

# 2006 - 2010 Proposed Capital Budget and Capital Plan

## Presentation to Administration Committee

November 7, 2005

# Capital Budget Schedule

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- Budget Launch - November 4
- Standing Committee Reviews - November
- Council Approval - December 8 & 9

# Administration Committee

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- Human Resources
- City Clerk's
- Financial Services
- Facilities & Real Estate
- Energy Retrofit Program
- Union Station
- Nathan Phillips Square
- Information & Technology
- End of Lease/Sustainment
- Fleet Services
- Court Services
- 3-1-1 Customer Service Strategy

# Directions & Guidelines

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- Council approved Debt Affordability target
- BAC established program specific targets
- Allocation of available funds was based on the following priorities:
  - Previously approved projects already in progress or within six months of being started, then to
  - New Health and Safety, Legislated, and State of Good Repair projects
- New Service Improvement and Growth related projects were considered only if they satisfy Council's highest priorities and minimize debt financing

# Capital Reviews

- During the reviews, Programs were required to:
  1. Justify budget request based on:
    - Needs analysis
    - Readiness to proceed
    - Ability to spend
  2. Defend each project based on cost-benefit, and risk assessment
  3. Confirm capacity and discuss issues / impediments to achieving capital plan including:
    - historical spending trends
    - completion of audits, design work and/or community consultation
    - backlog of carry-forward projects yet to be addressed
  4. Strategy to mitigate SOGR backlog

# Future Years Forecast

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- Receive the future years forecast
- Staff continue to work on the 2007- 2010 Capital Forecast and report to BAC on a firm five year plan in Spring, 2006

# City Clerk's Office

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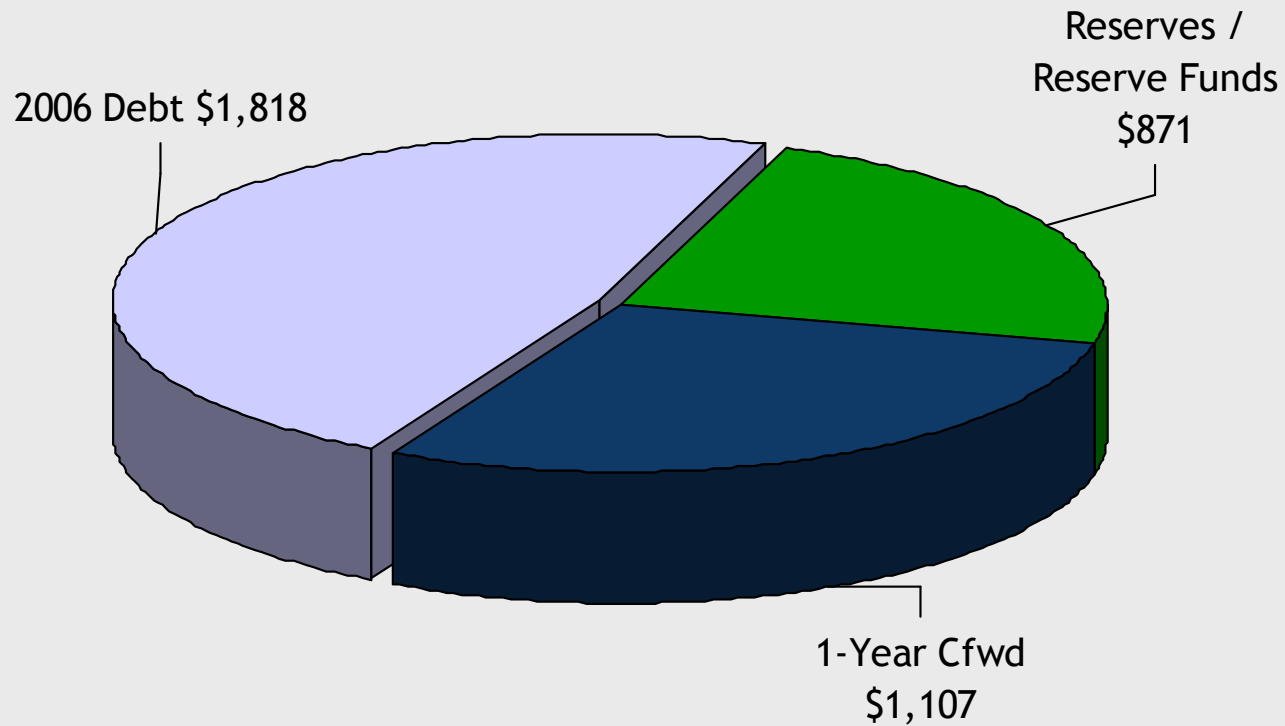
(Gross \$000s)

Project	2006 Proposed
Meeting Management Initiative	2,515
Electronic Filing Sys. - Candidate Fin. Statement	315
CAP - ATIPimage System	60
Relocation - Offset Printing Facility	350
Printing Equipment Replacement Plan	240
City Council Vital Records Pilot Project	177
CR&A - Archives Facility Upgrade	64
On-line Electronic Production Workflow System	75
<b>Total Cash Flow</b>	<b>3,796</b>



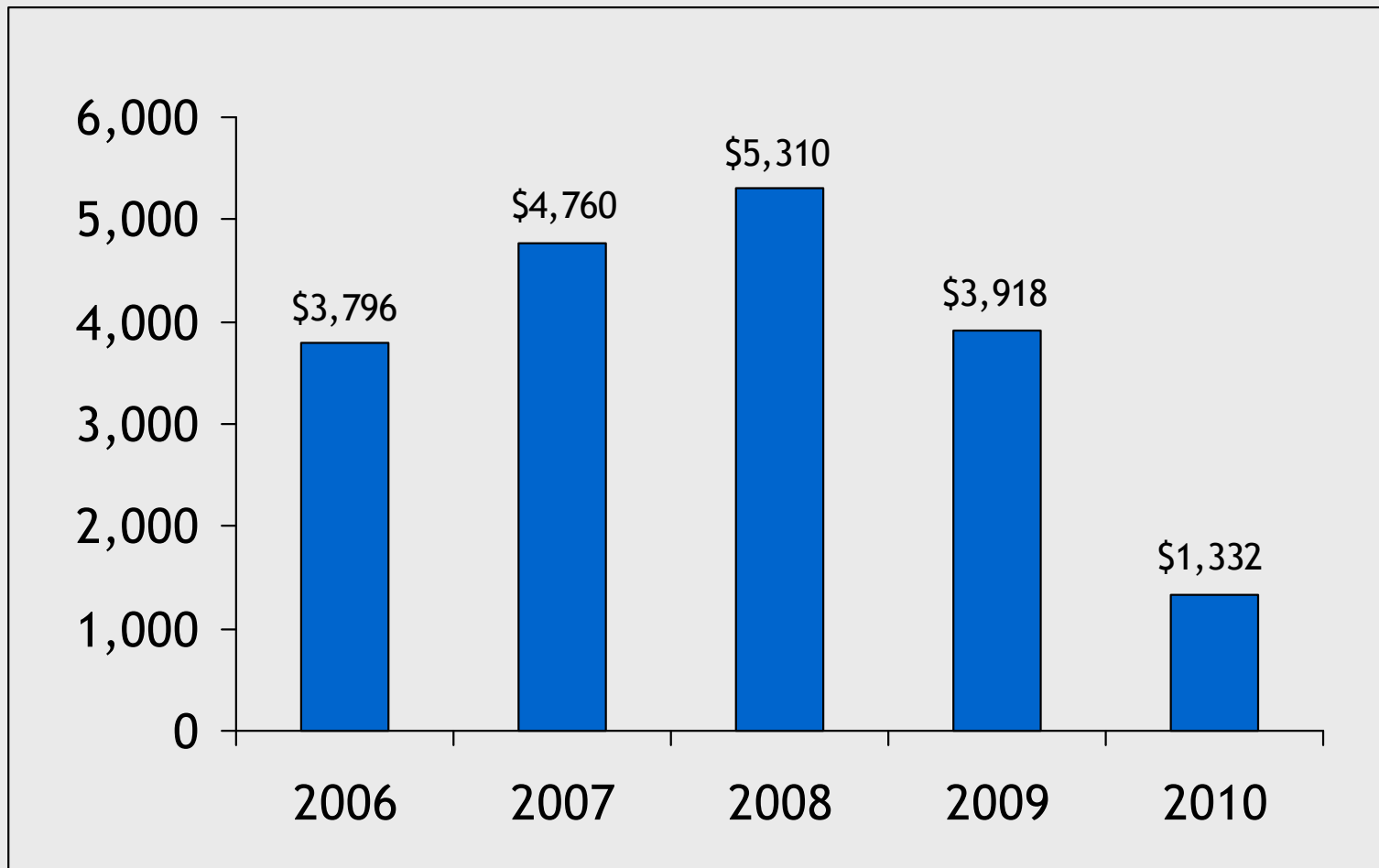
# Financing Sources (Gross \$000s)

