

May 1, 2001

CAPITAL BUDGET 2001 DETAILS

City Council Approves \$1.120 Billion Tax-Supported Capital Budget Program

The City of Toronto's 2001 tax-supported capital program was approved by Council today, giving clear priority to maintaining the city's facilities and infrastructure with strategic investments in growth/investment projects. For 2001, the Capital Budget is \$1.120 billion. Another \$1.034 billion is committed as project cash flow over the next four years, for a total capital budget of \$2.154 billion. In 2000, the capital budget was \$981 million.

The \$1.120 billion tax-supported capital program strikes a balance between TTC cost pressures, GO Transit expansion, the demand for new investments, the need for maintenance of the City's infrastructure, and the introduction of new, longer-term state-of-good-repair programs for City assets.

Construction of a new 178 bed home for the aged in Ward 35, Scarborough Southwest, has been approved . Council has approved redevelopment of True Davidson Acres to begin in 2004 if the City wins the provincial tender.

For 2001, priorities focus on transportation, with 49% of the plan for the Toronto Transit Commission and the City's roads, bridges and traffic.

PROGRAM	PURPOSE	CAPITAL BUDGET (\$M)	% OF BASE BUDGET
Toronto Transit Commission	Support system infrastructure	63	9
Roads, Bridges & Traffic	Repairs & reconstruction	195	29
Parks and Recreation	Park & community centres improvements	69	10
Fire Services	Improved communications system & new facilities	13	2
Solid Waste Management	Maintenance of landfill, recycling facilities & transfer stations	21	3
Police Services	Facilities & infrastructure	26	4
Shelter, Housing & Support	Renovations & new housing	18	3
Other City Base Programs	Includes Toronto Zoo, Library, Ambulance, Exhibition Place & other City programs.	260	39
TOTAL BASE PROGRAM		\$664	100%
EXTRAORDINARY PROJECTS		\$456	
TOTAL 2001 CAPITAL PROGRAM		\$1.120B	

CAPITAL BUDGET HIGHLIGHTS:

The 2001 Capital Budget Program includes funding for the Base Program and for the Extraordinary Program.

	2001 BUDGET	% OF BUDGET
Base Program	\$664 M (\$705 M in 2000)	59%
Extraordinary Projects	\$456 M (\$276 M in 2000)	41%
TOTAL CAPITAL PROGRAM	\$1.120 B (\$981 M in 2000)	100%

Base Programs - \$664 million

Toronto Transit Commission (TTC) capital projects receive \$63 million of base program dollars, representing the City's 25% share. The share of TTC previously funded by the province at 75% is reflected in the Extraordinary Program, with a total of 2001 cash flow of \$190 million. These funds will help provide for subway and surface track replacement, subway car replacement and other state-of-good-repair projects.

Other base program highlights include:

- Roads, bridges and traffic: \$195 M
- Parks and recreation: \$ 69 M
- TTC – 25% original share \$ 63 M
- Police: \$ 26 M
- Solid waste: \$ 21 M
- Other (City departments & agencies such as Police, Solid Waste, Fire, Ambulance, Toronto Zoo, etc.): \$260 M

Extraordinary Program - \$456 million

Previously Approved:

- transition projects (\$107 million)
- Sheppard Subway project (\$112 million)

New:

- TTC – 75% share (\$190 million) – previously funded by the Province of Ontario.

Capital Budget Priorities

The 2001 tax-supported capital program of \$1.120 billion consists of two priority areas: State-of-Good-Repair, required for maintenance, repair and replacement of existing assets and Growth/Expansion projects that support development across the City. Overall, the 2001 program's spending is as follows:

- \$795 M State-of-Good-Repair (71% of total program)
- \$325 M Growth/Expansion projects (29% of total program)
- \$355 M (45%) of the total state-of-good repair amount of \$795 M are for new projects

Paying for the Capital Program

The 2001 Capital Budget of \$1.120 billion is financed by:

Provincial loans and subsidy	\$ 23 M
Reserve funds & revenues	\$170 M
Development charges	\$ 4 M
Capital from current	\$147 M
Corporate revenues	\$ 44 M
Funding from prior year	\$137 M
Projected under-spending	\$ 40 M
Other	\$ 91 M
Debt	
Base Program	\$114 M
Extraordinary	\$350 M
Total Financing Sources	\$1.120 billion

A total of \$464 M is recommended for borrowing for the entire capital program, including extraordinary programs. In 2001, borrowing \$114 M for the Base Program is only adding \$4 M to the City's level of debt and it is projected that the capital financing of the City's base program will not significantly add to the City's debt level. However, in the City's Extraordinary Program, the loss of provincial funding for TTC and GO Transit is largely responsible for the large level of new debt.

New borrowing of \$350 million covers the City's Extraordinary Programs: 75% of the TTC program costs previously funded by the Province; Sheppard Subway; Transition projects; Waterfront Projects and GO Transit Expansion.

CAPITAL PROJECT HIGHLIGHTS

CHILDREN'S SERVICES

Total 2001 Gross Budget is \$2.1 M comprising of \$1.85 M Previously Approved Projects & \$0.25 M New Projects. [2000 Budget – \$2.0 M]

Rationale for year-over-year difference: N/A

Approval of \$0.25 M in 2001 to complete previously approved projects including:

- **5128/5200 Yonge Street – new child care facility to add 85 spaces to the City's capacity.**

No new capital projects approved for 2001.

CULTURE DIVISION

Total 2001 recommended Gross Budget is \$6.129 M comprising \$2.829 M for Previously Approved Projects & \$3.300 M for New Projects. [2000 Gross Budget – \$4.179 M]

Rationale for year-over-year difference: Reduction in capital program funding.

