

Analyst Briefing Notes
Economic Development and Parks Committee
November 9, 2005

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December 5, 2005

PART I: CAPITAL PROGRAM**Executive Summary**

- The 2005 Approved Economic Development Capital Budget of \$6.608 million was 53% spent as at September 30, 2005. Actual expenditures by year-end are anticipated to be \$5.319 million, or 80% of the Approved Budget, resulting in projected 2005 cash flow funding of \$1.272 million being carried into 2006. A spending rate of between 75-80% seems likely for year-end 2005. This spending rate represents an improvement over the 63% achieved in 2004.
- The Revised 2006-2015 Capital Program for Economic Development totals \$69.413 million of which \$27.066 million is projected for the Program's Revised 5-Year Capital Plan, with 2006 cash flow of \$6.293 million, 2007 cash flow of \$5.380 million, \$5.323 million in 2007, \$5.041 million in 2009, and \$5.029 million in 2010.
- The 2006 Proposed Capital Budget, including previously approved commitments, requires new 2006 cash flow of \$5.021 million gross with debt funding of \$3.479 million. This cash flow combined with carry forward funding of \$1.272 million for 2005 projects bring the total 2006 Capital Budget to \$6.293 million gross, of which \$4.115 million is funded by debt.
- The debt requirement for 2006 new and previously approved projects is \$3.479 million which is equal to the 2006 debt affordability guideline (\$3.479 million).
- 80% of the 2006 proposed new cash flow is allocated to State of Good Repair projects at \$4.023 million and 20% to Service Improvement projects at \$0.998. There are no Growth, Legislative nor Health and Safety projects in the 2006 Proposed Capital Budget.
- Approval of the 2006 Proposed Capital Budget and commitments to the deferred projects would result in a 2007 commitment of \$2.515 million gross and \$1.686 net which is 48% of the 2007 debt affordability target of \$3.500 million net.
- \$0.395 million gross and \$0.198 million net was previously approved in 2005 for the St. Clair Right of Way project which is now deferred until 2007.
- The Council approved changes, making CFIP a BIA-only program in the future, is projected to increase the number of BIAs funded in 2006 by 21. The 2006 request for \$0.671 million funding for CFIP has been reduced by \$0.120 million to \$0.551 million to meet the affordability target
- The Revised 5-Year Capital Plan with cash flow projections of \$5.380 million in 2007, \$5.323 million in 2008, \$5.041 million in 2009 and \$5.029 million in 2010 for Economic Development be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits
- The Economic Development Capital Program has no SOGR backlog as the ongoing maintenance is the responsibility of the BIAs.

Recommendations

It is recommended that:

1. the 2006-2015 Economic Development Capital Program request with a total 10-year project cost of \$73.448 million be received,
2. the 2006 Proposed Capital Budget for Economic Development with a total project cost of \$5.498 million and a 2006 cash flow of \$6.293 million and future year commitments of \$2.515 million be approved. The 2006 Proposed Capital Budget consists of the following:
 - a) New Cash Flow Funding for:
 - i) 3 new projects with a 2006 total project cost of \$5.498 million that requires cash flow of \$4.045 million in 2006 and a future year commitment of \$1.453 million in 2007;
 - ii) 3 previously approved projects with a 2006 cash flow of \$0.976 million and a future year commitment of \$1.045 million in 2007; and
 - b) 2006 approved cash flow for 1 previously approved project with carry forward funding from 2005 into 2006 totalling \$1.272 million;
3. new debt service costs of \$0.104 million in 2006 and incremental costs of \$0.433 million in 2007 and \$0.185 million in 2008 resulting from the approval of the 2006 Proposed Capital Budget, be approved for inclusion in the 2005 and future year operating budgets;
4. all sub-projects with third party financing be approved conditionally, subject to the receipt of such funding during 2006 and if such financing is not received, their priority and funding be reassessed by City Council relative to other City-financed priorities and needs; and
5. the Revised 5-Year Capital Plan for Economic Development with cash flow projections of \$5.380 million in 2007, \$5.323 million in 2008, \$5.041 million in 2009 and \$5.029 million in 2010 for Economic Development be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits.

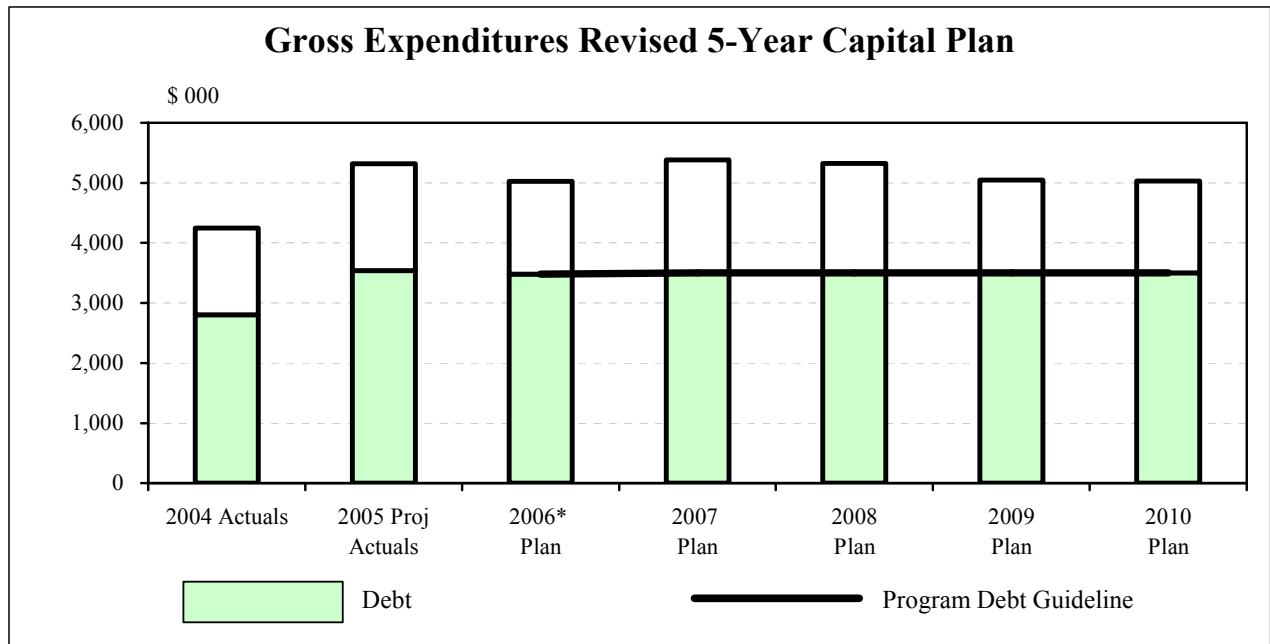
2005 Capital Variance Review

2005 Budget to Actuals Comparison - Total Gross Expenditures (\$000s)					
2005 Approved	Actuals as of Sept. 30 Y-T-D (3rd Qtr Variance)		Projected Actuals to Year End		Balance
\$	\$	% Spent	\$	% Spent	\$ Unspent
6,608	3,498	53	5,319	80	1,289