2006 Debt Target	\$2,020
2006 Proposed Debt	\$1,818
Under Target	<u>\$202</u>



Total 2006 Financing: \$3,796

# 5 Year Capital Plan (Gross \$000s)



# Financial Services

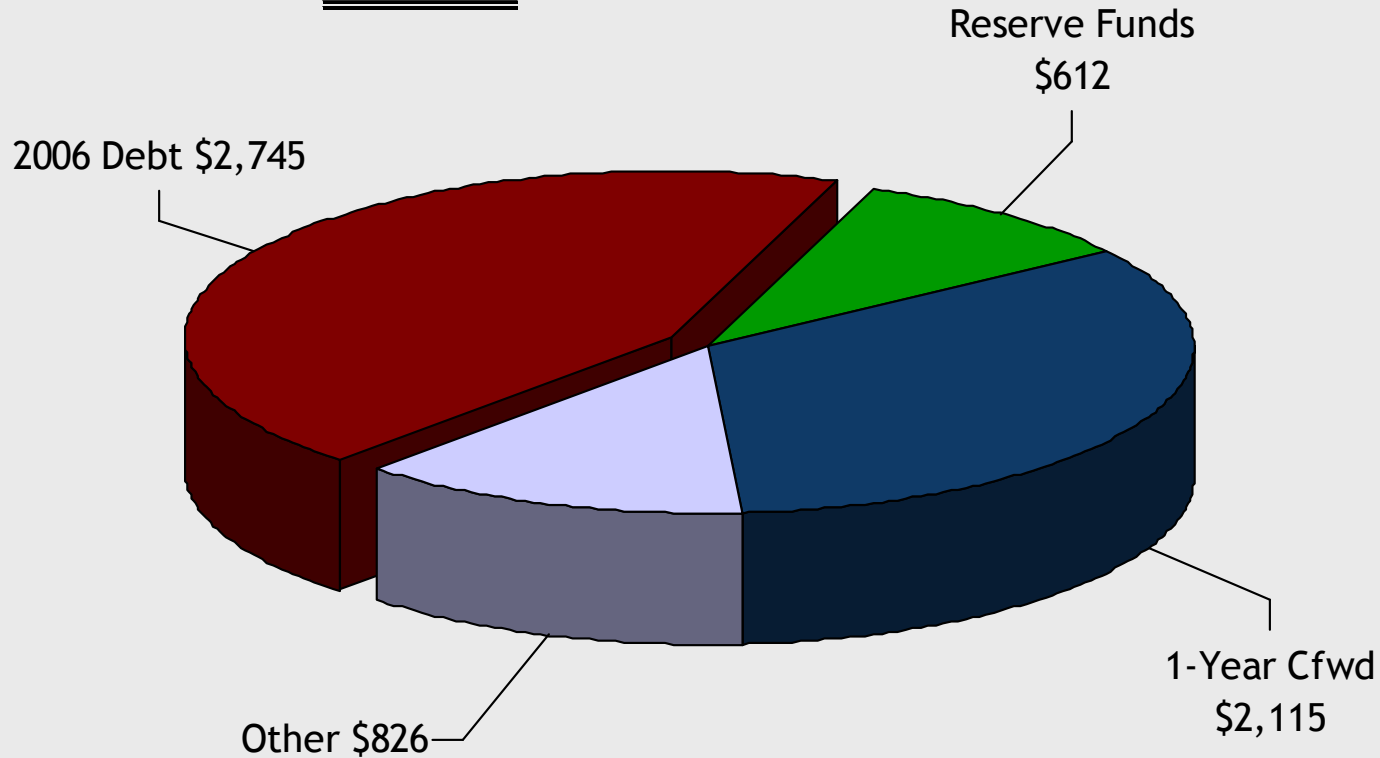
# Financial Services

## (Gross \$000s)

Project	2006 Proposed
<b>Previously Approved Projects</b>	
Program Planning Information System Development	766
Revenue System - Unified Cashiering	840
Accounts Payable Process Improvements	1,708
E-Procurement	335
Time Entry System - Replacement	700
Collective Agreements Implementation - FS	612
Corporate Materials Management & Stores Review	183
Workflow & Document Management Technology	716
<b>Previously Approved Projects Sub-Total</b>	<b>5,860</b>
<b>New Projects</b>	
Parking Tag Scanner Replacement	111
Fixed Asset Records System	127
Parking Tag Management Software Upgrade	200
<b>New Projects Sub-Total</b>	<b>438</b>
<b>Total Cash Flow</b>	<b>6,298</b>

# Financing Sources (Gross \$000s)

2006 Debt Target	\$4,085
2006 Proposed Debt	\$2,745
Under Target	<u>\$1,340</u>



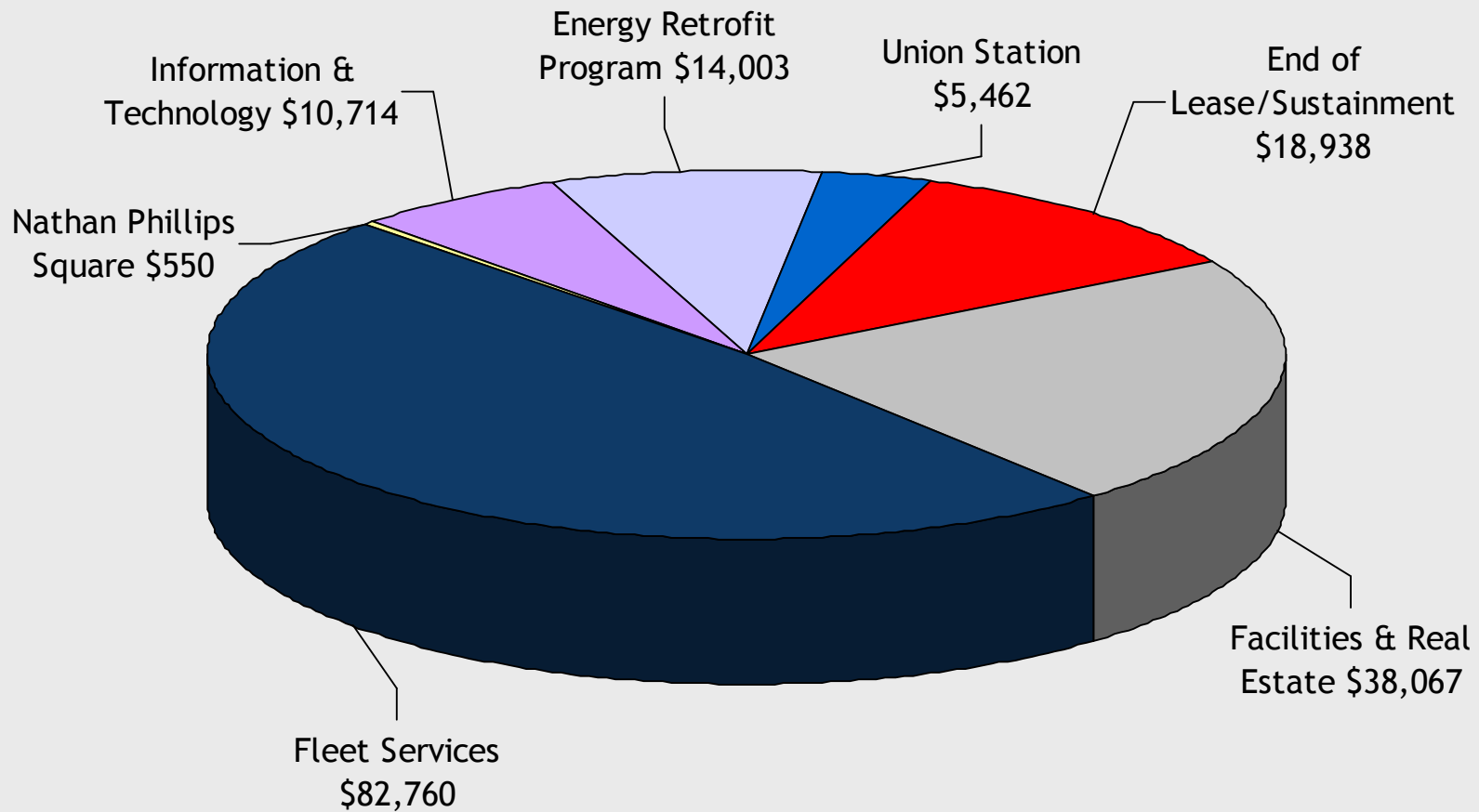
Total 2006 Financing: \$6,298

# 5 Year Capital Plan (Gross \$000s)



# Chief Corporate Officer Programs

# Chief Corporate Officer Programs (Gross \$000s)



Total 2006 Chief Corporate Officer Programs: \$170,494



# Facilities & Real Estate Highlights

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- Responsible for maintaining 275 buildings
- Approximate value of \$2.1 billion
- Current state of good repair backlog is \$93 million

