic Center;

- (4) the funding for the two new requests for the by-law enforcement component of “Multi-Unit Residential Waste Reduction Levy” and “Mandatory Waste Diversion By-law of Single Family Residences” be deferred for consideration with the 2007 Operating Budget process, and that the Deputy City Manager responsible for Solid Waste Management Services report back to the Works Committee by June 2006, on the coordination, implementation, and timing for the introduction of by-law enforcement of waste collection activities in the most effective and efficient way possible given existing available resources;
- (5) the 2006 Operating Budget for the Solid Waste Management Services by-law enforcement component, once approved, be transferred to the Municipal Licensing and Standards Division;
- (6) the Deputy City Manager responsible for Solid Waste Management Services and the Municipal Licensing and Standards Division report back to the Works Committee and the Planning and Transportation Committee prior to the start of the 2007 budget process with a proposal for the transfer of the total integrated by-law enforcement component from Solid Waste Management Services to the Municipal Licensing and Standards Division;
- (7) the Deputy City Manager responsible for Municipal Licensing and Standards, continue to review functions within Municipal Licensing and Standards, Building Services, and City Planning to find ways to integrate initiatives and report back prior to the 2007 budget process on any resultant savings and service improvements realized; and
- (8) the Executive Director of Municipal Licensing and Standards monitor enforcement costs of licenses and report back to the Budget Advisory Committee prior to the 2007 budget addressing whether the licensing fee increase was sufficient to address 100 percent cost recovery for enforcement, as authorized under the *Municipal Act*.

1.20 SOLID WASTE MANAGEMENT SERVICES

- A. Adopt the 2006 Proposed Operating Budget Recommendations for Solid Waste Management Services, as contained in the Analyst Briefing Notes, subject to the following amendments:**
 - (i) amending Recommendation (1) by:**
 - (a) reducing the gross expenditure budget in the amount of \$1,215.0 thousand and increasing revenue in the amount of \$1,800.0 thousand for increased Waste Diversion Ontario funding, resulting in a net decrease of \$3,015.0 thousand;**

- (b) increasing the budget in the amount of \$4,200.0 thousand to cover the increased Solid Waste Management Services haulage costs approved by City Council on January 31, February 1 and 2, 2006; and**

- (ii) amending Recommendation (5) to read as follows:**

“(5) the \$3.166 million contribution from the 2006 Operating Budget to the Perpetual Care of Landfill Reserve Fund be deferred;”,

resulting in a revised budget \$230.076 million gross and \$174.841 million net, so that the recommendations now read as follows:

- “(1) the Solid Waste Management Services 2006 Proposed Operating Budget of \$230.076 million gross and \$174.841 million net be approved;**
- (2) Solid Waste Management Services report back to the Works Committee in March 2006 with respect to emerging issues that have costs/risks associated with the potential border closing to Toronto’s waste and contract renegotiations;**
- (3) the funding for the 2 new requests for the by-law enforcement component of “Multi-Unit Residential Waste Reduction Levy” and “Mandatory Waste Diversion By-Law of Single Family Residences” be deferred for consideration with the 2007 Operating Budget process, and that the Deputy City Manager responsible for Solid Waste Management Services report back to the Works Committee by June 2006, on the co-ordination, implementation, and timing for the introduction of by-law enforcement of waste collection activities in the most effective and efficient way possible given existing available resources;**
- (4) the 2006 Operating Budget for the Solid Waste Management Services by-law enforcement component, once approved, be transferred to the Municipal Licensing and Standards Division;**
- (5) the \$3.166 million contribution from the 2006 Operating Budget to the Perpetual Care of Landfill Reserve Fund be deferred;**
- (6) the General Manager, Solid Waste Management Services, report back to the Works Committee in March 2006 with the implications of how Council decisions that have been made since June 2005 may have an impact on the Program’s ability to meet the 2008 to 2012 Diversion targets and time lines, as outlined in its Council-approved Business**

Plan (approved in June 2005), as well as the financial impacts of these decisions on the City; and

- (7) the Deputy City Manager responsible for Solid Waste Management Services and the Municipal Licensing and Standards Division report back to the Works Committee and the Planning and Transportation Committee prior to the start of the 2007 budget process with a proposal for the transfer of the total integrated by-law enforcement component from Solid Waste Management Services to the Municipal Licensing and Standards Division.”; and**

- (B) adopt the staff recommendations in the Recommendations Section of the report (February 1, 2006) from Deputy City Manager Fareed Amin and the Deputy City Manager and Chief Financial Officer, entitled “Adequacy of Solid Waste Management Perpetual Care Reserve Fund”, as follows:**

“It is recommended that:

- (1) should there be a surplus in the 2005 Solid Waste Management Services operating program, the Deputy City Manager and Chief Financial Officer report on whether any or all of this surplus should be transferred to the Solid Waste Management Perpetual Care Reserve Fund;**
- (2) the planned 2006 Solid Waste Management Services operating program contribution to the Solid Waste Management Perpetual Care Reserve Fund be deferred and a contribution of up to \$3,435,000.00 be included in the 2007 Solid Waste Management Services operating budget submission; and**
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”; and**

- C. receive the following New and Enhanced Services contained in the recommendations of the Works Committee for Solid Waste Management Services:**

- Multi-Unit Waste Reduction Program to be operated on a cost-recovery basis;**
- Enforcement of the Mandatory Waste Diversion By-law; and**
- Waste Bag Reduction Limit from 6 to 5 Bags.**

Works Committee Recommendations

The Works Committee:

- (a) recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Solid Waste Management Services, as contained in the Analyst Briefing Notes;
- (b) supported in principle the following motion by Councillor De Baeremaeker and directed that it be forwarded to the Budget Advisory Committee for consideration, with a request that the General Manager, Solid Waste Management Services report to the Budget Advisory Committee on whether the motion is consistent with the report adopted by City Council on July 19, 20, 21 and 26, 2005, headed “Implementation of Multi-Unit Waste Reduction Levy”:

“That the General Manager, Solid Waste Management Services be directed to ensure that the Multi-Unit Waste Reduction Levy contained in the New and Enhanced Category of the 2006 Solid Waste Management Services Budget be operated on a cost-recovery basis.”; and

- (c) supported in principle the following motion by Councillor De Baeremaeker and directed that it be forwarded to the Budget Advisory Committee for consideration:

“That the Solid Waste Management Services Operating Budget be increased by adding the following New and Enhanced Services:

- (i) Enforcement of Mandatory Waste Diversion By-law in the amount of \$359.2 thousand gross and net; and
- (ii) Waste Bag Reduction Limit from 6 to 5 Bags in the amount of \$305.8 thousand gross and net.”

Operating Recommendations contained in the Analyst Briefing Notes for Solid Waste Management Services

- (1) The Solid Waste Management Services’ 2006 Proposed Operating Budget of \$227.091 million gross and \$173.656 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------|-------------------|-----------------|
| Program Support | 30,152.2 | 19,316.7 |
| Collection | 95,291.1 | 92,110.9 |
| Transfer | 24,480.6 | 12,752.8 |
| Processing | 31,149.1 | 9,096.4 |
| Disposal | 46,018.4 | 40,378.8 |
| | <hr/> | <hr/> |
| Total Program Budget | 227,091.4 | 173,655.6 |
| | <hr/> | <hr/> |

- (2) Solid Waste Management Services report back to the Works Committee in March 2006 with respect to emerging issues that have costs/risks associated with the potential border closing to Toronto's waste and contract renegotiations;
- (3) the funding for the two new requests for the by-law enforcement component of "Multi-Unit Residential Waste Reduction Levy" and "Mandatory Waste Diversion By-law of Single Family Residences" be deferred for consideration with the 2007 Operating Budget process, and that the Deputy City Manager responsible for Solid Waste Management Services report back to the Works Committee by June 2006, on the coordination, implementation, and timing for the introduction of by-law enforcement of waste collection activities in the most effective and efficient way possible given existing available resources;
- (4) the 2006 Operating Budget for the Solid Waste Management Services by-law enforcement component, once approved, be transferred to the Municipal Licensing and Standards Division;
- (5) the \$3.166 million contribution from the 2006 Operating Budget to the Perpetual Care of Landfill Reserve Fund be deferred for consideration pending report back from:
 - (a) the General Manager, Solid Waste Management Services, to the Budget Advisory Committee in February 2006 on the operational implications of not making a contribution in 2006 to the reserve fund, given the adequacy of the reserve fund; and
 - (b) the Deputy City Manager/Chief Financial Officer to the Budget Advisory Committee in February 2006 on whether any source of funding is available for a 2006 reserve fund contribution;
- (6) the General Manager, Solid Waste Management Services, report back to the Works Committee in March 2006 with the implications of how Council decisions that have been made since June 2005 may have an impact on the Program's ability to meet the 2008 to 2012 Diversion targets and time lines, as outlined in its

Council-approved Business Plan (approved in June 2005), as well as the financial impacts of these decision on the City; and

- (7) the Deputy City Manager responsible for Solid Waste Management Services and the Municipal Licensing and Standards Division report back to the Works Committee and the Planning and Transportation Committee prior to the start of the 2007 budget process with a proposal for the transfer of the total integrated by-law enforcement component from Solid Waste Management Services to the Municipal Licensing and Standards Division.

1.21 TECHNICAL SERVICES

- A. **Adopt the 2006 Proposed Operating Budget Recommendations for Technical Services, as contained in the Analyst Briefing Notes, subject to amending Recommendation (1) by reducing the budget in the amount of \$255.0 thousand gross and net for additional gapping, resulting in a revised net budget amount of \$4,896.6 thousand, so that the recommendations now read as follows:**

- “(1) the Technical Services’ 2006 Proposed Operating Budget of \$60.585 million gross and \$4.897 million net be approved;**
- (2) the New Service Request for the Delivery of Green Toronto Awards Program be approved, and that the 2006 required funding of \$0.060 million be absorbed within the Technical Services’ 2006 Proposed Operating Budget; and**
- (3) any adjustments to Technical Services’ 2006 Proposed Operating Budget made through the political review process be made in Technical Services’ clients’ operating budgets after Council approval of the 2006 Operating Budget.”; and**

- B. **receive the following New and Enhanced Services for Technical Services, referred by the Works Committee for consideration:**

- GIS Mapping for Critical Infrastructure Program (Survey and Mapping);**
- Emergency Management Software; and**
- CBRN Support – Clerical/Admin. Staff.**

Action taken by the Committee:

The Budget Advisory Committee received the communication (October 3, 2005) from the City Clerk, entitled “Policy and Finance Committee Report 8, Clause 36 Request to Technical Services to Examine the Cumulative Air Quality Impact of Emissions from Sources in the South Riverdale and Beaches Communities (Wards 30 and 32)”.

Works Committee Recommendations

The Works Committee:

- (a) recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Technical Services, as contained in the Analyst Briefing Notes;
- (b) referred the following New and Enhanced Services to the Budget Advisory Committee for consideration, with a request that the Executive Director, Technical Services report to the Budget Advisory Committee on possible offsets for these services:
 - GIS Mapping for Critical Infrastructure Program (Survey and Mapping) in the amount of \$74.2 thousand gross, \$14.9 thousand net;
 - Emergency Management Software in the amount of \$50.0 thousand gross, \$30.0 thousand net; and
 - CBRN Support – Clerical/Admin. Staff in the amount of \$55.3 thousand gross, \$0.0 net.

Operating Recommendations contained in the Analyst Briefing Notes for Technical Services

- (1) The Technical Services' 2006 Proposed Operating Budget of \$60.840 million gross and \$5.152 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|--------------------------------|-------------------|-----------------|
| Facilities and Structures | 8,881.7 | 6,651.5 |
| Survey and Mapping | 18,008.7 | 6,887.6 |
| Environmental Services | 2,307.3 | 2,266.0 |
| Development Engineering | 5,451.6 | 3,306.6 |
| District Engineering | 18,506.8 | 7,835.4 |
| Office of Emergency Management | 2,286.0 | 1,633.2 |
| Program Administration | 587.5 | 587.5 |
| Support Services | 4,810.8 | 4,810.8 |
| Inter-Divisional Charges | | (28,827.0) |
| Total Program Budget | <u>60,840.4</u> | <u>5,151.6</u> |

- (2) the New Service Request for the Delivery of Green Toronto Awards Program be approved, and that the 2006 required funding of \$0.060 million be absorbed within the Technical Services' 2006 Proposed Operating Budget; and
- (3) any adjustments to Technical Services' 2006 Proposed Operating Budget made through the political review process be made in Technical Services' clients' operating budgets after Council approval of the 2006 Operating Budget.

1.22 TRANSPORTATION SERVICES

A. Adopt the following 2006 Operating Budget recommendations for Transportation Services, as contained in the Analyst Briefing Notes, subject to amending Recommendation (1) by:

- (i) **reducing the budget in the amount of \$2,116.2 thousand net including:**
 - (1) **reducing the budget in the amount of \$469.6 thousand gross and net for the following three new enhancements of the Clean and Beautiful Phase 2 initiative:**
 - **implementing the seventh grass cut;**
 - **enhanced roadway cleaning around parked cars; and**
 - **implementation of mechanical weed control of roadside areas;**
 - (2) **reducing the budget in the amount of \$976.7 thousand gross and net for utilities, material and equipment and road flushing;**
 - (3) **reducing the budget in the amount of \$269.9 thousand gross and net for increased gapping; and**
 - (4) **increasing the revenue estimate for Publication Box Strategy in the amount of \$400 thousand;**
- (ii) **receiving the following New and Enhanced Service requests recommended by the Works Committee:**
 - **Sidewalk Repair Backlog – Scarborough District in the amount of \$200.0 thousand gross and net; and**
 - **Mechanical Street Sweeping – Scarborough District in the amount of \$300.0 thousand gross and net;**

and further that the General Manager, Transportation Services be requested to ensure that outcomes are standardized across the City with respect to the Sidewalk Repair Backlog and Mechanical Street Sweeping;

(iii) including the following New and Enhanced Service requests:

- Publication Box Strategy in the amount of \$344.6 thousand gross, (\$819.4 thousand) net;
- Red Light Camera Expansion in the amount of \$530.9 thousand gross, \$181.9 thousand net;
- Inspection of Utility Cuts in the amount of \$465.3 thousand gross, (\$102.4 thousand) net;
- Increasing the establishment by the following positions at net zero cost:
 - 1 Financial Analyst – Traffic Management; and
 - 1 Support Assistant – Infrastructure Management;

(iv) including \$406,700 gross and net for the enhancement of cleaning and maintenance of orphaned spaces in areas such as near expressway ramps, roadsides and boulevards (see also Clean and Beautiful City),

resulting in a revised net budget of \$187,649.1 thousand, so that the recommendation now reads as follows:

“It is recommended that the Transportation Services 2006 Proposed Operating Budget of \$285.521 million gross and \$187.649 million net be approved;” and

B. receive the following recommendations of the Works Committee with respect to 2006 Pedestrian Sundays in Kensington Market:

“That:

- (1) the 2004 City’s contribution of \$22,289.00 be reduced to \$14,000.00 for the 2006 Pedestrian Sundays in Kensington Market, and that this cost be absorbed within the Transportation Services Budget; and
- (2) the General Manager, Transportation Services be requested to establish a staff working group to continue to work with the Kensington Market Community to implement the 2006 Pedestrian Sundays in Kensington Market.”

