

November 21, 2005

Appendix 9

City of Toronto 2006 Capital Budget

Budget Advisory Committee Transmittal

Recommendations:

The Budget Advisory Committee recommended to the Policy and Finance Committee, and Council:

CITIZEN CENTRED SERVICES - A

1.1 *CHILDREN'S SERVICES*

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Children's Services, as recommended by the Community Services Committee.

Community Services Committee Recommendation

The Community Services Committee recommended that the recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Children's Services be approved.

Capital Recommendations contained in the Briefing Notes for Children's Services

- (1) The 2006-2015 Children's Services capital program request with a total 10-year project cost of \$35.280million be received;
- (2) the 2006 Proposed Capital Budget for Children's Services with a total project cost of \$5.500 million and a 2006 cash flow of \$9.560 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:

- (i) 2 new sub-projects with a 2006 total project cost of \$5.500 million that requires cash flow of \$5.500 million in 2006 and a future year commitment of \$1.0 million in 2007;
 - (ii) 3 sub-projects from previously approved projects with carry forward funding from 2004 requiring 2006 cash flow of \$0.751 million.
- (b) 2005 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$3.309 million and incremental costs of \$0.110 in 2007;
- (3) new debt service costs of \$0.030 million in 2006 resulting from the approval of the 2006 Proposed Capital Budget be approved for inclusion in the 2006 and future years operating budgets;
- (4) approval of the \$4.0 million, representing the Provincial portion of the \$5.0 million gross expenditure for the Health and Safety/Playground project, be conditional on receiving this funding from the Province;
- (5) the revised cash flow projections of \$9.0 million in 2007, \$7.054 million in 2008, \$5.0 million in 2009 and \$5.0 million in 2010 for Children Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a Recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (6) consideration of the \$1.0 million request for a Child Care Centre at 455 Dovercourt be deferred from 2006 to 2007 pending a report from the General Managers of Children Services and Social Services to Budget Advisory Committee by early 2006 on details of the architectural study and financial implications for the following:
 - (a) the proposed Childcare Centre on the ground floor at 455 Dovercourt; and
 - (b) the relocation of the Social Services office from 455 Dovercourt.

1.2 COURT SERVICES

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Court Services, as recommended by the Administration Committee.

Administration Committee Recommendation

The Administration Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Court Services be approved.

Capital Recommendations contained in the Analyst Briefing Notes for Court Services

- (1) The 2006-2015 Court Services Division's Capital Program request with a total project cost of \$9.400 million be received;
- (2) the 2006 Proposed Capital Budget for Court Services with a total project cost of \$9.400 million for 3 new sub-projects and a 2006 cash flow of \$2.600 million and future year commitments of \$4.800 million in 2007 and \$2.000 million in 2006 be approved;
- (3) the Program reviews and confirms future 5-Year and 10-Year capital needs prior to the Deputy City Manager and Chief Financial Officer's review of the recommended Firm 5-Year Plan in the spring of 2006; and
- (4) the cash-flow projections of \$4.800 million in 2007 and \$2.000 million in 2008 for Court Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

1.3 CULTURE

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Culture, as recommended by the Economic Development and Parks Committee, with the following adjustments:

- (1) **adding \$75,000.00 for Franklin Carmichael Art Centre Retrofit;**
- (2) **adding \$750,000.00 for St. Lawrence Centre for the Arts for 2006 and \$750,000.00 for 2007; and**
- (3) **adding \$50,000.00 gross and net for the Fort York Renewal Project;**
- (4) **the Executive Director of Culture be requested to report back in 2006 before the 2007 capital budget commences, setting out a detailed critical path showing how the Fort York New Buildings proposals can be completed by the end of 2011 so the new facilities will be available for the celebrations of the Bicentennial of the War of 1812;**
- (5) **the five-year capital budget include the net costs of adding Fort York's New Buildings proposals for the years 2006-2010 contingent upon at least \$5.5 million being raised from outside sources (\$4 million fund-raising from the private sector plus \$1.5 million from other levels of government); and**

- (6) staff of the Culture Division and the Heritage Preservation Services be requested to work with the Emery Village Heritage and Arts Committee to determine how best the City can help in the Heritage Committee's plans to build the replica Emery Elementary School.**

Action taken by the Committee:

The Budget Advisory Committee received the following communications for information:

- (i) (November 2005) from Joe Gill, Friends of Fort York, regarding the Fort York Renewal Project;
- (ii) (November 7, 2005) from David G. Wallett, General Manager, St. Lawrence Centre for the Arts, regarding the St. Lawrence Centre for the Arts Facility Renewal Project; and
- (iii) briefing note (November 17, 2005) from the Executive Director, Culture, entitled "EDPC November 9th Requests".

Economic Development and Parks Committee Recommendations

The Economic Development and Parks Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Culture be approved.

Capital Recommendations contained in the Analyst Briefing Notes for

- (1) The 2006-2015 Culture Capital Program request with a total 10-year project cost of \$96.633 million be received;
- (2) the 2006 Proposed Capital Budget for Culture with a total project cost of \$5.108 million and a 2006 cash flow of \$7.956 million and future year commitments of \$1.716 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 18 new sub-projects with a 2006 total project cost of \$5.108 million that requires cash flow of \$4.152 million in 2006 and a future year commitment of \$0.956 million in 2007;
 - (ii) 12 previously approved sub-projects with a 2006 cash flow of \$2.447 million and a future year commitment of \$0.760 million in 2007;

- (iii) 1 sub-project from previously approved projects with carry forward funding from 2004 into 2006 totalling \$0.373 million; which forms part of the affordability targets that requires Council to reaffirm its commitment; and
- (b) 2006 approved cash flow for 14 previously approved project with funding being carried forward from 2005 into 2006 totalling \$0.984 million;
- (3) the \$0.700 million of 2006 cash flow funding for the Guild Revitalization project be approved, subject to the conclusion of the final agreement between the City and the private sector partner;
- (4) new debt service costs of \$0.073 million in 2006 and incremental costs of \$0.310 million in 2007 and \$0.153 million in 2008 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2005 and future year operating budgets;
- (5) the revised 5-Year Capital Plan with cash flow projections of \$7.425 million in 2007, \$4.830 million in 2008, \$5.900 million in 2009 and \$5.075 million in 2010 for Culture be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits; and
- (6) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

1.4 ***ECONOMIC DEVELOPMENT***

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Economic Development, as recommended by the Economic Development and Parks Committee, with the following adjustment:

- (1) **adding \$12,500.00 for 2006 for façade improvements to 335 Yonge Street; and**

Action taken by the Committee:

The Budget Advisory Committee:

- (1) requested the General Manager of Parks, Forestry and Recreation and the Acting Director of Economic Development to report to the Budget Advisory Committee during 2006 Operating Budget consideration in January on a joint cost share program

for tree watering with the BIAs in the amount of \$0.100 million net, \$0.200 million gross range; and

- (2) received the following communication and report:
 - (i) (October 6, 2005) from the City Clerk, entitled “Design and Implementation of a Commercial Facade Improvement Program (CFIP) for Business Improvement Areas”; and
 - (ii) (November 14, 2005) from the Deputy City Manager Sue Corke, entitled “Report on Proposed Increase to the Economic Development Capital Budget for Facade Improvement in the Downtown Business Improvement Area (BIA)”.

Economic Development and Parks Committee Recommendations

The Economic Development and Parks Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Economic Development be approved.

Capital Recommendations contained in the Analyst Briefing Notes for Economic Development.

- (1) The 2006-2015 Economic Development Capital Program request with a total 10-year project cost of \$73.448 million be received,
- (2) the 2006 Proposed Capital Budget for Economic Development with a total project cost of \$5.498 million and a 2006 cash flow of \$6.293 million and future year commitments of \$2.515 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 3 new projects with a 2006 total project cost of \$5.498 million that requires cash flow of \$4.045 million in 2006 and a future year commitment of \$1.453 million in 2007; and
 - (ii) 3 previously approved projects with a 2006 cash flow of \$0.976 million and a future year commitment of \$1.045 million in 2007; and
 - (b) 2006 approved cash flow for 1 previously approved project with carry forward funding from 2005 into 2006 totalling \$1.272 million;

- (3) new debt service costs of \$0.104 million in 2006 and incremental costs of \$0.433 million in 2007 and \$0.185 million in 2008 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2005 and future year operating budgets;
- (4) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and
- (5) the Revised 5-Year Capital Plan for Economic Development with cash flow projections of \$5.380 million in 2007, \$5.323 million in 2008, \$5.041 million in 2009 and \$5.029 million in 2010 for Economic Development be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits.

1.5 *EMERGENCY MEDICAL SERVICES*

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Emergency Medical Services, as recommended by the Community Services Committee, including technical adjustments.

Action taken by the Committee:

The Budget Advisory Committee requested:

- (1) the General Manager of Emergency Medical Services to submit to the Deputy City Manager and Chief Financial Officer, for inclusion in the 5-year Capital Plan for the spring of 2006, forecasted capital costs to fund the ongoing capital replacement program of Public Access Defibrillation (PADs) on behalf of the City;
- (2) the General Manager of Emergency Medical Services, in consultation with the Deputy City Manager and Chief Financial Officer, to report to the Budget Advisory Committee as part of the 2006 Operating Budget process on the annual operating costs required to manage the support of the PADs on behalf of the City; and
- (3) received the briefing note dated November 17, 2005, from the Chief General Manager, Emergency Medical Services, entitled "Public Access Defibrillation".

Community Services Committee Recommendations:

The Community Services Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Emergency Medical Services be approved.

Capital Recommendations contained in the Analyst Briefing Notes for Emergency Medical Services

- (1) The 2006-2015 Emergency Medical Services Capital Program Request with a total 10-year project cost of \$121.597 million be received;
- (2) the 2006 Proposed Capital Budget for Emergency Medical Services with a total project cost of \$5.248 million and a 2006 cash flow of \$7.531 million and future year commitments of \$2.478 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 6 new sub-projects with a 2006 total project cost of \$5.248 million that requires cash flow of \$3.440 million in 2006 and a future year commitment of \$1.808 million in 2007;
 - (ii) 4 previously approved sub-projects with a 2006 cash flow of \$1.6 million and future year commitment of \$0.570 million in 2007 and \$0.100 million in 2008; and
 - (iii) 1 sub-project from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.080 million; and
 - (b) 2006 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$2.411 million;
- (3) new debt service costs of \$0.139 million in 2006 and incremental costs of \$0.583 million in 2007, \$0.265 million in 2008, and \$0.011 million in 2009 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (4) expenditures for 2006 for the Station 17 (Bathurst and Work Downs) Project be deferred pending a report from the General Manager of Emergency Medical Services to the Budget Advisory Committee in early 2006 on the financial and related impacts of this project, associated with the proposed Centralized Book-On Station Project, on the Revised 5-Year Capital Plan;

- (5) the revised cash flow projections of \$6.548 million in 2007, \$7.812 million in 2008, \$7.869 million in 2009 and \$7.168 million in 2010 for Emergency Medical Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (6) the Radio Communication System Replacement project be re-classified as a Corporate priority and that EMS requirements, as well as the similar joint requirements of Toronto Fire Services and Police Services, be considered as separately managed program.

1.6 HOMES FOR THE AGED

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Homes for the Aged, as recommended by the Community Services Committee, with the following adjustments:

- (1) **adopt Recommendation (2)(b) of the Community Services Committee, contained in the communication (November 8, 2005) from the Committee, as follows:**

“(2)(b)request the Province of Ontario to fund 100 percent of the capital portion of the Homes for the Aged budget of \$25 million over five years.”

Community Services Committee Recommendation

The Community Services Committee recommended that:

- (a) the recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Homes for the Aged be approved, conditional on additional comments provided by a sub-committee of the Community Services Committee whose comments will be forwarded directly to the Budget Advisory Committee; and
- (b) the Province of Ontario be requested to fund 100 percent of the capital portion of the Homes for the Aged budget of \$25 million over 5 years.