Approval of \$2.829 M in 2001 to complete previously approved projects including:

- **Restoration & Preservation of Heritage elements** **\$1.325 M**
 - projects include Casa Loma repairs (\$0.9 M) and Ft. York (\$0.4 M)
- **Service Enhancement** **\$0.060 M**
 - projects include completion of Colborne Lodge retrofit and security system upgrades
- **Cultural Infrastructure Development** **\$1.254 M**
 - completion of Guild Inn revitalization (\$0.7M), Lakeshore Assembly Hall (\$0.5 M) and Fort York Visitor Centre renovations (\$0.1 M)

Approval of \$3.298 M in 2001 (with no future year commitments) for new projects including:

- **Restoration & Preservation of Heritage Elements** **\$2.464 M**
 - restoration at 9 sites including: Casa Loma (\$0.8 M); the Don Valley Brick Works (\$0.4 M); maintenance of outdoor public art at various locations (\$0.3M), and Todmorden Mills Museum (\$0.2 M)
- **Major Maintenance** **\$0.383 M**
 - 4 major maintenance projects - includes St. Lawrence Centre (\$0.1 M) & Cdn. Stage Company (\$0.1 M)
- **Service Enhancement** **\$0.289 M**
 - Todmorden Mills Paper Mill (\$0.2 M) and security system upgrades (\$0.06 M)
- **Collections Care** **\$0.052 M**
 - Atlantic Avenue conservation and collection facility
- **Refurbishment & Rehabilitation** **\$0.110 M**
 - Gibson House renovations (\$0.1 M)

ECONOMIC DEVELOPMENT DIVISION

Total 2001 recommended Gross Budget is \$5.550 M comprising \$1.342 M for Previously Approved Projects & \$4.208 M for New Projects. [2000 Gross Budget – \$3.682 M]

Rationale for year-over-year difference: Prior year project carry-forward and inclusion of funding for new Downtown Yonge Street BIA.

Approval of \$1.342 M in 2001 to complete previously approved projects including:

- **Business Improvement Area Streetscape Improvement Program** **\$0.824 M**
 - carry forward of uncommitted funding approved in 2000 for 34 of the City's 39 BIAs
- **Commercial Facade Program** **\$0.134 M**
 - carry forward of uncommitted grant funding approved in 2000 for 10 areas
- **Employment Area Revitalization** **\$0.384 M**
 - carry forward of uncommitted funding approved in 2000 for 7 Employment Revitalization Areas and the Banner & Mural Program

Approval of \$4.208 M in 2001 (with no future year commitments) to undertake new projects including:

- **Business Improvement Area Streetscape Improvement Program** **\$2.523 M**
 - provides 50% capital infrastructure funding to 30 of the City's 39 BIAs, including the new Downtown Yonge Street BIA.
- **Commercial Facade Program** **\$0.425 M**
 - provides grants to support improvement of commercial building facades in 17 areas across the City.
- **Employment Area Revitalization** **\$1.260 M**
 - supports implementation of Community Action Plans, and the Banner and Mural Program which provides grants for decorative banners and murals, in 13 Community Improvement Areas designated under the Planning Act, including Liberty Village.

EMERGENCY MEDICAL SERVICES

Total 2001 Gross Budget is \$ 17.936 M comprising of \$1.054 M Previously Approved Projects & \$16.882 M New Projects. (2000 Budget – \$1.617 M)

Rationale for year-over-year difference: significant increase relates to catching up with the state-of-good-repair backlog, the improvement of communications and IT systems, and the implementation of the KPMG study addressing service gaps.

Approval of \$1.054 M in 2001 to complete previously approved projects including:

- **\$1.004 M for Station 25** – Morningside & Sheppard, approved in 2000 (new joint facility with Fire, 4,000 sq. ft. for EMS only)
- **\$0.050 M for Ambulance Station Vehicle Emission Venting System for two stations** - approved in 1999, will be completed in 2001.

Approval of \$16.882 M in 2001 (with future year commitments totaling \$19.697 M) for new projects including:

- **\$1.020 M for 35 Monitor-Defibrillators**
- **\$0.255 M for Ambulance Station Vehicle Emission Venting System for ten stations**
- **\$1.500 M for Asset Management** - Maintenance of Ambulance Facilities
- **\$0.880 M for Nine Vehicles**
- **\$0.859 M for Station 21** – Sunnybrook (new joint facility with Fire, 4,000 sq. ft. for EMS only)
- **\$0.768 M for Station 30** – 615 Royal York Rd. (new joint facility with Fire, 4,000 sq. ft. for EMS only)
- **\$1.500 M for Station 34** – 674 Markham St. (reconstruction, 14,276 sq. ft.)
- **\$1.100 M for Portable Radio System** (new)
- **\$2.600 M for AVTEC** – Communications Switching Control Equipment (replacement)
- **\$1.400 M for BACC** – Back-up Ambulance Communications Centre (improvement)
- **\$2.300 M for Mobile Data Communications** - improvement, pre-hospital emergency care
- **\$2.700 M for Information Technology** - provides linkages between crews, hospitals & the Ministry of Health and Long Term Care (MOHLTC) database; includes upgrade to the 1998-implemented CAD System, trunk radio, universal viewing for data systems, staff communications connectivity, public safety answering system, electronic data collection, automated crew book-on, database applications, report/data sharing applications, video links, & CAD integration with the MOHLTC & fire services, & data radio system.