Action taken by the Committee:

The Budget Advisory Committee received the communication (February 2, 2006) from the East Toronto Climate Action Group in support of Pedestrian Sundays in Kensington Market.

Works Committee Recommendations

The Works Committee:

- (a) recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Transportation Services, as contained in the Analyst Briefing Notes, subject to increasing the budget by adding the following New and Enhanced Services:
 - (i) Sidewalk Repair Backlog, Scarborough District in the amount of \$200.0 thousand gross, \$200.0 thousand net; and
 - (ii) Mechanical Street Sweeping – Scarborough District in the amount of \$300.0 thousand gross, \$300.0 thousand net; and
- (b) referred the following motion to the Budget Advisory Committee for consideration at wrap-up:

“That:

 - (1) the 2004 City’s contribution of \$22,289.00 be reduced to \$14,000.00 for the 2006 Pedestrian Sundays in Kensington Market, and that this cost be absorbed within the Transportation Services Budget; and
 - (2) the General Manager, Transportation Services be requested to establish a staff working group to continue to work with the Kensington Market Community to implement the 2006 Pedestrian Sundays in Kensington Market.”

Operating Recommendations contained in the Analyst Briefing Notes for Transportation Services

The Transportation Services’ 2006 Proposed Operating Budget of \$287.237 million gross and \$189.765 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|-------------------------------|-------------------|------------------|
| Roadway Services | 129,038.0 | 91,958.2 |
| Roadside Services | 57,936.8 | 24,220.3 |
| Traffic Planning / Row Mgmt | 11,229.7 | (5,927.3) |
| Traffic & Safety Services | 50,015.8 | 45,803.2 |
| Infrastructure Management | 14,892.3 | 12,576.3 |
| District Mgmt & Overhead | 1,268.1 | (1,631.9) |
| Technical and Program Support | 22,766.4 | 22,766.4 |
| Total Program Budget | <u>287,237.1</u> | <u>189,765.3</u> |

1.23 WATERFRONT SECRETARIAT

Adopt the 2006 Proposed Operating Budget Recommendations for the Waterfront Secretariat, as contained in the Analyst Briefing Notes, subject to amending Recommendation (1) by reducing the budget in the amount of \$2.0 thousand net for discretionary expenditures, resulting in a revised net budget of \$826.8 thousand, so that the recommendations now read as follows:

- “(1) the Waterfront Secretariat’s 2006 Proposed Operating Budget of \$0.994 million gross and \$0.827 million net be approved;**
- (2) the required 2006 funding of \$0.047 million included in the 2006 Proposed Operating Budget for Waterfront Secretariat for the temporary Technical Co-ordinator position, be funded from within the 2006 Approved cash flow for the Waterfront Revitalization Initiative Capital Budget; and that the 2007 incremental impact of \$0.033 million be funded from within the projected cash flow for the Waterfront Revitalization Capital Budget in 2007.”**

Planning and Transportation Committee Recommendations

The Planning and Transportation Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for the Waterfront Secretariat, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for the Waterfront Secretariat

- (1) The Waterfront Secretariat’s 2006 Proposed Operating Budget of \$0.996 million gross and \$0.829 million net for the following service, be approved.**

| Service: | Gross (\$000s) | Net (\$000s) |
|------------------------|-------------------|-----------------|
| Waterfront Secretariat | 995.5 | 828.8 |
| Total Program Budget | 995.5 | 828.8 |

- (2) the required 2006 funding of \$0.047 million included in the 2006 Proposed Operating Budget for Waterfront Secretariat for the temporary Technical Co-ordinator position, be funded from within the 2006 Approved cash flow for the Waterfront Revitalization Initiative Capital Budget; and that the 2007 incremental impact of \$0.033 million be funded from within the projected cash flow for the Waterfront Revitalization Capital Budget in 2007.

INTERNAL SERVICES

1.24 OFFICE OF THE DEPUTY CITY MANAGER AND CHIEF FINANCIAL OFFICER

Adopt the 2006 Proposed Operating Budget Recommendations for the Office of the Deputy City Manager and Chief Financial Officer, as contained in the Analyst Briefing Notes:

“It is recommended that the Office of the Deputy City Manager and Chief Financial Officer’s 2006 Proposed Operating Budget of \$16.908 million gross and \$13.461 million net, be approved.”,

subject to reducing the budget in the amount of \$22.4 thousand.

Administration Committee Recommendation

The Administration Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for the Office of the Deputy City Manager and Chief Financial Officer, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for the Office of the Deputy City Manager and Chief Financial Officer

The Office of the Deputy City Manager and Chief Financial Officer’s 2006 Proposed Operating Budget of \$16.908 million gross and \$13.461 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|------------------------------------|-------------------|-----------------|
| Support Services | 1,340.2 | 1,173.9 |
| Corporate Finance | 3,542.0 | 1,454.4 |
| Financial Planning | 4,607.9 | 3,765.4 |
| Special Projects | 447.4 | 447.4 |
| Service Improvement and Innovation | 6,970.8 | 6,620.2 |
| | <hr/> | <hr/> |
| Total Program Budget | 16,908.3 | 13,461.3 |
| | <hr/> | <hr/> |

1.25 OFFICE OF THE TREASURER

Adopt the 2006 Proposed Operating Budget Recommendations for the Office of the Treasurer, as contained in the Analyst Briefing Notes:

“It is recommended that the Office of the Treasurer’s 2006 Proposed Operating Budget of \$63.212 million gross and \$30.932 million net, be approved.”,

subject to reducing the budget in the amount of \$69.7 thousand.

Action taken by the Committee:

The Budget Advisory Committee received the communication (December 15, 2005) from the City Clerk, entitled “User Fees: Parking Tag Operations”.

Administration Committee Recommendation

The Administration Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for the Office of the Treasurer, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for the Office of the Treasurer

The Office of the Treasurer’s 2006 Proposed Operating Budget of \$63.212 million gross and \$30.932 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|--|-------------------|-----------------|
| Pension, Payroll and Employee Benefits | 11,251.8 | 9,645.1 |
| Purchasing and Materials Management | 8,342.5 | 6,630.2 |
| Accounting Services | 11,173.5 | 8,846.7 |
| Revenue Services | 32,444.2 | 5,810.0 |
| | <hr/> | <hr/> |
| Total Program Budget | <u>63,212.0</u> | <u>30,932.0</u> |

1.26 CORPORATE COMMUNICATIONS

Adopt the 2006 Proposed Operating Budget Recommendations for Corporate Communications, as contained in the Analyst Briefing Notes:

“It is recommended that Corporate Communications’ 2006 Proposed Operating Budget of \$7.199 million gross and \$7.078 million net, comprised of the following services, be approved.”,

subject to the following amendments:

- (i) Corporate Communications’ Clean and Beautiful funding in the amount of \$125.0 thousand for the Clean and Beautiful initiative being absorbed within the Communications Budgets for Solid Waste Management Services (\$41,667), Transportation Services (\$41,666) and Parks, Forestry and Recreation (\$41,666); and that these amounts be shown as recoveries to the Corporate Communications 2006 Operating Budget, resulting in a net reduction of \$125,000 in the Corporate Communications Budget and no net change to Solid Waste Management Services, Transportation Services and Parks, Forestry and Recreation; and**
- (ii) reducing the budget by \$9.1 thousand.**

Action taken by the Committee:

The Budget Advisory Committee received the communication (August 2, 2005) from the City Clerk, entitled “Metroland Publishing Open Contract 47009067 Globe and Mail Open Contract 47009074”.

Administration Committee Recommendation

The Administration Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Corporate Communications, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for Corporate Communications

The Corporate Communications' 2006 Proposed Operating Budget of \$7.199 million gross and \$7.078 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|---|-----------------------|----------------------|
| Public Information | 2,468.6 | 2,462.5 |
| Creative Services | 2,097.5 | 2,037.5 |
| Corporate Communications and Media Services | <u>2,632.5</u> | <u>2,577.5</u> |
| Total Program Budget | <u><u>7,198.6</u></u> | <u><u>7077.5</u></u> |

1.27 FACILITIES AND REAL ESTATE

Adopt the 2006 Proposed Operating Budget Recommendations for Facilities and Real Estate, as contained in the Analyst Briefing Notes:

“The Facilities and Real Estate 2006 Proposed Operating Budget of \$116.580 million gross and \$52.109 million net, be approved.”,

subject to:

- (i) reducing the budget by \$79.1 thousand; and**
- (ii) increasing the revenues to reflect incremental impact of \$114,000 (\$150,000 for parking revenue less revenue recently received on those properties for other uses).**

Action taken by the Committee:

The Budget Advisory Committee received the following communication (January 2, 2006) from Jane Beecroft, Community History Project, entitled “City Operating Budget 2006”.

Administration Committee Recommendations

The Administration Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Facilities and Real Estate, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for Facilities and Real Estate

The Facilities and Real Estate 2006 Proposed Operating Budget of \$ 116.580 million gross and \$52.109 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------|-------------------|-------------------|
| Facilities | 103,332.5 | 63,857.1 |
| Real Estate | <u>13,247.7</u> | <u>(11,748.1)</u> |
| Total Program Budget | <u>116,580.2</u> | <u>52,109.0</u> |

1.28 FLEET SERVICES

- A. Adopt Recommendation (1) of the 2006 Proposed Operating Budget Recommendations for Fleet Services, as contained in the Analyst Briefing Notes:**

“It is recommended that Fleet Services’ 2006 Proposed Operating Budget of \$34.720 million gross and zero net, be approved.”,

subject to reducing the budget by \$22.8 thousand; and

- B. receive the following Recommendation (2) of the 2006 Proposed Operating Budget Recommendations for Fleet Services, as contained in the Analyst Briefing Notes:**

“(2) the Executive Director of Fleet Services, together with the Chiefs of Police, Fire, and Emergency Medical Services, report back to the Budget Advisory Committee during the 2006 Operating Budget process on the viability of all divisions and ABCs participating in the Sole Source Supplier Contracts for Parts that Fleet Services is initiating, and any resultant savings.”

Action taken by the Committee:

The Budget Advisory Committee received the report (February 3, 2006) from the Chief Corporate Officer, entitled “Sole Source Supplier Contract for Parts”, providing a response to the viability of all Divisions and ABCs participating in the Sole Source Supplier Contract for parts that Fleet Services has initiated and any potential savings.

Administration Committee Recommendations

The Administration Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for Fleet Services, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for Fleet Services

- (1) The Fleet Services’ 2006 Proposed Operating Budget of \$34.720 million gross and zero net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------|-------------------|-----------------|
| Fleet Operations | 22,428.8 | 0.0 |
| Fuel Operation | 8,183.7 | 0.0 |
| Fleet Safety | 1,086.9 | 0.0 |
| Asset Management | 3,020.8 | 0.0 |
| | <hr/> | <hr/> |
| Total Program Budget | 34,720.2 | 0.0 |
| | <hr/> | <hr/> |

- (2) the Executive Director of Fleet Services, together with the Chiefs of Police, Fire, and Emergency Medical Services, report back to the Budget Advisory Committee during the 2006 Operating Budget process on the viability of all divisions and ABCs participating in the Sole Source Supplier Contracts for Parts that Fleet Services is initiating, and any resultant savings.

1.29 INFORMATION AND TECHNOLOGY

Adopt the 2006 Proposed Operating Budget Recommendations for Information and Technology, as contained in the Analyst Briefing Notes:

“It is recommended that Information and Technology’s 2006 Proposed Operating Budget of \$51.807 million gross and \$43.221 million net, be approved.”,

subject to reducing the budget by \$698.4 thousand.

Administration Committee Recommendations

The Administration Committee:

- (i) referred the 2006 Proposed Operating Budget recommendations for Information and Technology, as contained in the Analyst Briefing Notes to the Budget Advisory Committee; and
- (ii) requested the Director of Information and Technology to report to the Budget Advisory Committee on January 27, 2006, with options to meet the two percent target, such options to include alternate ways to fund the SAP competency centre costs for 2006.

Operating Recommendations contained in the Analyst Briefing Notes for Information and Technology

The Information and Technology's 2006 Proposed Operating Budget of \$51.807 million gross and \$43.221 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------------|-------------------|-----------------|
| Applications Delivery | 15,429.2 | 13,571.3 |
| Desktop Computing | 32,066.3 | 25,976.0 |
| Land Information | 3,175.2 | 2,960.4 |
| Voice & Telecommunications | 1,136.3 | 713.4 |
| | <hr/> | <hr/> |
| Total Program Budget | 51,807.0 | 43,221.1 |
| | <hr/> | <hr/> |

CITY MANAGER

1.30 CITY MANAGER'S OFFICE

Adopt the 2006 Proposed Operating Budget Recommendations for the City Manager's Office, as contained in the Analyst Briefing Notes:

"The 2006 Proposed Operating Budget for the City Manager's Office of \$6.542 million gross and \$6.011 million net, be approved.",

subject to reducing the budget by \$9.4 thousand.

Administration Committee Recommendation

The Administration Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for City Manager's Office, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for the City Manager's Office

The 2006 Proposed Operating Budget for the City Manager's Office of \$6.542 million gross and \$6.011 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|--|-------------------|-----------------|
| Executive Management | 1,642.3 | 1,642.3 |
| Strategic and Corp. Policy/Healthy City Office | 3,932.3 | 3,932.3 |
| Internal Audit | 967.5 | 436.0 |
| | <hr/> | <hr/> |
| Total Program Budget | 6,542.1 | 6,010.6 |
| | <hr/> | <hr/> |

1.31 HUMAN RESOURCES

Adopt the 2006 Proposed Operating Budget Recommendations for Human Resources, as contained in the Analyst Briefing Notes:

- “(1) that the Human Resources 2006 Proposed Operating Budget of \$29.683 million gross and \$27.848 million net, be approved; and**
- (2) the Director of Human Resources report back to the Budget Advisory Committee on Human Resources restructuring implementation prior to the 2007 budget process”,**

subject to reducing the budget by \$38.1 thousand.

Administration Committee Recommendations

The Administration Committee:

- (i) referred the 2006 Proposed Operating Budget recommendations for Human Resources, as contained in the Analyst Briefing Notes, to the Budget Advisory Committee; and

- (ii) requested the Executive Director of Human Resources to report to the Budget Advisory Committee meeting on January 27, 2006, with options to meet the two percent target, such options to include alternative options to fund external legal costs currently paid by Human Resources, in the amount of approximately \$400,000.

Operating Recommendations contained in the Analyst Briefing Notes for Human Resources

- (1) The Human Resources 2006 Proposed Operating Budget of \$29.683 million gross and \$27.848 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|-----------------------------------|-------------------|-----------------|
| Employment Services | 9,266.4 | 8,901.2 |
| Organizational Behaviour | 1,957.4 | 1,957.2 |
| Employee and Labour Relations | 4,081.5 | 3,853.6 |
| Departmental Services | 14,116.4 | 12,889.5 |
| Fair Wage and Labour Trade Office | 261.4 | 246.8 |
| | <hr/> | <hr/> |
| Total Program Budget | 29,683.1 | 27,848.3 |
| | <hr/> | <hr/> |

- (2) the Director of Human Resources report back to the Budget Advisory Committee on Human Resources restructuring implementation prior to the 2007 budget process.