Comments / Issues:

- Economic Development is projecting a year-end spending rate of 80% or \$5.319 million for 2005 approved projects as of September 30, 2005. This spending rate represents an improvement over the 63% achieved in 2004.
- Out of the total projected unspent balance of \$1.289 million at the end of 2005, \$1.272 million will carry forward from 2005 into 2006, and \$0.017 million will be carried forward to 2007 for the St. Clair area BIAs due to the deferral of the TTC Right of Way project to 2007 (see page 13).
- Economic Development will continue to focus on increasing spending rates with a target of 90% for 2006.
- The 2006 Proposed Capital Budget does not reflect any substantial changes to funding being carried forward from 2005 to 2006 and is based on the unspent cash flow balance projected as at September 30th, 2005. Subsequent adjustments to carry forward funding will be reported through the Budget Advisory Committee during its review of the 2006 Proposed Capital Budget.

5-Year Capital Plan (2006-2010)



	5 Year Plan							2006-2010
	2004	2005	2006	2007	2008	2009	2010	
Gross Expenditures:								
Budget (Excluding 1-Yr. Carry/Fwd)	4,818	5,515	5,021	5,380	5,323	5,041	5,029	25,794
1-Yr Carry/Fwd Gross (Reference only)	1,945	1,093	1,272					
Sub-Total Gross Exp. Including 1-Yr. Carry/Fwd	6,763	6,608	6,293	5,380	5,323	5,041	5,029	
Actuals	4,246	5,319						
Financing:								
Debt	3,048	3,527	3,479	3,502	3,500	3,501	3,499	17,481
Debt Actuals (including 1-Yr Carry/fwd)	2,802	3,542						
Program Debt Target			3,479	3,500	3,500	3,500	3,500	17,479
Other Financing Sources:								
Reserves/Reserve Funds								0
Development Charges								0
Federal								0
Provincial								0
Other Revenue	1,770	1,988	1,542	1,878	1,823	1,540	1,530	8,313
By Category:								
Health & Safety								0
Legislated								0
State of Good Repair			4,023	4,511	4,597	4,037	4,024	21,192
Service Improvement			998	869	726	1,004	1,005	4,602
Growth Related								0

Yearly SOGR Backlog Estimate (not addressed by current year projects)

Accumulated Backlog Estimate (end of year) N/A N/A N/A N/A

*Note: 2006 Proposed Debt excludes 1-year carry forward debt funding.

Comments / Issues:

- Economic Development provides funding to BIAs and Employment Revitalization Areas for the delivery of capital projects within their respective areas. Projects are categorized as:
 - State of Good Repair projects are included in the BIA Streetscape Improvement Program and the Employment Revitalization Program. The State of Good Repair projects represent 80% of the 2006 Proposed Capital Budget averaging 80% over the 5-Year Capital Plan.
 - Service Improvement projects are included in the Commercial Façade Improvement Program. The service improvement projects represent 20% of the 2006 Proposed Capital Budget averaging 20% over the five-year capital plan.
 - There are no Health and Safety, Legislated or Growth projects projected in the Economic Development 5-Year Capital Plan.
- TTC and Transportation services may not be ready to proceed with reconstruction on St. Clair Avenue West of Bathurst until 2007, given delays arising from the Judicial Review of the TTC Right of Way project.
 - A combined \$0.412 million of previously approved funds has been budgeted for four BIAs (Corso Italia, St. Clair Avenue West, St. Clair Gardens & Wychwood Heights) to piggy-back on the TTC Right of Way project.
 - It is proposed that the funding for the projects related to the TTC Right of Way (see page 11) within the BIA Streetscape Improvement Program be deferred given the status of the TTC Right of Way Project Review. This includes deferral of \$0.017 million gross, \$0.009 million net in 2005 carry forward projects and deferral \$0.395 million gross, \$0.198 million net in previous approved commitments for the TTC Reconstruction sub-project, pending future decisions on the project.
- Deferral of \$0.600 million to 2007 for the Downtown Yonge BIA Streetscape Master Plan is proposed to comply with the BIA capital cost sharing guidelines which limit the amount any BIA can request in a given year to \$0.600 million. Approval of \$0.600 million funding for 2006 and deferral of \$0.600 million with a 2007 commitment of \$0.600 million is proposed.
- The revised 5-Year Capital Plan for Economic Development is in line with the 5-year affordability targets. In order to achieve the affordability target, the 2006 funding for BIA Streetscape Improvement projects was reduced by \$1.396 million gross, \$0.698 million net and funding for new Commercial Façade Improvement projects was reduced by \$0.120 million gross and \$0.120 million net, from the original 2006 Capital Budget Submission. The Proposed 2006 Capital Budget for Culture is in line with the 2006 Debt Target of \$3.479 million. The Revised 5-Year Capital Plan for Economic Development has also been adjusted to stay within the 5-year affordability targets.
- The Economic Development Program faces increasing demands on its resources due to growth in the number of BIAs, the size of new BIAs, as well as the interest of BIAs to undertake more ambitious projects, such as the Streetscape Master Plan initiated by the Downtown Yonge BIA, steady demand for Employment Revitalization Program initiatives, and the increasing demands to provide the Commercial Façade Improvement Program to BIAs.

- The Revised 5-Year Capital Plan for Economic Development with cash flow projections of \$5.380 million in 2007, \$5.323 million in 2008, \$5.041 million in 2009 and \$5.029 million in 2010 for Economic Development will be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits.