FIRE SERVICES

Total 2001 Gross Budget is \$13.8 M comprising of \$9.771 Previously Approved Projects and \$4.058 M New Projects (2000 Budget - \$24.6 million)

Rationale for year-over-year difference: decrease relates to lower cash flow for 2001 phase of radio communications system.

Approval of \$9.771 M in 2001 to complete previously approved projects including:

- **\$8.2 M for radio communications system**, approved in 1998, will be completed in 2001
- **\$1.6 M for new Fire Station in Northeast Scarborough**, approved in 2000 (joint facility with Emergency Medical Services; 7,000 sq. ft. for Fire Services only)

Approval of \$4.058 M in 2001 (with future year commitments totaling \$3.814 M) for new projects including:

- **\$1.154 M for new Fire Station at Sunnybrook Hospital**, funding committed in 2002 & 2003 for completion (joint facility with Emergency Medical Services; 7,000 sq. ft. for Fire Services only).
- **\$0.322 M for design of the replacement of Station 1 in Etobicoke** (results in no increase to square footage).
- **\$2.582 M for renovation of training facilities** (no increase to square footage), on-going asset maintenance and KPMG redeployment projects.

HOMES FOR THE AGED

Total 2001 Gross Budget is \$8.7 M comprising of \$4.2 M Previously Approved Projects & \$4.5 M New Projects. [2000 Budget – \$6.4 M]

Rationale for year-over-year difference: Continuation and scope change of two reconstruction projects initiated in 2000, approval of a new home to be located in Scarborough plus new state-of-good repair budget.

Approval of \$4.2 M in 2001 to complete previously approved projects including:

- **Albion Lodge reconstruction at a new site to meet provincial requirements** **\$4.160 M**
 - increase of 94 resident beds

Approval of \$4.5 M in 2001 (with future year commitments totaling \$6.1 M) for new projects including:

- **HFA Maintenance Program** **\$2.500 M**
- **Albion Lodge reconstruction change in scope** **\$1.040 M**
- **New home in Scarborough if tender awarded to City by the Province** **\$1.000 M**

PARKS & RECREATION

Total 2001 Gross Budget is \$69.2 M comprising of \$37.8 M Previously Approved Projects (with future year commitments totaling \$23.0 million) & \$31.4 M New Projects. [2000 Budget – \$70.8 M]

Rationale for year-over-year difference: the completion of previously approved projects; new projects including state of good repair projects.

Approval of \$37.8 M in 2001 to complete previously approved projects including:

- **\$4.5 M for construction of Main Square Recreation Centre**, scheduled for 2001.
- **\$3.0 M for renovations to McCormick Recreation Centre**, scheduled for 2001.
- **\$2.7 M for replacement of the Lord Dufferin Pool**, scheduled for 2001.
- **\$2.5 M for construction of Heron Park Community Centre**, scheduled for 2001.
- **\$2.4 M for redevelopment of the High Park Outdoor Pool**, scheduled for 2001.
- **\$1.5 M for reconstruction of the Pinepoint Outdoor Pool**, scheduled for 2001.
- **\$1.8 M for playgrounds and waterplays.**
- **\$6.4 M for park development of 30 parks**, scheduled for 2001 with future year commitments of \$1.3 M.
- **\$2.0 M for development and improvements of outdoor recreation centres**, - includes L'Amoreaux Tennis Court, Cummer Skateboard Park, West District Bocce Court
- **\$1.0 M for development of St. Jamestown Rec. Centre**, with a future year commitment of \$9.0 M.

Approval of \$31.4 M in 2001 with no future year commitments for new projects including:

- **\$2.7 M in new parkland acquisitions.**
- **\$2.0 M for start up costs of the Eglinton/Black Creek Community Centre.**
- **\$2.6 M for 10 park developments** - includes L'Amoreaux Park Kidstown Waterplay Park, Murison Park, Dundonald Parkette, Rexdale Park, Alexander Muir Gardens
- **\$2.3 M for playground and waterplay developments** - includes Playground Rehabilitation to CSA Guidelines, John Innes Park, Ashbridges Park, Horesley Hill Park, Pottery Park, Corvette Park
- **\$4.5 M for 10 major maintenance projects** - includes North Toronto Memorial Arena, Etobicoke Olympium, Centennial Recreation Centre

\$1.8 M for 10 environmental initiatives including:

- Tree Advocate Program
- Franklin the Turtle Storybook Garden
- Ravine Forest Management
- **\$2.1 M for pool development and repairs including five of the 144 indoor/outdoor pools** - Westmount Pool, Douglas Snow Pool, Maryvale Park Pool, Summerville Outdoor Pool, Stanley Park Community Centre Pool

SHELTER, HOUSING & SUPPORT

Total 2001 Gross Budget is \$18.6 M comprising of \$10.9 M Previously Approved Projects & \$7.7 M New Projects. [2000 Budget – \$12.5 M]

Rationale for year-over-year difference: N/A

Approval of \$10.890 M in 2001 to complete previously approved projects including:

➤ 28 Bathurst St.	\$5.940 M
➤ Family Shelter II	\$1.884 M
➤ Eva's Youth Shelter	\$2.000 M
➤ Seaton House – Renovations	\$1.066 M

Approval of \$7.747 M in 2001 (with future year commitments totaling \$0.800 M) for new projects including:

➤ Let's Build Program – Development of 384 units of affordable	\$7.747 M
- to assist in the development of 384 units of affordable housing for over 600 lower income people, including 300 children.	
➤ Broadview	\$0.800 M
- addition allows for an increase from a 50 family facility to a 65 family facility.	