OTHER CITY PROGRAMS

1.32 AUDITOR GENERAL'S OFFICE

Adopt the 2006 Proposed Operating Budget Recommendations for the Auditor General's Office, as contained in the Analyst Briefing Notes:

"The 2006 Recommended Operating Budget approved by Audit Committee for the Auditor General's Office of \$4.081 million gross and net, be approved.",
subject to:

- (i) **reducing the budget by \$10.0 thousand; and**
- (ii) **decreasing the budget by \$190.3 thousand to reduce the additional staff recommended by Audit Committee from two positions to one position, to be implemented July 1, 2006.**

Action taken by the Committee:

The Budget Advisory Committee received the communication (November 4, 2005) from the Audit Committee, entitled “Auditor General’s Office – 2006 Budget”.

Audit Committee Recommendations

The Audit Committee recommended that the 2006 Budget for the Auditor General’s Office, attached to the report (October 19, 2005) from the Auditor General, be amended by increasing the program level of staff as considered appropriate by the Auditor General, and approved the 2006 Budget accordingly and requested that it be submitted to the Budget Advisory Committee for consideration.

Operating Recommendations contained in the Analyst Briefing Notes for the Auditor General’s Office

The 2006 Recommended Operating Budget approved by Audit Committee for the Auditor General’s Office of \$4.081 million gross and net, comprised of the following service, be considered by the Budget Advisory Committee:

| Service: | Gross (\$000s) | Net (\$000s) |
|--------------------------|-------------------|-----------------|
| Auditor General’s Office | 4,080.9 | 4,080.9 |
| Total Program Budget | 4,080.9 | 4,080.9 |

1.33 CITY CLERK’S OFFICE

A. Adopt the 2006 Proposed Operating Budget Recommendations for the City Clerk’s Office, as contained in the Analyst Briefing Notes:

- “(1) The City Clerk’s Office 2006 Proposed Operating Budget of \$47.042 million gross and \$28.991 million net, be approved;
- (2) the City Clerk to report back to the Administration Committee before the start of the 2007 process on the operational impact on the City Clerk’s Office arising from the new *City of Toronto Act*, the new governance structure for the City, and governance issues reported by the Bellamy Commission, and any financial implications and impact from these changes.”,

subject to reducing the budget by \$36.8 thousand;

- B. adopt the following staff recommendations (1), (2) and (4) in the Recommendations Section of the report (November 4, 2005) from the City Clerk and the Chief Corporate Officer, entitled “Status Report on Maintaining Services at East York Civic Centre”, as recommended by the Administration Committee:**
- “(1) that the intake of documents and payments for City Clerk’s Office, Registry Services functions be assumed by Revenue Services Division immediately;**
 - (2) that the reception and information services at the East York Civic Centre, currently provided by Access Toronto, be assumed by the Revenue Services Division, once renovations to the building have been completed in the New Year;**
 - (4) the appropriate City officials be authorized and directed to take the necessary action to give effect hereto including the introduction of any necessary bills.”;**
- C. adopt the following staff recommendations (3), (4), (5) and (6) in the Recommendations Section of the report (December 14, 2005) from the City Clerk, entitled “Establishing New Committees and Advisory Bodies – Resource Impact and Compliance with Section 108 of Council’s Procedure By-law”:**
- “(3) City Council affirm that compliance with Section 108 of Chapter 27 of the Municipal Code, Council Procedures, shall be necessary prior to Council establishing any Committee, Task Force, Advisory Committee or Sub-Committee;**
 - (4) City Council adopt a policy, as set out in Attachment B of this report, that prior to establishing a Special Committee, Task Force, Advisory Committee or Sub-Committee, the City Clerk will be required to provide an impact statement:**
 - (a) advising that consultation with the City Clerk was undertaken with respect to the provision of any meeting support services for the proposed body;**
 - (b) confirming the availability of resources to provide meeting support services;**
 - (c) confirming compliance with Section 108 of Chapter 27 of the City of Toronto Municipal Code, Council Procedures;**

- (5) following adoption of policy contained in recommendation (4), the City Clerk's Office not be required to provide meeting support services to any new Committee, Task Force, Advisory Committee or Sub-Committee for which the City Clerk has not submitted an impact statement;
 - (6) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”;
- D. receive the following Recommendation (2) contained in the Recommendations Section of the report (December 14, 2005) from the City Clerk:
 - “(2) the request by the City Clerk for one additional resource to support four new committees and advisory bodies established by Council be approved, conditional upon funding being approved in the City Clerk's Office 2006 Operating Budget;”;
- E. the City Clerk's Office cease to provide secretariat support to the following committees, effective May 1, 2006:
 - (i) Task Force to Bring Back the Don;
 - (ii) Aboriginal Affairs Committee;
 - (iii) Disability Issues Committee;
 - (iv) Food and Hunger Action Committee;
 - (v) Tenant Defence Sub-Committee;
 - (vi) Advisory Committee for Homes for the Aged;
 - (vii) Toronto Centre for the Arts Board of Directors;
 - (viii) Steeles Avenue Sub-Committee;
 - (ix) Works Committee Community Partnership Sub-Committee;
 - (x) Parc Downsview Park Operating Protocol Committee;
 - (xi) Gardiner Lake Shore Corridor Task Force;

and that appropriate divisional program staff provide secretariat support to those committees effective May 1, 2006;
- F. the City Clerk's Office continue to provide secretariat support services to the following committees:
 - (i) Mayor's Economic Competitiveness Advisory Committee;
 - (ii) Affordable Housing Committee;
 - (iii) Community Partnership and Investment Program Appeals Sub-Committee; and
 - (iv) Bellamy Recommendations Steering Committee; and
- G. request the Provincial Government to:

- (a) **compensate the loss of revenue in gaming and bingo to the City of Toronto, including individual charities; and**
- (b) **under the new *City of Toronto Act*, give authority to conduct a City of Toronto lottery to offset loss of revenue.**

Action taken by the Committee:

The Budget Advisory Committee:

- (1) referred the following recommendation to the Council Procedures and Meeting Management Working Group:

“That the City Clerk be requested to include in the ongoing review of Council Procedures a requirement that all Notices of Motion submitted to City Council only be considered if they meet the regular agenda deadline (5 business days before the meeting).”.

Administration Committee Recommendations

The Administration Committee recommended that City Council:

- (i) adopt the 2006 Proposed Operating Budget recommendations for the City Clerk’s Office, as contained in the Analyst Briefing Notes;
- (ii) adopt the following staff recommendations in the Recommendations Section of the report (December 14, 2005) from the City Clerk:

“(2) the request by the City Clerk for one additional resource to support four new committees and advisory bodies established by Council be approved, conditional upon funding being approved in the City Clerk’s Office 2006 Operating Budget;

(3) City Council affirm that compliance with Section 108 of Chapter 27 of the Municipal Code, Council Procedures, shall be necessary prior to Council establishing any Committee, Task Force, Advisory Committee or Sub-Committee;

(4) City Council adopt a policy, as set out in Attachment B of this report, that prior to establishing a Special Committee, Task Force, Advisory Committee or Sub-Committee, the City Clerk will be required to provide an impact statement:

- (a) advising that consultation with the City Clerk was undertaken with respect to the provision of any meeting support services for the proposed body;

- (b) confirming the availability of resources to provide meeting support services;
 - (c) confirming compliance with Section 108 of Chapter 27 of the City of Toronto Municipal Code, Council Procedures;
- (5) following adoption of policy contained in recommendation (4), the City Clerk's Office not be required to provide meeting support services to any new Committee, Task Force, Advisory Committee or Sub-Committee for which the City Clerk has not submitted an impact statement;
- (6) the appropriate City Officials be authorized and directed to take the necessary action to give effect thereto.”;
- (iii) request the Provincial Government to:
 - (1) compensate the loss of revenue in gaming and bingo to the City of Toronto, including individual charities;
 - (2) under the new *City of Toronto Act*, give authority to conduct a City of Toronto lottery to offset loss of revenue; and
- (iv) request the City Clerk to include in the ongoing review of Council Procedures a requirement that all Notices of Motions, submitted to City Council only be considered if they meet the regular agenda deadline (5 business days before the meeting).

Operating Recommendations contained in the Analyst Briefing Notes for the City Clerk's Office

- (1) The City Clerk's Office 2006 Proposed Operating Budget of \$47.042 million gross and \$28.991 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|------------------------------------|-------------------|-----------------|
| Secretariat | 7,652.0 | 7,120.9 |
| Records and Information Management | 21,875.2 | 9,194.1 |
| Council and Support Services | 2,465.3 | 1,930.3 |
| Corporate Access and Privacy | 1,604.4 | 1,554.4 |
| Elections and Registry Services | 11,904.3 | 7,650.6 |
| Protocol | 1,541.0 | 1,541.0 |
| | <hr/> | <hr/> |
| Total Program Budget | <u>47,042.2</u> | <u>28,991.3</u> |

- (2) the City Clerk to report back to the Administration Committee before the start of the 2007 process on the operational impact on the City Clerk's Office arising from the new *City of Toronto Act*, the new governance structure for the City, and governance issues reported by the Bellamy Commission, and any financial implications and impact from these changes.

1.34 CITY COUNCIL

Adopt the 2006 Proposed Operating Budget Recommendations for City Council, as contained in the Analyst Briefing Notes:

“The 2006 Proposed Operating Budget for City Council of \$18.885 million gross and net, be approved.”,

subject to reducing the budget by \$93.7 thousand, broken down as follows:

- (i) COLA in the amount of \$47.1 thousand; and**
- (ii) underspending in the amount of \$46.6 thousand.**

Administration Committee Recommendation

The Administration Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for City Council, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for City Council

The 2006 Proposed Operating Budget for City Council of \$18.885 million gross and net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|--|-------------------|-----------------|
| Councillors' Salaries and Benefits | 4,697.6 | 4,697.6 |
| Councillors' Staff Salaries and Benefits | 10,126.6 | 10,126.6 |
| Councillors' Office Budget | 2,256.4 | 2,256.4 |
| Councillors' General Expenses | 1,604.2 | 1,604.2 |
| Integrity Commissioner's Office | 200.0 | 200.0 |
| | <hr/> | <hr/> |
| Total Program Budget | 18,884.8 | 18,884.8 |
| | <hr/> | <hr/> |

1.35 *LEGAL SERVICES*

- A. Adopt the 2006 Proposed Operating Budget Recommendations for Legal Services, as contained in the Analyst Briefing Notes:**

“It is recommended that Legal Services’ 2006 Proposed Operating Budget of \$28.563 million gross and \$18.537 million net, be approved.”,

subject to:

- (i) reducing the budget by \$136.1 thousand; and**
- (ii) reducing the budget by the equivalent of one Prosecutor; and**

- B. adopt the following staff recommendations (1), (2), (3,) (4) and (6) in the recommendations sections of the report (October 31, 2005) from the Treasurer and City Solicitor, entitled “2006 Operating Budget Request – Additional Staff Resources to Manage Assessment and Taxation Issues”, as recommended by the Administration Committee:**

- (1) gross expenditures of \$476,900 (to cover the cost of five additional staff for Revenue Services and an inter-department charge from Legal Services for one additional solicitor) be included in the Revenue Services Division’s 2006 Operating Budget Estimates, and that the funding for this expenditure be recovered as an interdepartmental recovery from the City’s Non-Program Tax Deficiency Budget resulting in a net expenditures of \$0.00 for the Revenue Services Division;.**
- (2) gross expenditure of \$92,000 (to cover the cost of one staff for Legal Services) be included in the Legal Services Division’s 2006 Operating Budget Estimates, and that the funding for this expenditure be recovered as an interdepartmental recovery from Revenue Services resulting in a net expenditure of \$0.00 for the Legal Services Division;**
- (3) an inter-divisional charge of \$476,900 be included in the 2006 Operating Budget Estimates for Non-Program Tax Deficiency Budget to fund the expenditures noted above;**
- (4) the 2006 Operating Budget Estimates for the Non-Program Tax Deficiency Budget be reduced by \$2.5 million, provided the Revenue Services Division Operating Budget for 2006 is increased by the requested \$476,900; and**
- (6) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto”;**

- C. adopt the following staff recommendations (1) and (3) in the recommendations sections of the report (November 2, 2005) from the City Solicitor, entitled “2006 Operating Budget Request – Converting Two Litigation Solicitors’ Positions from Temporary to Permanent, as recommended by the Administration Committee:**
- “(1) the two litigation solicitor positions be converted from temporary to permanent;
- (3) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”; and
- D. refer the following motion to the Administration Committee:**
- “That the City Solicitor be requested to report to the Administration Committee on:
- (1) where there is no staff for a Planning or Committee of Adjustment appeal, a two-thirds vote of City Council be required for the City Solicitor or outside counsel to attend an OMB hearing;
- (2) any report or any motion requesting the City Solicitor to attend at an OMB hearing include costs for both internal and external staff prior to being considered by Council.”; and
- E. request the Planning and Transportation Committee to consider asking the City Solicitor to report on a policy on using outside planners.**

Action taken by the Budget Advisory Committee:

The Budget Advisory Committee requested the City Solicitor to provide a further Briefing Note on successes of Legal Services in defending the City’s position at the Ontario Municipal Board.

Administration Committee Recommendations

The Administration Committee:

- (i) referred the 2006 Proposed Operating Budget recommendations for Legal Services, as contained in the Analyst Briefing Notes to the Budget Advisory Committee;
- (ii) requested the City Solicitor to report to the Budget Advisory Committee meeting on January 27, 2006, with options to meet the two percent target, including specific options to limit the funding required for Outside Planners.

Operating Recommendations contained in the Analyst Briefing Notes for Legal Services

The Legal Services' 2006 Proposed Operating Budget of \$28.563 million gross and \$18.537 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------|-------------------|-----------------|
| Municipal Law | 5,213.8 | 2,889.3 |
| Litigation | 4,814.5 | 3,252.3 |
| Administration | 1,521.7 | 1,284.7 |
| Planning | 4,354.6 | 3,382.5 |
| Real Estate | 4,404.4 | 3,816.1 |
| Employment Law | 2,220.5 | 2,170.5 |
| Prosecutions | 6,033.6 | 1,741.6 |
| | <hr/> | <hr/> |
| Total Program Budget | 28,563.1 | 18,537.0 |
| | <hr/> | <hr/> |

1.36 OFFICE OF THE MAYOR

Adopt the 2006 Proposed Operating Budget Recommendations for the Office of the Mayor, as contained in the Analyst Briefing Notes

“The 2006 Proposed Operating Budget for the Mayor’s Office of \$1.893 million gross and net, be approved.”,

subject to reducing the budget by \$4.7 thousand, broken down as follows:

- (i) COLA in the amount of \$2.0 thousand; and**
- (ii) underspending in the amount of \$2.7 thousand.**

Administration Committee Recommendation

The Administration Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for the Office of the Mayor, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for the Office of the Mayor

The 2006 Proposed Operating Budget for the Mayor's Office of \$1.893 million gross and net, comprised of the following service, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------|-------------------|-----------------|
| Mayor's Office | 1,892.9 | 1,892.9 |
| Total Program Budget | 1,892.9 | 1,892.9 |

SPECIAL PURPOSE BODIES

1.37 ARENA BOARDS OF MANAGEMENT

Adopt the 2006 Proposed Operating Budget recommendations for Arena Boards of Management , as contained in the Analyst Briefing Notes:

"The Arena Boards of Management 2006 Proposed Operating Budget of \$5.674 million gross and \$0.120 million net, be approved."