Capital Recommendations contained in the Analyst Briefing Notes for Homes for the Aged

- (1) The 2006-2010 Homes for the Aged capital program request with a five year project cost of \$27.2 million be received;

- (2) the 2006 Proposed Capital Budget for the Homes for the Aged with a total project cost of \$5.0 million with a 2006 cash flow of \$7.2 million and no future year commitments be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) new cash flow funding for 2 new subprojects, with total 2006 project cost of \$5.0 million that requires cash flow of \$5.0 million in 2006, with no future year commitments; and
 - (b) 2006 approved cash flow for 2 previously approved projects with carry forward funding from 2005 into 2006 totalling \$2.2 million; and
- (3) the Revised 5-Year Capital Budget projections of \$5.0 million in 2007, \$5.0 million in 2008, \$5.0 million in 2009 and \$5.0 million in 2010 for Homes for the Aged, be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

1.7 *PARKS, FORESTRY AND RECREATION*

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Parks, Forestry and Recreation, as recommended by the Economic Development and Parks Committee, with the following adjustments:

- (1) increase funding by \$0.5 million to \$1.0 million for CAMP (SGR) ORC Sports Fields as requested in the Program's original submission;**
- (2) increase of \$150,000.00 to accelerate the expansion of the parking lot at Edgehill House to 2006 from 2010;**
- (3) increase the scope of the Humber Arboretum Nature Centre Construction project by \$0.6 million, with cash flow of \$0.3 million in 2007 and \$0.3 million in 2008, conditional on matching funding from Humber College; and further, the General Manager of Parks, Forestry and Recreation be requested to report to the Economic Development and Parks Committee in April 2006 on the renewal of the existing joint venture agreement with Humber College and the Toronto and Region Conservation Authority on the operation of the Humber Arboretum;**
- (4) technical adjustment to correct a cash flow error by increasing the 2006 budget for North Rexdale Parks Priority Site by \$0.1 million and reducing the 2007 by a corresponding amount;**

- (5) adding \$120,000.00 to the 2006 Capital Budget for Grange Park as it is non debt funded;
- (6) adding \$100,000.00 to the 2006 Capital Budget for Lindy Lou Park as it is non-debt funded;
- (7) the following sub-projects are to be further reviewed and considered as part of the Five-Year Capital Plan review to be completed in the Spring of 2006:

	\$
Huron Park	84,000.00;
Bellevue Square Park	20,000.00;
Taddle Creek Park	1,100,000.00;
Sibelius Park	250,000.00;
St. Patrick Square Park	77,000.00;
Joseph Tyrell Park	20,000.00;
Walmer Road Circle Park	37,000.00;
Clarence Square Park	200,000.00;
Harbourfront CC Pool	300,000.00;
Humber Sheppard CC	500,000.00;
Strathburn Park – waterplay area	Not defined presently;
Gord and Irene Risk CC Addition	360,000.00; and
Ireland Park	130,000.00 gross and zero net;

(All subject to availability of S.45 and S.37 funds)

- (8) an adjustment to the cash flow and timing of the funding for the Lord Dufferin Pool (Pool # 84) be made to apply \$2 million of S.37 funding now received by the City from the Trump International Hotel and Tower development, so that the final scope can be determined in 2006 requiring cash flow of \$250,000.00 (zero net impact);
- (9) adding a new Change of Scope sub-project adjusting the Allan Gardens Greenhouse and Park Master Plan (SF #109) by increasing its scope by \$400,000.00 gross, \$400,000.00 net to develop a fenced off dogs leash-free area and to complete the outdoor children’s education garden;
- (10) reduction of \$200,000.00 in the 2006 budget for Eglinton Pond (EI #180), and an increase of \$200,000.00 in the 2007 budget;
- (11) adding \$225,000.00 gross, net zero, for Victoria Memorial Park (Park #378) to the 2006 Capital Budget with a corresponding reduction in the 2008 budget; and

- (12) **add back \$0.145 Million for forestry section vehicles to deal with tree maintenance backlog; with a further Capital impact of \$0.305 million in FY2007, which relates to the balance of requests identified for FY2007;**
- (13) **add \$250,000.00 to increase funding to \$1.5 Million for Various Parks as requested in the Program's original submission.**

Action taken by the Committee:

The Budget Advisory Committee:

- (1) requested the General Manager of Parks, Forestry and Recreation and the Acting Director of Economic Development to report to the Budget Advisory Committee during 2006 Operating Budget consideration in January 2006, on a joint cost share program for tree watering with the BIAs in the amount of \$0.100 million net, \$0.200 million gross range;
- (2) requested the General Manager, Parks, Forestry and Recreation, in consultation with staff of Toronto Water, Transportation Services and the Toronto Region and Conservation Authority, to submit a Briefing Note to the Economic Development and Parks Committee on the level of Ravine and Watercourse Management Services that will be undertaken in the 2006 fiscal year, given the level of capital and operating expenditures; and
- (3) received the following:
 - (a) communication (October 13, 2005) from Councillor Jane Pitfield, Ward 26 Don Valley West, entitled "Capital Budget Submissions: Jenner Jean-Marie Funding";
 - (b) report (November 17, 2005) from the General Manager, Parks, Forestry and Recreation, entitled "2006 Capital Budget – Parks, Forestry and Recreation"; and
 - (c) briefing note (November 17, 2005) from the General Manager, Parks, Forestry and Recreation, entitled "Response to Questions Posed at the Budget Advisory Committee Meeting of 17 November 2005".

Economic Development and Parks Committee Recommendations

The Economic Development and Parks Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Parks, Forestry and Recreation be approved.

**Capital Recommendations contained in the Analyst Briefing Notes
for Parks, Forestry and Recreation**

- (1) The 2006-2015 Parks, Forestry and Recreation capital program request with a total 10-year project cost of \$859.860 million be received;
- (2) the 2006 Proposed Capital Budget for Parks, Forestry and Recreation with a total project cost of \$60.691 million and a 2006 cash flow of \$83.661 million and future year commitments of \$16.982 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 67 new sub-projects with a 2006 total project cost of \$60.691 million that requires cash flow of \$46.609 million in 2006 and a future year commitment of \$9.450 million in 2007 and \$4.632 million in 2008;
 - (ii) 18 previously approved sub-projects with a 2006 cash flow of \$11.283 million and a future year commitment of \$2.900 million in 2007; and
 - (iii) 27 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$5.691 million, which forms part of the affordability target that requires Council to reaffirm its commitment; and
 - (b) 2006 approved cash flow for 63 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$20.078 million;
- (3) new debt service costs of \$1.174 million in 2006 and incremental costs of \$4.483 million in 2007, \$0.733 million in 2008 and \$0.269 million in 2009 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (4) submitted operating impacts of \$0.619 million in 2006 and \$0.134 million in 2007 that emanate from the approval of the 2006 Proposed Capital Budget be considered within the overall scope of Parks, Forestry and Recreation's 2006 and future years' operating budget submissions;
- (5) the revised cash flow projections of \$48.175 million in 2007; \$51.088 million in 2008; \$55.634 million in 2009 and \$58.847 million in 2010 for Parks, Forestry and Recreation be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended firm 5-Year Capital Plan within Council's approved debt affordability limits;

- (6) Parks, Forestry and Recreation identify and submit to the Chief Financial Officer by February 2006 the full operating impacts for all projects in its Revised 5-Year Capital Plan;
- (7) Parks, Forestry and Recreation continue to monitor future year projects that are eligible for Development Charge funding and modify the five-year plan to incorporate this financing source;
- (8) the Capital Emergency Fund sub-project be approved with funding of \$0.500 million for 2006 with the following conditions:
 - (a) projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
 - (b) all projects charged to the fund must be reported to Finance staff to ensure structures are provided to ensure accountability;
 - (c) use of the funding must be reported in all variance reports and to Budget Advisory Committee at the time of consideration of the 2007 capital budget; and
 - (d) any unspent balance at year-end cannot be carried forward;
- (9) funding for any “Clean and Beautiful City” Initiative items that arise during the capital budgetary process be contingent upon approval of the corresponding requests in Parks, Forestry and Recreation’s 2006 Operating Budget. Furthermore, if additional new equipment is required to implement the current 2005 Clean and Beautiful commitments, a separate change-of-scope request must be developed; and
- (10) all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not forthcoming, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

1.8 *SHELTER, SUPPORT AND HOUSING ADMINISTRATION*

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Shelter, Support and Housing Administration, as recommended by the Community Services Committee, including technical adjustments, with the following adjustments:

- (1) **Recommendation (3)(b) of the Community Services Committee, contained in the communication (November 8, 2005) from the Committee, as follows:**

“3(b) request the Province of Ontario to pay 100 percent of the \$21.6 million needed and restore the historical funding arrangement prior to amalgamation.”

Action taken by the Committee:

The Budget Advisory Committee:

- (1) referred the following recommendation of the Advisory Committee on Homeless and Socially Isolated Persons attached to the communication (November 16, 2005) from Councillor Jane Pitfield, Co-Chair, to the General Manager, Shelter, Support and Housing Administration for consideration and report to the Community Services Committee as part of the 2007 budget process:

“That Shelter, Support and Housing Administration have an allocation of capital funds to implement a shelter development strategy in 2006 that would include shelters that are accessible in other parts of the City (outside of Scarborough and Downtown) for identified groups.”; and

- (2) received the communication (November 16, 2005) from Councillor Jane Pitfield, Co-Chair, Homeless and Socially Isolated Committee, regarding the Community Services Budget.

Community Services Committee Recommendations

The Community Services Committee recommended that:

- (a) the recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Shelter, Support and Housing Administration be approved, conditional on additional comments provided by a sub-committee of the Community Services Committee whose comments will be forwarded directly to the Budget Advisory Committee; and
- (b) the Province of Ontario be requested to pay 100 percent of the \$21.6 million needed and restore the historical funding arrangement prior to amalgamation.

Capital Recommendations contained in the Analyst Briefing Notes for Shelter, Support and Housing Administration.

- (1) The 2006-2015 Shelter, Support, and Housing Administration capital program request with a total 10-year project cost of \$37.969 million be received;
- (2) the 2006 Proposed Capital Budget for Shelter, Support, and Housing Administration with a total project cost of \$2.200 million and a 2006 cash flow of \$8.579 million

and future year commitments of \$8.600 million be approved. The 2006 Proposed Capital Budget consists of the following:

- (a) New Cash Flow Funding for:
 - (i) 7 new and change in scope subprojects with a 2006 total project cost of \$2.200 million that requires cash flow of \$1.221 million in 2006 and a future year commitment of \$0.979 million in 2007;
 - (ii) 8 previously approved sub-projects with a 2006 cash flow of \$4.844 million and a future year commitment of \$2.861 million in 2007; \$0.912 million in 2008; \$2.024 million in 2009; \$0.912 million in 2010; and \$0.912 million in 2011;
 - (iii) 1 sub-project from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.100 million, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
- (b) 2006 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$2.414 million;
- (3) new debt service costs of \$0.158 million in 2006 and incremental costs of \$0.676 million in 2007; \$0.388 million in 2008; \$0.161 million in 2009; and \$0.250 million in 2010 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (4) operating impacts in the Shelter, Support, and Housing Administration Operating Budget of \$0.482 million for 2006; \$2.583 million for 2007 emanating from the approval of the 2006 Capital Budget be considered within the overall scope of the Shelter, Support and Housing Administration's 2006 and future year's operating budget submissions; and
- (5) that the revised cash flow projections \$5.939 million in 2007, \$4.362 million in 2008, \$4.534 million in 2009 and \$5.278 million in 2010 for Shelter, Support and Housing Administration, be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

1.9 SOCIAL SERVICES

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Social Services, as recommended by the Community Services Committee.

Community Services Committee Recommendation

The Community Services Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Social Services be approved.

Capital Recommendations contained in the Analyst Briefing Notes for Social Services.

It is recommended that \$1.0 million request for a Child Care Centre at 455 Dovercourt Road be deferred from 2006 to 2007 pending a report from the General Managers of Social Services and Children's Services to Budget Advisory Committee by early 2006 on details of the architectural study and financial implications for the following:

- (a) the proposed Childcare Centre on the ground floor at 455 Dovercourt Road; and
- (b) the relocation of the Social Services office from 455 Dovercourt Road.

1.10 TOURISM

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Tourism, as recommended by the Economic Development and Parks Committee.

Economic Development and Parks Committee Recommendations

The Economic Development and Parks Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2010 Capital Program for Tourism be approved.

Capital Recommendations contained in the Analyst Briefing Notes for Tourism

- (1) The 2006 Proposed Capital Budget for Tourism consisting of one new project with a total project cost of \$0.300 million and a 2006 cash flow of \$0.300 million be approved;
- (2) new debt service costs of \$0.009 million in 2006 and incremental costs of \$0.033 million in 2007 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2005 and future year operating budgets;
- (3) the revised cash flow projections of \$0.500 million in 2007, \$0.080 million in 2008, \$0.080 million in 2009 and \$0.080 million in 2010 for Tourism be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits; and

- (4) the Canadian Walk of Fame-Phase 2 project be approved conditionally, subject to the receipt of \$0.150 million in third party financing during 2006 and if such financing is not received, the priority and funding be reassessed by City Council relative to other City-financed priorities and needs.

1.11 3-1-1 CUSTOMER SERVICE STRATEGY

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the 3-1-1 Customer Service Strategy, with the following adjustments:

- (1) **the adoption of the recommendations of the Administration Committee in the communication (November 9, 2005), entitled “3-1-1 Customer Service Strategy: 2006 Capital Budget Request and 2007/8 Projected Budget Estimates”.**

Administration Committee

The Administration Committee recommended the adoption of the 2006-2015 Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 3-1-1 Customer Service Strategy.