SOLID WASTE MANAGEMENT

Total 2001 Gross Budget is \$21.095 M comprising of \$15.585 M Previously Approved Projects & \$5.510 M New Projects. [2000 Budget – \$21.328 M]

Approval of \$15.585 M in 2001 to complete previously approved projects including:

- **Keele Valley Development**
- **Perpetual Care of Landfills**
- **Waste Management Planning**
- **Recycling Facilities**
- **Recycling Projects**

Approval of \$5.510 M in 2001 (with future year commitments totaling \$17.000 M) for new projects including:

- **Recycling Facilities**
 - Waste Processing Facility – Dufferin Plant
 - Replacement Compost Facilities
 - Commissioners
- **Improvements to Transfer Stations**

TRANSPORTATION SERVICES

Total 2001 Gross Budget is \$195.7 M comprising of \$51.578 M Previously Approved Projects & \$144.149 M New Projects (2000 - \$165.2 million)

Rationale for year-over-year difference: increase State-of-Good-Repair projects to eliminate backlog in 10 years.

Approval of \$51.578 M in 2001 to complete previously approved projects including:

➤ Gardiner Dismantling, DVP to Leslie	\$12.465 M
➤ Expressway Rehabilitation Gardiner DVP to 427	\$10.400 M
➤ Fort York Blvd. From Bathurst to Strachan Ave.	\$6.000 M
➤ North Yonge Centre	\$2.050 M
➤ Dufferin Jog Elimination	\$5.200 M

Approval of \$144.149M in 2001 (with future year commitments totaling \$24.010 M) for new projects including:

- **City of Toronto currently maintains road inventory of 5,232 kilometres**
- **\$36.5M** – 47 kilometres of road reconstruction (\$25.1M, 28 kilometres in 2000)
- **\$35.0M** – 136 kilometres of road resurfacing (\$27.1M, 120 kilometres in 2000)
- **\$30.1M** – bridge rehabilitation, at 22 locations (\$23.3M, 17 locations in 2000)
- **\$16.25M** – traffic control/calming/lighting (\$14.2M in 2000)
- **\$28.9M** – expressway rehabilitation (\$43.3M in 2000)
- **\$6.1M** – 67 kilometres of sidewalk rehabilitation/reconstruction (\$5.3M, 60 kilometres in 2000)
- **Other new projects** – Bloor Viaduct Suicide Barrier, \$6.0M gross, \$2.5M net; continuation of infrastructure projects – Fort York Blvd., Dufferin Jog Elimination, Red Light Cameras

URBAN DEVELOPMENT SERVICES

Total 2001 Gross Budget is \$6.455 M comprising of \$4.231 M Previously Approved Projects & \$2.224 M New Projects. [2000 Budget – \$2.000 M]

Rationale for year-over-year difference: N/A

Approval of \$4.231 M in 2001 to complete previously approved projects including:

➤ Jane / Finch Streetscape Phase I	\$.472 M
➤ Routes : South District Phase I	\$.370 M
➤ Routes : Garrison Creek & Main	\$.380 M
➤ Routes : S D King / Parliament	\$.250 M
➤ Routes : Sheppard Leslie to Don Mills	\$.250 M
➤ Routes : Fort York Blvd Streetscape	\$.250 M
➤ Brown's Line Improvements	\$.339 M
➤ Dundas Square Streetscape	\$.250 M
➤ Sheppard & Provost	\$.100 M
➤ Jane / Finch Memorial	\$.150 M
➤ Public Art & Community Services	\$.355 M

Approval of \$2.224 M in 2001 (and future year commitments of \$0.601 M in 2002 and \$0.425 in 2003) for new projects including \$1.104 M for IT Projects and \$1.120 M for Streetscaping Projects:

➤ IBMS Development Phase 1	\$1.104 M
➤ Jane Street Streetscaping	\$.200 M
➤ Kingston Road Streetscaping	\$.200 M
➤ Dundas Square West	\$.150 M
➤ Crawford Street Streetscaping	\$.060 M
➤ Dixon Road Streetscaping	\$.210 M
➤ Brown's Line Green Intersection	\$.150 M
➤ Wilmington Avenue Streetscaping	\$.150 M

FACILITIES AND REAL ESTATE

Total 2001 Gross Budget is \$43.729 M comprising of \$18.819 M Previously Approved Projects & \$24.910 M New Projects. [2000 Budget – \$25.6 M]

Rationale for year-over-year difference: work to reduce state-of-good-repair backlog

Approval of \$18.819 M in 2001 to complete previously approved projects including:

- | | |
|---|------------------|
| ➤ Old City Hall Restoration | \$4.550 M |
| ➤ City Hall & Nathan Philips Square | \$7.042 M |
| ➤ Scarborough & North York Civic Centres | \$1.070 M |

Approval of \$24.910 M in 2001 (with future year commitments totalling \$11.458 M) for new projects including:

- | | |
|---|-------------------|
| ➤ Old City Hall Restoration | \$10.196 M |
| ➤ City Hall & Nathan Philips Square | \$4.551 M |
| ➤ Scarborough Civic Centre | \$1.994 M |
| ➤ North York Civic Centres | \$1.210 M |
| ➤ Remediation requirements (audit of Fuel tanks, Asbestos, PCBs) | \$3.970 M |

FINANCE

Total 2001 Gross Budget is \$7.2 M comprising of \$1.0 M Previously Approved Projects & \$6.2 M New Projects. [2000 Budget – \$ 1.5M]

Rationale for year-over-year difference: enhancement of financial systems

Approval of \$5.2 M in 2001 (with future year commitments totaling \$1.9 M) complete new projects including:

- | | |
|---|------------------|
| ➤ Capital Financing System - to set up repayment schedules for City issued debt | \$0.125 M |
| ➤ Revenue System – Phase 11 to complete consolidated tax and water billing | \$0.900 M |
| ➤ Accounts Payable Redesign - to improve the efficiency of the accounts payable function | \$1.135 M |
| ➤ Conversion of ABCs to SAP - to common financial system | \$0.451 M |
| ➤ SAP Upgrade to 4.6c –major upgrade for continuous | \$2.656 M |

FLEET MANAGEMENT SERVICES

Total 2001 Gross Budget is \$99.950 M comprising of \$56.042 M Previously Approved Projects & \$43.031 M New Projects. [2000 Budget – \$43.405 M]

The recommended program for 2001 is based on the projected reserve availability for 2001.