Operating Recommendations contained in the Analyst Briefing Notes for the Arena Boards of Management

The Arena Boards of Management 2006 Proposed Operating Budget of \$5.674 million gross and \$0.120 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|---|-------------------|-----------------|
| George Bell Arena | 445.1 | 20.2 |
| William H. (Bill) Bolton Arena | 723.0 | 0.0 |
| Larry Grossman Forest Hill Memorial Arena | 869.5 | (1.0) |
| Leaside Memorial Community Gardens | 908.9 | 92.8 |
| McCormick Playground Arena | 600.6 | (0.1) |
| Moss Park Arena | 660.4 | (0.4) |
| North Toronto Memorial Arena | 724.3 | (0.9) |
| Ted Reeve Community Arena | 742.4 | 9.4 |
| Total Program Budget | 5,674.2 | 119.9 |

1.38 ASSOCIATION OF COMMUNITY CENTERS

- A. Adopt the 2006 Proposed Operating Budget Recommendations for the Association of Community Centres, as contained in the Analyst Briefing Notes:**

“It is recommended that the Association of Community Centres 2006 Proposed Operating Budget of \$5.994 million gross and \$5.849.2 million net be approved.”,

subject to adding \$15,000.00 for IT support, resulting in a revised net budget amount of \$5.849.2 million;

- B. adopt the following Recommendation (2) contained in the communication (November 22, 2005) from the Policy and Finance Committee, entitled “Corporate Support Provided to the Ten City-Funded Community Centres (AOCC’s):**

“(2) the Executive Director, Social Development and Administration and the General Manager, Parks, Forestry and Recreation be requested to review the status of the Fairbank Community Centre to determine the feasibility of revising its governance and administrative structure to one that parallels that of the Board-run community centres.”;

- C. receive the following Recommendation (1) contained in the communication (November 22, 2005) from the Policy and Finance Committee, entitled “Corporate Support Provided to the Ten City-Funded Community Centres (AOCC’s):**

“(1) City Council adopt the staff recommendations contained in the Recommendations Section of the report (November 1, 2005) from the Executive Director, Social Development and Administration respecting Corporate Support Provided to the Ten City-Funded Community Centres (AOCCs).”

Action taken by the Committee:

The Budget Advisory Committee received the following communications:

- (a) (November 22, 2005) from the Policy and Finance Committee, entitled “Corporate Support Provided to the Ten City-Funded Community Centres (AOCCs)”; and
- (b) (January 24, 2006) from Councillor Bill Saundercook, Ward 13 Parkdale-High Park, in support of the Swansea Town Hall’s request for funding toward a Volunteer Co-ordinator.

Community Services Committee Recommendations

The Community Services Committee recommended that City Council adopt that the Association of Community Centres 2006 Proposed Operating Budget.

Operating Recommendations contained in the Analyst Briefing Notes for the Association of Community Centres

The Association of Community Centres 2006 Proposed Operating Budget of \$5.994 million gross and \$5.834 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|------------------------|-------------------|-----------------|
| 519 Church St. | 1,022.0 | 1,022.0 |
| Applegrove | 315.7 | 315.7 |
| Cecil | 564.6 | 564.6 |
| Central Eglinton | 471.5 | 471.5 |
| Community Centre 55 | 564.4 | 564.4 |
| Eastview Neighbourhood | 425.9 | 425.9 |
| Harbourfront | 973.2 | 973.2 |
| Ralph Thornton | 576.2 | 536.8 |
| Scadding Court | 705.0 | 705.0 |
| Swansea Town Hall | 375.1 | 255.1 |
| AOCC - General | | |
| | <hr/> | <hr/> |
| Total Program Budget | <u>5,993.6</u> | <u>5,834.2</u> |

1.39 EXHIBITION PLACE

- A. Adopt Recommendation (1) of the 2006 Proposed Operating Budget recommendations for Exhibition Place, as contained in the Analyst Briefing Notes:**

“(1) The Exhibition Place 2006 Proposed Operating Budget of \$47.612 million gross and \$0.435 million net, be approved.”,

subject to reducing the budget by an additional \$100,000;

- B. receive the following Recommendations (2) and (3) of the 2006 Proposed Operating Budget recommendations for Exhibition Place:**

- “(2) the General Manager of Exhibition Place report to the Budget Advisory Committee before the end of January 2006 with options for further reduction strategies in the amount of \$0.242 million net in order to achieve the 2006 Operating Budget target of a 2 percent increase over the net 2005 Approved Operating Budget; and**
- (3) the Deputy City Manager, in consultation with the Chief Financial Officer, report to Budget Advisory Committee during the 2006 Operating Budget Process, on the appropriateness and financial implications of transferring the Royal Agricultural Winter Fair funding of \$0.885 million from the Community Partnership and Investment Program (CPIP) to the Exhibition Place Program.”**

Operating Recommendations contained in the Analyst Briefing Notes for Exhibition Place

- (1) The Exhibition Place 2006 Proposed Operating Budget of \$47.612 million gross and \$0.435 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|------------------------------|-------------------|-----------------|
| Canadian National Exhibition | 20,726.2 | (784.6) |
| Exhibition Place | 14,146.6 | 2,074.6 |
| National Trade Centre | 12,739.2 | (854.8) |
| Total Program Budget | <u>47,612.0</u> | <u>435.2</u> |

- (2) the General Manager of Exhibition Place report to the Budget Advisory Committee before the end of January 2006 with options for further reduction strategies in the amount of \$0.242 million net in order to achieve the 2006 Operating Budget target of a 2 percent increase over the net 2005 Approved Operating Budget; and
- (3) the Deputy City Manager, in consultation with the Chief Financial Officer, report to Budget Advisory Committee during the 2006 Operating Budget Process, on the appropriateness and financial implications of transferring the Royal Agricultural Winter Fair funding of \$0.885 million from the Community Partnership and Investment Program (CPIP) to the Exhibition Place Program.

1.40 HERITAGE TORONTO

A. Adopt Recommendations (1), (2) and (4) of the 2006 Proposed Operating Budget Recommendations for Heritage Toronto, as contained in the Analyst Briefing Notes:

- “(1) The Heritage Toronto 2006 Proposed Operating Budget of \$0.687 million gross and \$0.356 million net, be approved;**
- (2) funding of \$0.120 million and \$0 net for the Branding Process, the Heritage Symposium and the Heritage Program Enhancements be approved conditional on securing the other revenues to deliver these programs at no net cost to the City; and**
- (4) the Chair of Heritage Toronto report to Budget Advisory Committee, prior to the submission of the 2007 Operating Budget Request, on a revenue strategy to support current program activities that may be funded by donations and other revenue sources;”,**

subject to additional savings of \$16,250 to meet the 2 percent target broken down as follows:

- (a) \$4,000 reduction in printing of Heritage Toronto Awards materials by using electronic media for distribution of nomination material for one of five categories;**
- (b) \$2,500 reduction in printing materials for Doors Open Program;**
- (c) \$2,000 reduction in printing and distribution of new membership solicitation brochure;**
- (d) \$1,000 reduction in Board expenses by suspending the annual December volunteer/donor/sponsor reception;**
- (e) \$4,500 reduction in Postage costs by utilizing electronic distribution for information distribution; and**
- (f) \$2,250 reduction in Walking Tours program planned improvements; and**

B. receive Recommendation (3) of the 2006 Proposed Operating Budget Recommendations for Heritage Toronto, as contained in the Analyst Briefing Notes:

- “(3) the Chair of Heritage Toronto report to Budget Advisory Committee in January 2006 on the options totaling \$0.041 million to meet the 2 percent target over the 2005 funding level;”.**

Economic Development and Parks Committee Recommendation

The Economic Development and Parks Committee recommended that City Council adopt the 2006 Proposed Operating Budget recommendations for the Heritage Toronto, as contained in the Analyst Briefing Notes.

Operating Recommendations contained in the Analyst Briefing Notes for Heritage Toronto

- (1) The Heritage Toronto 2006 Proposed Operating Budget of \$0.687 million gross and \$0.356 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|---------------------------|-------------------|-----------------|
| Heritage Programming | 276.0 | 52.0 |
| Advocacy | 245.1 | 241.9 |
| Heritage Fund Development | 165.5 | 61.6 |
| | <hr/> | <hr/> |
| Total Program Budget | 686.6 | 355.5 |
| | <hr/> | <hr/> |

- (2) funding of \$0.120 million and \$0 net for the Branding Process, the Heritage Symposium and the Heritage Program Enhancements be approved conditional on securing the other revenues to deliver these programs at no net cost to the City;
- (3) the Chair of Heritage Toronto report to Budget Advisory Committee in January 2006 on the options totaling \$0.041 million to meet the 2 percent target over the 2005 funding level; and
- (4) the Chair of Heritage Toronto report to Budget Advisory Committee, prior to the submission of the 2007 Operating Budget Request, on a revenue strategy to support current program activities that may be funded by donations and other revenue sources.

1.41 THEATRES

- A. Adopt the following 2006 Proposed Operating Budget Recommendations (1), (2), and (3) for Theatres, as contained in the Analyst Briefing Notes:**

“(1) the Theatres 2006 Proposed Operating Budget of \$29.492 million gross and \$3.059 million net, be approved;

- (2) funding in the amount of \$1.714 million be provided from the Hummingbird Capital Reserve Fund (XR 3003) for state of good repair maintenance for 2006;
- (3) funding in the amount of \$0.417 million be provided from the Toronto Centre for the Arts Capital Reserve Fund (XR 3007) for state of good repair maintenance for 2006;”,

subject to amending Recommendation (1) to include the reductions proposed by Hummingbird Centre for the Performing Arts (\$75,000), St. Lawrence Centre for the Arts (\$11,000) and Toronto Centre for the Arts (\$107,000), totaling \$193,000 to read as follows:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------------------|-------------------|-----------------|
| Hummingbird Centre | 22,063.2 | 98.2 |
| St. Lawrence Centre for the Arts | 3,745.4 | 1,492.1 |
| Toronto Centre for the Arts | 3,989.5 | 1,276.6 |
| | | |
| Total Program Budget | 29,798.1 | 2,866.9 |

- B. receive the following Recommendation (4) of the 2006 Proposed Operating Budget Recommendations for Theatres, contained in the Analyst Briefing Notes:

“(4) the General Manager of the Hummingbird Centre for the Arts report back to the Budget Advisory Committee on options totalling \$0.173 million to reduce the 2006 Proposed Operating Budget net increase to 2 percent of the 2005 Approved Net Operating Budget;”;

- C. postponed consideration of the Confidential Briefing Note dated February 3, 2006, entitled “Toronto Centre for the Arts - Livent Settlement Proceeds” to the Budget Advisory Committee final wrap-up meeting to discuss Reserves.

Operating Recommendations contained in the Analyst Briefing Notes for Theatres

- (1) The Theatres 2006 Proposed Operating Budget of \$29.492 million gross and \$3.059 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------------------|-------------------|-----------------|
| Hummingbird Centre | 22,138.2 | 173.2 |
| St. Lawrence Centre for the Arts | 3,745.2 | 1,502.9 |
| Toronto Centre for the Arts | 3,609.5 | 1,383.5 |
| | <hr/> | <hr/> |
| Total Program Budget | 29,492.9 | 3,059.6 |
| | <hr/> | <hr/> |

- (2) funding in the amount of \$1.714 million be provided from the Hummingbird Capital Reserve Fund (XR 3003) for state of good repair maintenance for 2006;
- (3) funding in the amount of \$0.417 million be provided from the Toronto Centre for the Arts Capital Reserve Fund (XR 3007) for state of good repair maintenance for 2006; and
- (4) the General Manager of the Hummingbird Centre for the Arts report back to the Budget Advisory Committee on options totalling \$0.173 million to reduce the 2006 Proposed Operating Budget net increase to 2 percent of the 2005 Approved Net Operating Budget.

1.42 TORONTO ATMOSPHERIC FUND

Adopt the 2006 Proposed Operating Budget recommendation for the Toronto Atmospheric Fund, as contained in the Analyst Briefing Notes:

“The Toronto Atmospheric Fund 2006 Proposed Operating Budget of \$2.296 million gross and \$0.000 million net, be approved.”

Operating Recommendations contained in the Analyst Briefing Notes for the Toronto Atmospheric Fund

The Toronto Atmospheric Fund 2006 Proposed Operating Budget of \$2.296 million gross and \$0.000 million net, comprised of the following service, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|--------------------------|-------------------|-----------------|
| Toronto Atmospheric Fund | 2,295.6 | 0.0 |
| | <hr/> | <hr/> |
| Total Program Budget | 2,295.6 | 0.0 |
| | <hr/> | <hr/> |

1.43 TORONTO PUBLIC HEALTH

- A. Amend the Board of Health Operating Budget set out in Appendix 1A to the Wrap-Up Notes February 3, 2006, entitled “2006 Operating Budget Service Recommendations to meet Budget Advisory Committee Target”, by a reduction of \$.135 million Net to be found from unspecified budgets within Toronto Public Health;**
- B. adopt Recommendation (2) of the 2006 Proposed Operating Budget Recommendations for Toronto Public Health, as contained in the Analyst Briefing Notes:**
 - (2) the 2006 Proposed New/Enhanced Services of \$4.332 million be approved subject to the Board of Health reporting to Budget Advisory Committee in February 2006 with:**
 - (a) a priority list of New/Enhanced Services, that meet the \$4.332 million Proposed funding level, ensuring that priority be given to sustainability of existing services including facility state of good repair, quality assurance, and to service areas with compliance shortfalls in meeting Provincial mandates; and**
 - (b) a total Proposed Budget by service area; and**
- C. adopt staff recommendations (1), (2) and (4) in the Recommendations Section of the report (January 4, 2006) from the Medical Officer of Health, entitled “Public Health Agency of Canada Funding for “A Skills Building Workshop: The Impact of Crack Smoking and Crystal Methamphetamine Use on Hepatitis C Transmission of Drug Users in Ontario”, as recommended by the Board of Health:**
 - “(1) the Medical Officer of Health be authorized to receive up to \$68 thousand of one time 100 percent federal funding to develop a Skills Building Workshop on Hepatitis C transmission and crack smoking and crystal methamphetamine for staff of Ontario Needle Exchange Programs and other relevant staff;**
 - (2) an amount of \$68.0 thousand gross and \$68.0 thousand in federal funding revenue be added to the 2006 Toronto Public Health Operating Budget to support the development of the Skills Building Workshop;**
 - (4) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”**

Action taken by the Committee:

The Budget Advisory Committee:

- (a) referred the following communications to the Board of Health:
 - (i) (January 9, 2006) from the Planning and Transportation Committee, entitled “Toronto Public Health 2006 Operating Budget – Mandatory Certification of Food Handlers”, only as it refers to the policy recommendations related to this program;
 - (ii) (January 25, 2006) from Wendy’s Restaurants of Canada; and
 - (iii) (February 3, 2006) from Councillor Gloria Lindsay Luby, Ward 4 Etobicoke Centre; and
- (b) received the following communications:
 - (i) (September 29, 2005) from the Board of Health entitled “Toronto Public Health 2006 Operating Budget”;
 - (ii) (October 25, 2005) from the Board of Health entitled “Toronto Public Health 2006 Operating Budget – Motions referred from the Board of Health Meeting Held on September 26, 2005”.
 - (iii) (November 29, 2005) from the Board of Health, entitled “Dog and Cat Licensing Strategy”;
 - (iv) (January 20, 2006) from the Board of Health, entitled “2006 Toronto Public Health Operating Budget”;
 - (v) (January 23, 2006) from the Policy and Finance Committee, entitled “Implementation and Budget Implications of the Toronto Drug Strategy”;
 - (vi) (February 6, 2006) from the City Clerk, entitled “Policy and Finance Committee Report 1, Clause 37 Health Canada Funding for ‘Taking Action on Chlamydia’ Evaluation Plan”;
 - (vii) (February 6, 2006) from the City Clerk, entitled “Policy and Finance Committee Report 1, Clause 38 Health Canada Funding for Peer Nutrition Program Evaluations”.