Capital Recommendations contained in the Analyst Briefing Notes for the 3-1-1 Customer Service Strategy

- (1) The 2006-2015 3-1-1 Customer Service Strategy capital program request with a total 10-year project cost of \$25.176 million be received;
- (2) the 2006 Proposed Capital Budget for 3-1-1 Customer Service Strategy with a total project cost of \$25.176 million and a 2006 cash flow of \$6.724 million and future year commitments of \$18.452 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for 8 new sub-projects with a 2006 total project cost of \$25.176 million that requires cash flow of \$6.724 million in 2006 and future year commitments of \$15.486 million in 2007 and \$2.966 million in 2008; and
 - (b) 2006 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.215 million;
- (3) new debt service costs of \$0.202 million in 2006 and incremental costs of \$1.204 million in 2007, \$1.792 million in 2008 and \$0.326 million in 2009 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets; and

- (4) the revised cash flow projections of \$15.486 million in 2007 and \$2.966 million in 2008 be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

CITIZEN CENTRED SERVICES - B

1.12 BUSINESS SUPPORT SERVICES

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Business Support Services, as recommended by the Planning and Transportation Committee.

Action taken by the Committee:

The Budget Advisory Committee:

- (1) requested the Acting Executive Director of Municipal Licensing and Standards, as part of the 2007 Capital Budget submission, to report on establishing a feature within the IBMS system whereby third party advertising signs can be computerized, automated and as publicly accessible as possible; and
- (2) received the briefing note (November 17, 2005) from the Deputy City Manager Fareed Amin, entitled "Business Support Services Division Issues Referred to 2006 Capital Budget".

Planning and Transportation Committee Recommendations

The Planning and Transportation Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Business Support Services be approved.

Capital Recommendations contained in the Analyst Briefing Notes for Business Support Services

- (1) The 2006-2015 Business Support Services capital program request with a total 10-year project cost of \$7.207 million be received;
- (2) the 2006 Proposed Capital Budget for Business Support Services with a total project cost of \$1.207 million and 2006 cash flow of \$1.659 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:

- (i) 4 new sub-projects with a 2006 total project cost of \$1.207 million that requires cash flow of \$1.207 million in 2006 and no future year commitments; and
 - (ii) 3 previously approved sub-projects with a 2006 cash flow of \$0.340 million and no future year commitments; and
- (b) 2006 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$0.112 million;
- (3) new debt service costs of \$0.036 million in 2006 and incremental costs of \$0.132 million in 2007 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2005 and future year operating budgets;
- (4) the revised cash flow projections of \$1.5 million in 2007; \$1.5 million in 2008; \$1.5 million in 2009 and \$1.5 million in 2010 for Business Support Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (5) the Deputy City Manager review the strategic direction of IBMS as it relates to IT requirements for the City Planning, Building, and Municipal Licensing and Standards Division and report back to the Deputy City Manager and Chief Financial Officer by February 2006 on the future year allocation of the \$1.5 million envelope included in years 2007-2010 of Business Support Systems Five-year Plan to ensure revised cash flow projections can be incorporated into the Deputy City Manager and Chief Financial Officer's review of the Five-Year Capital Plan.

1.13 CITY PLANNING

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for City Planning, as recommended by the Planning and Transportation Committee.

Action taken by the Committee:

The Budget Advisory Committee:

- (1) requested the Chief Planner and Executive Director, City Planning, to provide a briefing note to the Budget Advisory Committee wrap-up meeting or the Policy and Finance Committee wrap-up meeting on Councillor Mihevc's request to add \$250,000.00 gross, zero net, to the Planning Capital Budget for the Environmental Assessment Study on transportation issues on Kingston Road and Eglinton Avenue and the financial impact; and

- (2) received the briefing note (November 10, 2005) from Deputy City Manager Fareed Amin, entitled "Proposed 2006 Civic Improvement Capital Projects and Project Selection Criteria".

Planning and Transportation Committee Recommendations

The Planning and Transportation Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for City Planning be approved.

Capital Recommendations contained in the Analyst Briefing Notes for City Planning

- (1) The 2006-2015 City Planning capital program request with a total 10-year project cost of \$58.449 million be received;
- (2) the 2006 Proposed Capital Budget for City Planning with a total project cost of \$3.549 million and 2006 cash flow of \$6.715 million and future year commitments of \$2.341 in 2007 and \$1.038 million in 2008 be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 8 new sub-projects with a 2006 total project cost of \$3.549 million that requires cash flow of \$2.849 million in 2006 and a future year commitment of \$0.700 million in 2007;
 - (ii) 6 previously approved sub-projects with a 2006 cash flow of \$1.424 million and future year commitments of \$1.641 million in 2007, and \$1.038 million in 2008; and
 - (iii) 1 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.200 million and no future year commitment, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
 - (b) 2006 approved cash flow for 14 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$2.242 million;
- (3) new debt service costs of \$0.114 million in 2006 resulting from the approval of the 2006 Proposed Capital Budget with incremental costs of \$0.471 million in 2007, \$0.221 million in 2008, and \$0.099 million 2009 be approved for inclusion in the 2006 operating budget;

- (4) the 2006 Development Charge Funding be approved subject to funds being available in the Development Charge Reserve Accounts;
- (5) operating impacts in the Parks, Forestry, and Recreation Budget Operating Budget of \$0.065 million for 2006 for streetscape enhancement and tree maintenance emanating from the approval of the 2006 Capital Budget for City Planning be considered within the overall scope of the Parks, Forestry, and Recreation 2006 and future years' operating budget submissions; and
- (6) the revised cash flow projections of \$5.466 million in 2007; \$5.451 million in 2008; \$5.330 million in 2009; and \$5.337 million in 2010 for the City Planning Division be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended firm Five-Year Capital Plan within Council's approved debt affordability limits.

1.14 *CROSS-DIVISIONAL PROJECTS*

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Cross-Divisional Projects, as recommended by the Works Committee.

Works Committee Recommendations

The Works Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Cross-Divisional Projects be approved.

Capital Recommendations contained in the Analyst Briefing Notes for Cross-Divisional Projects

- (1) The 2006-2015 Cross-Divisional Projects capital program request with a total 10-year project cost of \$23.296 million be received;
- (2) the 2006 Proposed Capital Budget for Cross-Divisional Projects with a total project cost of \$3.124 million and a 2006 cash flow of \$5.002 million and future year commitments of \$2.608 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 11 new sub-projects with a 2006 total project cost of \$3.124 million that requires cash flow of \$2.228 million in 2006 and a future year commitment of \$0.896 million in 2007;

- (ii) 6 previously approved sub-projects with a 2006 cash flow of \$0.351 million and a future year commitment of \$1.502 million in 2007; and
 - (iii) 2 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.695 million and future year commitment of \$0.210 million in 2007, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
- (b) 2006 approved cash flow for 6 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.728 million;
- (3) new debt service cost of \$0.090 million in 2006 and incremental costs of \$0.397 million in 2007 and \$0.247 million in 2008 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (4) operating impacts of \$0.025 million for 2006 and \$0.290 million for 2007 emanating from the approval of the 2006 Proposed Capital Budget be considered within the overall scope of the related Programs' 2006 and future years' operating budget submissions;
- (5) the revised cash flow projections of \$3.361 million in 2007, \$3.000 million in 2008, \$3.000 million in 2009 and \$3.000 million in 2010 for Cross-Divisional Projects be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (6) once the IT Implementation Project is completed, the Deputy City Manager report to Budget Advisory Committee with a revised 2007-2010 Capital Plan for IT projects, which is required to be strategically aligned at the Program and Corporate level, and conforming to the debt guideline; and
- (7) the Deputy City Manager report back to the Director of Financial Planning prior to the 2007 budget process on the result of asset reviews and the plan of transferring the ownership of the Asset Preservation capital budget with the intention of providing increased accountability and management.

1.15 *EMERGENCY MANAGEMENT PLAN*

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the Emergency Management Plan, as recommended by the Community Services Committee.

Community Services Committee Recommendations

The Community Services Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for the Emergency Management Plan be approved.

Capital Recommendations contained in the Analyst Briefing Notes for the Emergency Management Plan

- (1) the 2006 Proposed Capital Budget for the Emergency Management Plan with a total project cost of \$0 million and a 2006 cash flow of \$0.570 million consists of 1 previously approved sub-project with carry forward funding; and
- (2) the Emergency Management Plan Capital Budget be discontinued and closed once the Emergency Back-up Systems project is complete.

1.16 FIRE SERVICES

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Fire Services, as recommended by the Community Services Committee, with the following adjustments:

- (1) **adoption of the recommendations in the Recommendations Section of the report (July 18, 2005) from the Deputy City Manager, entitled “Transfer of the Corporate Emergency Management Capital Program”.**

Action taken by the Committee:

The Budget Advisory Committee:

- (1) with respect to the report requested by the Community Services Committee on November 8, 2005, from the Fire Chief on opportunities to generate revenue towards the capital costs of the Water/Ice Rescue Simulator by providing training to other emergency service providers:
 - (i) requested the Fire Chief to postpone submitting the report until the 2007 Capital Budget process; and
 - (ii) requested the Fire Chief and Deputy City Manager to request the Coast Guard to participate and invest in this endeavour;
- (2) received the report (September 12, 2005) from the Deputy City Manager, entitled “Request for In-Year Capital Budget Funding for Federally Cost-Shared Heavy Urban Search and Rescue (HUSAR) Program Equipment Acquisition”; and

- (3) received the briefing note (November 16, 2005) from the Chief Corporate Officer, entitled "2756 Old Leslie Street".

Community Services Committee Recommendation

The Community Services Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Fire Services be approved.

Capital Recommendations contained in the Analyst Briefing Notes for Fire Services

- (1) The 2006-2015 Toronto Fire Services Capital Program request with a total 10-year project cost of \$68.838 million be received;
- (2) the 2006 Proposed Capital Budget for Toronto Fire Services with a total project cost of \$9.981 million and a 2006 cash flow of \$11.095 million and future year commitments of \$6.125 million in 2007 and \$3.215 million in 2008 be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 12 new sub-projects with a 2006 total project cost of \$9.981 million that requires cash flow of \$4.869 million in 2006 and future year commitments of \$3.241 million in 2007 and \$1.871 million in 2008;
 - (ii) all subprojects with new future year commitments be further reviewed during the 2006 Capital Budget Process and deferred where possible.
 - (iii) 7 previously approved sub-projects with a 2006 cash flow of \$5.252 million and future year commitments of \$2.884 million in 2006 and \$1.344 million in 2007;
 - (iv) 2006 approved cash flow for 1 previously approved sub-project with carry forward funding from 2005 into 2006 totalling \$0.973 million;
 - (v) that a further amount of \$0.976 million in 2005 carry forward funding for 5 previously approved sub-projects be confirmed by the Program and added to the required 2006 cash flow to reflect a total carry forward funding of \$1.949 million;
- (3) new debt service costs of \$0.165 million in 2006 and incremental costs of \$0.685 million in 2007, \$0.323 million in 2008 and \$0.090 million in 2009 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;

- (4) Operating impacts in the Toronto Fire Services Operating Budget of \$0.107 million for 2006, \$0.060 million for 2007 and \$0.060 million for 2008 emanating from the approval of the 2006 Capital Budget be considered within the overall scope of the Toronto Fire Services 2006 and future years operating budget submissions;
- (5) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (6) the Chief of Toronto Fire Services report back to the Deputy City Manager and the Chief Financial Officer on a costing and priority framework to be developed by Spring of 2006 for managing the growth demands and public expectations associated with the Toronto Fire Services various strategic reports, its SOGR backlog and its asset audits and that needs be reviewed collectively in order to revise the Toronto Fire Services 2006-2010 Capital Plan at a sustainable debt funding level;
- (7) the revised cash flow projections of \$9.038 million in 2007, \$8.767 million in 2008, \$5.300 million in 2009 and \$5.300 million in 2010 for Toronto Fire Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (8) the Radio Communication System Replacement project be re-classified as a Corporate project in conjunction with the related radio system requirements of EMS and Toronto Police Services and the Toronto Fire Services required cash flow of \$36.667 million for 2009 be reallocated out of the capital program of Toronto Fire Services;
- (9) the Fire Chief, in consultation with the Steering Committee and the Chief Financial Officer, confirm detailed project cost and cash flows by program for the Corporate Radio Communication System Replacement project by June 2006 as part of the scheduled revisiting of the 4-Year Capital Plan; and
- (10) the Chief of Toronto Fire Services in consultation with the Deputy City Manager and Chief Financial Officer report back to Budget Advisory Committee as part of the 2006 Budget Process on alternative funding for the Harbourfront Public Education and Training Centre project that may include the possibility of funding from the Toronto Waterfront Revitalization Corporation.

1.17 SOLID WASTE MANAGEMENT SERVICES

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Solid Waste Management Services.

Works Committee Recommendation

The Works Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for the Solid Waste Management Services be approved, subject to amending the 2006 Capital Program to accommodate an expenditure of \$160,000.00 for the purchase of approximately 8,800 green bins for free distribution to residents; that this expenditure be accommodated within the existing 2006 proposed Capital Budget cash flow of \$25.268 million for Solid Waste Management Services by deferring \$160,000.00 from the 2006 cash flow to 2007 in the Capital Project, CSW004-Waste Diversion Facilities; and further that this action be subject to the approval of an additional associated operating impact of \$70,000.00, which will be considered as a new and enhanced service item in the 2006 Operating Budget for Solid Waste Management Services and in the event that the new/enhanced service is not approved the 2006 Capital deferral be reversed.