Approval of \$56.042 M in 2001 to complete previously approved fleet replacements allocated.

Approval of \$43.031 M for 2001 Fleet Replacements allocated as follows:

PROGRAM	BUDGET (\$K)	# OF VEHICLES
Community & Neighbourhood Services	\$103	8
Corporate Services	1,005	36
Library	167	7
Economic Development	6,068	132
Finance	100	4
Urban Planning	123	8
Transportation	7,840	104
Solid Waste	5,791	47
WES- Technical Services	349	7
Police	5,360	n/a
Zoo	150	5
Exhibition	465	8
Fire	6,033	46
Ambulance	2,607	36
Insurance Contingency	300	n/a
Maintenance Locations Upgrade	190	n/a
Sub-total Tax-supported	\$36,651	448
Water/Waste Water	\$6,380	151
Sub-total Non-tax-supported	\$6,380	151

INFORMATION & TECHNOLOGY

Total 2001 Gross Budget is \$45.713 M comprising of \$13.053 M Previously Approved Projects & \$32.660 M New Projects. [2000 Budget – \$20.649 M]

Rationale for year-over-year difference:

- 1) Data Retention Project that is legislative and contains legal requirements
- 2) Data Warehousing Enterprise Implementation Project to provide a Corporate Data Mart for the City
- 3) Corporate E-Structure Initiative providing electronic service delivery via the intranet and the internet

Approval of \$9.497 M in 2001 to complete previously approved projects (with future year commitments totaling \$3.556 M) including:

- | | |
|---|------------------|
| ➤ Telecommunications Upgrade | \$1.838 M |
| - will develop enhanced system architecture which will be scalable to accommodate projected growth. | |
| ➤ Data Retention Implementation | \$1.150 M |
| ➤ Electronic Service Delivery | \$1.487 M |
| ➤ Network Upgrade | \$3.587 M |
| - enhance the availability/recoverability of the e-mail system, improve internet security monitoring and detection, minimize costly outages, upgrade desktops and server platforms to Windows 2000 without incurring additional licensing costs and reduces downtime by an estimated 25%. | |
| ➤ Document Imaging and Management | \$0.875 M |
| ➤ PMO Quality Assurance (Standard Tool Set) | \$0.560 M |

Approval of \$8.716 M in 2001 for new and change in scope capital projects including:

- | | |
|---|------------------|
| ➤ Data Warehousing Implementation Project (future year commitments of \$4.140 M) | \$2.033 M |
| - provide consistent and accurate data that can be shared by all users. | |
| - offers faster delivery of information and enhanced query and analytical information. | |
| ➤ Corporate Document Management Framework (with future year commitments of \$3.496 M) | |
| ➤ PMO Quality Assurance Standard Testing Tools (with future year commitments of \$0.800 M) | |
| - Tools for testing standards | |
| ➤ Data Retention (Departmental Implementation) (with future year commitments of \$5.047 M) | \$1.660 M |
| - program will convert many different formats of electronic data, which currently exist in Mainframes and mid-range systems from other municipalities, into common formats. | |
| ➤ Corporate E-Structure Initiative (with future year commitments of \$2.300 M) | \$1.550 M |
| - will enhance current architecture to enable release of applications which will improve the current site. | |
| ➤ Network Upgrade (with future year commitments of \$8.161 M) | |
| ➤ Computer Room Expansion | \$0.440 M |
| ➤ Infrastructure Upgrades (Systems Product Support) | \$0.900 M |
| ➤ Increased System Availability | \$0.500 M |
| ➤ Network Capacity Planning Initiative | \$0.783 M |
| ➤ Disaster Recovery Plan | \$0.430 M |
| ➤ Windows 2000 Migration | \$0.420 M |
| - enhances current architecture to enable release of applications; delivery application will enable comprehensive projects to be assembled utilizing the training and tools which are now only available to the Electronic Service Delivery Team. | |

WORKS AND EMERGENCY SERVICES - DEPARTMENTAL

Total 2001 Gross Budget is \$5.142 M comprising of \$2.490 M Previously Approved Projects & \$2.652 M New Projects. [2000 Budget – \$2.600 M]

Approval of \$2.490 M in 2001 to complete previously approved projects including:

- **Topographic Mapping**
- **Complaint Tracking**
- **Emergency Operations Centre**
- **Unicentre Enterprise Management Application**

Approval of \$2.652 M in 2001 (with future year commitments totaling \$8.826 M) for new projects including:

- **Radio Communications Non-Emergency**
- **Streetline and Control Surveys**
- **Yard Consolidation**
- **Toronto Infrastructure Data Standards**
- **Broadband Video Expansion**
- **Asset Preservation Studies**

EXHIBITION PLACE

Total 2001 Gross Budget is \$4.557 M comprising of \$.907 M Previously Approved Projects & \$3.650 M New Projects. [2000 Budget – \$4.768 M]

Rationale for year-over-year difference: work to reduce State-of-Good repair backlog.

