



CROSS DIVISIONAL PROJECTS

2006 – 2015 CAPITAL BUDGET AND PLAN

Works Committee Review

November 9, 2005

Agenda

Strategic Direction	3
Key Issues	4
Asset Inventory	5
2005 Accomplishments	6
2006 Budget Request	7
2006 Request by Category	8
2006 – 2010 Request	9
2006 Proposed Budget	10
2006 – 2010 Proposed	11

Strategic Direction

- Multi-year Asset Preservation Program to maintain facilities in a State of Good Repair to ensure a safe and healthy working environment for staff and the public.
- Strategic IT projects : a coordinated IT program that supports management requirements and ensures integration between systems to improve business processes.

Key Issues

- Multi-year Asset Preservation Program presently has a State of Good Repair backlog of \$4.6 Million. Capital deferrals will impede ability to address backlog issue.
- IT technology initiatives must be linked and coordinated with Corporate systems and initiatives.

Asset Inventory

12 Shared Yard Locations

Major Building Components:

- Leslie Street
- Morningside Avenue
- Murray Road
- Toryork Drive
- Oriole
- Bering Avenue
- Castlefield
- Eastern Avenue
- King Street West
- Finch Avenue
- Richmond Street
- Northline Avenue

Replacement value \$169.8 M

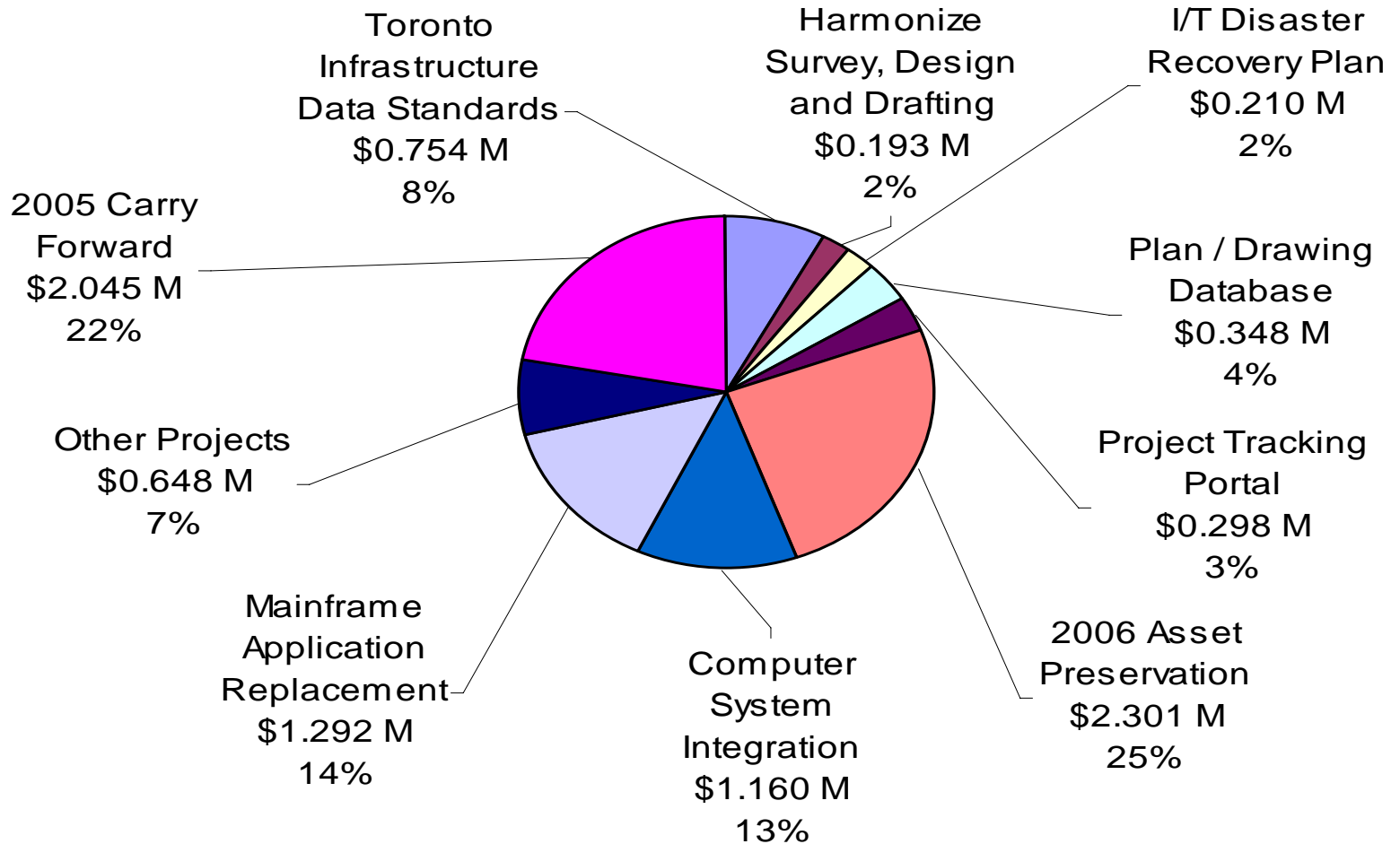
State of Good Repair \$2.301 M or 1.4% of replacement value (Industry average is 2% to 4%)