2006 Capital Budget Submission Summary (\$000)

2006 Capital Projects		Total Project Cost		2004 Carry Forward		2006 Previous Commitment		2006 New		Total 2006 Request (w/o 2005 C/Fwd)		2005 Carry Forward		Total 2006 (Incl 2005 C/Fwd)	
Project / Sub-Project Name	Cat	Gross	Debt/ Internal Sources	Gross	Debt/ Internal Sources	Gross	Debt/ Internal Sources	Gross	Debt/ Internal Sources	Gross	Debt/ Internal Sources	Gross	Debt/ Internal Sources	Gross	Debt/ Internal Sources
		1	2	3	4	5	6	7	8	9	10	11	12	13	14
Carryforwards															
BIA Streetscap Improvement Program (2005) CFwd	3											1,053	526	1,053	526
														0	0
Sub-Total				0	0	0	0	0	0	0	0	1,053	526	1,053	526
Previously Approved										0	0			0	0
BIA Streetscape Improvement Program (2000) Pr App	3					33	17			33	17			33	17
BIA Streetscape Improvement Program (2005) Pr App	3					354	177			354	177			354	177
Employment Revitalization Program (2005) Pr App	3					175	175			175	175			175	175
BIA Streetscape Improvement Program (2001) Pr App	3					17	9			17	9			17	9
BIA Streetscape Improvement Program (2002) Pr App	3					62	31			62	31			62	31
BIA Streetscape Improvement Program (2003) Pr App	3					116	58			116	58			116	58
BIA Streetscape Improvement Program (2004) Pr App	3					167	84			167	84			167	84
Commercial Façade Improvement Program (2005) Pr Appr	4					447	447			447	447			447	447
Sub Total				0	0	1,371	998	0	0	1,371	998	0	0	1,371	998
New and Change in Scope Projects										0	0			0	0
BIA Streetscape Improvement Program (2006) New	3	3,924	2,059					3,924	2,059	3,924	2,059			3,924	2,059
Employment Revitalization Program (2006) New	3	671	671					571	571	571	571			571	571
Commercial Façade Improvement Program (2006) New	4	1,604	1,604					671	671	671	671			671	671
Sub Total		6,199	4,334	0	0	0	0	5,166	3,301	5,166	3,301	0	0	5,166	3,301
Total Submission 2006		6,199	4,334	0	0	1,371	998	5,166	3,301	6,537	4,299	1,053	526	7,590	4,825

*Category Index: (1) Health & Safety; (2) Legislated, (3) State of Good Repair, (4) Service Improvement/Enhancement, (5) Growth Related

Proposed 2006 Capital Budget Changes (\$000)

		2006 Requested Cash Flow		Proposed Changes		2006 Proposed Cash Flow		
Project/Sub Project Name	Cat.	Gross	Debt/ Internal Sources	Gross	Debt/ Internal Sources	Comments / Issues	Gross	Debt/ Internal Sources
2005 Carryforwards							0	0
BIA Streetscap Improvement Program (2005) CFwd		1,053	526	219	110	Increased Carryforwards	1,272	636
Other 2005 Carry Forwards (details on previous page)							0	0
Sub Total		1,053	526	219	110		1,272	636
2004 Carryforwards							0	0
Other 2004 Carry Forwards (details on previous page)							0	0
Sub Total		0	0	0	0		0	0
2006 Previously Approved Commitments								
BIA Streetscape Improvement Program	3	749	376	(395)	(199)	Pending decision on St. Clair ROW	354	177
Employment Revitalization Program	3	175	175				175	175
Commercial Façade Improvement Program (2005) Pr Appr	4	447	447				447	447
Sub Total		1,371	998	(395)	(199)		976	799
New Projects							0	0
BIA Streetscape Improvement Program	3	3,924	2,059	(1,001)	(501)	Adjustments to meet Affordability Target	2,923	1,558
Employment Revitalization Program	3	571	571				571	571
Commercial Façade Improvement Program	4	671	671	(120)	(120)	Adjustments to meet Affordability Target	551	551
Other New (details on previous page)		0	0				0	0
Sub Total New Projects		5,166	3,301	(1,121)	(621)		4,045	2,680
Total 2006 Proposed (Incl. 2005 C/Fwd)		7,590	4,825	(1,297)	(710)		6,293	4,115
Less 2005 Carry Forwards		(1,053)	(526)	(219)	(110)		(1,272)	(636)
Total 2006 Proposed (Excl. 2005 C/Fwd)		6,537	4,299	(1,516)	(820)		5,021	3,479

2006 Proposed Total Cash Flow & Future Year Commitments (\$000s)

	2004 & Prior Year Carry Forward	2006 Previous Commitments	2006 New Proposed	2006 Total Cash Flow Proposed	2006 Guidelines	2005 Carry Forward	Total 2006 Cash Flow (Incl 2005 C/Fwd)	2007	2008	2009	2010	2011- 2015	Total Cost
Expenditures													
Previously Approved	0	976		976	1,371	1,272	2,248	1,045					3,293
Change in Scope													0
New													0
New w/Future Year			4,045	4,045	3,650		4,045	1,470					5,515
Total Expenditure	0	976	4,045	5,021	5,021	1,272	6,293	2,515	0	0	0	0	8,808
Financing													
Debt	0	799	2,680	3,479	3,479	636	4,115	1,686					5,801
Subsidy (SCPI)				0									0
Prov. Subsidy/Grant				0									0
Development Charges				0									0
Other		177	1,365	1,542	1,542	636	2,178	829					3,007
Federal Grants				0									0
Reserves/Res Funds				0			0						0
Total Financing	0	976	4,045	5,021	5,021	1,272	6,293	2,515	0	0	0	0	8,808

Comments / Issues:

- The 2006 Proposed Capital Budget is \$6.293 million gross, including \$0.976 million for previously approved commitments, \$4.045 million for new/change of scope projects and \$1.272 million for projects carried forward from 2005 to 2006.
- The debt requirement for 2006 new and previously approved projects is \$3.479 million which is equal to the 2006 debt affordability guideline.
- Approval of the 2006 Proposed Capital Budget and commitments to the deferred projects would result in a 2007 commitment of \$2.515 million gross and \$1.686 net which is 48% of the 2007 debt target of \$3.500 million.
- \$0.395 million gross and \$0.198 million net was previously approved in 2005 for four St. Clair Right of Way projects, which is now deferred until 2007. (see BIA Streetscape Improvement Program, page 13)
- The 5-Year Capital Plan for Economic Development has been revised to stay within the five-year debt affordability guidelines.

Operating Budget Impact

Incremental Operating Budget Summary

Incremental Operating Budget Impact	2006	2007	2008	2009	2010
Program Costs (net) (\$000s) Debt Service Charges (\$000s) Approved Positions	104.3	433.2	185.5		

Program Incremental Operating Costs

There are no incremental Operating Budget impacts arising from the Economic Development 2006 Proposed Capital Budget.

Debt Service Cost

The Proposed Economic Development 2006 Capital Budget will result in new debt service costs of \$0.104 million in 2006 and incremental costs of \$0.433 million in 2007 and \$0.185 million in 2008.

Debt service cost of repayment of principal and interest is calculated according to corporate guidelines, in the following manner: 3.0% Year 1, and 14% for subsequent years

PART II: ISSUES FOR DISCUSSION**2006 Issues****2006 Proposed Capital Budget versus Guideline**

The 2006 debt affordability target for Economic Development is \$3.479 million, of which \$0.799 million or 23% of the debt funding is allocated to previously approved commitments. The 2006 Proposed Capital Budget, excluding carry forwards, is \$5.021 million gross, \$3.479 million net. The proposed 2006 debt of \$3.479 million is equal to the 2006 debt affordability target.