Approval of \$0.907 M in 2001 to complete previously approved projects including:

- **Steel Column Repairs** – Better Living Centre
- **Exterior Masonry Repair** – Automotive Building
- **Roof Replacement** – Horticultural Building
- **Repair of Seats** – Coliseum Complex

Approval of \$3.650 M in 2001 (with future year commitments totaling \$1.280 M) for new projects including:

- **Better Living Centre** **\$0.785 M**
 - retrofit of the east section, for the relocation of the CNE casino.
- **Stanley Barracks** **\$0.410 M**
 - replace stairways and roof for health and safety reasons.
- **Automotive Building Air Conditioning System** **\$1.250 M**
 - provide additional trade show space
- **Environmental Restoration** **\$0.260 M**
 - to maintain a welcoming and safe environment throughout the grounds.
- **Electrical Equipment Repairs/Purchase** **\$0.530 M**
 - improves Exhibition Place's ability to provide electrical services for trade/consumer shows & major events.
- **Maintenance of Parks, Lots, Roads** **\$0.290 M**
 - improvement to the appearance and general maintenance of the grounds.
- **Pre-Engineering Studies** **\$0.125 M**
 - necessary study, investigation, design and engineering to formulate projects, and to maintain the safety and functionality of buildings and facilities.

TORONTO PUBLIC HEALTH

No capital budget for 2001. **(2000 Budget - \$0)**

Future year plans include IT systems needs definition, detailed design and costing, and where possible, implementation of critically required service delivery systems and management information systems.

TORONTO AND REGION CONSERVATION AUTHORITY

Total 2001 Gross Budget Cash flow is \$5.675 M comprising of \$0.700 M Previously Approved Projects & \$4.975 M New Projects. [2000 Budget – \$5.115 M]

Rationale for year-over-year difference:

Previously Approved: While the second instalment of \$1.0 M for the Port Union Waterfront Development has been rescheduled for 2002, the in year change for Property Acquisition is now reflected at \$0.700 M.

New Projects: While all new projects are actually on-going phased projects, the core program of the TRCA, excluding Black Creek, has increased by 13% and is driven mainly by urgent requirements in Waterfront & Valley Erosion Control (up 35%), Toronto Remedial Action Plan (up 153%) and Waterfront Development (down 52%). New cash flows for 2001 compared to 2000 include Greenspace Land Acquisition and Major Facilities Retrofit. Black Creek Retrofit and Attraction Development has been partially deferred to future years.

Approval of \$0.700 M in 2001 to complete previously approved projects including:

➤ Property Acquisition	\$0.700 M
-------------------------------	------------------

Approval of \$4.975 M in 2001 (with no future year commitments beyond 2001) for new projects including:

➤ Greenspace Land Acquisition (Toronto Share)	\$0.250 M
➤ Public Use Infrastructure	\$0.125 M
➤ Waterfront & Valley Erosion Control	\$1.400 M
➤ West Don Lands Flood Control	\$0
➤ Black Creek Pioneer Village Retrofit	\$1.000 M
➤ Black Creek Pioneer Village Attraction Development	0
➤ Toronto Remedial Action Plan	\$.950 M
➤ Major Facilities Retrofit	\$.294 M
➤ Waterfront Development	\$.956 M

TORONTO POLICE SERVICE

Total 2001 Gross Budget is \$25.980 M comprising of \$12.335 M Previously Approved Projects & \$13.645 M New Projects. [2000 Budget – \$21.362 M]

Approval of \$12.335 M in 2001 to complete previously approved projects including:

- **Occurrence Re-Engineering**
- **Security Control System**
- **MDT Replacement**
- **Professional Standards**
- **Reporting Centre Replacement**
- **Time & Attendance Consulting Report**
- **51 Division**
- **E-Mail replacement**
- **Property Unit Large Seizure**

Approval of \$13.645 M in 2001 (with future year commitments totaling \$28.044 M) for new projects including:

	<u>2001</u>	<u>Future Commitment</u>
➤ E-mail Replacement Enhancement	\$1000	\$0
➤ 51 Division Extraordinary Costs	\$0	\$1,300
➤ 11 Division	\$600	\$10,060
➤ State-of-Good-Repair	\$3,558	\$0
➤ Centralized Drug Squad	\$750	\$0
➤ Time & Attendance Project Costs	\$900	\$3,500
➤ Video Tape Storage & Processing	\$2,551	\$500
➤ Automated Vehicle Location System	\$1,100	\$1,039
➤ Boat Replacements	\$300	\$0
➤ Emergency Generators	\$500	\$0
➤ TPS Headquarters Renovation	\$325	\$285
➤ 9-1-1 Upgrade	\$400	\$0
➤ Detention Area Monitoring	\$765	\$0
➤ Emergency Services Video Distribution	\$296	\$0
➤ 43 Division	\$600	\$10,360

TORONTO PUBLIC LIBRARY

Total 2001 Gross Budget is \$12.0M comprising of \$6.9M Previously Approved Projects & \$5.1 M New Projects. [2000 Budget – \$6.9 M]

Rationale for year-over-year difference: New projects commencing in 2001.