Board of Health Recommendations

- A. The Board of Health on September 26, 2006, recommended to the Budget Advisory Committee that:

- (1) the Budget Advisory Committee adopt the recommendations of the Board of Health Subcommittee, as follows:

“that the revised Toronto Public Health service requests for 2006 listed in the report “2006 Operating Budget – Service Recommendations to meet Budget Advisory Committee Target” from the Medical Officer of Health, be adopted;”

- (2) the Budget Advisory Committee adopt the staff recommendations in the Recommendations Section of the report (January 16, 2006) from the Medical Officer of Health, as follows:

- (a) a revised TPH 2006 Operating Budget of \$210,765.6 thousand gross and \$64,060.9 thousand net including base budget of \$197,850.9 thousand gross and \$59,729.2 thousand net, and New and Enhanced Services of \$12,914.7 thousand gross and \$4,331.7 thousand net, be approved;
- (b) the revised list of base budget adjustments included in the TPH 2006 operating budget in Table 2, “Summary of 2006 Base Changes from 2005 Approved Budget” of this report totalling an increase of \$3,916.7 thousand gross and a reduction of \$11,025.0 thousand net, be approved;
- (c) the 2006 TPH New and Enhanced Services totalling \$12,914.7 thousand gross and \$4,331.7 thousand net as detailed in Appendix 1, “2006 Operating Budget Service Recommendations to meet Budget Advisory Committee Target” be approved;
- (d) the report (January 16, 2006) from the Medical Officer of Health, be considered by the Budget Advisory Committee; and
- (e) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto; and

- B. that funds from the Toronto Public Health 2006 Operating Budget recovered by the City of Toronto be reallocated to support the:

- (1) \$1.4 million funding request for Child Nutrition Programs;
- (2) Toronto Strong Neighbourhoods Strategy recommended by the Board of Health; and
- (3) City of Toronto’s Aquatic Strategy, including Drown Proof Swimming Lessons for Grade 8 students;

C. the Board of Health on January 19, 2006, recommended to the Budget Advisory Committee that:

- (1) the Budget Advisory Committee adopt the recommendations of the Board of Health Subcommittee, as follows:

“that the revised Toronto Public Health service requests for 2006 listed in the report “2006 Operating Budget – Service Recommendations to meet Budget Advisory Committee Target” from the Medical Officer of Health, be adopted;”

- (2) the Budget Advisory Committee adopt the staff recommendations in the Recommendations Section of the report (January 16, 2006) from the Medical Officer of Health, as follows:

- (a) a revised TPH 2006 Operating Budget of \$210,765.6 thousand gross and \$64,060.9 thousand net including base budget of \$197,850.9 thousand gross and \$59,729.2 thousand net, and New and Enhanced Services of \$12,914.7 thousand gross and \$4,331.7 thousand net, be approved;
- (b) the revised list of base budget adjustments included in the TPH 2006 operating budget in Table 2, “Summary of 2006 Base Changes from 2005 Approved Budget” of this report totalling an increase of \$3,916.7 thousand gross and a reduction of \$11,025.0 thousand net, be approved;
- (c) the 2006 TPH New and Enhanced Services totalling \$12,914.7 thousand gross and \$4,331.7 thousand net as detailed in Appendix 1, “2006 Operating Budget Service Recommendations to meet Budget Advisory Committee Target” be approved;
- (d) the report (January 16, 2006) from the Medical Officer of Health, be considered by the Budget Advisory Committee; and
- (e) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.

Operating Recommendations contained in the Analyst Briefing Notes for Toronto Public Health

- (1) The Public Health 2006 Proposed Operating Budget of \$211.479 million gross and \$64.061 million net be approved; and
- (2) the 2006 Proposed New/Enhanced Services of \$4.332 million be approved, subject to the Board of Health reporting to Budget Advisory Committee in January 2006 with:

- (a) a priority list of New/Enhanced Services, that meet the \$4.332 million Proposed funding level, ensuring that priority be given to sustainability of existing services including facility state of good repair, quality assurance, and to service areas with compliance shortfalls in meeting Provincial mandates; and
- (b) a total Proposed Budget by service area.

1.44 TORONTO PUBLIC LIBRARY

- A. Adopt the 2006 Proposed Operating Budget recommendations for Toronto Public Library, as contained in the Analyst Briefing Notes:**

“The Toronto Public Library’s 2006 Proposed Operating Budget of \$158.664 million gross and \$145.026 million net, be approved.”,

subject to a reduction of \$335,290.00;

- B. receive Recommendation (2) of the Operating Budget recommendations, as contained in the Analyst Briefing Notes for Toronto Public Library:**

“(2) the Toronto Public Library Board report back to Budget Advisory Committee on the reduction options and service level impacts totaling \$1.769 million, to achieve the 2006 target of 2 percent over the 2005 approved Toronto Public Library Operating Budget”.

Operating Recommendations contained in the Analyst Briefing Notes for the Toronto Public Library

- (1) the Toronto Public Library’s 2006 Proposed Operating Budget of \$158.664 million gross and \$145.026 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|------------------------|-------------------|------------------|
| Library Services | 153,181.2 | 139,743.6 |
| Library Administration | <u>5,482.8</u> | <u>5,282.8</u> |
| Total Program Budget | <u>158,664.0</u> | <u>145,026.4</u> |

- (2) the Toronto Public Library Board report back to Budget Advisory Committee on the reduction options and service level impacts totaling \$1.769 million, to achieve the 2006 target of 2 percent over the 2005 approved Toronto Public Library Operating Budget.

1.45 TORONTO AND REGION CONSERVATION AUTHORITY

- A. Adopt Recommendations (1) and (2) of the 2006 Proposed Operating Budget recommendations for the Toronto and Region Conservation Authority, as contained in the Analyst Briefing Notes:**

- “(1) that the Toronto and Region Conservation Authority 2006 Proposed Operating Budget of \$34.045 million gross and \$3.076 million net, be approved;**
- (2) that the contribution toward the Toronto and Region Conservation Authority 2006 Proposed Operating Budget from the Wastewater Capital Reserve Fund be increased from the 2005 level of \$3.393 million to \$3.597 million in 2006, an increase of \$0.204 million or 6 percent over the 2005 level;”,**

subject to a further reduction in net expenditure of \$66,000, bringing the Toronto and Region Conservation Authority 2006 Operating Budget to \$3.010 million net; and

- B. adopt Recommendation (3) of the 2006 Proposed Operating Budget Recommendations for the Toronto and Region Conservation Authority, as contained in the Analyst Briefing Notes, subject to deleting the words “for 2007 and future years”, so that such recommendation now reads:**

- “(3) the General Manager of Toronto Water and the Deputy City Manager and Chief Financial Officer report to the Budget Advisory Committee before July 2006 on a consistent approach to the contribution from the Wastewater Capital Reserve Fund to the Toronto and Region Conservation Authority Operating Budget.”**

Operating Recommendations contained in the Analyst Briefing Notes for the Toronto and Region Conservation Authority

- (1) the Toronto and Region Conservation Authority 2006 Proposed Operating Budget of \$33.839 million gross and \$3.076 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|---|-------------------|-----------------|
| Corporate Services | 4,598.1 | 2,341.1 |
| Watershed Health | 19,705.5 | 2,540.8 |
| Watershed Experience | 9,715.0 | 1,707.6 |
| Rouge Park Interim Management | 566.7 | 82.9 |
| Sub-total | | 6,672.4 |
| Contribution from Wastewater Capital Reserve Fund | | (3,596.7) |
| Total Program Budget | 34,045.2 | 3,075.7 |

- (2) the contribution toward the Toronto and Region Conservation Authority 2006 Proposed Operating Budget from the Wastewater Capital Reserve Fund be increased from the 2005 level of \$3.393 million to \$3.597 million in 2006, an increase of \$0.204 million or 6 percent over the 2005 level; and
- (3) the General Manager of Toronto Water and the Deputy City Manager and Chief Financial Officer report to the Budget Advisory Committee before July 2006 on a consistent approach to the contribution from the Wastewater Capital Reserve Fund to the Toronto and Region Conservation Authority Operating Budget for 2007 and future years.

1.46 TORONTO PARKING TAG ENFORCEMENT AND OPERATIONS

A. Adopt Recommendation (1) of the 2006 Proposed Operating Budget recommendations for the Parking Tag Enforcement and Operations, as contained in the Analyst Briefing Notes subject to the following amendments:

- (i) a reduction of \$365,000 to the Parking Enforcement Unit portion of \$33.049 million for a Net Operating Budget of \$32.684 million; and
- (ii) increase of \$5.0 million to Parking Tag Revenue.

resulting in a revised 2006 Operating Budget of \$43.218 million gross and (\$37.397) million net, comprised of the following services, be approved;”,

| Service: | Gross (\$000s) | Net (\$000s) |
|--|-------------------|-------------------|
| Parking Enforcement Unit | 33,299.0 | 32,684.0 |
| Parking Revenue Processing | 8,950.8 | 8,950.8 |
| Court Services – Judicial Processing of Parking Tickets | 968.0 | 968.0 |
| Parking Tag Revenue | | (80,000.0) |
| Total Program Budget | 43,217.8 | (37,397.2) |

B. adopt Recommendations (2) and (3) of the 2006 Proposed Operating Budget Recommendations for the Toronto Parking Enforcement Unit, as contained in the Analyst Briefing Notes:

- “(2) the Police Chief report to the Budget Advisory Committee in February of 2006 on options totaling \$0.364 million to meet the Parking Enforcement Unit’s 2006 2 percent target of \$32.685 million net; and
- (3) the Police Chief, in consultation with the Deputy City Manager and Chief Financial Officer, report to the Administration Committee in 2007 on the operational and financial impacts of the implementation of handheld parking devices;”.

Operating Recommendations contained in the Analyst Briefing Notes for the Toronto Parking Tag Enforcement and Operations

- (1) the Parking Tag Enforcement and Operations’ 2006 Proposed Operating Budget of \$43.433 million gross and \$32.032 million net revenue, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|--|-------------------|-------------------|
| Parking Enforcement Unit | 33,514.0 | 33,049.0 |
| Parking Revenue Processing | 8,950.8 | 8,950.8 |
| Court Services – Judicial Processing of Parking Tickets | 968.0 | 968.0 |
| Parking Tag Revenue | | (75,000.0) |
| Total Program Budget | 43,432.8 | (32,032.2) |

- (2) the Police Chief report to the Budget Advisory Committee in January of 2006 on options totaling \$0.364 million to meet the Parking Enforcement Unit’s 2006 2 percent target of \$32.685 million net; and

- (3) the Police Chief, in consultation with the Deputy City Manager and Chief Financial Officer, report to the Administration Committee in 2007 on the operational and financial impacts of the implementation of handheld parking devices.

1.47 TORONTO POLICE SERVICE

- A. Adopt the 2006 Operating Budget for the Toronto Police Service, as amended on February 6, 2006, for a revised 2006 Operating Budget of \$789.970 million gross and \$751.639 million net, subject to the following technical adjustments:**

- (i) increasing by \$5.0 million gross and \$0 net, to reflect a provincial funding grant for additional resources for Toronto Police, to be used as follows:
- accelerate new officer hiring;
 - backfill officer time for three rapid-response teams of 18 officers;
 - purchase necessary equipment for intelligence-gathering; and
- (ii) increasing by \$1.2 million gross and \$0 net, to reflect the costs and IDR funding from the City for Police Officer Day Court Attendance while Off-Duty;

resulting in a revised 2006 Operating Budget of \$796.170 million gross and \$751.639 million net;

- B. adopt the following Operating Budget Recommendations (2), (3), (6), (7), (8), (9) and (10) contained in the Analyst Briefing Notes for the Toronto Police Service:**

- “(2) the Toronto Police Services Board report back to the Budget Advisory Committee in February 2006 with reduction options including revenue changes to achieve the 2 percent target of \$730.425 million, and that the Chief of Police be requested to report back to the Budget Advisory Committee before the start of the 2007 budget process on the results of reviews that the Service is undertaking to determine additional efficiencies and savings;
- (3) the Toronto Police Services Board be requested to report back to the Budget Advisory Committee in February 2006 on the reasons why 2006 revenues are not budgeted to achieve 2005 projected actual levels or 2005 Approved Budget levels;

- (6) the Toronto Police Services Board be requested to report back to the Budget Advisory Committee in February 2006 on the comparison of policing as a percentage of every tax dollar (Toronto Police Service is 23.8 percent in the 2005 Operating Budget) versus comparable police forces in large cities and municipalities across Canada;
 - (7) the Toronto Police Services Board be requested to report back to the Budget Advisory Committee in February 2006 on the comparison of Toronto Police Service's Human Resources staffing and spending rate per total number of employees versus comparable police forces in large cities and municipalities across Canada;
 - (8) the Deputy City Manager responsible for the Municipal Licensing and Standards Division, in consultation with City Legal Services, and other appropriate City staff, report back to the Budget Advisory Committee during the 2006 Operating Budget Process on the Toronto Police Service's proposal to recover incremental costs (approximately \$2.0 million annually) of policing the Toronto Entertainment District at peak periods from businesses within the Entertainment District;
 - (9) the Chief of Police be requested to report back to the Budget Advisory Committee prior to the start of the 2007 budget process on the new staffing strategy with respect to the redeployment of 200 positions to uniformed positions i.e. the criteria for redeployment, whom to redeploy, to and from which department, which services will be impacted or eliminated to accommodate this redeployment, and the resultant impact on base policing activity; and
 - (10) the Chief of Police, as per the report received by the Toronto Police Services Board on December 15, 2005 regarding the 2006 Toronto Police Service Operating Budget, be requested to report back to the Budget Advisory Committee prior to the start of the 2007 budget process, with medium and long term strategies for policing that identify best practices in service delivery, efficiencies, and budgetary savings that can be applied in 2007 and beyond;"; and
- C. receive the following Recommendations (4) and (5) contained in the Analyst Briefing Notes:
- “(4) funding for the 150 new officers associated with the Provincial “Safer Communities – 1,000 Officers Partnership Program” for 2006 be proposed;

- (5) **the funding for the December 2006 recruitment class of 54 new officers associated with the Provincial “Safer Communities – 1,000 Officers Partnership Program” be deferred for consideration with the 2007 budget process and that the Toronto Police Services Board report back to the Budget Advisory Committee during the 2006 budget process on the timeframes required to meet the Provincial grant eligibility requirements;”.**

Action taken by the Committee:

The Budget Advisory Committee received the following communications:

- (a) (January 18, 2006) from the Chair, Toronto Police Services Board, entitled “Response to Toronto City Council Request for Status Update on the Long-term Facilities Plan – New and Replacement Facilities for the Toronto Police Service”;
- (b) (January 31, 2006) from the Chair, Toronto Police Services Board, regarding the costs related to policing the Entertainment District and the feasibility of creating a Construction Enforcement Unit; and
- (c) (February 3, 2006) from the Chair, Toronto Police Services Board, entitled “Response to Budget Advisory Committee Motions from the Meeting Held on January 13, 2006 Regarding the Toronto Police Service and Toronto Police Service-Parking Enforcement Unit 2006 Operating Budget Requests”.