Revised 5 Year Capital Plan Overview

The Revised 5-Year Capital Plan for Economic Development has been developed based on the Capital Cost-Sharing Guidelines which govern the BIA Streetscape Improvement Program requests, phasing of projects and partnerships with other City Departments which are used to evaluate the timing and feasibility of Employment Revitalization Program requests, and the affordability of new projects in the Commercial Façade Improvement Program. The Economic Development Capital Program faces increasing demands on its resources due to the growth in the number of BIAs, the increased size of new BIAs, as well as the interest of BIAs to undertake more ambitious projects.

The 2006 Proposed Capital Budget, excluding carry forwards, is \$5.021 million gross, \$3.479 million net. The proposed 2006 debt of \$3.479 million is equal to the 2006 debt affordability Target. The projected cash flows of the Revised 5-Year Capital Plan have been adjusted over the 5 years to conform with the 5-year debt affordability targets.

There are three significant drivers influencing the 5-Year Capital Plan for Economic Development.

- **St. Clair Avenue Right of Way Reconstruction**
TTC and Transportation Services may not be ready proceed with the ROW reconstruction on St. Clair Avenue West of Bathurst until 2007 given the delay in that project arising from the impact of the Judicial Review. A combined \$0.412 million in previously approved funds has been budgeted for four BIAs (Corso Italia, St. Clair Avenue West, St. Clair Gardens & Wychwood Heights) to piggy-back on the ROW reconstruction. The risk in deferring the funds to 2007 is that the project may be on schedule for 2006 and the BIAs will miss the opportunity to piggy-back their capital improvements with the TTC ROW project.

The Proposed 2006 Capital Budget defers funding for the St. Clair BIA Streetscape Improvement projects associated with the TTC Right of Way project. This will result in the deferral of \$0.017 million gross, \$0.009 million net in 2005 carry forwards and \$0.395 million gross, \$0.198 million net in previous approved commitments for the BIA Streetscape sub-projects related to the TTC ROW Reconstruction.

- Downtown Yonge BIA

The Downtown Yonge BIA completed a Streetscape Master Plan in 2005 and the BIA has now requested the City to partner on a \$1.200 million project to implement Phase 1 of the Plan. The BIA has a history of completing capital improvements on schedule and staff believe Phase 1 can be completed in 2006. A referendum will be held in 2006 on the future of the BIA and there is a strong desire to show results in 2006. There is support for the continuation of the BIA and funding the BIA's \$1.200 million request. However, deferral of \$0.600 million to 2007 would comply with the BIA capital cost sharing guidelines which limit the amount any BIA can request in a given year to \$0.600 million.

Approval of \$0.600 million funding for 2006 and deferral of \$0.600 million with a 2007 commitment of \$0.600 million is proposed.

- Proposed new Façade Improvement Program

Council at their meeting on September 28, 29 and 30, 2005 (Report 8, Clause 8) adopted the "Design and Implementation of a Commercial Façade Improvement Program (CFIP) for Business Improvement Areas (All Wards)". In summary, City council:

- Approved the Commercial Façade Improvement Program guidelines and implementation schedule;
- Directed the Executive Director of Economic Development and the Chief Planner to bring forward the necessary reports and documentation to the Planning and Transportation Committee to initiate the designation of a Community Improvement Project Area as contemplated in the report, together with a Community Improvement Plan to implement the Commercial Façade Improvement Program, both pursuant to Section 28 of the Planning act; and
- Forwarded the report to the Budget Advisory Committee for consideration during the 2006 budget process.

The report estimated that introducing the CFIP to 21 BIAs in 2006 and completing existing program commitments in Employment Revitalization Areas would increase the program cash flow by \$0.400 million.

The projected financial implications of implementing the new CFIP program were included in Economic Development's 2006 Capital Submission. The 2006 request for \$0.671 million funding has been reduced by \$0.120 million to \$0.551 million to meet the debt affordability target. It is proposed that funding of \$0.551 million for the 2006 Commercial Façade Improvement Program be approved. Future year projections for CFIP have also been adjusted to stay within the 5-year debt affordability targets.

The 2005 Approved Capital Budget for CFIP is \$0.718 million, funded from debt. The 2006 Proposed cash flow for CFIP is \$0.998 million gross funded by debt and includes \$0.447 million for previously approved commitments. The 2006 proposed cash flow represents an increase of \$0.280 million or 39% over the 2005 Approved Budget for CFIP projects.

- The Revised 5-Year Capital Plan for Economic Development with cash flow projections of \$5.380 million in 2007, \$5.323 million in 2008, \$5.041 million in 2009 and \$5.029 million in 2010 for Economic Development will be referred to the Deputy City Manager & Chief Financial Officer for review, in consultation with appropriate staff, and report back to the Budget Advisory Committee in the Spring of 2006 on a recommended Firm 5-Year Capital Plan within Council's approved affordability limits.

Summary of Proposed Commitments for 2007 Cash Flow (\$000)

Description	2006		2007		Comments
	Gross	Debt	Gross	Debt	
BIA Streetscape Improvement					
Corso Italia	-	-	282.0	141.0	TTC Right of Way Construction approved in 2005 for 2006 start
St. Clair Ave West	-	-	5.0	2.5	TTC Right of Way Construction approved in 2005 for 2006 start
St. Clair Gardens	-	-	80.0	40.0	TTC Right of Way Construction approved in 2005 for 2006 start
Wychwood Heights	-	-	45.0	22.5	TTC Right of Way Construction approved in 2005 for 2006 start
Sub-Total TTC ROW	-	-	412.0	206.0	
Downtown Yonge	600.0	300.0	600.0	300.0	Streetscape Master Plan
Sub-total BIA Streetscape Improvement	600.0	300.0	1,012.0	506.0	
Employment Revitalization					
Leaside Economic Revitalization	130.0	130.0	50.0	50.0	Tree planting and Heritage Wall
South Riverdale Revitalization	-	-	650.0	325.0	East China Town Pavillion approved in 2005 for 2006 start
Mural Program	85.0	85.0	50.0	50.0	new mural projects
Sub-total Employment Revitalization	215.0	215.0	750.0	425.0	
Facade Improvement					
New Projects	260.0	260.0	390.0	390.0	Projects with 2-Year cash flow
Cliffside Villaga	60.0	60.0	45.0	45.0	Projects with 2-Year cash flow
Kensington	93.0	93.0	45.0	45.0	Projects with 2-Year cash flow
Queen Broadview (South Riverdale)	80.0	80.0	48.0	48.0	Projects with 2-Year cash flow
South Etobicoke	66.0	66.0	45.0	45.0	Projects with 2-Year cash flow
St. Clair Ave. West (SWRC)	150.0	150.0	90.0	90.0	Projects with 2-Year cash flow
St. Clair Ave. West	150.0	150.0	90.0	90.0	Projects with 2-Year cash flow
Sub-total Facade Improvement	859.0	859.0	753.0	753.0	
Total	1,674.0	1,374.0	2,515.0	1,684.0	