Capital Recommendations contained in the Analyst Briefing Notes for Solid Waste Management Services

- (1) The 2006-2015 Solid Waste Management Services Capital Program request with a total 10-year project cost of \$253.973 million be received;
- (2) the 2006 Proposed Capital Budget for Solid Waste Management Services with a total project cost of \$10.361 million and a 2006 cash flow of \$25.268 million and future year commitments of \$36.931 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 13 new and change-in-scope sub-projects with a 2006 total project cost of \$10.361 million that requires cash flow of \$10.361 million in 2006 and no future year commitment; and
 - (ii) 13 previously approved sub-projects with a 2006 cash flow of \$10.478 million and a future year commitment of \$33.489 million in 2007; and
 - (b) 2006 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$4.429 million;

- (3) new debt service costs of \$0.416 million in 2006 and incremental costs of \$2.343 million in 2007, \$3.102 million in 2008, and \$0.379 million in 2009, resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (4) incremental operating impacts in the Solid Waste Management Services Operating Budget of \$(0.450) million for 2006, \$(0.097) million for 2007, \$(0.172) million in 2008, \$8.092 million in 2009, and \$0.925 million in 2010, emanating from the approval of the 2006 Capital Budget be considered within the overall scope of the 2006 and future years' operating budget submissions;
- (5) the revised cash flow projections of \$63.448 million in 2007, \$57.013 million in 2008, \$21.384 million in 2009, and \$33.849 million in 2010 for Solid Waste Management Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in Spring 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits, and outlining the impact the recommended Capital Plan would have on achieving the 2010 Diversion targets;
- (6) the Acting General Manager, Solid Waste Management Services report back to the Budget Advisory Committee in the Spring of 2006 with a list of Council decisions since June 2005 impacting Solid Waste Management Services, and an assessment of how these decisions impact the Program's ability to meet the 2008 to 2012 Diversion targets and time lines, as outlined in its Council-approved Business Plan;
- (7) the Acting General Manager, Solid Waste Management Services report back to the Budget Advisory Committee in the Spring of 2006 on operational challenges related to sites, site locations, and Environmental Assessments, for the construction of new waste management facilities, and how these challenges may impact the Program's ability to meet the diversion targets within the timelines assumed; and
- (8) the 2006 Proposed cash flow of \$0.562 million associated with the Diversion Facilities Collection Vehicles be approved conditional upon the approval of the Solid Waste Management Services 2006 Operating Budget.

1.18 *TRANSPORTATION SERVICES*

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Transportation Services, with the following adjustments:

- (1) adopt Recommendation (2)(a) and (b) of the Works Committee contained in the communication (November 10, 2005) from the Committee, as follows:**

- “(2) that City Council adopt the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Transportation Services; subject to amending the 2006 Capital Program:**
- (a) by transferring \$500,000.00 from the Steeles Avenue East/Kennedy Road Grade Separation Project to the Cycling Infrastructure Project; and also**
 - (b) by increasing the 2006 net cash flow of \$2.2 million for the Cycling Infrastructure Project in the amount of \$300,000.00, and that this funding be offset by a corresponding reduction in the 2006 net cash flow for the Ellesmere, Warden-Kennedy project; and”;**
- (2) adopt Recommendation (2)(c) of the Works Committee contained in the communication (November 10, 2005) from the Committee, subject to amending the recommendation by deleting the word “accommodated” and replacing it with the word “considered”, so that the recommendation now reads as follows:**
- “(c) that the Bloor Street Transformation Project include measures to greatly enhance bicycle safety, such as the Gomberg Memorial Bloor Street bike lane, and that this be considered within the current project”;**
- (3) adopt the Appendix B, entitled “Transportation Services – 2006 Proposed Bikeway Projects - \$3.0 Million”, attached to the report (October 20, 2005), headed “2006 Cycling Infrastructure Funding Options”, from the General Manager, Transportation Services, subject to the General Manager giving consideration to including Vaughan Road in the 2006 Bike Plan;”;**
- (4) adopt the technical adjustments for Transportation Services contained in the Wrap-Up Notes to Budget Advisory Committee on November 16, 2005;**
- (5) adopt the following technical adjustments:**
- A. Replace Recommendations (2), (3) and (9) in the Analyst Briefing Notes to read:**
 - “(2) the 2006 Proposed Capital Budget for Transportation Services with a total project cost of \$278.309 million and a 2006 cash flow of \$276.633 million and future year commitments of \$62.259 million in 2007, \$37.901 million in 2008 and \$8.730 million in 2009 be approved. The 2006 Proposed Capital Budget consists of the following:**
 - (a) New Cash Flow Funding for:**

- (i) **60 new sub-projects with a 2006 total project cost of \$278.309 million that requires cash flow of \$198.430 million in 2006 and future year commitments of \$56.529 million in 2007, \$17.500 million in 2008 and \$5.600 million in 2009;**
 - (ii) **28 previously approved sub-projects with a 2006 cash flow of \$47.248 million and future year commitments of \$5.730 million in 2007, \$20.401 million in 2008 and \$3.130 million in 2009;**
 - (iii) **2006 approved cash flow for 27 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$30.955 million; and**
- (3) **new debt service costs of \$4.950 million in 2006 and incremental costs of \$19.439 million in 2007, \$5.346 million in 2008, \$2.455 million in 2009 and \$0.652 in 2010 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;**
- (9) **the revised cash flow projections of \$239.946 million in 2007, \$280.904 million in 2008, \$295.807 million in 2009 and \$313.593 million in 2010 for Transportation Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and".**

Action taken by the Committee:

The Budget Advisory Committee:

- (a) referred communication (ix) (November 7, 2005) from Councillor Joe Mihevc, Ward 21, St. Paul's, referred to in the communication (November 10, 2005) from the Works Committee on the 2006-2015 Capital Programs under its purview, to Toronto Hydro for consideration;
- (b) referred the following part (1) of the motion by Councillor Pitfield, contained in the communication (November 4, 2005) from the Policy and Finance Committee and the Budget Advisory Committee, to the Deputy City Manager and Chief Financial Officer for a report to the Budget Advisory Committee prior to the 2007 Budget process:

- “(1) as part of the capital budget approval process, a Gantt chart be submitted for each proposed capital project, providing a schedule showing a timeline of targeted completion dates, to justify the need for budget dollars”;
- (c) referred the following part (2) of the motion by Councillor Pitfield, contained in the communication (November 4, 2005) from the Policy and Finance Committee and the Budget Advisory Committee, to the Executive Director, Facilities and Real Estate for a report to the Administration Committee:
- “(2) the City Manager be requested to report on the City looking at design build contracts, rather than design contracts and build contracts”; and
- (d) referred the following part (3) of the motion by Councillor Pitfield, contained in the communication (November 4, 2005) from the Policy and Finance Committee and the Budget Advisory Committee, to the Deputy City Manager and Chief Financial Officer for a report to the Budget Advisory Committee:
- “(3) the net effect on the reserves/reserve funds including transferred into and out of reserves/reserve funds be expressed for each program in 2006 capital budget.”; and
- (e) received the following:
- (i) communication (September 14, 2005) from the Works Committee, entitled “Toronto Bike Plan – Three-Year Implementation Strategy”;
- (ii) communication (November 4, 2005) from the Policy and Finance Committee and the Budget Advisory Committee, entitled “2006-2010 Capital Budget and Preliminary Plan”; and
- (iii) briefing note (November 17, 2005) from the General Manager, Transportation Services, entitled “Transportation Services Capital Budget Adjustments to BAC Wrap-up”.

Works Committee Recommendations

The Works Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the 2006-2015 Capital Program for Transportation Services be approved, subject to amending the 2006 Capital Program:

- (a) by transferring \$500,000.00 from the Steeles Avenue East/Kennedy Road Grade Separation Project to the Cycling Infrastructure Project; and also

- (b) by increasing the 2006 net cash flow of \$2.2 million for the Cycling Infrastructure Project in the amount of \$300,000.00, and that this funding be offset by a corresponding reduction in the 2006 net cash flow for the Ellesmere, Warden-Kennedy project; and
- (c) that the Bloor Street Transformation Project include measures to greatly enhance bicycle safety, such as the Gomberg Memorial Bloor Street bike lane, and that this be accommodated within the current project.

Capital Recommendations contained in the Analyst Briefing Notes for Transportation Services

- (1) The 2006-2015 Transportation Services Capital Program request with a total 10-year project cost of \$2.527 billion be received;
- (2) the 2006 Proposed Capital Budget for Transportation Services with a total project cost of \$303.979 million and a 2006 cash flow of \$259.514 million and future year commitments of \$73.259 million in 2007, \$34.230 million in 2008 and \$8.730 million in 2009 be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 61 new sub-projects with a 2006 total project cost of \$303.979 million that requires cash flow of \$200.350 million in 2006 and future year commitments of \$68.529 million in 2007, \$29.500 million in 2008 and \$5.600 million in 2009;
 - (ii) all subprojects with new future year commitments be further reviewed during the 2006 Capital Budget Process and deferred where possible.
 - (iii) 28 previously approved sub-projects with a 2006 cash flow of \$47.248 million and future year commitments of \$4.730 million in 2007, \$4.730 million in 2008 and \$3.130 million in 2009; and
 - (iv) 2006 approved cash flow for 27 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$11.916 million;
- (3) new debt service costs of \$4.950 million in 2006 and incremental costs of \$19.789 million in 2007, \$6.662 million in 2008, \$2.568 million in 2009 and \$0.652 million in 2010 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;

- (4) operating impacts in the Transportation Services Operating Budget of \$0.270 million for 2006 and \$0.270 million for 2007 emanating from the approval of the 2006 Proposed Capital Budget be considered within the overall scope of the Transportation Services 2006 and future years operating budget submissions;
- (5) 2006 Development Charge funding be approved subject to funds being available in the Development Charge Reserve Accounts;
- (6) the General Manager Transportation Services report back to the Budget Advisory Committee during the review of the 2006 Proposed Capital Budget on specific adjustments to be made to the 2006 cash flow in order to meet the 2006 proposed funding levels;
- (7) all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (8) the General Manager, Transportation Services, report back to the Deputy City Manager and Chief Financial Officer on a costing and priority framework to be developed by Spring 2006 for managing the growth demands and public expectations associated with the Transportation Services various strategic reports, its SOGR backlog and its asset audits and that needs be reviewed collectively in order to revise the Transportation Services 2006-2010 Capital Plan at a sustainable debt funding level;
- (9) the revised cash flow projections of \$251.646 million in 2007, \$292.904 million in 2008, \$295.807 million in 2009 and \$313.593 million in 2010 for Transportation Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (10) the General Manager Transportation Services, in consultation with the Chief General Manager Toronto Transit Commission, report back to Budget Advisory Committee in 2006 or upon resolution of the current court proceedings related to St. Clair Avenue West Transit Improvements, on the status of this project and specifically on the total project cost and cash flow projections;
- (11) in the event that the project for the Dufferin Jog Elimination not proceed in 2006, that Transportation Services be authorized to re-allocate the approved funding for this project to State of Good Repair projects as prioritized by the Program;

- (12) the 2006 proposed funding of \$1.000 million gross and net for the Bloor Street Transformation project preliminary design phase be approved conditional upon City Council approval of the establishment of the new BIA and its first budget and further that no funds be committed until Council approval of the new BIA and its budget occurs; and
- (13) the funding for the Bloor Street Transformation project, which is initially funded by the City through the issuance of debt, be recovered, including debt service charges, from the new BIA by imposition of its new levy on the new BIA as directed by Council.

1.19 WATERFRONT REVITALIZATION INITIATIVE

The Budget Advisory Committee recommended the adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the Waterfront Revitalization Initiative, as recommended by Planning and Transportation Committee.

Planning and Transportation Committee Recommendation

The Planning and Transportation Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes pertaining to the Waterfront Revitalization Initiative be approved.