Approval of \$6.0 M in 2001 to complete previously approved projects including:

	Cashflow	New Expansion (sq. ft.) Incremental
➤ Maria A. Shchuka District Library	\$3.3 M	5,472
➤ Leaside Neighbourhood Library Reconstruction	\$1.7 M	2,555
➤ Eatonville Neighbourhood Library Reconstruction	\$1.0 M	2,754

Approval of \$5.1 M in 2001 (with future years commitments totaling \$2.5 M) for new projects including:

➤ Multi-branch Roofing, Flooring, Painting, Shelving & Building Systems	\$2.3 M
➤ IT projects includes :	\$1.4 M
- Remote & Personalized Library Services	\$0.568 M
- Intranet/Document Management Project	\$0.300 M
- Public Database Remediation	\$0.500 M
➤ Malvern Renovation & Expansion	\$0.6 M
➤ Toronto Reference Library	\$0.5 M

TORONTO TRANSIT COMMISSION (excluding Sheppard)

Total 2001 Gross Budget Cash flow is \$253.596M comprising of \$181.292 M Previously Approved Projects & \$72.304 M New Projects. [2000 Budget – \$270.406 M]

Rationale for year-over-year difference: *Changes in scope decreased \$11M year over year driven by the Queens Quay Streetcar Connection @ 39% and the Birchmount Garage Renovations @ 25% . New projects decreased from \$111.9M to \$66M (decrease = \$45.9M or 41%).*

Approval of \$181.292 M in 2001 to complete previously approved projects including:

➤ 372 T1 Subway Cars	\$41.073 M
➤ Surface Track	\$18.319 M
➤ Bus Garage Replacement	\$15.164 M
➤ Bus Heavy Rebuild Program - 12 Year	\$15.119 M
➤ Computer Equipment & Software	\$13.908 M
➤ Bridges and Tunnels - Various	\$13.269 M
➤ Easier Access Phase II	\$10.615 M
➤ Bus Heavy Rebuild Program - 18 Year	\$8.781 M
➤ Traction Power - Various	\$4.902 M
➤ Subway Car Overhaul Program	\$4.769 M
➤ Subway Storage & Maint. Wilson/Davisville (RTEP)	\$4.424 M
➤ Subway Escalator Overhaul & Replacement Program	\$3.650 M
➤ Tools and Shop Equipment	\$3.102 M
➤ Environmental Programs	\$2.979 M
➤ Structural Paving Rehabilitation	\$2.947 M
➤ Automotive Non-Revenue Vehicles	\$2.463 M
➤ Subway Asbestos Removal	\$2.373 M
➤ Garage Subsurface Remediation Program	\$2.213 M
➤ Spadina LRT	\$2.031 M
➤ Roofing Rehabilitation	\$1.807 M
➤ Spadina Subway Extension Remediation	\$1.440 M
➤ Reconstruction of Streetcar Overhead	\$1.410 M
➤ Transit Priorities	\$1.200 M
➤ On-Grade Paving Rehabilitation	\$1.111 M
➤ Other Maintenance Equipment	\$.902 M
➤ Service Planning	\$.550 M
➤ Storage Tank & Containment System	\$.340 M
➤ Bus Overhaul Program	\$.067 M

Approval of \$72.304 M in 2001 (with future year commitments totaling \$145.6 M - exclusive of further unspecified reductions of \$393 M**) for new projects including:

	<u>2001</u>	<u>future commitment</u>
➤ Transit Control Centre	\$14.299 M	
➤ Subway Track	\$12.570 M	
➤ Other Bldgs & Structures Projects	\$6.961 M	\$.950 M
➤ 127 Wheel Trans Vehicles	\$6.332 M	
➤ Birchmount Garage Renovations	\$5.846 M	\$11.650 M
➤ Subway Signal System Alterations	\$5.444 M	
➤ Yards and Roads - Various	\$4.218 M	\$12.340 M
➤ Power Dist./Electric Systems - Various	\$3.380 M	
➤ Communications - Various	\$3.336 M	
➤ Fare Handling Equipment	\$3.228 M	
➤ Birchmount Garage Repair Bay Modifications	\$2.800 M	
➤ Fire Ventilation Upgrade	\$2.700 M	
➤ Finishes - Various	\$2.520 M	
➤ Union Station 2 nd Platform (re-allocated to Waterfront Revitalization)	0 M	
➤ Equipment - Various	\$1.206 M	
➤ Signal Systems - Various	\$.890 M	
➤ Queensway Garage Expansion	\$.850 M	\$.150 M
➤ Rail Non-Revenue Vehicle Overhaul	\$.731 M	
➤ Greenwood Yard Expansion	\$.307 M	\$.918 M
➤ Easier Access Phase III (deferred)	0	
➤ Queens Quay Streetcar Connection	\$.140 M	
➤ Replacement of 40' Diesel Buses or Equivalent	\$.115 M	\$119.564 M
➤ SRT Car Overhaul Program	\$.070 M	
➤ Unspecified Reduction*	(\$5.639) M	(\$393)**

* As defined by the Commission, the unspecified reduction will consist of Union Station Second Platform and the 2001 cash flow for Easier Access III, the balance is to be addressed by under-spending and will be reported at year-end.

TORONTO ZOO

Total 2001 Gross Budget is \$6.729 M comprising of \$3.123 M Previously Approved Projects & \$3.606 M New Projects. [2000 Budget – \$9.5 M Gross and \$8.0 net]

Rationale for year-over-year difference: Gorilla Rainforest project was completed.
The 2001 Net Budget is \$5.529 M.

Approval of \$3.123 M in 2001 for previously approved projects including:

- **Ride & Revenue Project for \$ 2.472 M**, which, along with the \$0.807 M of new & Change-of-Scope funding, will complete the new Zoomobile circulation route providing a visitor transportation system linking all the major Zoo areas which is separate from pedestrian walkways.
- **Infrastructure Refurbishment Projects for \$0.365 M** to complete previously approved infrastructure renewal projects in exhibits, grounds & services.