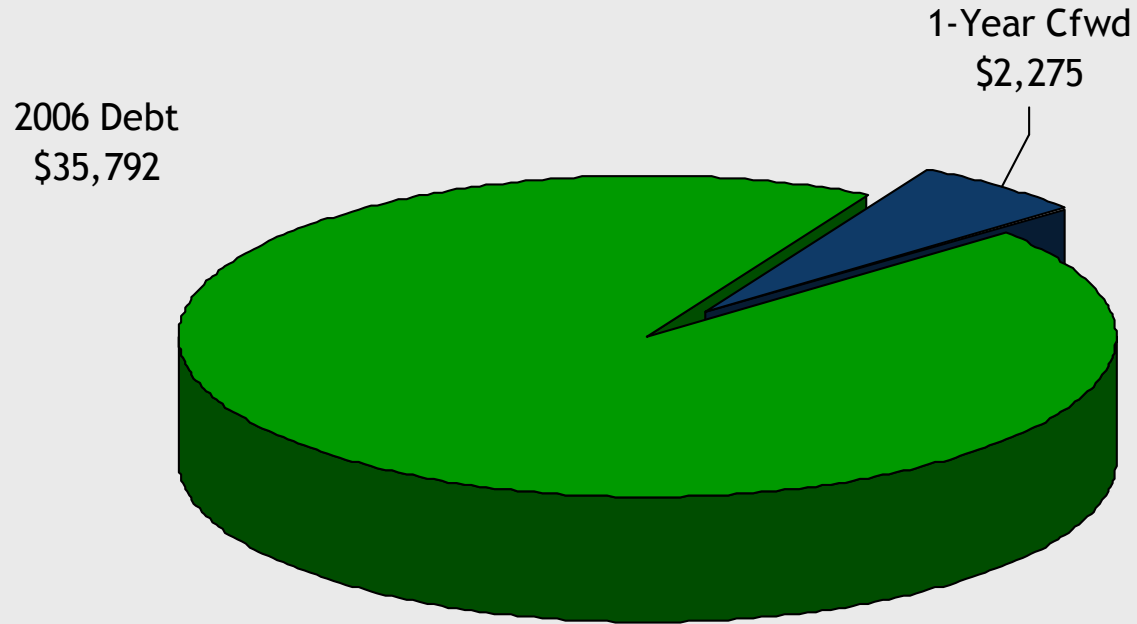
# Facilities & Real Estate

(Gross \$000s)

<u>Project</u>	<u>2006 Proposed</u>
Emergency	1,244
Special Corporate Projects	6,074
Barrier Free/Equity	1,516
Re-roofing	1,148
Structural/Building Envelope	5,398
Mechanical/Electrical	17,122
Renovations	2,150
Site Work	987
<i>Other Projects</i>	2,428
<b>Total Cash Flow</b>	<b>38,067</b>

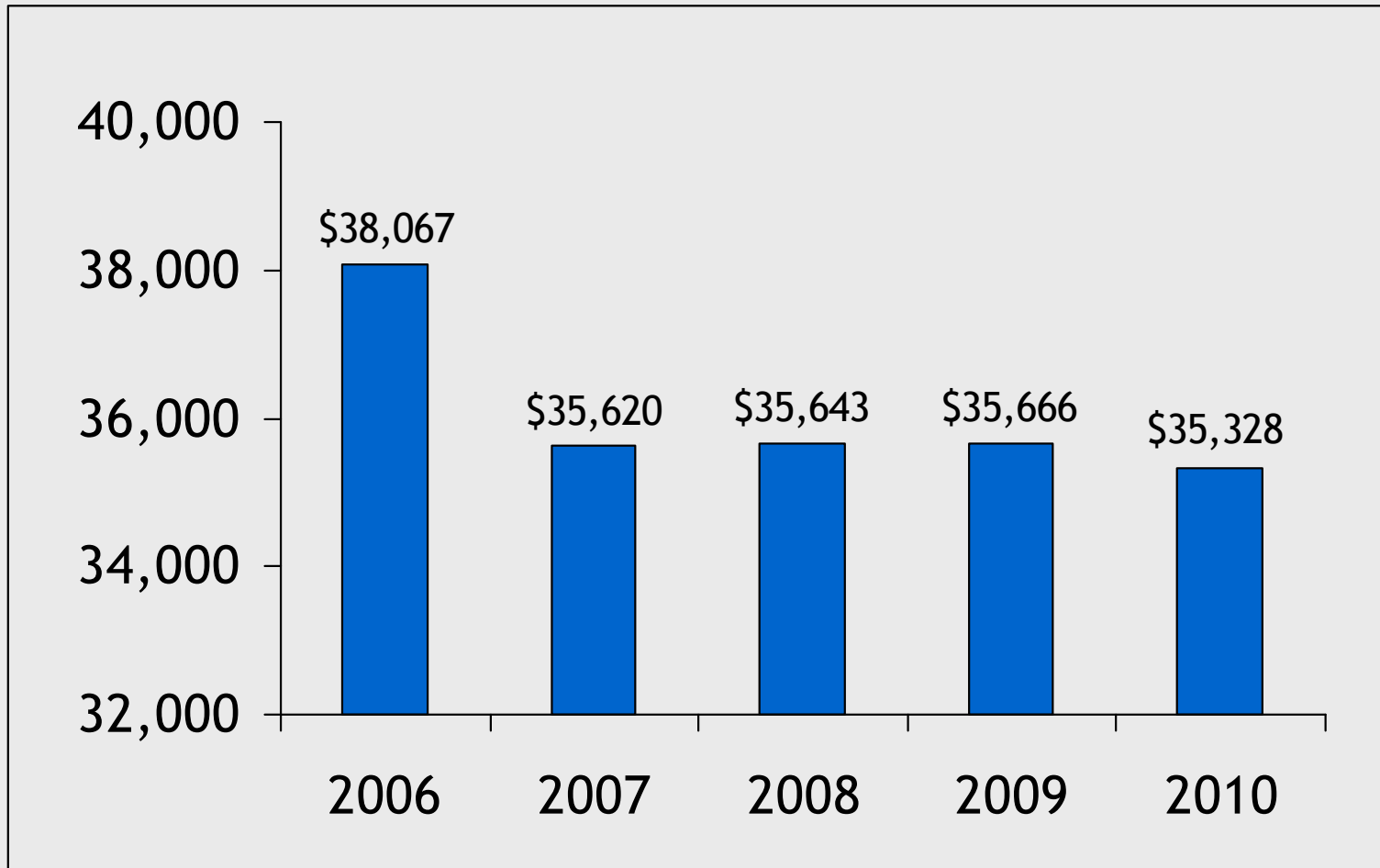
# Financing Sources (Gross \$000s)

2006 Debt Target	\$35,792
2006 Proposed Debt	\$35,792
Over/Under Target	<u>\$0</u>



Total 2006 Financing: \$38,067

# 5 Year Capital Plan (Gross \$000s)



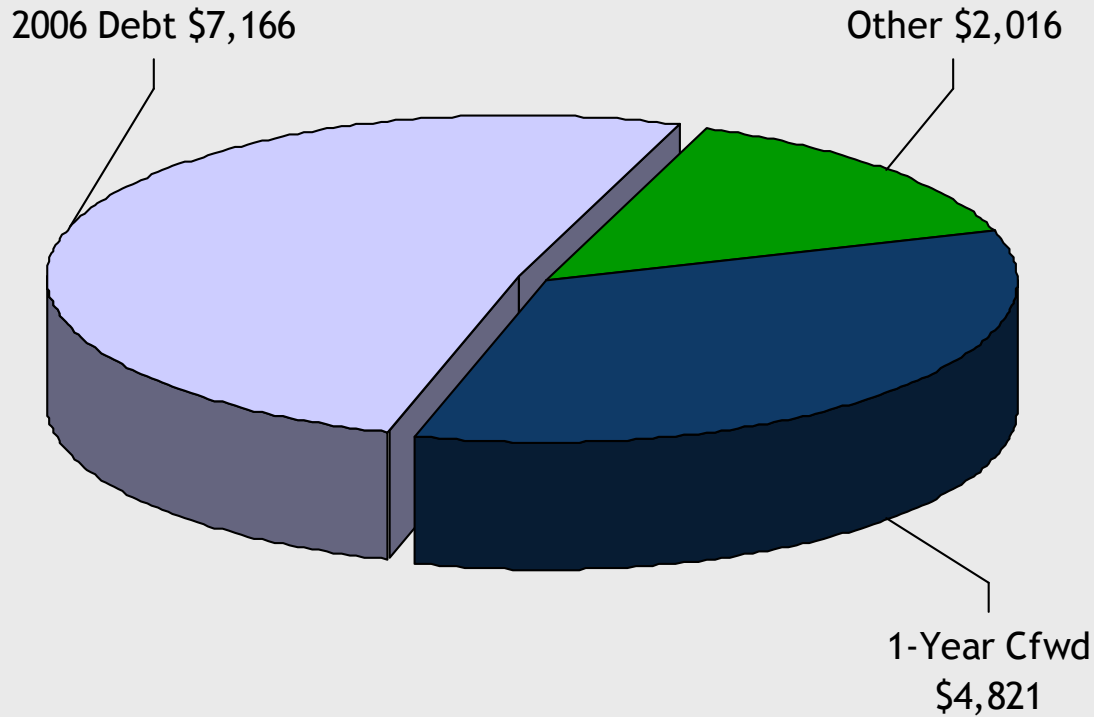
# Energy Retrofit Program

(Gross \$000s)

Project	2006 Proposed
<b>Previously Approved Projects</b>	
Arena Boards	7,000
Fire Stations	1,758
ExPlace - Trigeneration Station	2,200
ExPlace - Buildings	795
ExPlace/NTC Lighting Retrofit	750
<b>Previously Approved Projects Sub-Total</b>	<b>12,503</b>
<b>New Projects</b>	
Energy Efficiency Projects - Pools and CCs	1,500
<b>New Projects Sub-Total</b>	<b>1,500</b>
<b>Total Cash Flow</b>	<b>14,003</b>