Capital Recommendations contained in the Analyst Briefing Notes for the Waterfront Revitalization Initiative

- (1) The 2006-2015 Waterfront Revitalization Initiative Capital Program request with a total 10-year cash flow of \$448.974 million for previously approved projects be received;
- (2) the 2006 Proposed Capital Budget for Waterfront Revitalization Initiative requires a 2006 cash flow of \$43.731 million and future year commitments of \$405.243 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow funding for 17 previously approved sub-projects with a 2006 cash flow of \$43.731 million and future year commitments of \$59.080 million in 2007; \$68.174 million in 2008; \$40.472 million in 2009; and \$34.688 million in 2010, and \$202.829 million in years 2011-2015;
- (3) new debt service costs of \$1.307 million in 2006 and incremental costs of \$6.565 million in 2007; \$8.544 million in 2008; \$8.713 million in 2009; \$5.493 million in 2010; and \$3.816 million in 2011, resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;

- (4) the total 2006 cash flow of \$2.053 million for the Front Street Extension (\$0.753 million); Front Street Pedestrian Bridge (\$0.300 million); and Gardiner Expressway EA (\$1.000 million) not be expended until a final decision is made by City Council on the future of the Front Street Extension/Gardiner Expressway/Lake Shore Corridor;
- (5) the Revised 2006-2010 Capital Plan and 2011-2015 Forecast for the Waterfront Revitalization Initiative be brought forward for review when Council considers the future of the Front Street Extension/Gardiner Expressway/Lake Shore Corridor;
- (6) the revised cash flow projections of \$59.080 million in 2007, \$68.174 million in 2008; \$40.4720 million in 2009; and \$34.688 million in 2010 for Waterfront Revitalization Initiative be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (7) the Deputy City Manager for the Waterfront Revitalization Initiative and the Deputy City Manager and Chief Financial Officer report to Budget Advisory Committee in the Fall of 2006 on the process to identify operating budget impacts to City Programs, Agencies, Boards and Commissions resulting from the approval of the 2006 Proposed Capital Budget for Waterfront Revitalization Initiative and the 5-Year Capital Plan; and
- (8) the Deputy City Manager for the Waterfront Revitalization Initiative report to Budget Advisory Committee when specific scope and funds allocation of \$97.790 million beyond 2010 are determined by the three orders of governments for the initiatives relating to the Water's Edge Promenade; the introduction of transit into the Portlands; and other transportation and servicing projects in both the Portlands and in the western section of the Waterfront.

1.20 END OF LEASE/SUSTAINMENT

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the End of Lease/Sustainment, as recommended by the Administration Committee.

Action taken by the Committee:

The Budget Advisory Committee:

- (1) requested that in future, prior to any refresh of Information and Technology equipment for the Councillors' Offices, a small working group of Councillors be struck and consulted on any further acquisition; and

- (2) received the briefing note (November 16, 2005) from the Chief Corporate Officer, entitled "Colour Printers/Photocopiers".

Administration Committee Recommendation

The Administration Committee recommended the adoption of the 2006-2015 Capital Recommendations contained in the Analyst Briefing Notes for the End of Lease/Sustainment.

Capital Recommendations contained in the Analyst Briefing Notes for the End of Lease/Sustainment

- (1) The 2006-2015 End of Lease/Sustainment capital program request with a total 10-year project cost of \$98.587 million be received;
- (2) the 2006 Proposed Capital Budget for the Post-End of Lease Sustainment with a total project cost of \$16.138 million and a 2006 cash flow of \$18.938 million with no future year commitments be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for 1 new sub-project with a 2006 total project cost of \$16.138 million that requires cash flow of \$16.138 million in 2006 with no future year commitment;
 - (b) 2006 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$2.800 million;
- (3) the revised cash flow projections of \$18.977 million in 2007, \$18.335 million in 2008, \$23.751 million in 2009 and \$21.386 million in 2010 for the End of Lease/Sustainment Program be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (4) approval for the Asset Sustainment funding strategy as described in this briefing note, be approved including the following funding strategy as follows:
 - (a) funding of the Technology Asset Sustainment for the purpose of providing capital funding for the City's long-term sustainment strategy for routine replacement of technology assets at the end of their established life, be from the Information and Technology Equipment Reserve XQ1508;

- (b) the Information and Technology Equipment Reserve be administered by the Information and Technology Division;
- (c) the balance of the 2005 under spending from the Technology End of Lease Strategy be deposited in the Information and Technology Equipment Reserve XQ1508;
- (d) financing for the asset sustainment be from an annual contribution of \$17.500 million in the Non Program operating budget that was previously budgeted to finance the lease payments on the equipment replaced through the End of Lease Strategy; an additional program annual contribution of \$0.619 million residing in the Non Program operating budget and annual contributions of \$1.182 million from Public Health's operating budget be reallocated to the Information and Technology Equipment Reserve XQ1508. (See table, page 13);
- (e) funding for the Information and Technology 2006 Technology Asset Management project ITP906883 in the amount of \$1.022 million be funded from the Information and Technology Equipment Reserve XQ1508; and
- (f) the appropriate City officials be authorized and directed to take necessary action to give effect thereto, and that leave be granted for the introduction of any necessary bills in Council to give effect thereto.

1.21 FACILITIES AND REAL ESTATE

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Facilities and Real Estate, as recommended by the Administration Committee, with the following adjustment:

- (1) adoption of the recommendations of the Administration Committee and the Planning and Transportation Committee contained in the communication (November 8, 2005) from the Committee, subject to deleting Recommendation (1) and replacing it with the following:**
 - “(1) City Council adopt the staff recommendations in the Recommendations Section of the report (October 26, 2005) from the Deputy City Manager and Chief Financial Officer as amended, to provide that \$16 million be recommended for the state of good repair for Nathan Phillips Square, and any additional expenditures be the subject of a further report on any sources of funding, including private/public partnerships or other orders of government;”.**

Administration Committee Recommendation

The Administration Committee recommended the adoption of the 2006-2015 Capital Recommendations contained in the Analyst Briefing Notes for Facilities and Real Estate.

Capital Recommendations contained in the Analyst Briefing Notes for Facilities and Real Estate

- (1) The 2006-2015 Facilities and Real Estate capital program request with a total 10-year project cost of \$204.689 million be received;
- (2) the 2006 Proposed Capital Budget for Facilities and Real Estate with a total project cost of \$38.060 million and a 2006 cash flow of \$38.067 million and future year commitments of \$31.010 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 98 new sub-projects with a 2006 total project cost of \$38.060 million that requires cash flow of \$17.283 million in 2006 and future year commitments of \$11.736 million in 2007, \$1.378 million in 2008, \$0.545 million in 2009 and \$0.545million in 2010; and
 - (ii) 29 previously approved sub-projects with a 2006 cash flow of \$18.509 million and future year commitments of \$9.623 million in 2007; \$6.021 million in 2008, and \$1.162 million in 2009; and
 - (b) 2006 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$2.275 million;
- (3) new debt service costs of \$1.074 million in 2006 and incremental costs of \$4.578 million in 2007, \$2.572 million in 2008, \$0.865 million in 2009 and \$0.204 million in 2010 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (4) the sub-projects for Capital Emergencies be approved with funding of \$1.394 million for 2006 with the following conditions:
 - (i) projects funded must be demonstrable emergencies presenting a safety or security hazard, or impacting current operations, with a potential for significant damage resulting from the continuation of the problem identified;
 - (ii) all projects charged to the fund must be reported to Finance staff to ensure structures are provided to ensure accountability;

- (iii) use of the funding must be reported in all variance reports and to Budget Advisory Committee at the time of consideration of the 2006 capital budget; and
- (iv) any unspent balance at year-end cannot be carried forward;
- (5) the revised cash flow projections of \$35.620 million in 2007, \$35.643 million in 2008, \$35.666 million in 2009 and \$35.328 million in 2010 for Facilities and Real Estate, be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (6) the Chief Corporate Officer to report back to the Administration Committee and Budget Advisory Committee prior to the 2007 Budget process on the outcome of the Nathan Phillips Square design competition and revised project cost estimates.

1.22 FINANCIAL SERVICES

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Financial Services, as recommended by the Administration Committee.

Administration Committee Recommendation

The Administration Committee recommended the adoption of the 2006-2015 Capital Recommendations contained in the Analyst Briefing Notes for Financial Services.

Capital Recommendations contained in the Analyst Briefing Notes for Financial Services

- (1) The 2006-2015 Financial Services capital program request with a total 10-year project cost of \$26.131 million be received;
- (2) the 2006 Proposed Capital Budget for Financial Services with a total project cost of \$1.226 million and a 2006 cash flow of \$6.298 million and future year commitments of \$3.408 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 3 new sub-projects with a 2006 total project cost of \$1.226 million that requires cash flow of \$0.438 million in 2006 and a future year commitment of \$0.583 million in 2007 and \$0.205 million in 2008;

- (ii) 9 previously approved sub-projects with a 2006 cash flow of \$2.811 million and a future year commitment of \$2.484 million in 2007;
 - (iii) 5 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$0.934 million and future year commitments of \$0.400 million in 2007, \$0.600 million in 2008 and \$1.136 million in 2009 which forms part of the affordability targets that requires Council to reaffirm its commitment; and
- (b) 2006 approved cash flow for 7 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$2.115 million;
- (3) new debt service costs of \$0.082 million in 2006 and incremental costs of \$0.394 million in 2007, \$0.414 million in 2008, \$0.297 million in 2009 and \$0.079 million in 2010 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (4) operating impacts of \$0.121 million for 2007, \$0.370 million in 2008, and savings of \$0.385 million for 2009 and costs of \$0.175 million in 2010 emanating from the approval of the 2006 Capital Budget be considered within the overall scope of the Financial Services' 2006 and future years' operating budget submissions; and
- (5) the revised cash flow projections of \$6.297 million in 2007, \$5.555 million in 2008, \$5.456 million in 2009 and \$2.550 million in 2010, be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

1.23 FLEET SERVICES

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Fleet Services, as recommended by the Administration Committee.

Action taken by the Committee:

The Budget Advisory Committee received the briefing note (November 15, 2005) from the Chief Corporate Officer, entitled "Carry-Forward Requests".

Administration Committee Recommendation

The Administration Committee recommended the adoption of the 2006-2015 Capital Recommendations contained in the Analyst Briefing Notes for Fleet Services.

Capital Recommendations contained in the Analyst Briefing Notes for Fleet Services

- (1) The 2006-2015 Fleet Services capital program request with a total 10-year project cost of \$184.465 million be received;
- (2) the 2006 Capital Budget for Fleet Services with a total project cost of \$40.693 million and a 2006 cash flow of \$82.760 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 17 new sub-projects with a 2006 total project cost of \$28.638 million that requires cash flow of \$28.638 million in 2006, with no future year commitments;
 - (ii) 12 previously approved sub-projects with a 2006 cash flow of \$12.055 million; and
 - (iii) 7 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$16.886 million which is funded from the Vehicle and Equipment Replacement Reserve; and
 - (b) 2006 approved cash flow for 16 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$25.181 million;
- (3) the Fleet Services Capital Budget be adjusted to agree with Programs' 2006 budgeted contributions to the Vehicles and Equipment Replacement Reserve to reflect any changes recommended to the contributions from the other Programs budgets during the 2006 Operating Budget process; and
- (4) the revised cash flow projections of \$21.221 million in 2007; \$28.207 million in 2008; \$26.989 million in 2009; and \$25.288 million in 2010 for Fleet Services be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan.

1.24 INFORMATION AND TECHNOLOGY

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Information and Technology, as recommended by the Administration Committee.

Action taken by the Committee:

The Budget Advisory Committee:

- (1) requested the Executive Director, Information and Technology, to report to the e-City Committee prior to the 2007/2010 Capital budget approval with options on how to ensure value for money and maximum synchronization on the City of Toronto's computer systems with a third party analysis; and
- (2) requested the Executive Director, Information and Technology, to meet on a regular basis with Information and Technology Directors of agencies, boards and commissions to discuss systems planning and budget issues.

Administration Committee Recommendation

The Administration Committee recommended the adoption of the 2006-2015 Capital Recommendations contained in the Analyst Briefing Notes for Information and Technology.

Capital Recommendations contained in the Analyst Briefing Notes for Information and Technology

- (1) The 2006-2015 Information and Technology Capital Program request with a total 10-year project cost of \$55.065 million be received;
- (2) the 2006 Proposed Capital Budget for Information and Technology with a total project cost of \$18.991 million and a 2006 cash flow of \$10.714 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 24 new sub-projects with a 2006 total project cost of \$18.991 million that requires cash flow of \$5.759 million in 2006, and a future year commitment of \$3.711 million in 2007, \$3.402 million in 2008, \$2.375 million in 2009 and \$1.460 million in 2010;
 - (ii) 2 previously approved sub-projects with a 2006 cash flow of \$0.941 million, and future year commitments of \$1.040 million in 2007, \$1.200 million in 2008, \$2.379 million in 2009 and \$2.780 million in 2010; and

- (iii) 6 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$3.713 million, and a future year commitment of \$0.908 million in 2007, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
- (b) 2006 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.242 million;
- (3) new debt service costs of \$0.254 million in 2006 and incremental costs of \$0.930 million in 2007 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (4) operating impacts in the Information and Technology Operating Budget of \$0.117 million in 2006 and \$0.728 million in 2007 emanating from the approval of the 2006 Proposed Capital Budget be considered within the overall scope of the Information and Technology 2006 and future years operating budget submission;
- (5) the revised cash flow projections of \$9.121 million in 2007; \$10.047 million in 2008; \$10.079 million in 2009; and \$9.973 million for Information and Technology be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (6) as part of the 2007 Capital Budgets process, the City Manager and Deputy City Manager and Chief Financial Officer's will review all proposed Information and Technology Projects across the City, to ensure Corporate and Program Information Technology projects are aligned and co-ordinated. Information and Technology's sign-off will be required for all Information and Technology related projects proposed by the Programs.