- Approval of the 2006 Proposed Capital Budget, including commitments to the deferred projects, would result in a 2007 commitment of \$2.515 million gross and \$1.686 net which is 48% of the 2007 debt affordability target of \$3.500 million net.
 - Four sub-projects that are part of the St Clair West TTC Right of Way project represent \$0.412 million gross and \$0.206 million debt of the 2007 Commitments for BIA Streetscape Improvement projects. The projects were approved in 2005 and committed for cash flow in 2006. With the delay in the TTC Right of Way project, Economic Development deferred the 2006 cash flow into 2007. Consequently there are no cash flows included in the 2006 Revised Capital Plan.
 - The Downtown Yonge Streetscape Master Plan funding is committed over 2 years and requires a 2007 cash flow commitment of \$0.600 million gross and \$0.300 million debt.
 - Three Employment Revitalization sub-projects require 2 year cash flow, \$0.215 million gross funded by debt in 2006 and \$0.750 million gross funded by debt in 2007. 2006 cash flow of \$0.650 million gross and \$0.325 million debt was committed in 2005 for the East China Town Pavillion and is deferred to 2007 due to project delays.
 - Seven Façade Improvement sub-projects require 2 year cash flow, \$0.859 million gross funded by debt in 2006 and \$0.753 million gross funded by debt in 2007.

5-Year Plan Proposed Changes (\$000)

	2006		2007		2008		2009		2010		TOTAL 2011-2015		
Project / Sub-Project Name	Gross 1	Debt/ Internal Sources 2	Gross 3	Debt/ Internal Sources 4	Gross 5	Debt/ Internal Sources 6	Gross 7	Debt/ Internal Sources 8	Gross 9	Debt/ Internal Sources 10	Gross 11	Debt/ Internal Sources 12	Comments / Issues
PROGRAM REQUEST													
BIA Streetscape Improvement Program	4,673	2,435	3,085	1,642	4,041	2,123	4,296	2,253	4,563	2,390	20,658	10,843	
Employment Revitalization Program	746	746	1,483	1,158	1,092	1,092	1,127	1,127	1,337	1,337	5,785	5,460	
Commercial Façade Improvement Program	1,118	1,118	1,583	1,583	1,552	1,552	1,554	1,554	1,555	1,555	7,362	7,362	
Sub-Total Program Request	6,537	4,299	6,151	4,383	6,685	4,767	6,977	4,934	7,455	5,282	33,805	23,665	
PROPOSED CHANGES													
BIA Streetscape Improvement Program	(1,396)	(700)	225	112	(190)	(95)	(1,005)	(502)	(1,285)	(643)	(3,651)	(1,828)	Adjustments to meet Affordability Target
Employment Revitalization Program	0	0	(412)	(412)	(346)	(346)	(382)	(382)	(591)	(591)	(1,731)	(1,731)	Adjustments to meet Affordability Target
Commercial Façade Improvement Program	(120)	(120)	(584)	(584)	(826)	(826)	(550)	(550)	(550)	(550)	(2,630)	(2,630)	Adjustments to meet Affordability Target
Sub-Total Proposed Changes	5,021	3,479	5,380	3,499	5,323	3,500	5,040	3,500	5,029	3,498	(8,012)	(6,189)	
Proposed 5-Yr. Cash Flow													
BIA Streetscape Improvement Program	3,277	1,735	3,310	1,754	3,851	2,028	3,291	1,751	3,278	1,747	17,007	9,015	
Employment Revitalization Program	746	746	1,071	746	746	746	745	745	746	746	4,054	3,729	
Commercial Façade Improvement Program	998	998	999	999	726	726	1,004	1,004	1,005	1,005	4,732	4,732	
Sub-Total 5-Yr Cash Flow	5,021	3,479	5,380	3,499	5,323	3,500	5,040	3,500	5,029	3,498	25,793	17,476	
Debt Guideline		3,479		3,500		3,500		3,500		3,500	25,793	17,476	
Variance To Debt Guideline		0		(1)		0		0		(2)			

**Proposed 2006 Capital Budget and 2007 Commitments Summary
By Project and Status**

PROGRAM	STATUS	CASH FLOW			
		2006		2007	
		Gross	Net	Gross	Net
BIA Streetscape Improvement Program	2004 & Prior Carry Forward	0	0	0	0
	2005 Carry Forward	1,272,000	636,000	17,000	8,500
	2006 Previously Approved	354,000	177,000	395,000	197,500
	2006 New	2,923,000	1,558,000	600,000	300,000
	Sub-Total	4,549,000	2,371,000	1,012,000	506,000
Employment Revitalization Program	2004 & Prior Carry Forward	0	0	0	0
	2005 Carry Forward	0	0	0	0
	2006 Previously Approved	175,000	175,000	650,000	325,000
	2006 New	571,000	571,000	100,000	100,000
	Sub-Total	746,000	746,000	750,000	425,000
Facade Improvement Program	2004 & Prior Carry Forward	0	0	0	0
	2005 Carry Forward	0	0	0	0
	2006 Previously Approved	447,000	447,000	0	0
	2006 New	551,000	551,000	753,000	753,000
	Sub-Total	998,000	998,000	753,000	753,000
TOTAL	2004 & Prior Carry Forward	0	0	0	0
	2005 Carry Forward	1,272,000	636,000	17,000	8,500
	2006 Previously Approved	976,000	799,000	1,045,000	522,500
	2006 New	4,045,000	2,680,000	1,453,000	1,153,000
	Total new/Prev App.	5,021,000	3,479,000	2,498,000	1,675,500
	Total Including CFWD	6,293,000	4,115,000	2,515,000	1,684,000