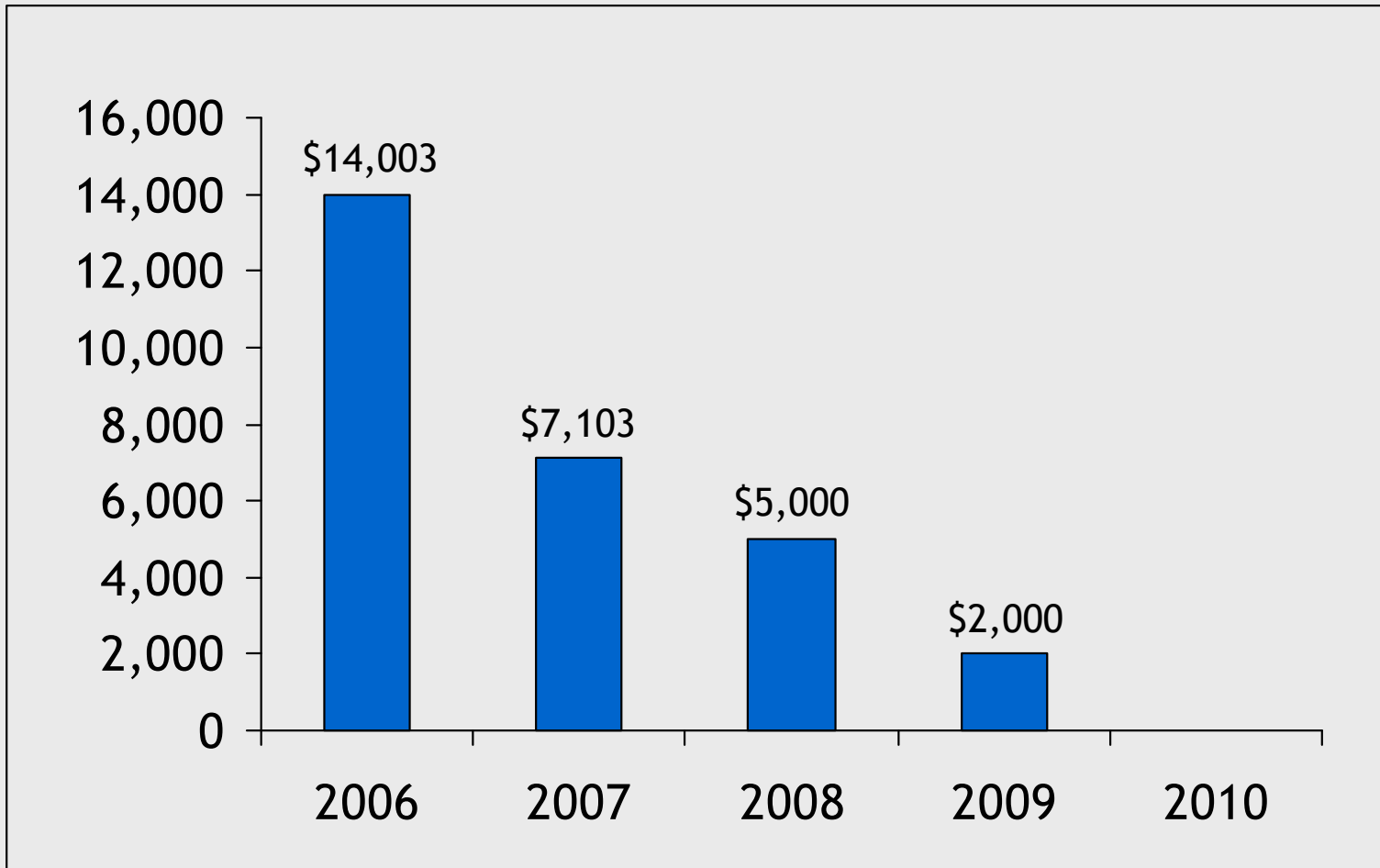
# Financing Sources (Gross \$000s)

2006 Debt Target	N/A
2006 Proposed Debt	\$7,166
Over Target	<u><u>\$(7,166)</u></u>



Total 2006 Financing: \$14,003

# 5 Year Capital Plan (Gross \$000s)



# Union Station

(Gross \$000s)

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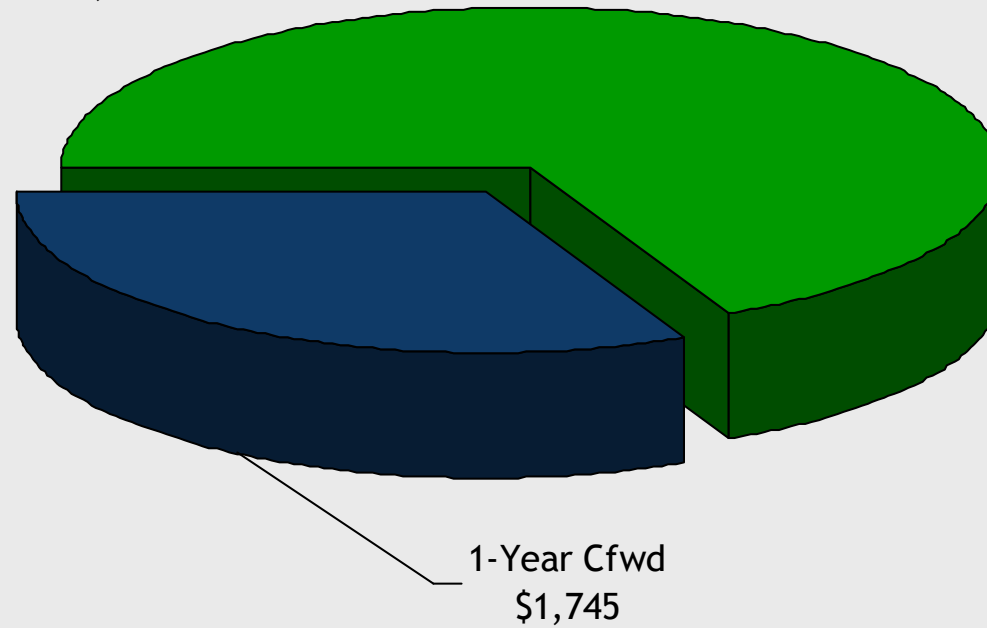
<b>Project</b>	<b>2006 Proposed</b>
Skylight Replacement	1,109
West Window Wall of Great Hall	720
Pedestrian Bridges	1,888
Fire & Life Safety	995
Emergency Repairs	750
<b>Total Cash Flow</b>	<b>5,462</b>



# Financing Sources (Gross \$000s)

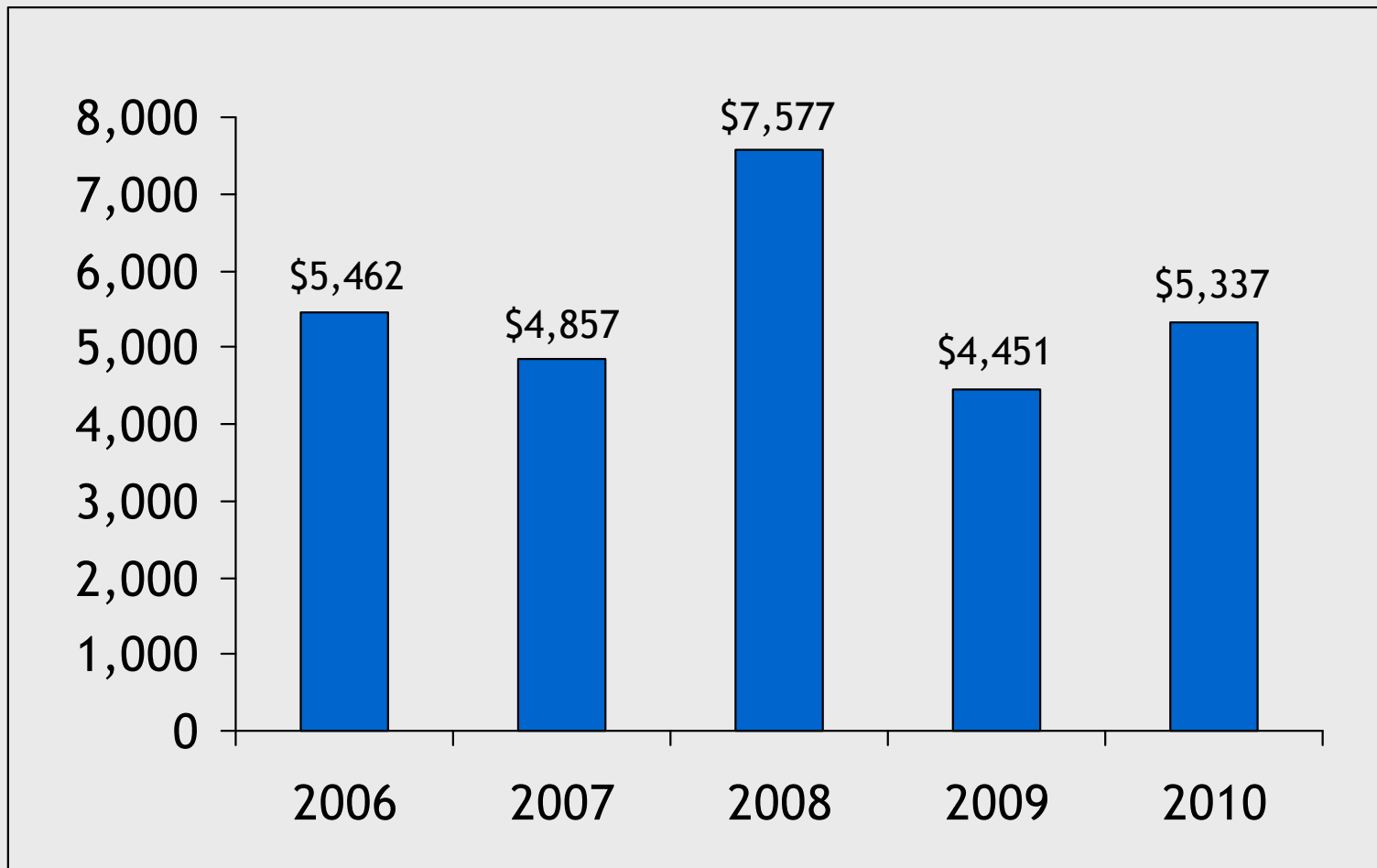
2006 Debt Target	\$3,866
2006 Proposed Debt	\$3,717
Under Target	<u>\$149</u>