CITY MANAGER

1.25 HUMAN RESOURCES

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Human Resources, as recommended by the Administration Committee.

Administration Committee Recommendation

The Administration Committee recommended the adoption of the 2006-2015 Capital Recommendations contained in the Analyst Briefing Notes for Human Resources.

Capital Recommendations contained in the Analyst Briefing Notes for Human Resources

- (1) The 2006-2015 Human Resources capital program request with a total 10-year project cost of \$2.116 million be received; and
- (2) the revised cash flow projections of \$0.000 million in 2007, \$0.603 million in 2008, \$0.592 million in 2009 and \$0.726 million in 2010 for Human Resources be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

OTHER CITY PROGRAMS

1.26 CITY CLERK'S OFFICE

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the City Clerk's Office, as recommended by the Administration Committee.

Administration Committee Recommendation

The Administration Committee recommended the adoption of the 2006-2015 Capital Recommendations contained in the Analyst Briefing Notes for the City Clerk's Office.

Capital Recommendations contained in the Analyst Briefing Notes for City Clerk's Office

- (1) The 2006-2015 City Clerk's Office capital program request with a total 10-year project cost of \$39.514 million be received;
- (2) the 2006 Proposed Capital Budget for the City Clerk's Office with a total project cost of \$13.736 million and a 2006 cash flow of \$3.796 million and future year commitments of \$1.210 million in 2007, \$0.060 million in 2007, \$0.068 million in 2009 and \$0.062 million in 2010 be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 8 new sub-projects with a 2006 total project cost of \$13.736 million that requires cash flow of \$1.281 million in 2006 with future year commitments of \$0.210 million in 2007, \$0.060 million in 2008, \$0.068 million in 2009 and \$0.062 million in 2010; and

- (ii) 1 previously approved sub-project with a 2006 cash flow of \$1.408 million and a future year commitment of \$1.000 million in 2007; and
 - (b) 2006 approved cash flow for 1 previously approved sub-project with carry forward funding from 2005 into 2006 totalling \$1.107 million;
- (3) new debt service costs of \$0.055 million in 2006 and incremental costs of \$0.230 million in 2007 and \$0.110 million in 2008 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (4) operating impacts in the City Clerk's Operating Budget of \$0.035 million in 2006, \$0.018 million in 2007, \$0.079 million in 2008 and \$0.130 million in 2009 emanating from the approval of the 2006 Proposed Capital Budget be considered within the overall scope of the City Clerk's 2006 and future years' operating budget submissions;
- (5) the revised cash flow projections of \$5.760 million in 2007, \$5.310 million in 2008, \$3.918 million in 2009 and \$1.332 million in 2010 for the City Clerk's Office be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (6) the City Clerk's Division be requested to report back to the Budget Advisory Committee with a recommended option for the Relocation of the Offset Printing Facility in conjunction with the Spring 2006 review of the 5-Year Capital Plan, if possible, or prior to the beginning of the 2007 Capital Budget process. Should additional funding requirements be identified for 2006, the City Clerk should report back to the Budget Advisory Committee in-year; and
- (7) the City Clerk's Division be requested to report back to the Budget Advisory Committee once the additional requirements on the Election Reserve, arising from the new City of Toronto Act are known, on the potential to fund future years' capital requirements from the Election Reserve.

1.27 ENERGY RETROFIT PROGRAM

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the Energy Retrofit Program, as recommended by the Administration Committee, with the following adjustments:

- (1) adoption of the staff recommendations in the Recommendations Section of the report (October 26, 2005) from the Deputy City Manager and Chief Financial Officer on the Energy Retrofit and request for additional funding.**

Action taken by the Committee:

The Budget Advisory Committee received the briefing note (November 16, 2005) from the Chief Corporate Officer, entitled "Energy Savings Estimate".

Administration Committee Recommendation

The Administration Committee recommended the adoption of the 2006-2015 Capital Recommendations contained in the Analyst Briefing Notes for the Energy Retrofit Program.

Capital Recommendations contained in the Analyst Briefing Notes for the Energy Retrofit Program

- (1) The 2006-2015 Energy Retrofit Capital Program request with a total project cost of \$15.0 million be received;
- (2) the 2006 Proposed Capital Budget for Energy Retrofit with a total project cost of \$6.0 million and a 2006 cash flow of \$14.003 million and future year commitments of \$5.103 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 1 new sub-project with a 2006 total project cost of \$6.0 million that requires cash flow of \$1.500 million in 2006 and a future year commitment of \$4.500 million in 2007; and
 - (ii) 4 previously approved sub-projects with a 2006 cash flow of \$7.682 million and a future year commitment of \$0.603 million in 2007;
 - (b) 2006 approved cash flow for 4 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$4.821 million;
- (3) new debt service costs of \$0.215 million in 2006 and incremental costs of \$0.893 million in 2007, and \$0.385 million in 2008, resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2005 and future year operating budgets and be recovered from energy savings within the Operating Budget of each Division/ABC receiving ERP funding;

- (4) the Chief Corporate Officer provides a detailed status report for the five previously approved projects to the Budget Advisory Committee in November 2005 detailing the annual cash flow, energy savings, energy cost savings and debt servicing for each project;
- (5) a list of energy efficiency projects for City's Divisions and ABCs be prepared by the end of 2006 and submitted for consideration, along with applicable business cases for each project, as part of the 2007 capital budget process; and
- (6) that the revised cash flow projections of \$7.103 million in 2007; \$5.0 million in 2008; and \$2.0 million in 2009 for the Energy Retrofit Program be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended firm 5-Year Capital Plan within Council's approved debt affordability limits.

1.28 UNION STATION

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Union Station, as recommended by the Administration Committee.

Administration Committee Recommendation

The Administration Committee recommended the adoption of the 2006-2015 Capital Recommendations contained in the Analyst Briefing Notes pertaining to Union Station.

Capital Recommendations contained in the Analyst Briefing Notes for Union Station

- (1) The 2006-2015 Union Station capital program request with a total 10-year project cost of \$20.461 million be received;
- (2) the 2006 Proposed Capital Budget for Union Station with a total project cost of \$7.649 million and a 2006 cash flow of \$5.462 million and future year commitments of \$7.288 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 1 previously approved sub-project with a 2006 cash flow of \$0.316 million and no future year commitments; and

- (ii) 3 sub-projects with carry forward funding from 2005 (which were not debt funded) requiring 2006 cash flow of \$3.401 million and future year commitments of \$7.288 million, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
- (b) 2006 approved cash flow for 2 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.745 million;
- (3) new debt service costs of \$0.112 million in 2006 and incremental costs of \$0.532 million in 2007, \$0.540 million in 2008 and \$0.330 million in 2009 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets; and
- (4) the revised cash flow projections of \$4.857 million in 2007; \$7.577 million in 2008; \$4.451 million in 2009 and \$5.337 million in 2010 for Union Station be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

SPECIAL PURPOSE BODIES

1.29 EXHIBITION PLACE

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Exhibition Place.

Capital Recommendations contained in the Analyst Briefing Notes for Exhibition Place

- (1) The 2006-2015 Exhibition Place Capital Program Request with a total 10-year project cost of \$39.140 million be received;
- (2) the 2006 Proposed Capital Budget for Exhibition Place with a total project cost of \$15.125 million and a 2006 cash flow of \$15.125 million with no future-year commitments be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 38 new sub-projects with a 2006 total project cost of \$14.625 million that requires cash flow of \$14.625 million in 2006 with no future-year commitments;

- (ii) 2 previously approved sub-projects with a 2006 cash flow of \$0.500 million;
 - (iii) 1 sub-project from previously approved projects with funding carried forward from 2004 and prior years requiring 2006 cash flow of \$0.036 million, which forms part of the affordability targets that requires Council to reaffirm its commitment; and
- (b) 2006 approved cash flow for 22 previously approved sub-projects with funding carried forward from 2005 into 2006 totalling \$0.889 million;
- (3) new debt service costs of \$0.455 million in 2006 and incremental costs of \$1.668 million in 2007 resulting from the approval of the 2006 Proposed Capital Budget for Exhibition Place, be approved for inclusion in the 2006 and future-year operating budgets;
- (4) Exhibition Place report, during the Budget Advisory Committee Capital Budget Review process in November 2005, on the impact that the energy retrofit projects have had on the Program's capacity to deliver other capital projects;
- (5) Exhibition Place report to the Deputy City Manager and Chief Financial Officer by February 2006 with further revisions to the revised cash flow projections of \$6.325 million in 2007, \$7.060 million in 2008, \$8.630 million in 2009 and \$6.500 million in 2010 to bring those projections in line with the debt affordability guidelines for 2007 to 2010; and
- (6) the Revised 5-Year Capital Plan for Exhibition Place be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within City Council's approved debt affordability limits.

1.30 TORONTO AND REGION CONSERVATION AUTHORITY

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the Toronto and Region Conservation Authority.

Capital Recommendations contained in the Analyst Briefing Notes for the Toronto and Region Conservation Authority

- (1) The 2006-2015 Toronto and Region Conservation Authority Capital Program Request with a total 10-year project cost of \$81.634 million, be received;
- (2) the 2006 Proposed Capital Budget for Toronto and Region Conservation Authority with a total project cost of \$6.0 million and a 2006 cash flow of \$6.0 million and no

future-year commitments be approved. The 2006 Proposed Capital Budget consists of the following:

- (a) New Cash Flow Funding for 30 new sub-projects with a 2006 total project cost of \$6.0 million that requires cash flow of \$6.0 million in 2006 and no future-year commitments;
- (3) new debt service costs of \$0.090 million in 2006 and incremental costs of \$0.330 million in 2007, resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future-year operating budgets;
- (4) Toronto and Region Conservation Authority and Toronto Water report back to the Budget Advisory Committee by May 2006 and prior to the finalization of the City's Firm 5-Year Capital Plan with consistent recommendations for capital funding between these Programs over the 5-Year Capital Plan; and
- (5) the revised cash flow projections of \$6.316 million in 2007, \$6.592 million in 2008, \$6.742 million in 2009 and \$6.590 million in 2010 for Toronto and Region Conservation Authority be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within City Council's approved debt affordability limits.

1.31 *TORONTO PARKING ENFORCEMENT UNIT*

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the Toronto Parking Enforcement Unit.

Capital Recommendations contained in the Analyst Briefing Notes for the Toronto Parking Enforcement Unit

- (1) The 2006-2015 Parking Enforcement Unit Capital Program request with a total 10-year project cost of \$4.340 million be received;
- (2) the 2006 Proposed Capital Budget for Parking Enforcement Unit with a project cost of \$0.434 million and a 2006 cash flow of \$1.934 million with no future year commits be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow funding for Vehicle and Equipment Replacement project with a 2006 project cost of \$0.434 million that requires cash flow of \$0.434 million in 2006; and
 - (b) 2005 approved cash flow for 1 previously approved project with carry forward funding from 2005 into 2006 totalling \$1.500 million;

- (3) the Vehicle and Equipment Replacement project be funded from the Vehicle and Equipment Reserve and that no new debt be issued to finance the 2006 cash flow requirements for the Parking Enforcement Unit Capital Program;
- (4) operating impacts of \$0.261 million for 2006 attributable to the Toronto Police Service, Parking Enforcement Unit, emanating from the approval of the 2006 Proposed Capital Budget be considered within the overall scope of the Parking Enforcement Unit 2006 Operating Budget;
- (5) total annualized net savings of approximately \$0.853 million with \$0.130 million net cost attributable to the Toronto Police Service, Parking Enforcement Unit; \$0.450 million savings to the Revenue Services Division; Parking Tag Operations and \$0.533 million increase in Parking Tag Revenue be considered within the overall scope of Parking Enforcement Unit, Parking Tag Operations and Parking Tag Revenues 2007 and future years' operating budget submissions;
- (6) the revised cash flow projections of \$0.434 million in 2007; \$0.434 million in 2008; \$0.434 million in 2009; and \$0.434 million in 2010 for Parking Enforcement Unit be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan; and
- (7) the Police Chief, in consultation with the Deputy City Manager and Chief Financial Officer, report to the Administration Committee in 2006 on the status of the implementation of the Handheld Parking Devices project.