Operating Recommendations contained in the Analyst Briefing Notes for the Toronto Police Service

- (1) The Toronto Police Service’s 2006 Operating Budget Request of \$789.970 million gross and \$753.139 million net, be received;
- (2) the Toronto Police Services Board report back to the Budget Advisory Committee in February 2006 with reduction options including revenue changes to achieve the 2 percent target of \$730.425 million, and that the Chief of Police be requested to report back to the Budget Advisory Committee before the start of the 2007 budget process on the results of reviews that the Service is undertaking to determine additional efficiencies and savings;
- (3) the Toronto Police Services Board be requested to report back to the Budget Advisory Committee in February 2006 on the reasons why 2006 revenues are not budgeted to achieve 2005 projected actual levels or 2005 Approved Budget levels;
- (4) funding for the 150 new officers associated with the Provincial “Safer Communities – 1,000 Officers Partnership Program” for 2006 be proposed;

- (5) the funding for the December 2006 recruitment class of 54 new officers associated with the Provincial “Safer Communities – 1,000 Officers Partnership Program” be deferred for consideration with the 2007 budget process and that the Toronto Police Services Board report back to the Budget Advisory Committee during the 2006 budget process on the timeframes required to meet the Provincial grant eligibility requirements;
- (6) the Toronto Police Services Board be requested to report back to the Budget Advisory Committee in February 2006 on the comparison of policing as a percentage of every tax dollar (Toronto Police Service is 23.8 percent in the 2005 Operating Budget) versus comparable police forces in large cities and municipalities across Canada;
- (7) the Toronto Police Services Board be requested to report back to the Budget Advisory Committee in February 2006 on the comparison of Toronto Police Service’s Human Resources staffing and spending rate per total number of employees versus comparable police forces in large cities and municipalities across Canada;
- (8) the Deputy City Manager responsible for the Municipal Licensing and Standards Division, in consultation with City Legal Services, and other appropriate City staff, report back to the Budget Advisory Committee during the 2006 Operating Budget Process on the Toronto Police Service’s proposal to recover incremental costs (approximately \$2.0 million annually) of policing the Toronto Entertainment District at peak periods from businesses within the Entertainment District;
- (9) the Chief of Police be requested to report back to the Budget Advisory Committee prior to the start of the 2007 budget process on the new staffing strategy with respect to the redeployment of 200 positions to uniformed positions i.e. the criteria for redeployment, whom to redeploy, to and from which department, which services will be impacted or eliminated to accommodate this redeployment, and the resultant impact on base policing activity; and
- (10) the Chief of Police, as per the report received by the Toronto Police Services Board on December 15, 2005 regarding the 2006 Toronto Police Service Operating Budget, be requested to report back to the Budget Advisory Committee prior to the start of the 2007 budget process, with medium and long term strategies for policing that identify best practices in service delivery, efficiencies, and budgetary savings that can be applied in 2007 and beyond.

1.48 TORONTO POLICE SERVICES BOARD

- A. Adopt the 2006 Operating Budget for the Toronto Police Services Board of \$1,784.6 thousand, which includes a reduction of \$1.9 thousand; and**

- B. receive the following Recommendation (2) contained in the Analyst Briefing Notes, as the information has been received:**

“(2) the Chair of the Toronto Police Services Board report to the Budget Advisory Committee in January of 2006, to confirm funding requirement in 2006 and on the net financial impacts in 2007 and 2008 with respect to the new “Funding for Success” initiative.”.

Operating Recommendations contained in the Analyst Briefing Notes for the Toronto Police Services Board

- (1) The Toronto Police Services Board’s 2006 Proposed Operating Budget of \$1.854 million gross and \$1.854 million net for the following service, be approved.

| Service: | Gross (\$000s) | Net (\$000s) |
|-------------------------------|-----------------------|-----------------------|
| Toronto Police Services Board | <u>1,853.5</u> | <u>1,853.5</u> |
| Total Program Budget | <u><u>1,853.5</u></u> | <u><u>1,853.5</u></u> |

- (2) the Chair of the Toronto Police Services Board report to the Budget Advisory Committee in January of 2006, to confirm funding requirement in 2006 and on the net financial impacts in 2007 and 2008 with respect to the new “Funding for Success” initiative.

1.49 TORONTO TRANSIT COMMISSION – CONVENTIONAL

- A. Adopt the Toronto Transit Commission 2006 Proposed Operating Budget of \$1,037.992 million gross and \$246.307 million net;**
- B. set the Toronto Transit Commission (TTC) 2006 net expenditure target for the Conventional System at \$246.307 million with any mixture of revenue or expenditure measures;**
- C. request the Toronto Transit Commission (Conventional System) to report back to the Budget Advisory Committee in 2006 to determine the final disposition of the funds totaling \$10.06 million for the Ontario Health Premium payments for 2005 and 2006;**
- D. postpone the 2006 provision (Conventional System) of \$6.441 million for dental benefits and \$10.600 million for medical benefits required in years beyond 2006 for the payment to fund TTC post-retirement benefits to those future years’ budget consideration;**

- E. adopt the in-camera motion concerning a labour relations matter;**
- F. receive the following Recommendations (2) to (8) contained in the Analyst Briefing Notes for the Toronto Transit Commission, as the information has been submitted:**
 - “(2) the Chief General Manager of the Toronto Transit Commission report back to the Budget Advisory Committee in January 2006 with reduction options totaling \$66.184 million to meet the 2006 target of 2 percent for an increase in net expenditures over the 2005 Approved Budget;**
 - (3) the 2006 request of \$6.441 million for a long-term subsidy receivable for the non-cash TTC post-retirement dental benefit be approved and that the Chief General Manager of the Toronto Transit Commission and the Deputy City Manager and Chief Financial Officer report back to the Budget Advisory Committee in January 2006 on options to address other non-cash requirements such as post-retirement provisions for the Commission;**
 - (4) the Chief General Manager of the Toronto Transit Commission and the Deputy City Manager and Chief Financial Officer, report back to the Budget Advisory Committee in January 2006 on options for an allowance that would provide for the payment of the Ontario Health Premium;**
 - (5) the Chief General Manager of the Toronto Transit Commission and Deputy City Manager and Chief Financial Officer report back to Budget Advisory Committee in January 2006 on options for annualizing anticipated gapping savings achieved in 2005 from subway and surface operations for 2006;**
 - (6) the Chief General Manager of the Toronto Transit Commission report back to Budget Advisory Committee in January 2006 on assumptions used in developing salary and benefits projections for gapping, overtime, absenteeism and vacation time;**
 - (7) the Chief General Manager of the Toronto Transit Commission report back to Budget Advisory Committee in January 2006 on the detailed salary and benefits breakdown for 212 requested new staff in 2006 and subject to that report that a recommendation be made by the Deputy City Manager and Chief Financial Officer on their appropriate budgetary treatment; and**

- (8) **the Chief General Manager of the Toronto Transit Commission report back to Budget Advisory Committee in January 2006 detailing all 2005 Commission-directed new services and the service-level impact of deferring them.”; and**

- G. request the TTC to report to the Budget Advisory Committee in 2006 with a multi-year fare strategy that preserves ridership but offsets to the greatest extent possible anticipated annual expenditures.**

Action taken by the Committee:

The Budget Advisory Committee received the following communications:

- (a) (December 20, 2005) from the General Secretary, Toronto Transit Commission; and
- (b) (February 10, 2006) from the General Secretary, Toronto Transit Commission, regarding Fare Increase.

Operating Recommendations contained in the Analyst Briefing Notes for the Toronto Transit Commission - Conventional

(The 2006 TTC Operating Budget submission is in draft form (defined as the November 28th version received by the Commission at Meeting NO. 1862) and subject to revision pending review and approval of the final Operating Submission by the Commission.)

- (1) The Toronto Transit Commission 2006 Operating Budget Request for the Conventional System of \$1,062.095 million gross and \$299.234 million net be received pending approval of the final budget submission by the TTC and subsequent review by the Budget Advisory Committee;
- (2) the Chief General Manager of the Toronto Transit Commission report back to the Budget Advisory Committee in January 2006 with reduction options totaling \$66.184 million to meet the 2006 target of 2 percent for an increase in net expenditures over the 2005 Approved Budget;
- (3) the 2006 request of \$6.441 million for a long-term subsidy receivable for the non-cash TTC post-retirement dental benefit be approved and that the Chief General Manager of the Toronto Transit Commission and the Deputy City Manager and Chief Financial Officer report back to the Budget Advisory Committee in January 2006 on options to address other non-cash requirements such as post-retirement provisions for the Commission;
- (4) the Chief General Manager of the Toronto Transit Commission and the Deputy City Manager and Chief Financial Officer, report back to the Budget Advisory Committee in January 2006 on options for an allowance that would provide for the payment of the Ontario Health Premium;

- (5) the Chief General Manager of the Toronto Transit Commission and Deputy City Manager and Chief Financial Officer report back to Budget Advisory Committee in January 2006 on options for annualizing anticipated gapping savings achieved in 2005 from subway and surface operations for 2006;
- (6) the Chief General Manager of the Toronto Transit Commission report back to Budget Advisory Committee in January 2006 on assumptions used in developing salary and benefits projections for gapping, overtime, absenteeism and vacation time;
- (7) the Chief General Manager of the Toronto Transit Commission report back to Budget Advisory Committee in January 2006 on the detailed salary and benefits breakdown for 212 requested new staff in 2006 and subject to that report that a recommendation be made by the Deputy City Manager and Chief Financial Officer on their appropriate budgetary treatment; and
- (8) the Chief General Manager of the Toronto Transit Commission report back to Budget Advisory Committee in January 2006 detailing all 2005 Commission-directed new services and the service-level impact of deferring them.

1.50 TORONTO TRANSIT COMMISSION – WHEEL TRANS

- A. Adopt the following 2006 Operating Budget recommendation for Wheel-Trans, as amended:**
 - “(1) the Wheel-Trans 2006 Proposed Operating Budget of \$63.009 million gross and \$59.968 million net, be approved;”;**
- B. receive the following Recommendations (2) to (4) in the Analyst Briefing Notes, as the information has been submitted:**
 - “(2) the Chief General Manager of the Toronto Transit Commission and the Deputy City Manager and Chief Financial Officer report back to the Budget Advisory Committee in January 2006 on options to address other non-cash requirements such as post-retirement provisions for the Commission;**
 - (3) the Chief General Manager of the Toronto Transit Commission and the Deputy City Manager and Chief Financial Officer report back to the Budget Advisory Committee in January 2006 on options for an allowance that would provide for the payment of the Ontario Health Premium; and**

- (4) the Chief General Manager of the Toronto Transit Commission report back to Budget Advisory Committee in January 2006 on the detailed salary and benefits breakdown for 19 proposed new staff in 2006.”;
- C. request the Transit Commission (Wheel-Trans) to report to the Budget Advisory Committee in 2006 to determine the final disposition of the funds totalling \$0.440 million for the Ontario Health Premium payments for 2005 and 2006; and
- D. postpone the 2006 provision (Wheel-Trans) of \$0.790 million for medical and dental benefits required in years beyond 2006 for the payment to fund TTC post-retirement benefits to those future years’ budget consideration.

Action taken by the Committee:

The Budget Advisory Committee received the communication (December 20, 2005) from the General Secretary, Toronto Transit Commission, regarding interim Wheel-Trans funding.

Operating Recommendations contained in the Analyst Briefing Notes for the Toronto Transit Commission – Wheel Trans

(The 2006 Wheel-Trans Operating Budget submission is in draft form (defined as the November 28th version received by the Commission at Meeting NO. 1862) and subject to revision pending review and approval of the final Operating Submission by the Commission.)

- (1) the Wheel-Trans 2006 Proposed Operating Budget of \$63.739 million gross and \$60.698 million net, comprised of the following service, be received pending approval of the final budget submission by the TTC and subsequent review by the Budget Advisory Committee:

| Service: | Gross (\$000s) | Net (\$000s) |
|------------------------------------|-------------------|-----------------|
| Wheel-Trans | 63,739.1 | 60,698.3 |
| Total Wheel-Trans Operating Budget | 63,739.1 | 60,698.3 |

- (2) the Chief General Manager of the Toronto Transit Commission and the Deputy City Manager and Chief Financial Officer report back to the Budget Advisory Committee in January 2006 on options to address other non-cash requirements such as post-retirement provisions for the Commission;

- (3) the Chief General Manager of the Toronto Transit Commission and the Deputy City Manager and Chief Financial Officer report back to the Budget Advisory Committee in January 2006 on options for an allowance that would provide for the payment of the Ontario Health Premium; and
- (4) the Chief General Manager of the Toronto Transit Commission report back to Budget Advisory Committee in January 2006 on the detailed salary and benefits breakdown for 19 proposed new staff in 2006.

1.51 TORONTO ZOO

Adopt the 2006 Proposed Operating Budget Recommendations for the Toronto Zoo, contained in the Analyst Briefing Notes:

- “(1) the Toronto Zoo 2006 Proposed Operating Budget of \$37.444 million gross and \$11.791 million net, be approved;**
- (2) \$1.321 million of the Toronto Zoo’s OMERS contribution holiday savings be applied to the following:**
 - (a) \$0.785 million to fund the Job Evaluation component of the CUPE settlement for the duration of the contract from 2005-2009;**
 - (b) \$0.400 million to replenish the Animal Transaction Reserve;**
 - (c) a contribution of \$0.136 million to the Zoo Stabilization Reserve; and**
 - (d) that future application of the job evaluation component of the OMERS savings be reviewed on a yearly basis to ascertain the need for this funding source;**
- (3) the General Manager and CEO of the Toronto Zoo investigate industry best practices for enhancing visitor levels and report to the Zoo Board of Management and the Budget Advisory Committee by June 2006;**
- (4) the General Manager and CEO of the Toronto Zoo explore alternative revenue streams and other income sources for augmenting its current funding base and report to Budget Advisory Committee prior to the 2007 Operating Budget process; and**
- (5) the General Manager and CEO of the Toronto Zoo report to the Budget Advisory Committee if total 2006 revenues exceed budgeted amounts, to seek approval for these funds to be applied to any outstanding accreditation concerns.”,**

subject to reducing the budget by an additional \$100,000.