2005 Accomplishments

- 2005 Asset Preservation Program is on schedule and successfully addressing state-of-good repair for 12 shared yards. Projected 100% completion rate.
- Toronto Infrastructure Data Standards (TIADS) : carry-forward required to complete conversion work for Toronto Water.
- Project Tracking Portal is on schedule. Hardware / software upgrades to be completed in 2006.
- Document Management System project delayed : dependent upon Corporate IT selection of a standard.
- Overall projected completion rate for 2005 is 70% (compared with 39% to 56% in previous years).
- Strategies developed to move toward 100% completion rates.

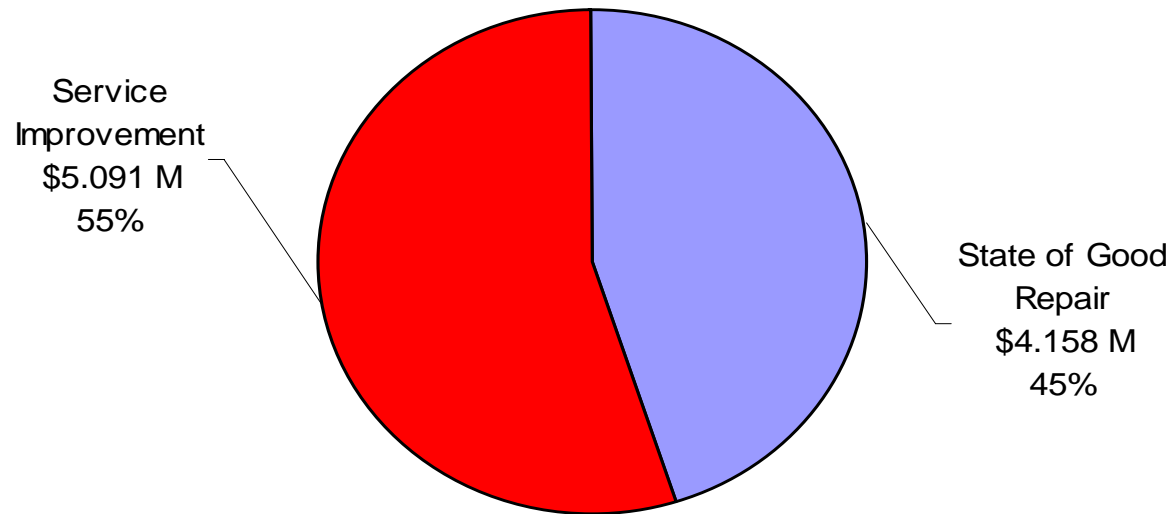
2006 Budget Request

2006 Cash Flow by Project \$9.249 Million



2006 Budget Request

2006 Budget Request by Category
\$9.249 Million



2006 - 2010 Capital Budget Request

2006 - 2010 Requested Capital Budget By Project and Category (\$000's)