BIA Streetscape Improvement Program

BIA	STATUS	PROJECT DESCRIPTION	CASH FLOW			
			2006		2007	
			Gross	Net	Gross	Net
The Beaches	2005 Carry Forward	Streetscape Improvements.	99,000	49,500		0
	2006 New	No new request.	0	0		0
	Sub-Total		99,000	49,500	0	0
Bloor-Annex Village	2005 Carry Forward	Benches.	5,000	2,500		0
	2006 New	Benches.	10,000	5,000		0
	Sub-Total		15,000	7,500	0	0
Bloor by the Park	2006 New	No new request.	0	0		0
	Sub-Total		0	0	0	0
Bloor West Village	2005 Carry Forward	Solar Panel Tree Lighting.	26,000	13,000		0
	2006 New	Solar Panel Tree Lighting, Gas Lamps, Benches, Flags, Banners.	200,000	100,000		0
	Sub-Total		226,000	113,000	0	0
Bloorcourt Village	2005 Carry Forward	GFI Upgrades.	32,000	16,000		0
	2006 New	Banners, Planters, Tree Lighting.	23,000	11,500		0
	Sub-Total		55,000	27,500	0	0
Bloordale Village	2006 New	Streetscape Improvements.	45,000	22,500		0
	Sub-Total		45,000	22,500	0	0
Bloor-Yorkville	2005 Carry Forward	Pedestrian Lighting.	80,000	40,000		0
	2006 New	Benches, Pedestrian Lighting, Cavalcade of Lights.	200,000	100,000		0
	Sub-Total		280,000	140,000	0	0
Church-Wellesley	2005 Carry Forward	Sidewalk Enhancements.	18,000	9,000		0
	2006 New	Sidewalk Enhancements.	82,000	41,000		0
	Sub-Total		100,000	50,000	0	0
College Promenade ¹	2006 New	Banners, Street Signs.	18,000	9,000		0
	Sub-Total		18,000	9,000	0	0
Corso Italia	2006 Previously Approved	TTC ROW Reconstruction.	0	0	33,000	16,500
	2006 Previously Approved	TTC ROW Reconstruction.	0	0	17,000	8,500
	2006 Previously Approved	TTC ROW Reconstruction.	0	0	62,000	31,000
	2006 Previously Approved	TTC ROW Reconstruction.	0	0	116,000	58,000
	2006 Previously Approved	TTC ROW Reconstruction.	0	0	54,000	27,000
	2006 New	No new request.	0	0	0	0
	Sub-Total		0	0	282,000	141,000
Danforth By The Valley	2006 New	Planters, Benches, Flag Pole, Bronze Sculpture, Streetscape Improvements.	80,000	40,000		0
	Sub-Total		80,000	40,000	0	0
Danforth Main ¹	2006 New	Streetscape Improvements.	10,000	5,000		0
	Sub-Total		10,000	5,000	0	0
Dovercourt Village	2006 New	No new request.	0	0		0
	Sub-Total		0	0	0	0
Downtown Yonge	2006 New	Phase 1 Implementation of Streetscape Master Plan.	600,000	300,000	600,000	300,000
	Sub-Total		600,000	300,000	600,000	300,000
Eglinton Hill	2006 New	Wiring for Pedestrian Lighting.	90,000	45,000		0
	Sub-Total		90,000	45,000	0	0
The Eglinton Way	2005 Carry Forward	Gateway Treatments.	30,000	15,000		0
	2006 New	Gateway Treatments.	30,000	15,000		0
	Sub-Total		60,000	30,000	0	0
Emery Village	2005 Carry Forward	Gateway Markers.	250,000	125,000		0
	2006 Previously Approved	Gateways & Signage.	154,000	77,000		0
	2006 New	No new request.	0	0		0
	Sub-Total		404,000	202,000	0	0
Forest Hill Village	2006 New	Planters.	10,000	5,000		0
	Sub-Total		10,000	5,000	0	0
Gerrard India Bazaar	2004 & Prior Carry Forward	Completed.	0	0		0
	2005 Carry Forward	Public Art & Landscaping at Public Library.	32,000	16,000		0
	2006 New	No new request.	0	0		0
	Sub-Total		32,000	16,000	0	0
Greektown on the Danforth	2005 Carry Forward	Cavalcade of Lights.	31,000	15,500		0
	2006 New	Cavalcade of Lights.	100,000	50,000		0
	Sub-Total		131,000	65,500	0	0
Harbord Street	2006 New	No new request.	0	0		0
	Sub-Total		0	0	0	0
Hillcrest Village	2005 Carry Forward	TTC ROW Reconstruction.	12,000	6,000		0
	2006 New	No new request.	0	0		0
	Sub-Total		12,000	6,000	0	0
Junction Gardens	2005 Carry Forward	Trellis.	20,000	10,000		0
	2006 New	No new request.	0	0		0
	Sub-Total		20,000	10,000	0	0

BIA Streetscape Improvement Program (Continued)

BIA	STATUS	PROJECT DESCRIPTION	CASH FLOW			
			2006		2007	
			Gross	Net	Gross	Net
Kennedy Road	2006 New	Median Reconstruction.	225,000	112,500		0
	Sub-Total		225,000	112,500	0	0
Kingsway	2006 New	Christmas Decorations, Banners, Murals, Landscaping, Planters.	140,000	70,000		0
	Sub-Total		140,000	70,000	0	0
Knob Hill Plaza	2005 Carry Forward	Banners.	10,000	5,000		0
	2006 New	No new request.	0	0		0
	Sub-Total		10,000	5,000	0	0
Korea Town	2005 Carry Forward	Pedestrian Lighting, Banners, Hanging Baskets, Monument.	90,000	45,000		0
	2006 New	Pedestrian Lighting, Banners, Hanging Baskets, Monument.	68,000	34,000		
	Sub-Total		158,000	79,000	0	0
Lakeshore Village	2006 New	Gateway Lighting.	40,000	20,000		0
	Sub-Total		40,000	20,000	0	0
Liberty Village	2005 Carry Forward	Liberty Street Wall Improvements.	15,000	7,500		0
	2006 New	Liberty Street Wall Improvements.	25,000	12,500		0
	Sub-Total		40,000	20,000	0	0
Little Italy	2006 New	Cavalcade of Lights.	50,000	25,000		0
	Sub-Total		50,000	25,000	0	0
Long Branch Village	2005 Carry Forward	Streetscape Improvements.	24,000	12,000		0
	2006 New	No new request.	0	0		0
	Sub-Total		24,000	12,000	0	0
Mimico by the Lake	2005 Carry Forward	Pedestrian Lighting.	70,000	35,000		0
	2006 New	Pedestrian Lighting, Landscaping Garden Project, Gateways.	60,000	30,000		0
	Sub-Total		130,000	65,000	0	0
Mimico Village	2006 New	No new request.	0	0		0
	Sub-Total		0	0	0	0
Mirvish Village ¹	2006 New	Streetscape Improvements.	14,000	7,000		0
	Sub-Total		14,000	7,000	0	0
Mount Dennis	2006 New	No new request.	0	0		0
	Sub-Total		0	0	0	0
Old Cabbagetown	2006 New	Streetscape Improvements.	50,000	25,000		0
	Sub-Total		50,000	25,000	0	0
Pape Village	2005 Carry Forward	Streetscape Improvements.	26,000	13,000		0
	2006 New	Planters, Benches, Pedestrian Lighting.	14,000	7,000		0
	Sub-Total		40,000	20,000	0	0
Parkdale Village	2006 New	Pedestrian Lighting, GFIs, Holiday Decorations, Bike Posts.	325,000	162,500		0
	Sub-Total		325,000	162,500	0	0
Queen's Quay	2005 Carry Forward	Streetscape Improvements.	70,000	35,000		0
	2006 New	Streetscape Improvements.	30,000	15,000		0
	Sub-Total		100,000	50,000	0	0
Riverside	2005 Carry Forward	Decorative Tree Pit Covers. Delays in Design.	100,000	50,000		0
	2006 New	No new request.	0	0		0
	Sub-Total		100,000	50,000	0	0
Roncesvalles Village	2005 Carry Forward	Hanging Baskets, LED Lights, Planters.	62,000	31,000		0
	2006 New	No new request.	0	0		0
	Sub-Total		62,000	31,000	0	0
Rosedale-Summerhill	2006 Previously Approved	Cavalcade of Lights, Clamp-On Pedestrian Lighting.	200,000	100,000		0
	2006 New	No new request.	0	0		0
	Sub-Total		200,000	100,000	0	0
St. Clair Avenue West	2005 Carry Forward	TTC ROW Reconstruction.	0	0	5,000	2,500
	2006 New	No new request.	0	0	0	0
	Sub-Total		0	0	5,000	2,500
St. Clair Gardens	2005 Carry Forward	TTC ROW Reconstruction.	0	0	12,000	6,000
	2006 Previously Approved	TTC ROW Reconstruction.	0	0	68,000	34,000
	2006 New	No new request.	0	0		0
	Sub-Total		0	0	80,000	40,000
St. Lawrence Neighbourhood	2005 Carry Forward	Street Furniture.	30,000	15,000		0
	2006 New	No new request.	0	0		0
	Sub-Total		30,000	15,000	0	0
Uptown Yonge ¹	2006 New	Streetscape Improvements.	50,000	25,000		0
	Sub-Total		50,000	25,000	0	0