1.32 TORONTO POLICE SERVICE

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the Toronto Police Service, with the following adjustments:

- (1) **Recommendations (2) and (2)(a)(i) be amended to read:**
 - “(2) **the 2006 Proposed Capital Budget for Toronto Police Service with a total project cost of \$36.691 million and a 2006 cash flow of \$58.539 million and future year commitments of \$27.075 million in 2007; \$24.855 million in 2008; \$23.044 million in 2009; and \$3.153 million in 2010; be approved. The 2006 Proposed Capital Budget consists of the following:**
 - (a) **New Cash Flow Funding for:**
 - (i) **16 new sub-projects with a 2006 total project cost of \$26.320 million that requires cash flow of \$19.567 million in 2006 and future year commitments of \$4.693 million in 2007; \$1.560 million in 2008; and \$0.500 million in 2009;”;**

- (2) **Recommendations (3) and (4) in the Analyst Briefing Notes be deleted and replaced with the following:**

“(3) new debt service costs of \$0.915 million in 2006 and incremental costs of \$4.169 million in 2007; \$3.724 million in 2008; \$3.425 million in 2009; \$2.629 million in 2010; and \$0.347 million in 2011 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion on the 2006 and future year operating budgets; and

(4) operating impacts in the Toronto Police Service Operating Budget of \$2.948 million for 2006, and \$0.420 million for 2007 emanating from the approval of the 2006 Capital Budget be considered within the scope of the Toronto Police Service’s 2006 and future years’ operating budget submissions;”;

- (3) **the following Recommendation (8) be deleted:**

“(8) New and Change in Scope Projects with future year commitments (HRMS, In-Car Camera, and Digital Video Asset Management II) be reviewed with Financial Planning staff prior to the finalization of the 2006 Capital Budget;”; and

- (4) **\$1.4 million be added to the Toronto Police Capital Budget to fund SmartZone and CentraCom upgrades with cost recovery from Emergency Medical Services and Fire Services.**

Action taken by the Committee:

The Budget Advisory Committee received the briefing note (November 15, 2005) from the Toronto Police Service, entitled “Toronto Police Service 2006-2015 Capital Program – Response to City Analyst Briefing Notes”.

Capital Recommendations contained in the Analyst Briefing Notes for the Toronto Police Service

- (1) The 2006-2015 Toronto Police Service Capital Program request with a total 10-year Capital Program project cost of \$221.305 million be received;
- (2) the 2006 Proposed Capital Budget for Toronto Police Service with a total project cost of \$36.691 million and a 2006 cash flow of \$58.539 million and future year commitments of \$32.300 million in 2007; \$30.001 million in 2008; \$23.044 million in 2009; and \$3.153 million in 2010; be approved. The 2006 Proposed Capital Budget consists of the following:

- (a) New Cash Flow Funding for:
 - (i) 16 new sub-projects with a 2006 total project cost of \$36.691 million that requires cash flow of \$19.567 million in 2006 and future year commitments of \$9.918 million in 2007; \$6.706 million in 2008; and \$0.500 million in 2009; and
 - (ii) 13 previously approved sub-projects with a 2006 cash flow of \$22.783 million and future year commitments of \$22.382 million in 2007; \$23.295 million in 2008; \$22.544 million in 2009; and \$3.153 million in 2010;
- (b) 2006 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$16.189 million;
- (3) new debt service costs of \$0.915 million in 2006 and incremental costs of \$4.326 million in 2007; \$4.453 million in 2008; \$3.991 million in 2009; \$2.629 million in 2010; and \$0.347 million in 2011 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (4) operating impacts in the Toronto Police Service Operating Budget of \$2.645 million for 2006, and \$0.420 million for 2007 emanating from the approval of the 2006 Capital Budget be considered within the overall scope of the Toronto Police Service's 2006 and future years' operating budget submissions;
- (5) Toronto Police Service be requested to report back to the Budget Advisory Committee during consideration of the 2006 Capital Budget on the status of negotiations with the Department of National Defence on potential cost sharing for the new Training Facility cost, as the capital budget does not reflect any potential cost-sharing recoveries from any partnership for the New Training Facility;
- (6) Toronto Police Service be requested to report back to the Budget Advisory Committee during the consideration of the 2006 Capital Budget, on the reasons for the \$2.000 million over-expenditure in 43 Division in 2005;
- (7) Toronto Police Service be requested to report back to the Budget Advisory Committee during consideration of the Capital Budget on the status of any SmartZone and CentraCom Upgrade cost-sharing agreements, securing funding from EMS and Fire, and any amendments to cash flow to accommodate the proposed need in all associated Programs;
- (8) New and Change in Scope Projects with future year commitments (HRMS, In-Car Camera, and Digital Video Asset Management II) be reviewed with Financial Planning staff prior to the finalization of the 2006 Capital Budget;

- (9) the revised cash flow projections of \$39.783 million in 2007, \$40.034 million in 2008, \$40.059 million in 2009 and \$40.033 million in 2010 for Toronto Police Service be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (10) Toronto Police Service, in conjunction with Fire and EMS, be requested to report back to the Budget Advisory Committee in the Spring of 2006 on the findings of the Radio Communication System Replacement project feasibility study and any cash flow revisions required for the City's 5-Year Plan.

1.33 TORONTO PUBLIC HEALTH

The adoption Capital Recommendations contained in the Analyst Briefing Notes for Public Health.

Action taken by the Committee:

The Budget Advisory Committee received the communication (July 18, 2005) from the Board of Health, entitled "Toronto Public Health 2006-2010 Capital Plan and Budget Submission".

Board of Health Recommendations

The Board of Health recommended that:

- (1) the 2006–2010 Toronto Public Health Capital Plan and Budget totalling \$19,032.2 thousand as detailed in Appendix 1, "Toronto Public Health 2006 – 2010 Capital Budget and Plan" be endorsed;
- (2) ten new Information and Technology and six new Facilities sub-projects with a total project cost of \$19,032.2 thousand and 2006 cash flow of \$6,165.0 thousand and future year commitments of \$5,615.4 thousand for 2007, \$4,074.8 thousand for 2008, \$2,849.0 thousand for 2009, and \$328.0 thousand for 2010, be approved;
- (3) one previously approved project with a carry forward cash flow from 2005 to 2006 totalling \$1,070.0 thousand be approved;
- (4) an amount of \$134.2 thousand be contributed to the Public Health Efficiency Reserve Fund for five years starting in 2007 for the purpose of offsetting the cost of the Animal Services On-line Licence Renewal project; and

- (5) the operating impacts of \$414.4 thousand for 2006, \$593.6 thousand for 2007, \$562.5 thousand for 2008, \$42.2 thousand for 2009, and \$657.1 thousand for 2010, totalling \$2,269.8 thousand as detailed in Appendix 2, "Toronto Public Health 2006 – 2010 Operating Impact of Capital" within the overall scope of Toronto Public Health 2006 and future years' operating budget submissions be approved.

Capital Recommendations contained in the Analyst Briefing Notes for Public Health

- (1) The 2006-1015 Public Health capital program request with a total 10-year project cost of \$21.7 million be received;
- (2) the 2006 Proposed Capital Budget for Public Health with a total project cost of \$13.1 million and a 2006 cash flow of \$2.7 million and future year commitments totalling \$10.4 million be approved. The Proposed 2006 Capital Budgets consists of the following:
 - (a) New Cash flow Funding for two information and technology sub-projects and one SOGR sub-project with a 2006 total project cost of \$2.180 million, that requires 2006 cash flow of \$1.580 million and a future year commitment of \$0.300 million in both 2007 and 2008; and
 - (b) 2006 Approved cash flow for one previously approved sub-project, with carry forward funding from 2005 into 2006, totalling \$1.1 million;
- (3) Operating impacts in the Public Health Operating Budget of \$0.145 million net for 2006 and \$0.127 million net for 2007 emanating from the approval of the 2006 Capital Budget be considered within the overall scope of Public Health's 2006 and future years' operating budget submissions;
- (4) New debt service costs of \$0.028 million in 2006 and incremental costs of \$0.110 million in 2007, \$0.042 million in 2008 and \$0.033 million in 2010, resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (5) the revised cash flow projections of \$3.1 million in 2007; \$3.7 million in 2008; \$3.2 million in 2009 and \$0.4 million in 2010 for Public Health, be deferred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits;
- (6) the North York Civic Centre Dental Project be approved, and that annual operating savings of \$0.270 million be first applied to debt repayment and that the harmonization of senior dental services be deferred one year, until the project is fully repaid; and

- (7) the Animal Services On-Line License Renewal System be deferred to 2007 with the possibility of transferring to the operating budget, pending a report on projected animal licensing revenues and the implementation plan with financial implications, to the Board of Health and the Budget Advisory Committee during the 2006 Operating Budget Process.

1.34 TORONTO PUBLIC LIBRARY

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the Toronto Public Library, with the following adjustments:

- (1) the Toronto Public Library Capital Budget be increased by \$1.0 million to \$11.0 million in 2006, with the increase funded from reserve; and
- (2) for 2007-2010, the debt guidelines be set at \$11.0 million, and Financial Planning staff review other reserve options to further reduce the debt requirements.

Capital Recommendations contained in the Analyst Briefing Notes for the Toronto Public Library

- (1) The 2006-2015 Toronto Public Library Capital program request with a total 10-year project cost of \$169.209 million be received;
- (2) the 2006 Proposed Capital Budget for Toronto Public Library with a total project cost of \$9.533 million and a 2006 cash flow of \$13.114 million and future year commitments of \$14.752 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) Cash Flow Funding for:
 - (i) 5 new sub-projects with a 2006 total project cost of \$9.533 million that requires cash flow of \$3.668 million in 2006 and a future year commitment of \$2.392 million in 2007 and \$2.473 million in 2008; and
 - (ii) 7 previously approved sub-projects with a 2006 cash flow of \$8.978 million and a future year commitment of \$6.035 million in 2007 and \$3.852 million in 2008; and
 - (b) 2 previously approved sub projects with 2005 carry forward funding into 2006, for a total of \$0.868 million;

- (3) new debt service costs of \$0.300 million in 2006 and incremental costs of \$1.100 million in 2007, resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2005 and future year operating budgets;
- (4) operating impacts in the Toronto Public Library Operating Budget of \$0.197 million for 2006, \$0.485 million for 2007 and \$0.540 million for 2008 emanating from the approval of the 2006 Capital Budget be considered within the overall scope of the Toronto Public Library's 2006 and future years' operating budget submissions;
- (5) that the revised cash flow projections of \$13.823 million in 2007; \$15.020 million in 2008; \$12.381 million in 2009 and \$13.627 million in 2010, for Toronto Public Library be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (6) that the Toronto Public Library Board report to Budget Advisory Committee on recommended option to achieve the unallocated reduction of \$1.0 million gross and debt for 2006.

1.35 TORONTO TRANSIT COMMISSION

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the Toronto Transit Commission, with the following adjustments:

- (1) the 2006 Recommended TTC Capital Budget include the life-extension program of the 196 CLRV's, as was originally presented;**
- (2) the sum of \$800,000.00 be added to the 2006 capital budget for the purpose of creating engineering and design specifications for a new LRT vehicle;**
- (3) once the engineering and design specifications are complete, the TTC report back to City Council advising if and when they propose to purchase such new cars and the business case supporting such a purpose;**
- (4) the TTC be authorized to split the life-extension order for the 196 CLRV's, providing that the cost of doing so does not exceed the total budgeted amount for the life-extension program and if there is any risk of an increase to the cost of the CLRV life-extension program, as approved, that the TTC report to City Council no less than 60 days in advance of such costs being incurred to enable Council to consider this matter;**

- (5) the St. Clair right-of-way budget contained in the Wrap-Up Notes to Budget Advisory Committee be approved in principle, subject to the Deputy City Manager and Chief Financial Officer reporting to the Policy and Finance Committee and Council on the exact figures; and**
- (6) the Scarborough Rail Transit (SRT) placeholder for gross cash flows, contained in the Wrap-Up notes to Budget Advisory Committee related to the: (i) purchase of 44 SRT cars; and (ii) McCowan Yard accommodations for SRT Cars, be approved in principle, subject to a report back to Budget Advisory Committee prior to making any commitments on either expenditure.**

Action taken by the Committee:

The Budget Advisory Committee

- (1) requested the Deputy City Manager and Chief Financial Officer, in consultation with TTC, to report back to Policy and Finance Committee and City Council, prior to the adoption of the 2006 Capital Budget, with an appropriate deferral to accommodate the increase referred to in the creation of engineering and design specifications for a new LRT vehicle;
- (2) requested the Deputy City Manager and Chief Financial Officer, to provide a briefing note to the Budget Advisory Committee final wrap-up meeting or the Policy and Finance Committee wrap-up meeting on any adjustments to the Toronto Transit Commission capital budget; and
- (3) received the following:
 - (a) motion tabled by Councillor Mihevc:
 - (i) that City Council approve the TTC plan to purchase new LRT vehicles subject to further review once the engineering work is done; and that the 5 10 year budgets be amended accordingly; and
 - (ii) further request the TTC to canvass other levels of government for financial support; and
 - (b) communication (September 20, 2005) from the Policy and Finance Committee, entitled "Procurement Authorization – Reserved Transit Lanes on St. Clair Avenue West (Phase One)".