2006 Debt \$3,717



Total 2006 Financing:	\$5,462
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# 5 Year Capital Plan (Gross \$000s)



# Nathan Phillips Square

(Gross \$000s)

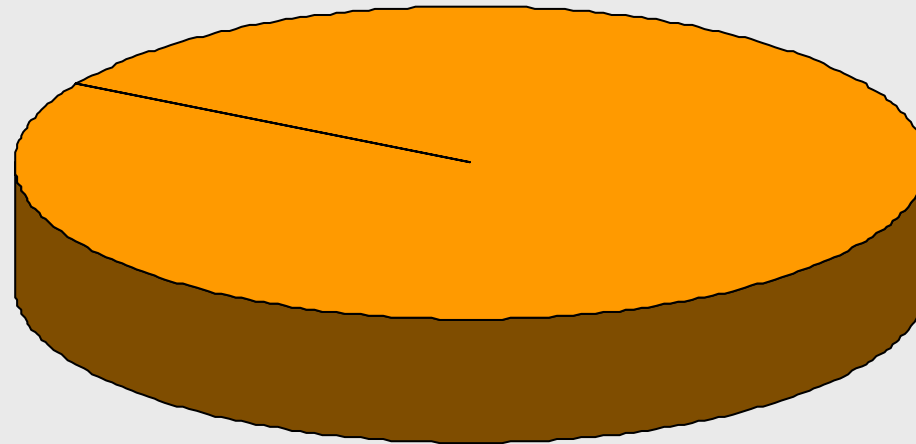
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<u>Project</u>	<u>2006 Proposed</u>
Nathan Phillips Square	550
<b>Total Cash Flow</b>	<b>550</b>

# Financing Sources (Gross \$000s)

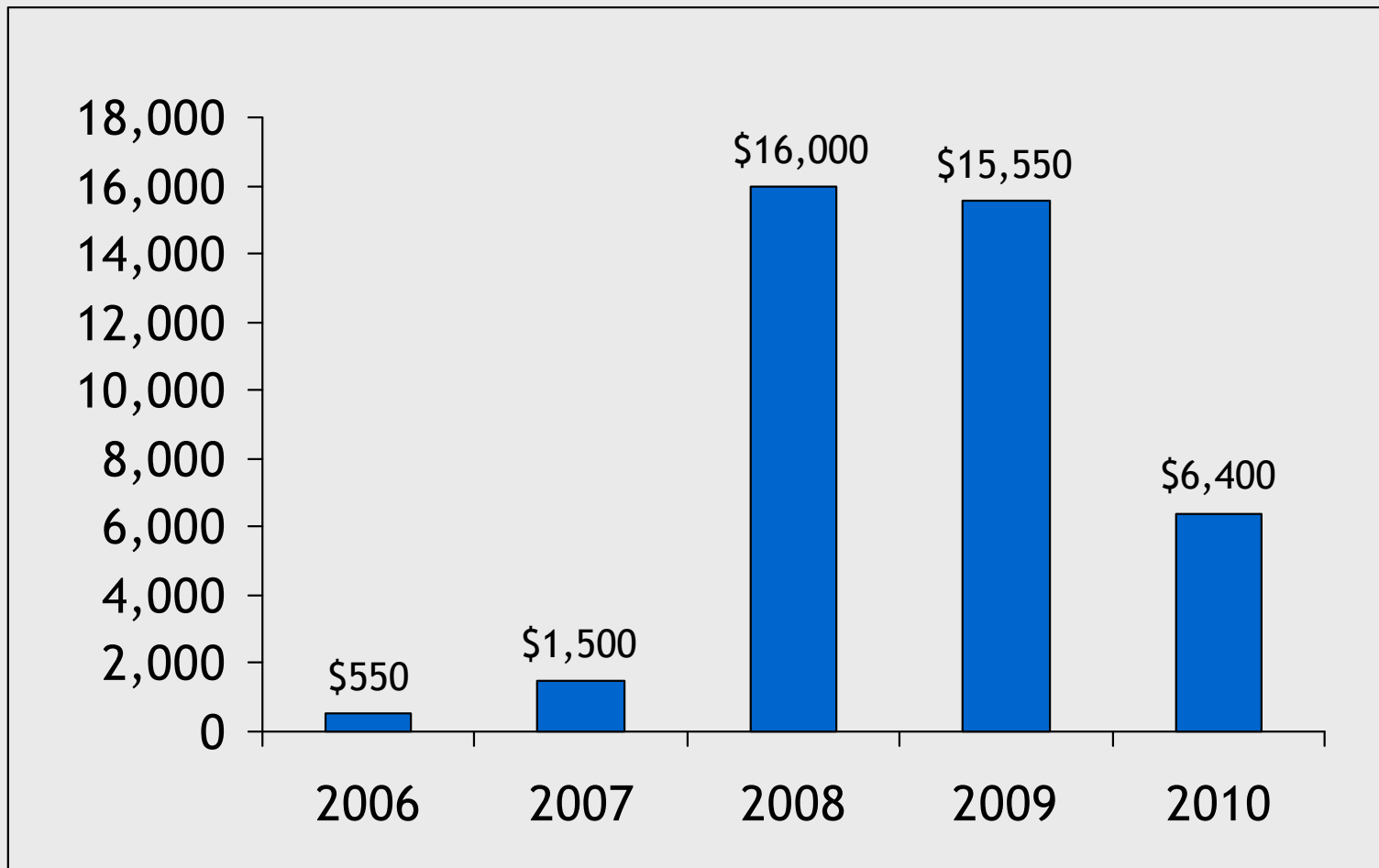
2006 Debt Target	N/A
2006 Proposed Debt	\$550
Over Target	<u>\$550</u>

2006 Debt \$550



Total 2006 Financing:	\$550
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# 5 Year Capital Plan (Gross \$000s)



# Information & Technology

(Gross \$000s)

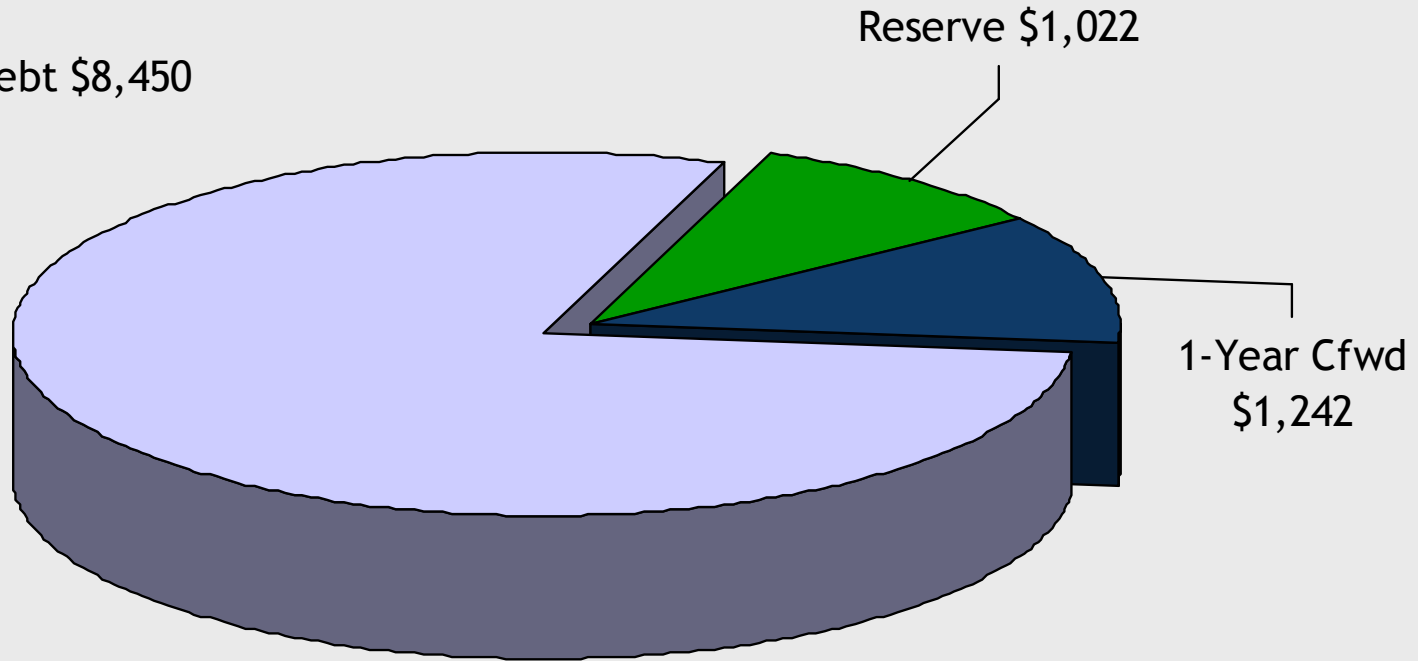
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<u>Project</u>	<u>2006 Proposed</u>
Enterprise Application Integration	767
Document Imaging and Management	1,399
Application Systems (excluding SAP)	1,579
SAP Related Projects	1,475
Technology Infrastructure	2,552
Network Equipment Replacement	1,483
Corporate Planning and Management	1,459
<b>Total Cash Flow</b>	<b>10,714</b>