Approval of \$3.606 M in 2001 (with future year commitments totaling \$3.652 M) for new projects including:

- **Children's Wildlife Discovery Project for \$0.812 M in 2001 and \$3.652 M in 2002** to complete the renewal & improvement of the Zoo's Children's area including the addition of a waterpark area.
- **Infrastructure Refurbishment Projects for \$1.789 M** for building & services, & exhibit refurbishment and improvements to grounds & visitor support infrastructure.
- **Ride & Revenue Project for \$0.807 M**, to complete the Zoomobile circulation (previously approved.)

GO TRANSIT – 10 YEAR EXPANSION PLAN

Total 2001 Budget is \$47.230 M of which City Share Budget is \$7.020 M comprising of all New Projects.
[2000 Budget – None]

Rationale for year-over-year difference: 10 Year Expansion Plan for GO Transit be treated as capital cost.

No previously approved capital projects.

Approval of \$47.230 M (City Share = \$7.020 M) in 2001 (with future year commitments totaling \$8.887 M) for new projects including:

- **Fleet Requirements**
 - **\$23.9 M** net for purchase of 20 Bi-Level Coaches
 - **\$2.2 M** for Additional Buses
- **Improvements to Stations**
 - **\$8.1 M** for Parking Lot Expansions
 - **\$7.9 M** for Station modifications (including Union)
 - **\$3.1 M** for Rutherford Station construction
 - **\$2.0 M** for Project Management

TRANSITION PROJECTS

Total 2001 Gross Budget is \$107.895 M comprising of \$80.500 M Previously Approved Projects & \$27.395 M New Projects. [2000 Budget – \$33.185 M]

Rationale for year-over-year difference: N/A

Approval of \$80.500 M in 2001 to complete previously approved projects including:

➤ Master Accommodation Plan Phase I	\$26.330 M
➤ CAD / RMS Computer Aided Dispatch System	\$11.850 M
➤ Unified Business Applications System	\$ 6.691 M
➤ Implementation of Collective Agreements	\$5.140 M
➤ Caseload Transfer from Province FBA Program	\$4.699 M
➤ Amalgamation & Service rationalization	\$2.100 M
➤ FIS / HRIS System	\$3.509 M
➤ Consolidation of Clerks Records	\$2.917 M
➤ Toronto Healthy Environments Initiative	\$1.140 M
➤ Co-ordination of Intake System	\$1.200 M
➤ Staff Exit Costs	\$2.758 M
➤ Fire Headquarters Consolidation Phase II	\$1.400 M
➤ Permit Development Approval & Licensing System	\$1.600 M
➤ Facilities Business Process Integration	\$1.000 M

Approval of \$27.395 M in 2001 (with future year commitments totaling \$.250 M) for new projects including:

➤ Staff Exit Costs – Change in Scope (for committed exits)	\$23.547 M
➤ Consolidation of Clerks Records – Change in Scope	\$1.516 M
➤ Toronto Healthy Environments Information System THEIS - Phase II	\$ 1.154 M
➤ Employee & Labour Relations – Change in Scope	\$0 .600 M
➤ New Zoning By-law – Phase 1 Study	\$0.466 M
➤ RDIS Database - Phase II	\$0.112M

WATERFRONT REVITALIZATION INITIATIVE

Total 2001 Gross Budget is \$300.0 M & \$100 M net comprising of \$6.3 M Previously Approved Projects & \$293.7 M New Projects. The City's share of \$100.0 M is being financed by debt with cash flows as follows:

2001	\$ 7.817 M
2002	\$22.503 M
2003	\$21.983 M
2004	\$22.217 M
2005	\$17.447 M
2006	\$ 6.817 M
2007	\$ 1.217 M

Approval of \$6.3 M gross and \$2.1 M net City's share in 2001 to complete previously approved projects relating to technical studies, which include:

- **Development Potential of the Central Waterfront**
- **Environmental Improvement Strategies**
- **Stormwater Management**
- **Soil and Groundwater Remediation**

Approval of \$293.7 M gross - the City's share of \$97.9 M net in 2001 to complete four new projects including:

		(\$M)	
	<u>Gross</u>	<u>City's</u>	<u>2001</u>
		<u>Share</u>	<u>Cash Flow</u>
➤ Union Station Second Platform	\$58.000	\$19.334	\$1.353
➤ Portlands Preparation – Phase 1	\$60.700	\$20.233	\$1.416
➤ Front Street Extension	\$170.000	\$56.667	\$4.923
➤ Mouth of the Don – Environmental Assessment	\$2.000	\$0.667	\$0.047
➤ Business Support Costs	<u>\$3.000</u>	<u>\$1.000</u>	<u>\$0.078</u>
	<u>\$293.700</u>	<u>\$ 97.900</u>	<u>\$7.817</u>

TORONTO PARKING AUTHORITY

Total 2001 Gross Budget is \$32.4 M comprising of \$23.1 M Previously Approved Projects & \$9.3 M New Projects. [2000 Budget – \$38.1 M]

Approval of \$23.1 M in 2001 to complete previously approved projects including:

- **Land acquisition for new parking facilities and completion of construction for garage and carpark expansions for 14 previously approved projects**

Approval of \$9.3 M in 2001 (with no future year commitments) for new projects including:

- **Electronic Parking Equipment** – additional 500 Pay-and-Display Machines \$7.3 M
- **New parking facilities - \$2.0 M** - Bloor/Huron (18 spaces) and Queen St. E./Kippendavie (30 spaces)

Media Contact: Bob Mavin, Director, Budget Services Division, 416-392-8095
John Di Lallo, Manager, Capital Budgets, 416-397-4207
Cindy Bromley, Manager, Finance Communications 416-392-4993/416-791-3167