

PROGRAM BUDGET SUMMARIES

Corporate Accounts

Community Partnership & Investment Program
Capital and Corporate Financing/Non-Program



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COMMUNITY PARTNERSHIP AND INVESTMENT PROGRAM

Mission Statement

The Community Partnership and Investment Program (CPIP) contributes to the enhancement of the quality of life in the City of Toronto. Through its various responsibilities, it guides change and manages growth with the objective of promoting general social, cultural, recreational and economic prosperity. Each service area within the Community Partnership and Investment Program is linked to the City's Strategic Plan, and addresses specific Council Priorities. Grant-making activities are guided by the principles of accessibility, fairness and equity, openness and transparency, accountability and responsiveness.

PROGRAM OBJECTIVES

- Provide strategic tools to achieve Council's social, cultural, recreational and economic goals through the delivery of specific services, projects and programs
- Assist communities in drawing upon their own talents and resources to identify needs and develop appropriate programs and services
- Encourage residents to engage in civic life and participate in decision-making by supporting a City-wide network of community organizations
- Help leverage other resources from the community, business and other governments

PROGRAM MAP

The Community Partnership and Investment Program is comprised of nine service areas.



2005 ACHIEVEMENTS

- Continued implementation of the Grants Accountability and Risk Management Framework to ensure due diligence, effectiveness, consistency and fairness
- Implemented common components and standards for CPIP program administration
- Developed a CPIP program performance measures framework
- Initiated Phase 2 of the implementation of the "City-owned Space Provided at Below Market Rent" Policy
- Carried out Phase 1 testing of the Corporate Grants Information System to increase the ability of grants programs to manage data and records electronically

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PERFORMANCE MEASURES

The indicators and measures shown below include information from recreation programs, arts and culture activities, community festivals, street outreach for the homeless, outreach to at risk youth, health education, children's breakfast programs etc. Due to the variety of activities funded within the Community Partnership and Investment Program, various service level indicators were collected from the grant programs and are presented within a common framework. Two current initiatives: the Corporate Grants Information System, and the Grants Program Performance Measures, will further standardize the service level indicators used across grants programs.

Administrative and Service Quality Measures

- Applications Distributed: the number of application packages mailed out, handed out, or otherwise distributed by CPIP programs
- Applications Received: the number of completed applications submitted to the CPIP programs
- Awards made: the number of applications that were funded
- Amount Requested: the total funding amount that was requested by applicants
- Amount Allocated: the total amount of funding that was allocated by the Community Partnership and Investment Program
- FTE grants staff: the number of staff involved in grant review and administration. Measured in full-time equivalents
- Client Support Workshops: the number of information sessions, workshops, or clinics held by grants programs

	2004	2005	2006 Target
Applications Distributed	4,644	4,660	4,740
Applications Received	3,191	3,165	3,300
Awards Made	2,023	2,129	2,130
Amount Requested	61,325,966	65,041,743	65,597,600
Amount Allocated	37,712,061	39,244,374	39,040,800
FTE Grants staff	34	39	40
Client Support Workshops	133	139	160

Community Impact Measures

A. Objective: Increase Services and Resources

- Organizations Funded: number of organizations that received funding from the program
- Participation/Service Statistics: numbers collected from grant recipients, based on the nature of the funded activities
 - » Individuals served: the number of people served directly by the funded activities (ie: participated in programs)
 - » Client contacts: the number of times funded services are used
 - » Participants/ Attendance Numbers: the number of people that attended events, public meetings, conferences, performances, etc.