# Financing Sources (Gross \$000s)

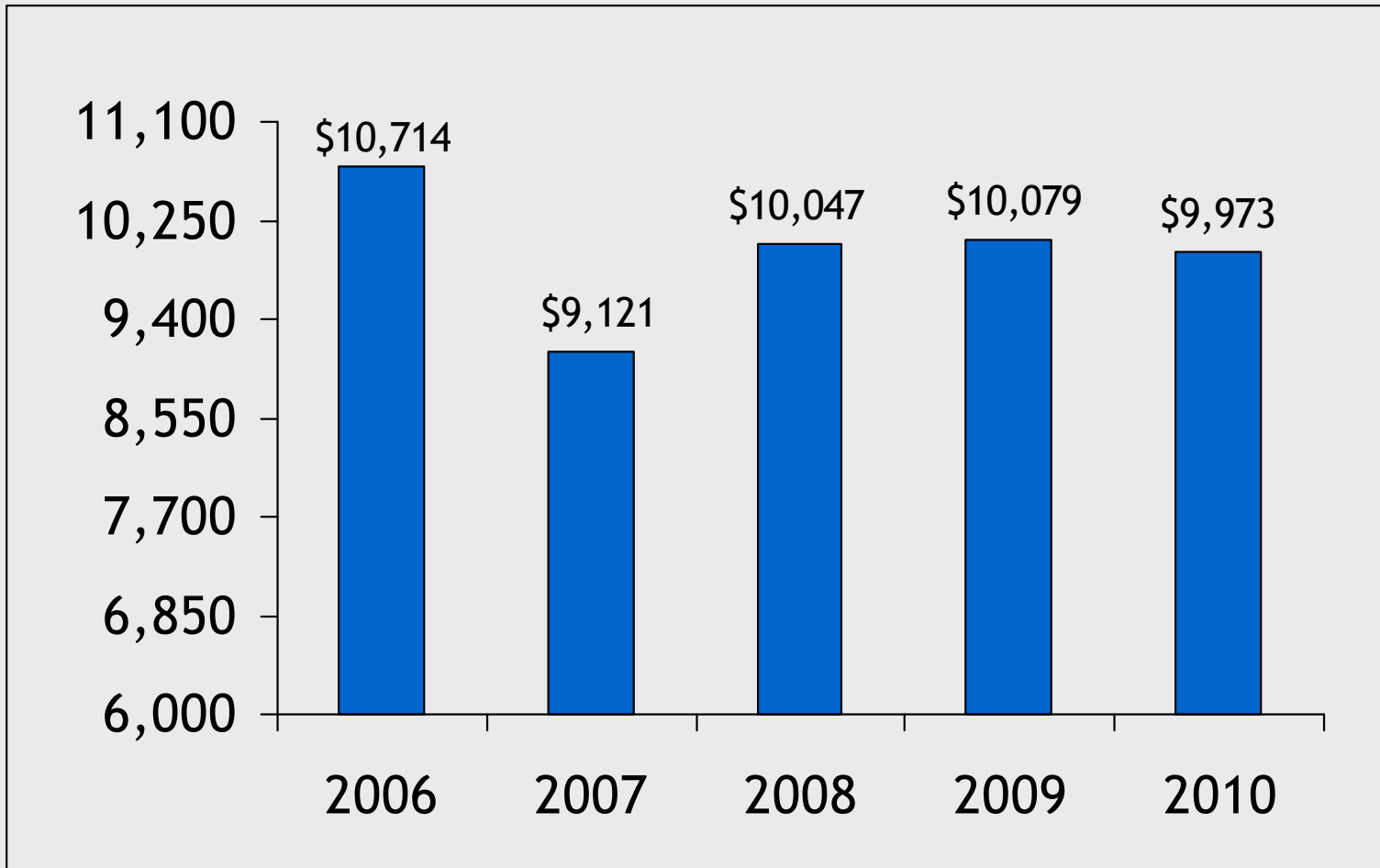
2006 Debt Target	\$8,450
2006 Proposed Debt	\$8,450
Over/Under Target	<u>\$0</u>

2006 Debt \$8,450



Total 2006 Financing: \$10,714

# 5 Year Capital Plan (Gross \$000s)





# End of Lease/Sustainment

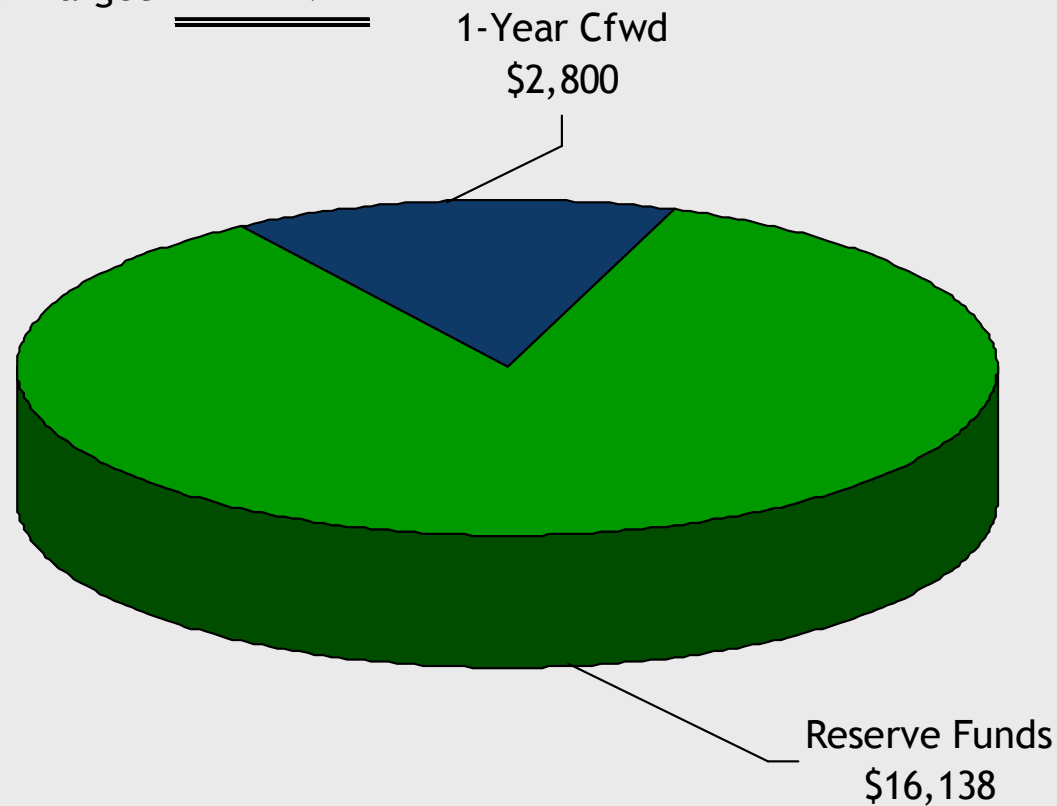
(Gross \$000s)

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<b>Project</b>	<b>2006 Proposed</b>
End of Lease	2,800
Asset Lifecycle Reserve	16,138
<b>Total Cash Flow</b>	<b>18,938</b>