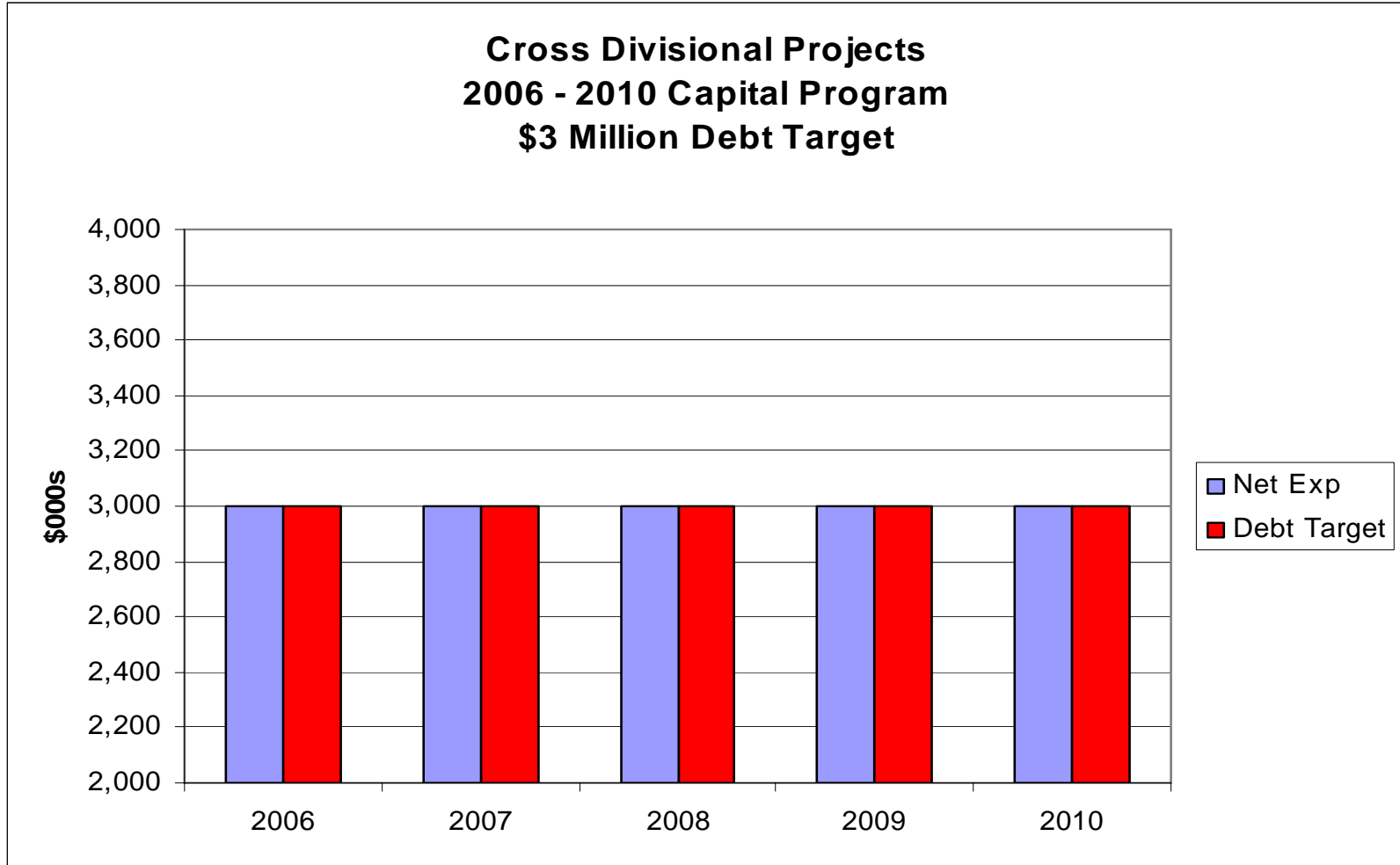
Projects	2006 Submission	2007	2008	2009	2010	TOTAL 2006 - 2010
<u>State of Good Repair:</u>						
Asset Preservation	2,301	2,296	2,308	2,341	2,234	11,480
Toronto Infrastructure Data Standards	754					754
IT Disaster Recovery Plan	210					210
Energy Efficiency Vehicles	73	45				118
Subtotal	3,338	2,341	2,308	2,341	2,234	12,562
<u>Service Improvement:</u>						
Mainframe Application Replacement	1,292	1,300				2,592
Computer System Integration	1,160	1,270	1,600	2,020		6,050
Plan / Drawing Database	348					348
Project Tracking Portal	298			1,190	50	1,538
TMMS Web-enabling	220					220
Major Project Planning & Prioritization	195	720				915
Harmonize Survey Design & Drafting	193					193
Web-Based PO Number Generator	100					100
Automated Vehicle Location Pilot Project	60	15				75
Subtotal	3,866	3,305	1,600	3,210	50	12,031
Gross Expenditures	7,204	5,646	3,908	5,551	2,284	24,593
2005 Carry Forward	2,045	440				2,485
TOTAL Gross Expenditures	9,249	6,086	3,908	5,551	2,284	27,078
Other Financing	693	45				
TOTAL Net Expenditures	8,556	6,041	3,908	5,551	2,284	27,078
Debt Target	2,254	3,000	3,000	3,000	3,000	