Capital Recommendations contained in the Analyst Briefing Notes for the Toronto Transit Commission

- (1) Toronto Transit Commission submit a final 2006-2015 Capital Program request to the Financial Planning Division, after Commission approval, in accordance with the City of Toronto, “2006 Capital Budget Submission, Guidelines and Instructions” with consideration given to the completion of all supporting documentation;
- (2) Budget Advisory Committee be advised, in that the following recommendations may be subject to revision following the receipt of the final 2006-2015 Toronto Transit Commission capital program request;
- (3) the 2006-2015 Toronto Transit Commission Capital Program request with a total 10-year project cost of \$5,607.795 million be received;
- (4) the 2006 Proposed Capital Budget for Toronto Transit Commission with a 2006 cash flow of \$571.961 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 56 new projects with a cash flow of \$194.7 million in 2006; and
 - (ii) 68 previously approved projects with a 2006 cash flow of \$316.7 million; and
 - (b) 2005 approved cash flow for 44 previously approved projects with carry forward funding from 2005 into 2006 totalling \$60.6 million;
 - (c) the Deputy City Manager and Chief Financial Officer, in consultation with the Toronto Transit Commission, report back to the Budget Advisory Committee during consideration of the 2006 Capital Budget with total project costs and cash flow commitments resulting from the 2006 Proposed Capital Budget of \$571.961 million in 2006;
- (5) new debt service costs of \$4.901 million in 2006 and incremental costs of \$17.970 million in 2007 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (6) operating impacts in the Toronto Transit Commission Operating Budget of \$0.940 million for 2006, \$0.313 million for 2007, and \$0.302 million for 2008; \$0.056 million for 2009; and \$0.277 million in 2010 emanating from the approval of the 2006 Proposed Capital Budget be considered within the overall scope of the TTC’s 2006 and future years’ operating budget submissions;

- (7) 2006 Development Charge funding be approved subject to funds being available in the Development Charge Reserve Accounts;
- (8) all sub-projects with third-party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs;
- (9) the Toronto Transit Commission, in consultation with the Deputy City Manager and Chief Financial Officer report back to the Budget Advisory Committee during consideration of the 2006 Capital Budget with projections relating to Federal and Provincial funding agreements consistent with the Revised 5-Year Capital Plan;
- (10) the Chief General Manager Toronto Transit Commission, in consultation with the General Manager Transportation Services, report back to Budget Advisory Committee in 2006, upon resolution of the current court proceedings related to St. Clair Ave. West Transit Improvements, on the status of this project and specifically on the total project cost (TTC and Transportation), cash flow projections and that the total cost (TTC and Transportation) of St. Clair West Avenue transit improvements be reflected in TTC's Revised 5-Year Capital Plan in order to better represent and account for the City-wide cost of this major project to Council;
- (11) the Toronto Transit Commission report back to the Budget Advisory Committee following the completion of the study entitled the Strategic Plan for the Future of the Scarborough RT, with options for accommodating its development within the Revised 5-Year Capital Plan and debt guidelines;
- (12) the Toronto Transit Commission report back to the Budget Advisory Committee in 2006 prior to the 2007 budget process detailing potential cost overruns and presenting options to completing the Fire Ventilation Upgrade project on time and within budget;
- (13) the Toronto Transit Commission report back to the Budget Advisory Committee on developments in the Ontario Vehicle Transit Program, once guidelines are issued by the Province of Ontario;
- (14) the Toronto Transit Commission report back to the Budget Advisory Committee by Spring 2006 detailing potential cost overruns and presenting options for completing the Mount Dennis Bus Facility on time and within budget;
- (15) the Toronto Transit Commission report back to the Budget Advisory Committee in 2006 prior to making any commitments on 220 bus purchases in 2007 for the 40-ft Low-Floor Diesel/Electric Hybrid program;

- (16) the Toronto Transit Commission report back to the Budget Advisory Commission in 2006 prior to making any commitments on 232 subway cars totalling \$755 million;
- (17) the Chief General Manager of the Toronto Transit Commission be requested to review its proposed 2007 budget schedules in order to align them more closely with the scheduled requirements of the City of Toronto's budget review process and report back to the Budget Advisory Committee by Spring 2006 on how this may be achieved; and
- (18) the revised cash flow projections of \$693.634 million in 2007; \$629.404 million in 2008; \$629.877 million in 2009; and \$639.055 million in 2010 be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits.

1.36 TORONTO ZOO

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the Toronto Zoo, with the following adjustment:

- (1) **\$2-Million from the OMERS savings be used by the Toronto Zoo to begin construction of the initial Tundra phase of the North Zoo Site Redevelopment Project and the 2006- 2010 cash flow be adjusted as presented with no change to the level of debt funding.**

Action taken by the Committee:

The Budget Advisory Committee received the following briefing notes:

- (a) (November 10, 2005) from the General Manager and CEO, Toronto Zoo, entitled "North Zoo Site Redevelopment"; and
- (b) (November 17, 2005) from the General Manager and CEO, Toronto Zoo, entitled "Application of OMERS Savings to the Toronto Zoo's Capital and Operating Budgets".

Capital Recommendations contained in the Analyst Briefing Notes for the Toronto Zoo

- (1) The 2006-2015 Toronto Zoo Capital Program request with a total 10-year project cost of \$116.894 million be received;
- (2) the 2006 Proposed Capital Budget for the Toronto Zoo with a total project cost of \$5.209 million and a 2006 cash flow of \$7.254 million and future year commitments

of \$1.390 million be approved. The 2006 Proposed Capital Budget consists of the following:

- (a) New Cash Flow Funding for:
 - (i) 8 new sub-projects with a 2006 total project cost of \$5.209 million that requires cash flow of \$4.519 million in 2006 and a future year commitment of \$0.700 million in 2007; and
 - (ii) 4 previously approved sub-projects with a 2006 cash flow of \$0.981 million and a future year commitment of \$0.690 million in 2007; and
- (b) 2006 approved cash flow for 3 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$1.754 million;
- (3) new debt service costs of \$0.165 million in 2006 and incremental costs of \$0.647 million in 2007 and \$0.153 million in 2008 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (4) operating impacts of \$0.111 million for 2006 and \$0.020 million for 2007, emanating from the approval of the 2006 Proposed Capital Budget, be considered within the overall scope of the Toronto Zoo's 2006 and future years' operating budget submissions;
- (5) the revised cash flow projections of \$6.190 million in 2007; \$5.650 million in 2008; \$6.1 million in 2009 and \$13.0 million in 2010 for the Toronto Zoo be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved debt affordability limits; and
- (6) any additional debt funding for the North Zoo Site Redevelopment Project be contingent upon matching external financing being secured.

1.37 YONGE-DUNDAS SQUARE

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for Yonge-Dundas Square, as recommended by the Economic Development and Parks Committee.

Economic Development and Parks Committee Recommendations

The Economic Development and Parks Committee recommended that the Capital Recommendations contained in the Analyst Briefing Notes for Yonge-Dundas Square be approved.

Capital Recommendations contained in the Analyst Briefing Notes for Yonge-Dundas Square

- (1) The 2006 Proposed Capital Budget for Yonge-Dundas Square with a total project cost of \$0.120 million and a 2006 cash flow of \$0.370 million and no future year commitments, be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) one new project with a 2006 total project cost of \$0.120 million that requires cash flow of \$0.120 million in 2006 and no future year commitments; and
 - (b) 2006 approved cash flow for one previously approved project with carry forward funding from 2005 into 2006 totalling \$0.250 million;
- (2) new debt service costs of \$0.004 million in 2006 and incremental costs of \$0.013 million in 2007 and \$0.000 million in 2008 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (3) operating impacts in the Yonge-Dundas Square Operating Budget of \$(0.022) million for 2006 and \$(0.011) million for 2007 emanating from the approval of the 2006 Capital Budget be considered within the overall scope of the Yonge-Dundas Square's 2006 and future years' operating budget submissions; and
- (4) the Board of Management of Yonge-Dundas Square report to Budget Advisory Committee by May 2006 on its capital plan to maintain the Square in future years.

RATE SUPPORTED PROGRAMS

1.38 *TORONTO PARKING AUTHORITY*

The adoption of the Capital Recommendations contained in the Analyst Briefing Notes for the Toronto Parking Authority.

Capital Recommendations contained in the Analyst Briefing Notes for the Toronto Parking Authority

- (1) The 2006-2015 Toronto Parking Authority Capital Program request with a total 10-year project cost of \$133.821 million be received;
- (2) the 2006 Proposed Capital Budget for the Toronto Parking Authority with a total project cost of \$29.954 million and a 2006 cash flow of \$38.285 million and future year commitments of \$0.400 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 24 new sub-projects with a 2006 total project cost of \$29.954 million that requires cash flow of \$29.554 million in 2006 and a future year commitment of \$0.400 million in 2007; and
 - (ii) 7 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$4.242 million and no future year commitments; and
 - (b) 2005 approved cash flow for 8 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$4.489 million;
- (3) incremental revenue of \$0 million in 2006 and \$2.282 million in 2007 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets; and
- (4) the revised cash flow projections of \$27.536 million in 2007; \$28.531 million in 2008; \$27.500 million in 2009; and, \$20.700 million in 2010 for the Toronto Parking Authority be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan.

1.39 WATER SUPPLY

(The 2006 Capital and Operating Budgets for Toronto Water will be considered by City Council at its meeting of December 5, 6, and 7, 2005 – which will be forwarded by the Policy and Finance Committee)

Capital Recommendations contained in the Analyst Briefing Notes for Toronto Water

- (1) The 2006-2015 Toronto Water capital program request with a total 10-year project cost of \$5,952.081 million be received;

- (2) the 2006 Proposed Capital Budget for Toronto Water with a total project cost of \$483.330 million and a 2006 cash flow of \$394.468 million and future year commitments of \$549.907 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - (a) New Cash Flow Funding for:
 - (i) 224 new sub-projects with a 2006 total project cost of \$483.330 million that requires cash flow of \$105.780 million in 2006 and a future year commitment of \$144.153 million in 2007; \$110.918 million in 2008; \$79.853 million in 2009; and, \$42.626 million in 2010;
 - (ii) 88 previously approved sub-projects with a 2006 cash flow of \$210.709 million and a future year commitment of \$104.001 million in 2007; \$50.987 million in 2008; \$17.148 million in 2009; and, \$0.221 million in 2010; and
 - (iii) 3 sub-projects from previously approved projects with carry forward funding from 2004 and prior years requiring 2006 cash flow of \$1.081 million and no future year commitments; and
 - (b) 2005 approved cash flow for 116 previously approved sub-projects with carry forward funding from 2005 into 2006 totalling \$76.898 million;
- (3) the revised cash flow projections of \$441.631 million in 2007; \$574.814 million in 2008; \$589.240 million in 2009 and \$610.047 million in 2010 for Toronto Water be referred to the Deputy City Manager and Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan;
- (4) incremental costs of \$0.300 million in 2006 and \$0.400 million in 2007 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2006 and future year operating budgets;
- (5) no new debt be issued to finance the 2006 cash flow requirement for the capital program and that the 2006 Proposed Toronto Water Capital Budget be fully funded from service charges, available reserve funds, including development charges and other revenues;

- (6) the Deputy City Manager and Chief Financial Officer and Deputy City Manager for Toronto Water, report back annually regarding the funding requirements for the implementation of the Wet Weather Flow Management Master Plan and the feasibility of alternative funding mechanisms prior to subsequent submissions of the Toronto Water Operating and Capital Budgets and in conjunction with the annual water rate process; the Parks, Forestry and Recreation Program, in consultation with Toronto Water, identify potential water efficiency strategies regarding its operations and that the General Manager of Parks, Forestry and Recreation report to the Budget Advisory Committee prior to the start of deliberations for the 2007 Capital Budget process, on the strategies to improve water efficiency and related costs of these initiatives; and
- (7) the Acting General Manager for Toronto Water report back to Budget Advisory Committee during the 2006 Capital Budget deliberations process on any financial implications arising from the “No-Fault Grant for Sewer Backups”.

Background:

The Budget Advisory Committee at its meetings held on November 10, 14, 16, 17, and 18, 2005, reviewed the 2006 Recommended Capital Program for the City of Toronto’s departments, agencies, boards and commissions, and recommended adoption of the reports listed in Appendix 9(A).

The Budget Advisory Committee received the following communications listed in Appendix 9(B) from the Standing Committees forwarding the 2006 Capital Recommendations for the programs under their purviews:

- (a) (November 9, 2005) from the Administration Committee, entitled “2006 Capital Budget”;
- (b) (November 8, 2005) from the Community Services Committee, entitled “2006-2010 Capital Budgets – Community Services Committee”;
- (c) (November 10, 2005) from the Economic Development and Parks Committee, entitled “2006 Capital Budget Economic Development and Parks Committee”;
- (d) (November 8, 2005) from the Planning and Transportation Committee, entitled “2006 Capital Budget Planning and Transportation Committee”;
- (e) (November 10, 2005) from the Works Committee, entitled “2006-2015 Capital Programs – Works Committee”.

The Budget Advisory Committee received the following:

- (a) reports with recommendations addressed to the Budget Advisory Committee listed in Appendix 9(B);

- (b) Briefing Notes to the Budget Advisory Committee listed in Appendix 9(C); and
- (c) reports and communications listed in Appendix 9(D), copies of which are on file in the office of the City Clerk.

for City Clerk

Merle MacDonald/mh

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