Operating Recommendations contained in the Analyst Briefing Notes for the Toronto Zoo

- (1) the Toronto Zoo 2006 Proposed Operating Budget of \$37.444 million gross and \$11.791 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------------------|-------------------|-----------------|
| Biology and Conservation | 10,229.2 | 9,718.8 |
| Marketing and Communications | 10,134.6 | 682.4 |
| Administrative and Site Services | 15,290.2 | 15,047.2 |
| General Management | 1,118.1 | 1,082.2 |
| Animal and Endangered Species | 536.0 | |
| Revenue and Recoveries | 136.0 | (14,739.5) |
| | <hr/> | <hr/> |
| Total Program Budget | 37,444.1 | 11,791.1 |
| | <hr/> | <hr/> |

- (2) \$1.321 million of the Toronto Zoo's OMERS contribution holiday savings be applied to the following:
- (a) \$0.785 million to fund the Job Evaluation component of the CUPE settlement for the duration of the contract from 2005-2009;
 - (b) \$0.400 million to replenish the Animal Transaction Reserve;
 - (c) a contribution of \$0.136 million to the Zoo Stabilization Reserve; and
 - (d) that future application of the job evaluation component of the OMERS savings be reviewed on a yearly basis to ascertain the need for this funding source;
- (3) the General Manager and CEO of the Toronto Zoo investigate industry best practices for enhancing visitor levels and report to the Zoo Board of Management and the Budget Advisory Committee by June 2006;
- (4) the General Manager and CEO of the Toronto Zoo explore alternative revenue streams and other income sources for augmenting its current funding base and report to Budget Advisory Committee prior to the 2007 Operating Budget process; and

- (5) the General Manager and CEO of the Toronto Zoo report to the Budget Advisory Committee if total 2006 revenues exceed budgeted amounts, to seek approval for these funds to be applied to any outstanding accreditation concerns.

1.52 YONGE-DUNDAS SQUARE

Adopt the 2006 Proposed Operating Budget recommendations for the Yonge-Dundas Square:

“It is recommended that the Yonge-Dundas Square 2006 Proposed Operating Budget of \$1.072 million gross and \$0.583 million net, be approved.”

Economic Development and Parks Committee Recommendations

The Economic Development and Parks Committee recommended that the 2006 Proposed Operating Budget recommendations for the Yonge-Dundas Square, as contained in the Analyst Briefing Notes, be approved.

Operating Recommendations contained in the Analyst Briefing Notes for Yonge-Dundas Square

It is recommended that the Yonge-Dundas Square 2006 Proposed Operating Budget of \$1.072 million gross and \$0.583 million net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------|-------------------|-----------------|
| Yonge-Dundas Square | 1,072.4 | 582.6 |
| Total Program Budget | 1,072.4 | 582.6 |

CORPORATE ACCOUNTS

1.53 COMMUNITY PARTNERSHIP AND INVESTMENT PROGRAM

- A. Adopt the 2006 Proposed Operating Budget recommendations for the Community Partnership and Investment Program, as contained in the Analyst Briefing Notes:**

“(1) the Community Partnership and Investment Program 2006 Proposed Operating Budget of \$44.354 million gross and \$39.181 million net, be approved;

- (2) the Deputy City Manager in consultation with the Legal Department review the Harbourfront Centre agreement and report to the Budget Advisory Committee during the 2006 Operating Budget Process whether the agreement will be extended, with the financial implications;
- (3) consideration of funding of \$0.125 million for the Variety Village be deferred pending a report from the Deputy City Manager, on the operational and financial viability of the organization and proof of continued support from the Provincial government, to Budget Advisory Committee as part of the 2006 Operating Budget Process;
- (4) the Deputy City Manager, in consultation with the Chief Financial Officer, report to Budget Advisory Committee during the 2006 Operating Budget Process, on the appropriateness and financial implications of transferring the Royal Agricultural Winter Fair funding to Exhibition Place;
- (5) consideration of funding totaling \$1.428 million be deferred pending Council direction for the promotion and funding of TO Live with Culture during 2006, for the following Grant requests:

 - (a) Toronto Arts Council (\$1.097 million);
 - (b) Major Arts Organizations (\$0.300 million);
 - (c) Local Arts Service Organizations (\$0.016 million); and
 - (d) Artscape (\$0.015 million); and
- (6) the Deputy City Manager review and report to Budget Advisory Committee before the 2007 Budget Process, on the financial impacts of the Provincial consolidation of the homelessness program funding and determine whether funding should remain within the CPIP program for future years.”,

subject to:

- (i) increasing the budget by \$819,000, allocated as follows:

\$300,000 to the Toronto Arts Council;
\$200,000 to the Major Arts Organizations;
\$18,000 to the Royal Agricultural Winter Fair;
\$12,000 to the Local Arts Service Organizations (LASO);
\$64,000 to the Community Services envelope;
\$200,000 to the Student Nutrition Program; and
\$25,000 to Variety Village;

- (ii) adding \$25,000 for the Toronto Region Research Alliance (TRRA), on the condition that TEDCO match the amount;
- (iii) adopting the following staff Recommendations (1), (2) (3), (4) and (6) in the Recommendations Section of the report (December 14, 2005) from the General Manager, Parks, Forestry and Recreation, entitled “Harbourfront Centre – Renewal of Operating Grant (Ward 20 Trinity-Spadina)”:
 - “(1) that Council renew the annual grant commitment of \$750,000 to Harbourfront Centre for one year from April 1, 2006, and ending March 31, 2007, or until Harbourfront Centre ceases to exist, ceases to operate Harbourfront Centre or loses its non-profit status;
 - (2) the General Manager, Parks, Forestry and Recreation be authorized to commence a review with Harbourfront Centre of their capital needs to ensure a state of good repair of the City-owned Harbourfront programming lands and report during the 2007 Budget Process on capital requirements;
 - (3) the General Manager, Parks, Forestry and Recreation be authorized to commence negotiations with Harbourfront Centre with respect to a renewal of the operating agreement and state of good repair capital funding for a term of 10 years, commencing April 1, 2007, and ending March 31, 2017, outlining such additional terms and conditions as deemed necessary or appropriate, and that the financial implications be reported during the 2007 Budget Process;
 - (4) subject to City Council adopting Recommendation (3), the Government of Canada be requested to jointly examine a 10-year financial plan to ensure financial stability of Harbourfront Centre;
 - (5) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”;
- (iv) adding a one-time grant of \$10,000 for promotion and advertising in the 2006 Operating Budget for Toronto Heritage Grant within the Community Partnership and Investment Program, and that these funds are fully offset by the funding from the Community Heritage Reserve Fund;

- (v) **\$150,000 of the \$175,000 new funding contained in the Social Development Finance and Administration Division's 2006 Proposed Budget being transferred to the Community Services Grants envelope, within the Community Partnership and Investment Program, to support youth led organizations;**
 - (vi) **requesting staff to work with other funders such as the United Way, Provincial and Federal Governments to leverage additional funds to supplement the base Service Development Investment Program; and**
 - (vii) **requesting the Deputy City Manager to review and report to Budget Advisory Committee before the 2007 Budget Process, on the financial impact of the Provincial consolidation of the homelessness program funding, to determine whether funding should remain within the CPIP program for future years; and**
- B. receive the communication (January 12, 2006) from the Community Services Committee forwarding the report (December 13, 2005) from the General Manager, Shelter, Support and Housing Administration, entitled "Update on the Rent Bank and Analysis of Administrative Costs".**

Action taken by the Committee:

The Budget Advisory Committee received the following communications:

- (a) (August 2, 2005) from the City Clerk, entitled "Major Recreation Grants Program – Variety – The Children's Charity (Ward 36 Scarborough Southwest)";
- (b) (August 2, 2005) from the City Clerk, entitled "2005 Recreation Grants Program Recommendations and Appeals (All Wards)";
- (c) (December 15, 2005) from the City Clerk, entitled "Juno Beach Memorial and the Juno Beach Centre Association";
- (d) (December 19, 2005) from the General Manager, Parks, Forestry and Recreation, entitled "Variety – The Children's Charity (Ward 36 Scarborough Southwest)";
- (e) (January 17, 2006) from the Advisory Committee on Homeless and Socially Isolated Persons, entitled "Request for Emergency Food Fund for Drop-In Centres";
- (f) (January 23, 2006) from the Board of Health forwarding the report (January 6, 2006) from the Medical Officer of Health, entitled "2006 Community Investment Program Budgets"; and

- (g) (February 8, 2006) from the City Clerk, entitled “Cluster Development Strategy (All Wards)”.

Administration Committee Recommendations

The Administration Committee recommended that the 2006 Proposed Operating Budget for Community Partnership and Investment Program, Access and Equity Services Envelope, comprised of the following, be approved.

| Grant Program | Gross (\$000s) | Net (\$000s) |
|---------------------------------|-------------------|-----------------|
| Access and Equity | | |
| Access, Equity and Human Rights | <u>773.8</u> | <u>773.8</u> |

Community Services Committee Recommendations

The Community Services Committee recommended that City Council adopt the 2006 Proposed Operating Budget for Community Partnership and Investment Program, Community Services Envelope:

- “(1) the 2006 Proposed Operating Budget of \$12.317 million gross and net, for the Community Partnership and Investment Program, Community Services Envelope, comprised of the following services, be approved:

| Community Services Program | Gross (\$000s) | Net (\$000s) |
|----------------------------------|-----------------------------|-----------------------------|
| Services | | |
| Community Services | 10,197.4 | 10,197.4 |
| Community Information Toronto | 524.0 | 524.0 |
| Community Safety Investment | 669.8 | 669.8 |
| Food Security | 300.0 | 300.0 |
| Service Development | 250.0 | 250.0 |
| Snow Shovelling / Lawn Cutting | 376.1 | 376.1 |
| | <u> </u> | <u> </u> |
| Total Community Services Program | <u>12.317.3</u> | <u>12.317.3</u> |

- (2) the 2006 Proposed Operating Budget of \$7.407 million gross and \$2.484 million net, for the Community Partnership and Investment Program, Housing Envelope, comprised of the following services, be approved:

| Housing | Gross | Net |
|---------------------------|----------------|----------------|
| Services | (\$000s) | (\$000s) |
| Homeless Initiatives Fund | 7,406.9 | 2,483.9 |
| Total | <u>7,406.9</u> | <u>2,483.9</u> |

- (3) the Deputy City Manager review and report to Budget Advisory Committee before the 2007 Budget Process, on the financial impact of the Provincial consolidation of the homelessness program funding, to determine whether funding should remain within the CPIP program for future years,

subject to finding appropriate corporate offsets to increase the budget for the Community Partnership Investment Program, Community Services Envelope, by:

- (i) adding \$150,000.00 for a funding stream to support youth led community initiatives within the Community Safety Investment Program;
- (ii) funding a \$290,000.00 (2 percent) cost-of-living increase for the grants budget; and
- (iii) adding \$250,000.00 to support service development in vulnerable neighbourhoods.”

Economic Development and Parks Committee Recommendations

The Economic Development and Parks Committee recommended that City Council adopt the 2006 Proposed Operating Budget for Community Partnership and Investment Program, Economic Development Service Envelope:

- (1) the 2006 Proposed Operating Budget of \$15.562 million gross and net, for the Community Partnership and Investment Program, Arts and Culture Service Envelope, comprised of the following services, be approved:

| Grant Program | Gross (\$000s) | Net (\$000s) |
|--|-------------------|-----------------|
| Arts and Culture | | |
| Toronto Arts Council Grants | 8,913.3 | 8,913.3 |
| Toronto Arts Council Operation Program | 939.3 | 939.3 |
| Major Organizations | 3,936.7 | 3,936.7 |
| Royal Winter Fair | 884.7 | 884.7 |
| Local Art Services Organizations | 330.2 | 330.2 |
| Museums | 77.4 | 77.4 |
| Artscape | 230.8 | 230.8 |
| Culture Build | 250.0 | 250.0 |
| | | |
| Total Arts and Culture Grants | <u>15,562.4</u> | <u>15,562.4</u> |

- (2) the 2006 Proposed Operating Budget of \$1.280 million gross and net, for the Community Partnership and Investment Program, Recreation Envelope, comprised of the following services, be approved:

| Grant Program | Gross (\$000s) | Net (\$000s) |
|-------------------------|-------------------|-----------------|
| Major Recreation | 824.9 | 824.9 |
| Minor Recreation | 426.2 | 426.2 |
| Lawn Bowling | 29.3 | 29.3 |
| | | |
| Total Recreation Grants | <u>1,280.4</u> | <u>1,280.4</u> |

- (3) the 2006 Proposed Operating Budget of \$0.541 million gross and net, for the Community Partnership and Investment Program, Economic Development Service Envelope, comprised of the following services, be approved:

| Grant Program | Gross (\$000s) | Net (\$000s) |
|--|-------------------|-----------------|
| Economic Development Sector Initiatives (EDSIP) | 220.5 | 220.5 |
| Economic Sponsorship Initiatives (ESI) | 137.0 | 137.0 |
| Commercial Research | 43.8 | 43.8 |
| Community Festivals | 140.0 | 140.0 |
| Total Economic Development Sector Initiatives | 541.3 | 541.3 |

- (4) the Deputy City Manager responsible for Arts and Culture Grants, in consultation with the Deputy City Manager and Chief Financial Officer, report to Budget Advisory Committee during the 2006 Operating Budget Process, on the appropriateness and financial implications of transferring the Royal Agricultural Winter Fair funding to Exhibition Place; and
- (5) consideration of funding for the Variety Village request of \$0.125 million be deferred pending a report from the Deputy City Manager in consultation with the Deputy City Manager and Chief Financial Officer to Budget Advisory Committee as part of the 2006 Operating Budget Process, on the operational and financial viability of the organization and proof of continued support from the Provincial government.
- (6) consideration of funding totaling \$1.428 million be deferred pending Council direction for the promotion and funding of TO Live with Culture during 2006, for the following Grant requests:
 - Toronto Arts Council (\$1.097 million);
 - Major Arts Organizations (\$0.300 million);
 - Local Arts Service Organizations (\$0.016 million);
 - Artscape (\$0.015 million);

subject to:

- (i) adding \$400,000 to the Toronto Arts Council Cultural Grants Program;
- (ii) adding \$300,000 to Major Cultural Organizations;
- (iii) adding \$33,000 to Local Arts Service Organizations (LASOs);
- (iv) adding \$15,000 to Toronto Artscape; and

- (v) adopting the following motion by Councillor Lindsay Luby:

“**WHEREAS** Council last year adopted the principle that the grant for the Royal Agricultural Winter Fair should equal the rent being charged;

THEREFORE BE IT RESOLVED THAT the grant to the Royal Agricultural Winter Fair be increased by \$83,000 for 2006, to allow the RWAFF to cover the increase in rental expenses at Exhibition Place.”