2006 Proposed Capital Budget

By Project and Category (\$000's)

Projects	2006 Submission	Changes	2006 Proposed
<u>State of Good Repair:</u>			
Asset Preservation	2,301	-1,208	1,093
Toronto Infrastructure Data Standards	754	-476	278
IT Disaster Recovery Plan	210	330	540
Environmental Liabilities		155	155
Energy Efficiency Vehicles	73		73
Subtotal	3,338	-1,199	2,139
<u>Service Improvement:</u>			
Mainframe Application Replacement	1,292	-838	454
Computer System Integration	1,160	-837	323
Plan / Drawing Database	348	-348	0
Project Tracking Portal	298		298
TMMS Web-enabling	220	-220	0
Major Project Planning & Prioritization	195	-195	0
Harmonize Survey Design & Drafting	193	-193	0
Web-Based PO Number Generator	100	-100	0
Automated Vehicle Location Pilot Project	60		60
Subtotal	3,866	-2,731	1,135
Gross Expenditures	7,204	-3,930	3,274
2005 Carry Forward	2,045	-317	1,728
TOTAL Gross Expenditures	9,249	-4,247	5,002

Debt Affordability Target Comparison



2006 – 2010 Proposed Capital Budget

CROSS DIVISIONAL PROJECTS
2006 - 2010 Proposed Capital Program
26/10/2005

PROJECT	2004 & Prior Actual	2005		2006 Proposal	Future Year Plan				TOTAL 2004 - 2010	Future Year	TOTAL PROJECT COST
		Budget	Projected Actual		2007	2008	2009	2010			
Previously Approved Projects											
Toronto Infrastructure Data Standards	1,630	1,856	1,534	600	476				4,240		4,240
I/T Disaster Recovery Plan	0	540	0	540	210				750		750
Project Tracking Portal	66	968	660	606					1,332	1,240	2,572
Plan / Drawing Database	33	635	318	317	348				1,016		1,016
Environmental Liabilities	0	250	95	155					250		250
Energy Efficiency - Vehicles	175	140	140	73	45				433		433
Asset Preservation - 2003	2,854	0	0	0					2,854		2,854
Asset Preservation - 2004	1,041	832	832	0					1,873		1,873
Asset Preservation - 2005	0	1,999	1,999	0					1,999		1,999
Asset Preservation (2006 - 2010)	0	0	0	1,093	1,348	1,708	1,741	2,234	8,124	2,300	10,424
IT Implementation Plan	0	290	0	290					290		290
Harmonize Survey, Design and Drafting	0	200	54	146	193				393		393
Document Management System	0	345	0	345	440				785		785
New IT Projects											0
Computer System Integration	0	0	0	323	127	934	1,259	766	3,409	2,641	6,050
Automated Vehicle Location Pilot	0	0	0	60	15				75		75
Major Project Planning & Prioritization	0	0	0	0					0	915	915
Mainframe Application Replacement	0	0	0	454	159	358			971	1,621	2,592
TOTAL	5,799	8,055	5,632	5,002	3,361	3,000	3,000	3,000	28,794	8,717	37,511
			2005 Carry Forward	1,728							
			Other Financing	274	361						
			Total Debt	3,000	3,000	3,000	3,000	3,000			