BIA Streetscape Improvement Program (Continued)

BIA	STATUS	PROJECT DESCRIPTION	CASH FLOW			
			2006		2007	
			Gross	Net	Gross	Net
Upper Village (Toronto)	2006 New	Tree Lighting, Pedestrian Lighting.	30,000	15,000		0
	Sub-Total		30,000	15,000	0	0
Upper Village (York)	2006 New	No new request.	0	0		0
	Sub-Total		0	0	0	0
Village of Islington	2006 New	Streetscape Improvements.	20,000	10,000		0
	Sub-Total		20,000	10,000	0	0
West Queen West ¹	2006 New	Streetscape Improvements.	21,000	10,500		0
	Sub-Total		21,000	10,500	0	0
Weston	2005 Carry Forward	Clock Tower.	40,000	20,000		0
	2006 New	No new request.	0	0		0
	Sub-Total		40,000	20,000	0	0
Wexford	2006 New	Trees, Planters.	50,000	25,000		0
	Sub-Total		0	0	0	0
Wychwood Heights	2006 Previously Approved	TTC ROW Reconstruction.	0	0	45,000	22,500
	2006 New	No new request.	0	0		0
	Sub-Total		0	0	45,000	22,500
Yonge Lawrence Village	2006 New	Gateway, Banners.	20,000	10,000		0
	Sub-Total		20,000	10,000	0	0
York Eglinton	2005 Carry Forward	Banners, Benches, Poles for Hanging Baskets.	100,000	50,000		0
	2006 New	No new request.	0	0		0
	Sub-Total		100,000	50,000	0	0
Project Management	2005 New		193,000	193,000	0	0
Totals	2004 & Prior Carry Forward	Applies to Target	0	0	0	0
	2005 Carry Forward	Does Not Apply to Target	1,272,000	636,000	17,000	8,500
	2006 Previously Approved	Applies to Target	354,000	177,000	395,000	197,500
	2006 New	Applies to Target	2,923,000	1,558,000	600,000	300,000
	Total		4,549,000	2,371,000	1,012,000	506,000

Notes:

1 New BIA established in 2005.

2 Project is tied to Works & Emergency Services scheduled maintenance.

Employment Revitalization Program

ERA	STATUS	PROJECT DESCRIPTION	CASH FLOW			
			2006		2007	
			Gross	Net	Gross	Net
Bermondsey	2006 New	Capital Infrastructure Study.	75,000	75,000		0
	Sub-Total		75,000	75,000	0	0
Cliffside Village Revitalization Committee	2006 New	None.	0	0		0
	Sub-Total		0	0	0	0
Danforth Victoria Park Business Area	2006 New	None.	0	0		0
	Sub-Total		0	0	0	0
Lakeshore Community Partnership (South Etobicoke)	2006 New	Reconstruction of Horner Avenue. ** 5th year of capital.	100,000	100,000		0
	Sub-Total		100,000	100,000	0	0
Leaside Economic Revitalization Initiative	2005 Carry Forward	Streetscaping.	0	0		0
	2006 Previously Approved	Tree Planting.	25,000	25,000		0
	2006 New	Tree Planting & Heritage Wall. ** 5th year of capital.	105,000	105,000	50,000	50,000
	Sub-Total		130,000	130,000	50,000	50,000
North Etobicoke Revitalization Project	2006 New	None.	0	0		0
	Sub-Total		0	0	0	0
Parkdale-Liberty	2006 New	None.	0	0		0
	Sub-Total		0	0	0	0
South Riverdale Revitalization Project	2006 Previously Approved	East Chinatown Pavillion.	0	0	650,000	325,000
	2006 New	None.	0	0		0
	Sub-Total		0	0	650,000	325,000
Southeast Downtown (SEDERI)	2006 New	Historic Light Fixtures. ** 4th year of capital.	75,000	75,000		0
	Sub-Total		75,000	75,000	0	0
St. Clair Avenue West (SWRC)	2006 New	Railway Overpass. ** 2nd year of capital.	120,000	120,000		0
	Sub-Total		120,000	120,000	0	0
Toronto Discovery District	2006 Previously Approved	Phase 1 Implementation of Capital Plan.	100,000	100,000		0
	2006 New		0	0		0
	Sub-Total		100,000	100,000	0	0
Mural Program	2006 Previously Approved	Street Banners/Wall Murals.	50,000	50,000		0
	2006 New	Wall Murals.	35,000	35,000	50,000	50,000
	Sub-Total		85,000	85,000	50,000	50,000
Project Management	2006 New		61,000	61,000	0	0
Totals	2004 & Prior Carry Forward	Applies to Target	0	0	0	0
	2005 Carry Forward	Does Not Apply to Target	0	0	0	0
	2006 Previously Approved	Applies to Target	175,000	175,000	650,000	325,000
	2006 New	Applies to Target	571,000	571,000	100,000	100,000
	Total		746,000	746,000	750,000	425,000