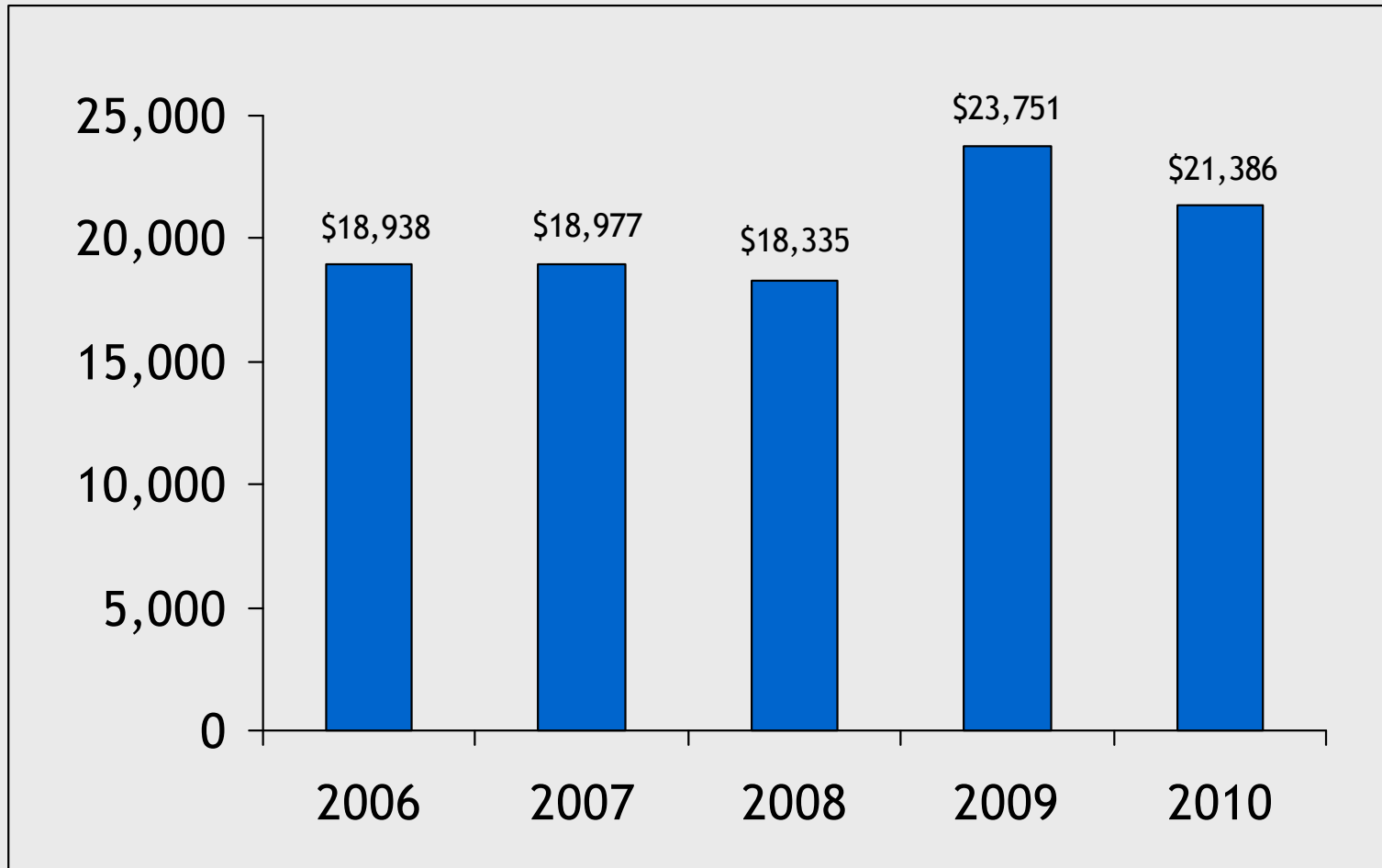
# Financing Sources (Gross \$000s)

2006 Debt Target	N/A
2006 Proposed Debt	N/A
Over/Under Target	N/A



Total 2006 Financing: \$18,938

# 5 Year Capital Plan (Gross \$000s)



# Fleet Services Highlights

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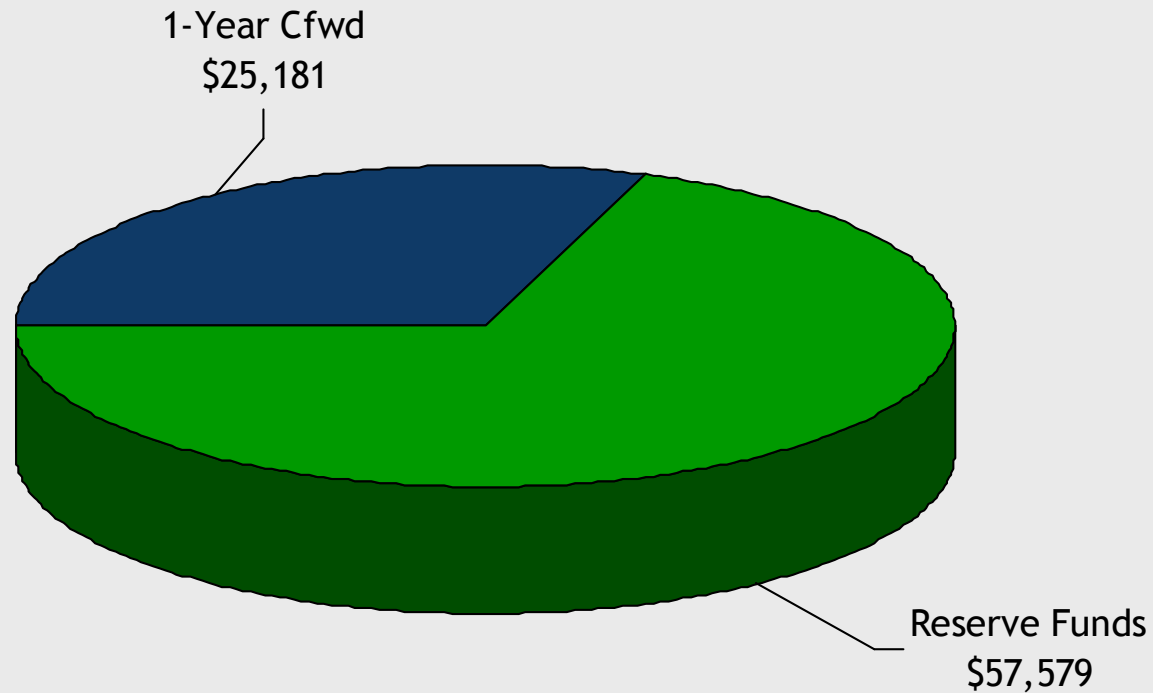
- Manage more than 4,300 vehicles and pieces of equipment
- Estimated replacement value of \$280 million
- Current state of good repair backlog is \$46 million

# Fleet Services - Vehicle & Equip. Replacement (Gross \$000s)

Project	2006 Proposed
Parks & Recreation	12,224
Toronto Water	12,439
Transportation	14,686
EMS	6,226
Fire	17,989
Solid Waste	14,286
<i>Other Projects</i>	4,910
<b>Total Cash Flow</b>	<b>82,760</b>

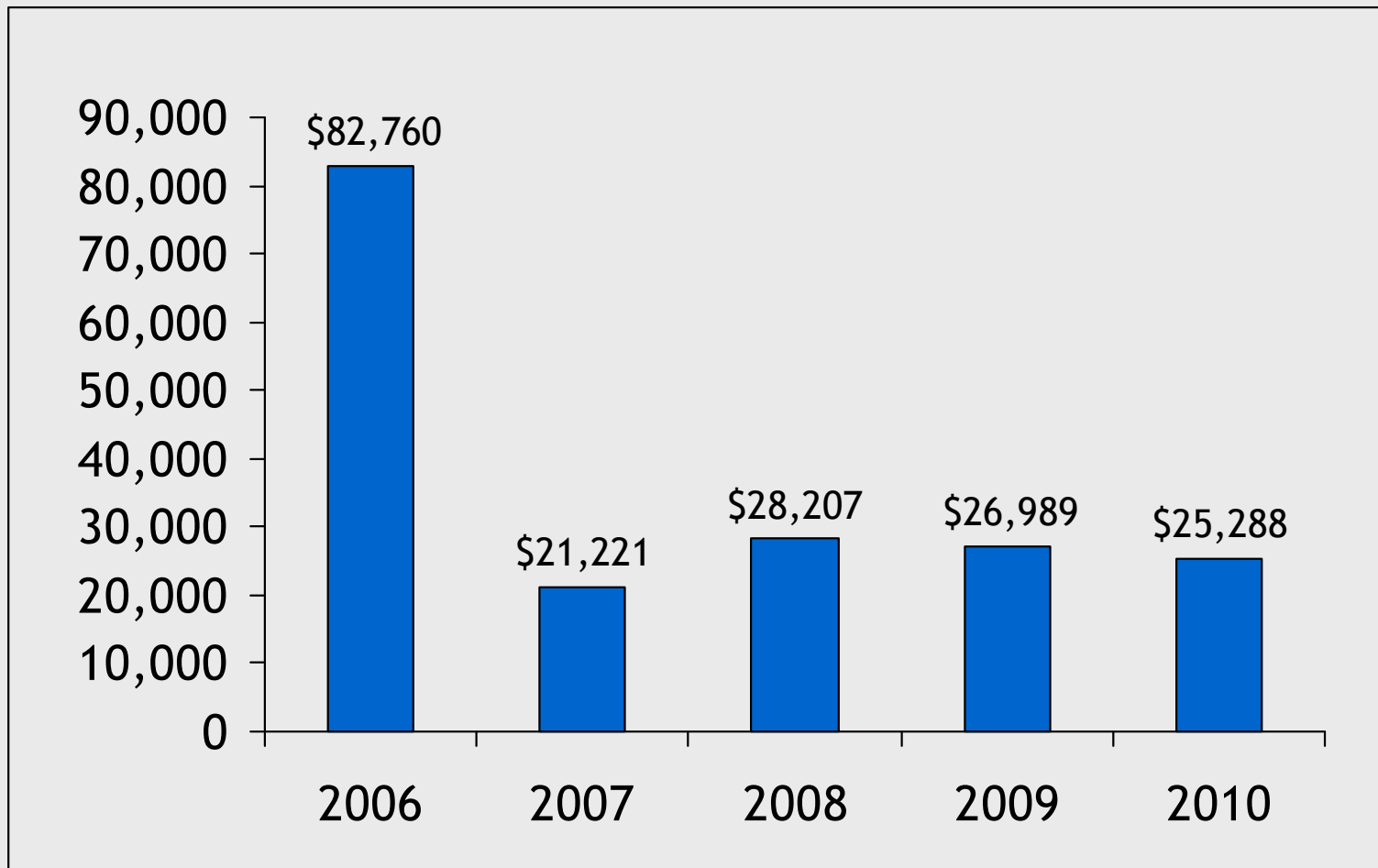
# Financing Sources (Gross \$000s)