	2004	2005	2006 Target
Organizations Funded	915	920	920
Individuals served	2,556,603	3,433,764	3,443,200
Client Contacts	21,102,406	21,577,179	21,577,200
Participants/Attendance	16,280,779	17,585,389	17,658,400

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B. Objective: Increase Civic Participation

- Volunteers and Volunteer hours: the number of volunteers involved in funded activities and the number of volunteer hours contributed to funded activities

	2004	2005	2006 Target
Volunteers	131,295	132,019	133,460
Volunteer Hours	13,651,420	14,467,312	14,473,100

C. Objective: Increase Sector Capacity/Improve Business Climate

- Funding Leverage: a ratio of the funding provided by the Community Partnership and Investment Program to funding matched by other sources

	2004	2005	2006 Target
Funding Leverage	\$1 : \$9.67	\$1 : \$8.98	\$1 : \$9.07

D. Objective: Strengthening at-risk Neighbourhoods

- Council Priority Neighbourhoods: number of projects/programs funded in priority neighbourhoods identified by Council. (in 2004/2005 these are NAP/ Community Safety Plan neighbourhoods)

	2004	2005	2006 Target
Council Priority Neighbourhoods	173	235	247

E. Objective: Increase capacity to meet community need

- Need met: ratios of funding amounts from the City and expression of need from applicants
 - Funding Requests Met: total amount allocated/the total amount requested (%)
 - Eligible Applications Funded: number of applications funded/the number of eligible applications that address grant program priorities (%)

	2004	2005	2006 - Flat-line
Funding Requests Met	57%	56%	54%
Eligible Applications Funded	70%	74%	70%

2006 STRATEGIC DIRECTION AND SERVICE PRIORITIES

- Continue implementation of the CPIP program standards to support program delivery
- Implement grants program performance measures to support the evaluation and review of grants programs
- Further develop the Corporate Grants Information System to enhance client services and access to information
- Continue the implementation of the "City-Owned Space at Below Market Rent" Policy

2006 BUDGET HIGHLIGHTS

- Increase in net funding for Toronto Arts Council (\$0.300 million), Toronto Arts Council Operation Program (\$0.05 million), Major Arts Organizations (\$0.200 million), Royal Agricultural Winter Fair (\$0.018 million), Local Arts Organizations (\$0.012 million), Community Services Grants (\$0.386 million), and Student Nutrition Program (\$0.200 million)
- New net funding to Variety Village (\$0.025 million) and Toronto Region Research Alliance (\$0.025 million)

COMMUNITY PARTNERSHIP AND INVESTMENT PROGRAM

2006 OPERATING BUDGET BY SERVICE

Services	Approved Budget (\$000s)						Change over 2005			
	2004		2005		2006		Gross		Net	
	Gross	Net	Gross	Net	Gross	Net	\$	%	\$	%
Arts and Culture	14,467	14,413	15,762	15,512	16,093	16,093	331	2.1	581	3.7
Community Services	11,455	11,455	11,881	11,881	12,531	12,531	650	5.5	650	5.5
Recreation	1,405	1,280	1,280	1,280	1,305	1,305	25	2.0	25	2.0
Public Health	4,675	4,175	4,925	4,725	4,925	4,925	-	0.0	200	4.2
Housing	6,927	2,398	6,927	2,398	9,845	2,484	2,918	42.1	86	3.6
Access Equity & Human Rights	774	774	774	774	774	774	-	0.0	-	0.0
Economic Development	581	581	581	581	541	541	(40)	(6.9)	(40)	(6.9)
Urban Development	309	309	309	309	569	309	260	84.1	-	0.0
Miscellaneous	1,512	1,512	1,639	1,539	1,213	1,213	(426)	(26.0)	(326)	(21.2)
Total Program Budget	42,105	36,897	44,078	38,999	47,796	40,175	3,718	8.4	1,176	3.0

2006 CAPITAL BUDGET

Not applicable

CAPITAL AND CORPORATE FINANCING/NON-PROGRAM

PROGRAM OBJECTIVES

Corporate and Capital Financing provides the financing for the City of Toronto's 2006 Capital Budget and other assets that are financed corporately. Non-Program Expenditures consist of corporate items, of which 70 per cent are Tax Related and Employee Related. Non-Program Revenues consist of corporate revenue items, of which 76 per cent fall into the following categories: Tax Related Revenues; Parking Tags Revenue; Toronto Hydro Revenues; Provincial Assistance; and Investment Income.