Planning and Transportation Committee Recommendations

The Planning and Transportation Committee recommended that City Council adopt the Community Partnership and Investment Program, Urban Development Service Envelope:

The 2006 Proposed Operating Budget of \$0.559 million gross, \$0.309 million net, for the Community Partnership and Investment Program, Urban Development Service Envelope, comprised of the following services, be approved:

| Grant Program | Gross (\$000s) | Net (\$000s) |
|--------------------------------|-------------------|-----------------|
| Urban Development | | |
| Graffiti Transformation | 309.3 | 309.3 |
| Heritage Grant | 250.0 | 0.0 |
| | <hr/> | <hr/> |
| Total Urban Development Grants | 559.3 | 309.3 |

Operating Recommendations contained in the Analyst Briefing Notes for the Community Partnership and Investment Program

- (1) the Community Partnership and Investment Program 2006 Proposed Operating Budget of \$44.354 million gross and \$39.181 million net, comprised of the following services, be approved:

| Service | Gross (\$000s) | Net (\$000s) |
|--------------------|-------------------|-----------------|
| Arts and Culture | 15,562.4 | 15,562.4 |
| Community Services | 12,317.3 | 12,317.3 |
| Recreation | 1,280.4 | 1,280.4 |
| Public Health | 4,724.6 | 4,724.6 |
| Housing | 7,406.9 | 2,483.9 |
| Access and Equity | 773.8 | 773.8 |

| | | |
|--|-----------------|-----------------|
| Economic Development | 541.3 | 541.3 |
| Urban Development | 559.3 | 309.3 |
| Miscellaneous | 1,188.0 | 1,188.0 |
| Total Community Partnership and Investment Program | <u>44,353.9</u> | <u>39,180.9</u> |

- (2) the Deputy City Manager in consultation with the Legal Department review the Harbourfront Centre agreement and report to the Budget Advisory Committee during the 2006 Operating Budget Process whether the agreement will be extended, with the financial implications;
- (3) consideration of funding of \$0.125 million for the Variety Village be deferred pending a report from the Deputy City Manager, on the operational and financial viability of the organization and proof of continued support from the Provincial government, to Budget Advisory Committee as part of the 2006 Operating Budget Process;
- (4) the Deputy City Manager, in consultation with the Chief Financial Officer, report to Budget Advisory Committee during the 2006 Operating Budget Process, on the appropriateness and financial implications of transferring the Royal Agricultural Winter Fair funding to Exhibition Place;
- (5) consideration of funding totaling \$1.428 million be deferred pending Council direction for the promotion and funding of TO Live with Culture during 2006, for the following Grant requests:
 - (a) Toronto Arts Council (\$1.097 million);
 - (b) Major Arts Organizations (\$0.300 million);
 - (c) Local Arts Service Organizations (\$0.016 million); and
 - (d) Artscape (\$0.015 million); and
- (6) the Deputy City Manager review and report to Budget Advisory Committee before the 2007 Budget Process, on the financial impacts of the Provincial consolidation of the homelessness program funding and determine whether funding should remain within the CPIP program for future years.

1.54 CAPITAL AND CORPORATE FINANCING/NON-PROGRAM

- A. Adopt the 2006 Proposed Operating Budget Recommendations for the Non-Program, including the following amendments:**
 - (1) the contribution to the Employee Benefits Reserve Funds be reduced by \$15 million;**

- (2) the contribution to the Insurance Reserve Fund be reduced by \$2 million;**
- (3) the Parking Tag Revenue be increased by \$5 million;**
- (4) the Tax Penalties Revenue be reduced by \$1 million; and**
- (5) the Other Taxation Revenues be increased by \$0.688 million;**

“(2) the following recommendations contained in the Recommendations Section of the report (December 15, 2005) from the Deputy City Manager and Chief Financial Officer, entitled “Revisions to Tax Sale Process Resulting from Brownfields Legislation (All Wards)”, be adopted:

- (a) a new Non-Program expenditure budget in the amount of \$385,000.00 be established, entitled “Sale of Land for Tax Arrears – Investigations”, to fund the cost of inspections, environmental investigations and appraisals (“Information Reports”) incurred subsequent to a failed tax sale; and that such funding to be provided from a reallocation of funds from within the 2006 Proposed Non Program Budget for tax-related accounts;**
- (b) authority be delegated to the Deputy City Manager and Chief Financial Officer or his designate to vest a property in the City in circumstances where a tax sale has been unsuccessful, the property is not a condominium, and Information Reports indicate that the tax sale property has no apparent environmental conditions;**
- (c) authority be delegated to the Deputy City Manager and Chief Financial Officer or his designate, following a failed tax sale, to write off tax arrears on properties where such arrears do not exceed \$10,000.00 and that Article 17 of Chapter 71 of the City of Toronto Municipal Code, Financial Control, be amended to give effect to this delegation;**
- (d) Article 16 of Chapter 441 of the City of Toronto Municipal Code, Fees, respecting Scale of Costs for Tax Sale Proceedings under Part XI of the Municipal Act, 2001, be amended to include the cost of a Preliminary Observation Report in the cancellation price;**

- (e) authority be granted for the introduction of any necessary Bills to implement the foregoing; and
 - (f) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”;
 - (3) requested the Mayor of Toronto to again ask the Province of Ontario for an amended template agreement so that the revenue to the municipality from slot machines in excess of 1,300 machines be at least equivalent to the revenues received and paid for the first 450 machines, i.e., 5 percent for the first 450 machines; 2 percent for the next 850 machines up to 1,300 machines; and 5 percent for any number in excess of 1,300 machines;
 - (4) City Council adopt the following staff recommendations in the Recommendations Section of the report (February 7, 2006) from the Deputy City Manager and Chief Financial Officer, headed “2006 Annual Sinking Fund Levy and Activity During 2005”:
- B. adopt the following staff recommendations in the Recommendations Section of the report (February 7, 2006) from the Deputy City Manager and Chief Financial Officer, headed “2006 Annual Sinking Fund Levy and Activity During 2005”:**
- “(1) the 2006 sinking fund levies required by by-law (as amended by the Ontario Municipal Board orders to reduce levies) to be raised in 2006 by Council for deposit in the City of Toronto Sinking Fund be approved as follows:
- | | |
|-------------------------------|-------------------------------|
| City of Toronto | \$126,253,535.81 |
| Water and Wastewater | 989,944.57 |
| Toronto District School Board | <u>6,128,776.63</u> |
| Total | <u>\$133,372,257.01</u> ; and |
- (2) the appropriate City of Toronto officials be authorized to take the necessary actions to give effect thereto.”; and
- C. request the Deputy City Manager and Chief Financial Officer to further review:**
- (i) the feasibility of closing First Appearance Facilities and/or reducing FTE staff positions; and

- (ii) the feasibility of introducing a new user fee for Parking Tag mail-in and counter payments,

and report thereon to the Administration Committee prior to the 2007 budget process.

1.55 TORONTO PARKING AUTHORITY

- A. Adopt Recommendation (1) of the 2006 Proposed Operating Budget for the Toronto Parking Authority as contained in the Analyst Briefing Notes, in the amount of \$54.801 million gross and (\$40.333 million) net:

“(1) the Toronto Parking Authority’s 2006 Proposed Operating Budget of \$54.801 million gross and (\$40.333 million) net, be approved.”,

subject to the following amendment:

increasing the Toronto Parking Authority net by (\$50 thousand) for revenue generated from City-owned downtown properties under the jurisdiction of Facilities and Real Estate that will be made available to the Authority in 2006, resulting in a 2006 Operating Budget of \$54.801 million gross and (\$40.383 million) net; and

- B. received Recommendation (2) of the 2006 Proposed Operating Budget for the Toronto Parking Authority as contained in the Analyst Briefing Notes.

Action taken by the Committee:

The Budget Advisory Committee received the communication (November 4, 2005) from the City Clerk, entitled “Extension of Free Parking for Canadian Veterans”.

Operating Recommendations contained in the Analyst Briefing Notes for the Toronto Parking Authority

- (1) the Toronto Parking Authority’s 2006 Proposed Operating Budget of \$54.801 million gross and (\$40.333 million) net, comprised of the following services, be approved:

| Service: | Gross (\$000s) | Net (\$000s) |
|----------------------|-------------------|-----------------|
| On-Street Parking | 10,934.9 | (25,065.1) |
| Off-Street Parking | 43,866.4 | (15,268.2) |
| Total Program Budget | 54,801.3 | (40,333.3) |

- (2) the President of the Toronto Parking Authority report back to the Budget Advisory Committee at its meeting in January 2006 with potential strategies to achieve an increase of \$2.554 million in 2006 net revenue that include additional revenue growth measures and/or gross expenditure reductions.

Action taken by the Committee:

The Budget Advisory Committee:

- (a) requested the Mayor of Toronto to again ask the Province of Ontario to address the inequity in distribution of slots revenue in the City of Toronto in relation to the rest of the Province; i.e., an amended template agreement so that the revenue to the municipality from slot machines in excess of 1,300 machines be at least equivalent to the revenues received and paid for the first 450 machines: 5 percent for the first 450 machines; 2 percent for the next 850 machines up to 1,300 machines; and 5 percent for any number in excess of 1,300 machines; and
- (b) received the following communications:
- (i) (October 3, 2005) from the City Clerk, entitled "Policy and Finance Committee Report 8, Clause 39, The Corporation of the City of York Employee Pension Plan, Actuarial Valuation of Funding Purposes as at January 1, 2005"; and
 - (ii) (October 3, 2005) from the City Clerk, "Policy and Finance Committee Report 8, Clause 40, Metro Toronto Police Benefit Fund, Actuarial Valuation as at December 31, 2004".

Operating Recommendations contained in the Analyst Briefing Notes for Non-Program

- (1) The 2006 BAC Recommended Operating Budget for Non-Program of \$853.213 million gross and \$172.021 million net, comprised of the following services, be approved:

| <u>Service:</u> | Gross <u>(\$000s)</u> | Net <u>(\$000s)</u> |
|---------------------------------|--------------------------|------------------------|
| Capital and Corporate Financing | 501,477.8 | 496,546.8 |
| Non-Program Expenditures | 351,735.4 | 248,260.8 |
| Non-Program Revenues | | <u>(572,786.7)</u> |
| Total Program Budget | <u>853,213.2</u> | <u>172,020.9</u> |

- (2) the following recommendations contained in the Recommendations Section of the report (December 15, 2005) from the Deputy City Manager and Chief Financial Officer, entitled “Revisions to Tax Sale Process Resulting from Brownfields Legislation (All Wards)”, be adopted:
- (a) a new Non-Program expenditure budget in the amount of \$385,000.00 be established, entitled “Sale of Land for Tax Arrears – Investigations”, to fund the cost of inspections, environmental investigations and appraisals (“Information Reports”) incurred subsequent to a failed tax sale; and that such funding to be provided from a reallocation of funds from within the 2006 Proposed Non-Program Budget for tax-related accounts;
 - (b) authority be delegated to the Deputy City Manager and Chief Financial Officer or his designate to vest a property in the City in circumstances where a tax sale has been unsuccessful, the property is not a condominium, and Information Reports indicate that the tax sale property has no apparent environmental conditions;
 - (c) authority be delegated to the Deputy City Manager and Chief Financial Officer or his designate, following a failed tax sale, to write off tax arrears on properties where such arrears do not exceed \$10,000.00 and that Article 17 of Chapter 71 of the City of Toronto Municipal Code, Financial Control, be amended to give effect to this delegation;
 - (d) Article 16 of Chapter 441 of the City of Toronto Municipal Code, Fees, respecting Scale of Costs for Tax Sale Proceedings under Part XI of the *Municipal Act, 2001*, be amended to include the cost of a Preliminary Observation Report in the cancellation price;
 - (e) authority be granted for the introduction of any necessary Bills to implement the foregoing; and
 - (f) the appropriate City officials be authorized and directed to take the necessary action to give effect thereto.”;
- (3) requested the Mayor of Toronto to again ask the Province of Ontario for an amended template agreement so that the revenue to the municipality from slot machines in excess of 1,300 machines be at least equivalent to the revenues

received and paid for the first 450 machines, i.e., 5 percent for the first 450 machines; 2 percent for the next 850 machines up to 1,300 machines; and 5 percent for any number in excess of 1,300 machines;

- (4) City Council adopt the following staff recommendations in the Recommendations Section of the report (February 7, 2006) from the Deputy City Manager and Chief Financial Officer, headed “2006 Annual Sinking Fund Levy and Activity During 2005”:

- (a) the 2006 sinking fund levies required by by-law (as amended by the Ontario Municipal Board orders to reduce levies) to be raised in 2006 by Council for deposit in the City of Toronto Sinking Fund be approved as follows:

| | |
|-------------------------------|-------------------------------|
| City of Toronto | \$126,253,535.81 |
| Water and Wastewater | 989,944.57 |
| Toronto District School Board | <u>6,128,776.63</u> |
| Total | <u>\$133,372,257.01</u> ; and |

- (b) the appropriate City of Toronto officials be authorized to take the necessary actions to give effect thereto.”; and

- (5) requested the Deputy City Manager and Chief Financial Officer to further review:

- (a) the feasibility of closing First Appearance Facilities and/or reducing full time equivalent staff positions; and
- (b) the feasibility of introducing a new user fee for Parking Tag mail-in and counter payments,

and report thereon to the Administration Committee prior to the 2007 budget process.

Background:

The Budget Advisory Committee at its meetings held on February 6, 8, 9, 10, and 13, 2006, reviewed the 2006 Recommended Operating Budget for the City of Toronto’s departments, agencies, boards and commissions, and recommended adoption of the reports listed in Appendix 6(A).

Notice of the proposed user fees (or changes to user fees) was given as required by the Municipal Code Chapter 441, Fees, and public notice was posted on the City’s Web Site.

The Budget Advisory Committee received the following communications listed in Appendix 6(B) from the Standing Committees forwarding the 2006 Operating Recommendations for the programs under their purviews:

- (a) (January 23, 2006) from the Administration Committee, entitled “2006 Operating Budgets – Administration Committee”;
- (b) (January 12, 2006) from the Community Services Committee, entitled “2006 Operating Budgets – Community Services Committee”;
- (c) (January 17, 2006) from the Economic Development and Parks Committee, entitled “2006 Operating Budget – Economic Development and Parks Committee”;
- (d) (January 23, 2006) from the Planning and Transportation Committee, entitled “2006 Operating Budget – Planning and Transportation Committee”; and
- (e) (January 17, 2006) from the Works Committee, entitled “2006 Operating Budgets – Works Committee”.

The Budget Advisory Committee received the following:

- (a) reports with recommendations addressed to the Budget Advisory Committee listed in Appendix 6(B);
- (b) reports and communications listed in Appendix 6(C), copies of which are on file in the office of the City Clerk; and
- (c) Briefing Notes to the Budget Advisory Committee listed in Appendix 6(D).

for City Clerk

Merle MacDonald/mh