2006 Debt Target	N/A
2006 Proposed Debt	N/A
Over/Under Target	N/A



Total 2006 Financing: \$82,760

# 5 Year Capital Plan (Gross \$000s)



**CITIZEN CENTRED SERVICES “A”**

**COURT SERVICES**

**2006-2010 CAPITAL BUDGET  
OVERVIEW**

**Presentation to Administration Committee - November 7, 2005**



# Key Messages

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- Court Services 2006 Capital Budget submission follows the Corporate Guidelines
- 2006-2015 Capital Program request totals - \$9.4 million with a 2006 cash flow of \$2.6 million
- No corporate debt affordability target
- Fully funded by the Provincial Offences Court Stabilization Reserve Fund and is 100% allocated to the legislative project category
- 2006 request includes no previously approved commitments or any carry forward funding
- Approval of this Capital Budget will have no Operating Budget impact
- No 2005 Capital Projects

# Summary of Capital Projects

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- The submission emphasizes the City's responsibility to provide well secured courthouse facilities with adequate space and suitable technological infrastructure to effectively and efficiently administer the Court Services program in accordance with the Provincial Offences Act and the Memorandum of Understanding between the City of Toronto and the Ministry of the Attorney General.
- Development of a new court case management application system will commence in 2006 and will interface with ICON (current provincially owned/managed application).

# Summary of Capital Projects

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- Renovate (a) rooms in Metro Hall for Parking Courts & Intake, (b) renovate court space at Old City Hall, 137 Edward Street and 481 University Ave 9<sup>th</sup> Floor to accommodate staff needs for administering Court Services Programs.
- Renovate 1530 Markham Road to add a sally port so that police vehicles transporting inmates can drive into a secure space before prisoners are released out of the vehicles. The renovations will also accommodate the need for an additional cell and a secure interview room for lawyers to meet with in-custody clients.

# Current & Future Year CM/CFO Recommended Capital Cash Flow Plan (\$000's)

PROJECT NAME	Total Project Costs	Cash Flow					Total 2006-2010
		2006	2007	2008	2009	2010	
<b>Legislated</b>							
POA Application Development	5,000	1,000	2,000	2,000			5,000
Courthouse Facilities:							
Courthouse Facilities South	4,000	1,200	2,800				4,000
Courthouse Facilities East	400	400					400
<b>Total</b>	<b>9,400</b>	<b>2,600</b>	<b>4,800</b>	<b>2,000</b>			<b>9,400</b>

**Fully funded from the Provincial Offences Court Stabilization Reserve Fund**

# 3-1-1 Customer Service Strategy

# 3-1-1 Customer Service Strategy

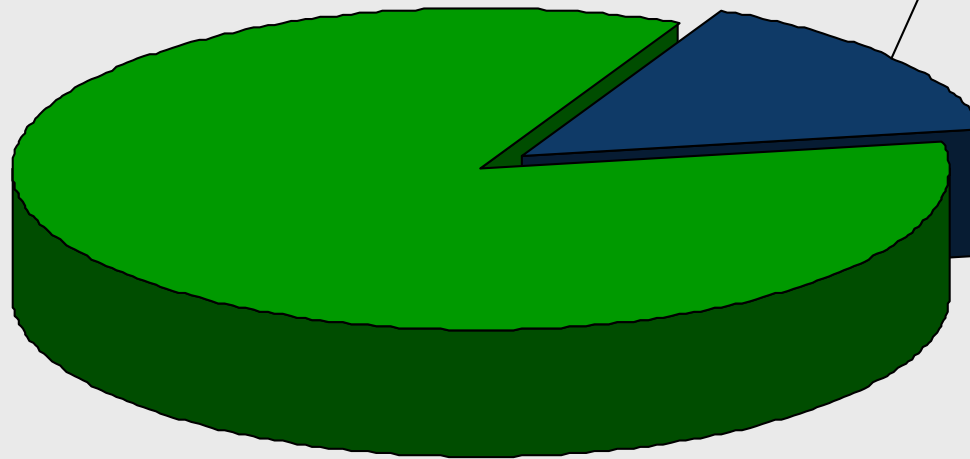
(Gross \$000s)

Project	2006 Proposed
Knowledge Base & Business Process Review	2,706
Facility Retrofit	2,594
Core Technology	422
Information Architect	360
Work Order System Integration	927
3-1-1 Service Page	500
<i>Other Projects</i>	430
<b>Total Cash Flow</b>	<b>7,939</b>

# Financing Sources (Gross \$000s)

2006 Debt Target	\$6,724
2006 Proposed Debt	\$6,724
Over/Under Target	<u>\$0</u>

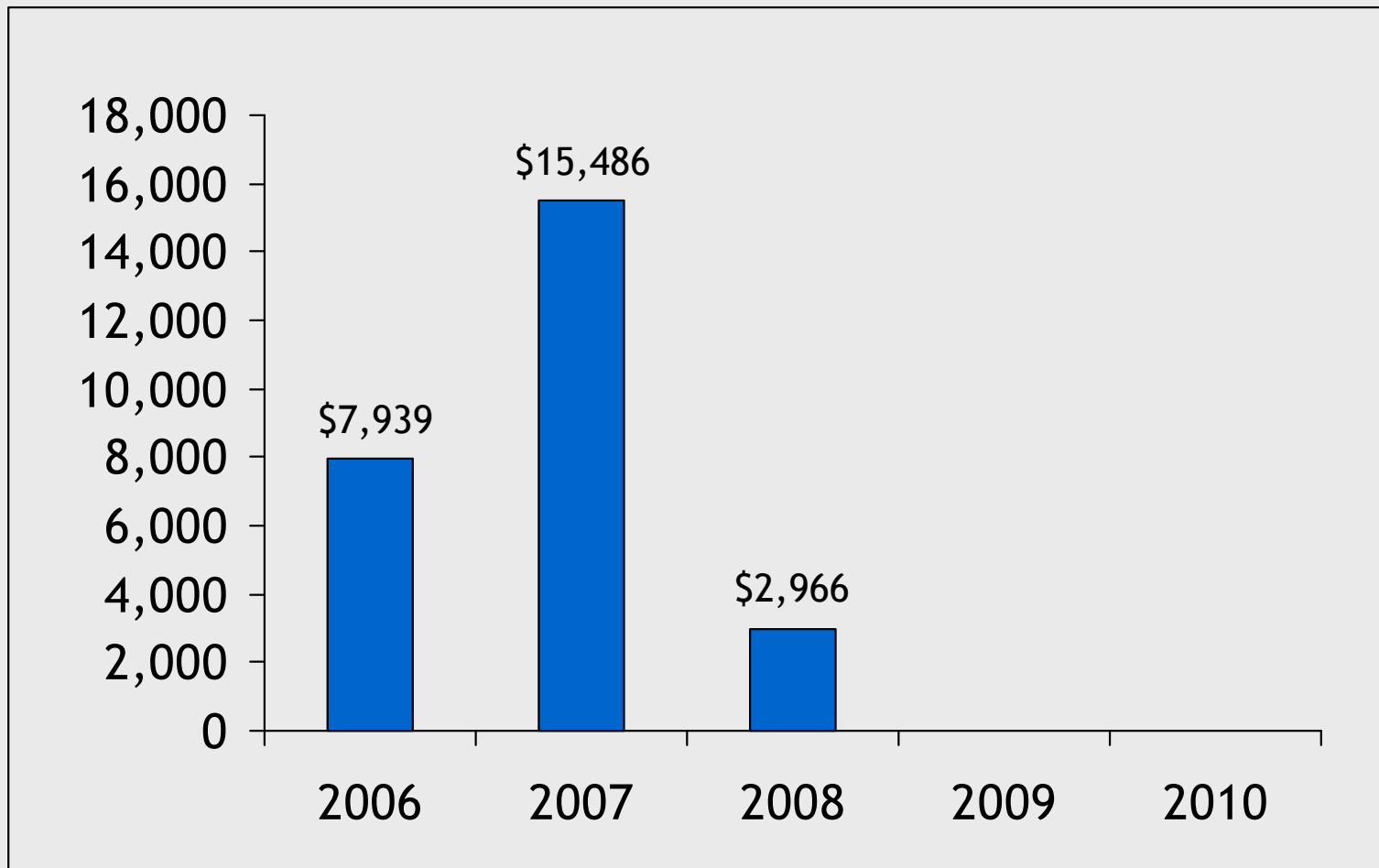
Debt \$6,724



1-Year Cfwd  
\$1,215

Total 2006 Financing:	\$7,939
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# 5 Year Capital Plan (Gross \$000s)





# 2006 - 2010 Proposed Capital Budget and Capital Plan

## Presentation to Administration Committee

November 7, 2005