2006 OPERATING BUDGET BY SERVICE

Services	Approved Budget (\$000s)						Change over 2005			
	2004		2005		2006		Gross		Net	
	Gross	Net	Gross	Net	Gross	Net	\$	%	\$	%
Capital & Corporate Financing	394,664	386,530	455,963	432,463	481,478	476,547	25,515	5.6	44,084	10.2
Non-Program Expenditures	304,516	218,191	312,855	236,680	361,780	258,305	48,925	15.6	21,625	9.1
Non-Program Revenues		(570,899)		(740,582)		(841,649)	-	n/a	(101,067)	13.6
Total Program Budget	699,180	33,822	768,818	(71,439)	843,258	(106,797)	74,440	9.7	(35,358)	49.5

Capital and Corporate Financing

City Council approved the 2006 Tax Supported Capital Program with capital expenditures and future year commitments totalling \$3.441 billion. The 2006 cash flow requirement (excluding the 2005 carry-forward of \$155.995 million) is \$1.250 billion. The 2006 Debt Financing budget provides support for the capital program through net debt charges of \$332.800 million and capital from current funding of \$124.172 million.

The 2006 Capital Financing budget provides funding for computer hardware and software totalling \$23.661 million. The following chart summarizes the 2006 Approved Budget for Capital and Corporate Financing, with comparative figures for 2005. The Capital and Corporate Financing budget has increased by \$44.082 million or 10.2 per cent from the 2005 Budget:

Capital and Corporate Financing Summary

	\$ 000's			
	2005 Budget	2006 Approved	Increase (Decrease)	%Increase (Decrease)
Debt Financing				
Debt Service Charges	287,407.0	332,800.0	45,393.0	15.8%
Provincial Loan Repayment	20,000.0		(20,000.0)	-100.0%
Administrative Charges	725.0	845.2	120.2	16.6%
Housing Company Recovery	(3,500.0)	(3,500.0)	0.0	0.0%
Provincial Recovery		(1,431.0)	(1,431.0)	n/a
Contribution from Reserve Fund	(20,000.0)		20,000.0	-100.0%
Net Debt Financing	284,632.0	328,714.2	65,393.0	23.0%
Capital from Current				
Capital Financing				
Computer Hardware & Software	23,659.0	23,660.6	1.6	0.0%
Total Capital & Corporate Financing	432,463.0	476,546.8	44,083.8	10.2%

CAPITAL AND CORPORATE FINANCING/NON-PROGRAM

Non-Program Expenditures

The Non-Program Expenditures Budget consists of expenditure items considered to be corporate in nature. The following chart summarizes the 2006 Approved Budget for Non-Program Expenditures, with comparative figures for 2005. Non-Program Expenditures Budget has increased by \$15.952 million or 6.6 per cent over the 2005 Budget:

Non-Program Expenditure Summary

	\$ 000's			
	2005 Budget	2006 Approved	Increase (Decrease)	%Increase (Decrease)
Tax Related				
Tax Deficiencies/Write-Offs	92,608.6	87,000.0	(5,608.6)	(6.1)
Assessment Function (MPAC)	31,200.0	32,200.0	1,000.0	3.2
Vacancy Rebate Program	14,000.0	16,500.0	2,500.0	17.9
Total Tax Related	137,808.6	135,700.0	(2,108.6)	(1.5)
Other				
Temporary Borrowing	400.0	400.0	0.0	0.0
Employee Related Liabilities	35,487.6	35,487.6	0.0	0.0
Programs Funded from Reserve Funds	70,675.6	101,066.6	30,391.0	43.0
Insurance Premiums & Claims	300.0	3,300.0	3,000.0	1,000.0
Parking Tag Enforcement & Operations	41,809.3	42,602.8	793.5	1.9
Other Corporate Expenditures	23,811.7	43,223.0	19,411.3	81.5
Recoveries				
Programs Funded from Reserve Funds	(70,675.6)	(101,066.6)	(30,391.0)	43.0
Other Corporate Expenditures	(2,937.0)	(2,408.0)	529.0	(18.0)
Total Non-Program expenditures	236,680.2	258,305.4	21,625.2	9.1