Notes:

1 Project is tied to Works & Emergency Services scheduled maintenance.

Facade Improvement Program

AREA	STATUS	PROJECT DESCRIPTION	CASH FLOW			
			2006		2007	
			Gross	Net	Gross	Net
BIA Façade Improvement Program	2006 New	Available to all BIAs that have been in existence for 5 years or more. Priority given to areas which have not had FIP in the past.	260,000	260,000	390,000	390,000
	Sub-Total		260,000	260,000	390,000	390,000
Cliffside Village ¹	2006 Previously Approved	Year 1 of the Program.	30,000	30,000		0
	2006 New	Year 2 of the Program.	30,000	30,000	45,000	45,000
	Sub-Total		60,000	60,000	45,000	45,000
Danforth Victoria Park ²	2006 Previously Approved	Year 2 of the Program.	60,000	60,000		0
	2006 New	No New Funding.	0	0		0
	Sub-Total		60,000	60,000	0	0
Kensington ¹	2006 Previously Approved	Year 2 of the Program.	63,000	63,000		0
	2006 New	Year 3 of the Program.	30,000	30,000	45,000	45,000
	Sub-Total		93,000	93,000	45,000	45,000
New Toronto Employment Area ²	2006 Previously Approved	Continuation of Year 1.	30,000	30,000		0
	2006 New	No New Funding.	0	0		0
	Sub-Total		30,000	30,000	0	0
Queen/Broadview (South Riverdale)	2006 Previously Approved	Year 4 of the Program.	48,000	48,000		0
	2006 New	Year 5 of the Program.	32,000	32,000	48,000	48,000
	Sub-Total		80,000	80,000	48,000	48,000
South Etobicoke	2005 Carry Forward	Year 5 of the Program.	0	0		0
	2005 Carry Forward	Year 6 of the Program.	0	0		0
	2006 Previously Approved	Year 6 of the Program.	36,000	36,000		0
	2006 New	Year 7 of the Program.	30,000	30,000	45,000	45,000
	Sub-Total		66,000	66,000	45,000	45,000
St. Clair Avenue West (SWRC)	2006 Previously Approved	Year 3 of the Program.	90,000	90,000		0
	2006 New	Year 4 of the Program.	60,000	60,000	90,000	90,000
	Sub-Total		150,000	150,000	90,000	90,000
St. Clair Avenue West	2006 Previously Approved	Year 1 of the Program.	90,000	90,000		0
	2006 New	Year 2 of the Program.	60,000	60,000	90,000	90,000
	Sub-Total		150,000	150,000	90,000	90,000
Project Management	2006 New		49,000	49,000	0	0
Totals	2004 & Prior Carry Forward	Applies to Target	0	0	0	0
	2005 Carry Forward	Does Not Apply to Target	0	0	0	0
	2006 Previously Approved	Applies to Target	447,000	447,000	0	0
	2006 New	Applies to Target	551,000	551,000	753,000	753,000
	Total		998,000	998,000	753,000	753,000

¹ Project Area to be phased out as Program is reassigned to BIAs only.

² Project Area has been discontinued.

Capacity

- In the June 30, 2005 Variance Report, Economic Development projected the year-end spending rate at 84%. The projection for funding to be carried forward from 2005 to 2006 included in the 2006 Capital submission is \$1.053 million representing an 84% spending rate. However the September 30th, 2005 Variance Report identifies an 80% spending rate with \$1.272 million in funding being carried forward from 2005 to 2006. This spending rate represents an improvement over the 63% achieved in 2004 and is a result of staff efforts to improve project delivery.
- The BIA Streetscape Improvement project will be only 74% spent at year end due to delays encountered in design and obtaining permits.
- Capacity to spend is improving with the 2005 spending rate of 80% representing a significant improvement over the 63% achieved in 2004. Economic Development staff will continue to focus on increasing the spending rates with a target of 90% for 2006.

Backlog of Projects – Unmet Needs

The backlog of needs has been addressed in past years by deferring cash flow for projects into the next year. The 5-Year Capital Plan Request far exceeded the affordability guidelines resulting in the potential of a significant accumulation of unmet needs. However, the 5-Year Capital Plan has been revised to be in line with the 5-year affordability targets of \$3.5 million per year.

The Program believes that all three of its Projects cannot be delivered within the current debt target of \$3.5 million per year. In addition, the range of capital improvements covered by the BIA Streetscape Improvement Program would be severely reduced in order to distribute resources among the 55 BIAs. During past Capital Budget discussions, Council has repeatedly indicated that cost-sharing capital improvements with BIAs is a high priority.

Issues Referred to 2006 Capital Budget

Council at their meeting on September 28, 29 and 30, 2005 (Report 8, Clause 8) adopted the “Design and Implementation of a Commercial Façade Improvement Program (CFIP) for Business Improvement Areas (All Wards)”. In summary, City council:

- Approved the Commercial Façade Improvement Program guidelines and implementation schedule;
- Directed the Executive Director of Economic Development and the Chief Planner to bring forward the necessary reports and documentation to the Planning and Transportation Committee to initiate the designation of a Community Improvement Project Area as contemplated in the report, together with a Community Improvement Plan to implement the Commercial Façade Improvement Program, both pursuant to Section 28 of the Planning act; and
- Forwarded the report to the Budget Advisory Committee for consideration during the 2006 budget process.

The report estimated that introducing the CFIP to 21 BIAs in 2006 and completing existing program commitments in Employment Revitalization Areas would increase the program cash flow by \$400,000.

This report is to be forwarded to the Budget Advisory Committee for consideration during the 2006 budget process. (see discussion on page 11, Issues section)

The projected financial implications of implementing the new CFIP program were included in Economic Development’s 2006 Capital Submission. The 2006 request of \$0.671 million funding for new CFIP projects has been reduced by \$0.120 million to \$0.551 million to meet affordability targets, (see page 12).

The 2005 approved cash flow for CFIP is \$0.718 million, funded from debt. The 2006 Proposed cash flow for CFIP is \$0.998 million gross funded by debt and includes \$0.447 million for previously approved commitments. The 2006 proposed cash flow represents an increase of \$0.280 million or 39% over the 2005 cash flow for CFIP projects.

Outstanding Issues from Prior Years

None

Appendix 1
Proposed 2006 Capital Budget
and 2007 to 2015 Revised Program

Appendix 2
Proposed 2006 Capital Budget
& Future Year Commitments

Appendix 3
Proposed 2006 Capital Projects
with Financing Details