- The Tax Deficiencies expenditure has been reduced by \$5.609 million or 6.1% to reflect 2005 actual experience.
- The fee charged by Municipal Property Assessment Corporation (MPAC) has increased by \$1.000 million or 3.2%. This provides for assessment services across the City.
- The Vacancy Rebate Program expenditure has increased by \$2.500 million or 17.9% based on 2005 actual experience.
- The Non-Program contribution to the Reserve Fund for Insurance Premiums and Claims has increased by \$3.000 million to ensure a stable level is achieved to fund future claims.
- Other Corporate Expenditures budget includes a corporate fund of \$0.300 million for hosting conferences of international significance.

Non-Program Revenues

The Non-Program Revenues Budget consists of tax related and other revenue items considered to be corporate in nature. The following chart summarizes the 2006 Approved Budget for Non-Program Revenues, with comparative figures for 2005. Non-Program Revenues Budget has increased by \$101.067 million or 13.6 per cent over the 2005 Budget.

CAPITAL AND CORPORATE FINANCING/NON-PROGRAM

Non-Program Revenue Summary

	\$ 000's			
	2005 Budget	2006 Approved	Increase (Decrease)	%Increase (Decrease)
Tax Related				
Payments in Lieu of Taxes	83,929.9	83,929.9	0.0	0.0
Supplementary Taxes	37,000.0	37,000.0	0.0	0.0
Tax Penalty Revenue	26,500.0	25,500.0	(1,000.0)	(3.8)
Other Tax Revenues	14,260.1	15,688.3	1,428.2	10.0
Total Tax Related	161,690.0	162,118.2	428.2	0.3
Other				
Interest/Investment Earnings	62,000.0	62,000.0	0.0	0.0
Toronto Hydro Revenues	195,055.7	112,655.7	(82,400.0)	(42.2)
Provincial Revenue	136,600.0	226,600.0	90,000.0	65.9
Contribution from Reserves & Reserve Funds	19,760.0	112,862.0	93,102.0	471.2
Parking Authority Revenues	27,295.4	25,369.7	(1,925.7)	(7.1)
Woodbine Slot Revenues	15,700.0	14,000.0	(1,700.0)	(10.8)
Corporate Recoveries - Water	18,973.0	18,973.0	0.0	0.0
Corporate Recoveries - Health/Emerg Med. Serv	17,302.0	17,302.0	0.0	0.0
Parking Tag Enforcement & Operations	82,787.0	80,000.0	(2,787.0)	(3.4)
Other Corporate Revenues	3,418.6	9,768.1	6,349.5	185.7
Total Non-Program expenditures	740,581.7	841,648.7	101,067.0	13.6

- Toronto Hydro revenue of \$112.656 million includes \$66.656 million interests on Notes Receivable and payment of dividends of \$46.000 million.
- Provincial Revenue of \$226.600 million includes \$91.600 million City's share of the provincial gas tax revenues; \$100.000 million for Toronto Transit Commission subway operations and \$35.000 million from Ontario Municipal Partnership Fund for Social Services.
- Contributions from reserves and reserve funds of \$112.862 million to fund the 2006 Operating Budget
- Parking Authority revenue has decreased by \$1.926 million or 7.1%, reflecting the 2005 actual experience.
- Parking Tag Revenue has decreased by \$2.787 million or 3.4% resulting from anticipated lower ticket issuance due to higher compliance of motorists as a result of the elimination of voluntary payment amount and increases to certain parking fines, as well as higher fuel prices that may impact the volume of computer traffic on Toronto streets.
- Other Corporate Revenue includes the transfer of licence and fee revenues of \$6.350 million from the City Clerk's Budget to Non-Program Revenues Budget.