

Arena Boards - 2001 Operating Budget

Budget Advisory Committee
February 9, 2001

Agenda

1. Mission Statement & Program Structure
2. Reporting Relationship
3. Location Map & Summary of Facilities Offered
4. Revenue Sources & Staffing Levels
5. Capital & Operating Budgets Summary
6. Challenges & Issues

Mission Statement

The Arena Boards of Management:

- provide safe, full and equitable access to high quality indoor and outdoor ice sport recreational facilities
- provide opportunities for physical fitness and sport skill development through individual and team activities that respond to local community needs
- are managed effectively and efficiently.

Program Structure

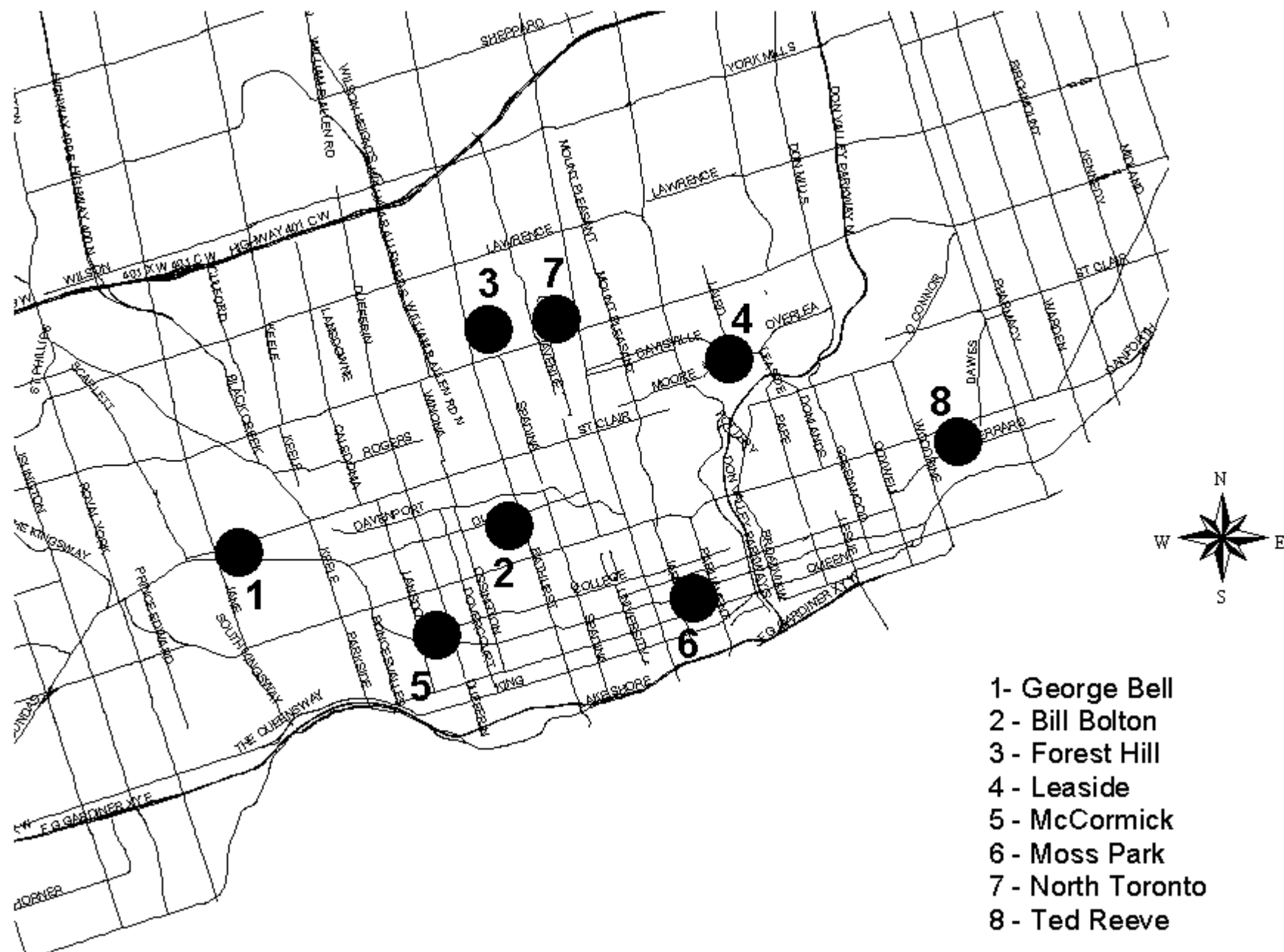
The Arena Boards of Management:

- are outside agencies
- programme eight City-owned arenas in the former Borough of East York and City of Toronto
- manage staff and assets, including minor capital maintenance
- aim to have a neutral impact on City finances by generating sufficient revenue to fund operations

Reporting Relationship

- Boards of Management are appointed by City Council
- Operating budgets are approved by City Council through the Operating Budget process
- Major capital projects are included in and managed through the Parks and Recreation capital budget
- Annual financial statements are audited by the City Auditor

Arena Locations



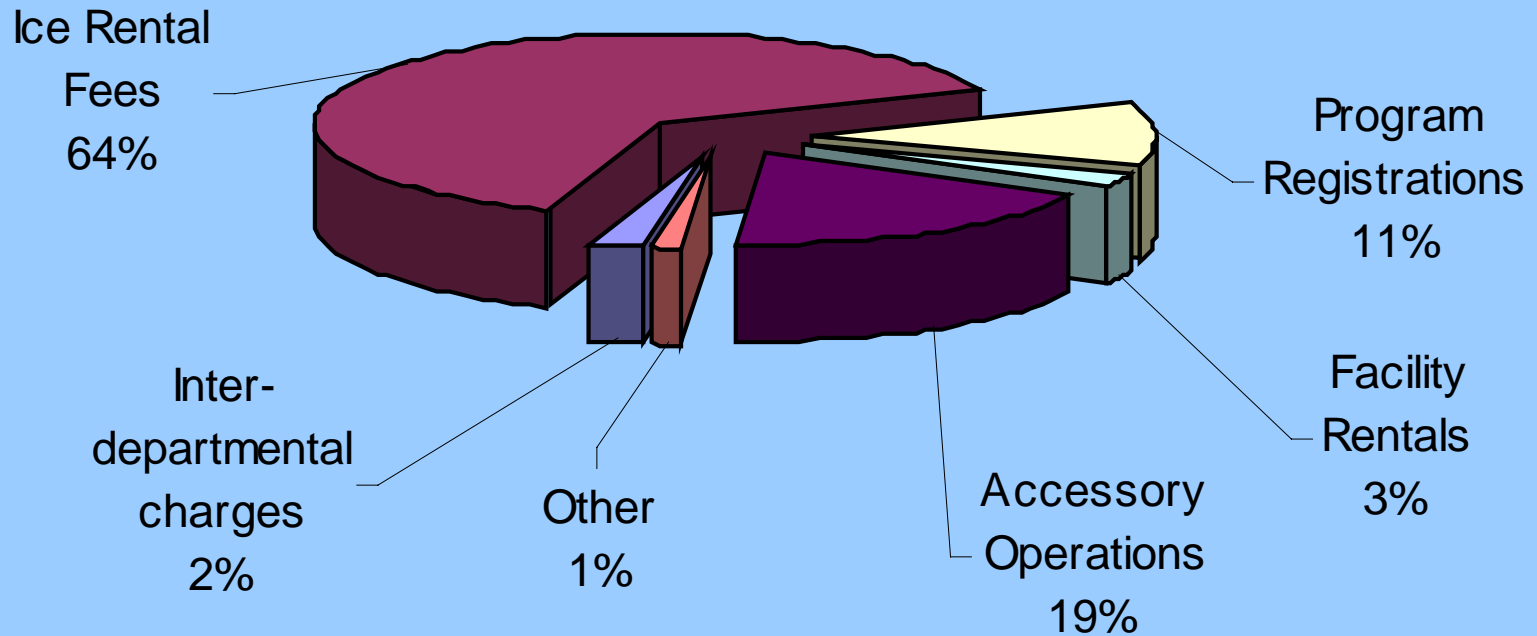
- 1- George Bell
- 2 - Bill Bolton
- 3 - Forest Hill
- 4 - Leaside
- 5 - McCormick
- 6 - Moss Park
- 7 - North Toronto
- 8 - Ted Reeve

Facilities Offered

- All the arena boards operate at least one indoor ice rink.
- The following facilities are also provided:
 - Leaside: a swimming pool programmed and operated by Parks and Recreation and the Wm. E. Lee Banquet Room
 - North Toronto: outdoor ice rink operated on behalf of Parks and Recreation
 - Ted Reeve: outdoor ice rink operated on behalf of Parks and Recreation, and a banquet room.

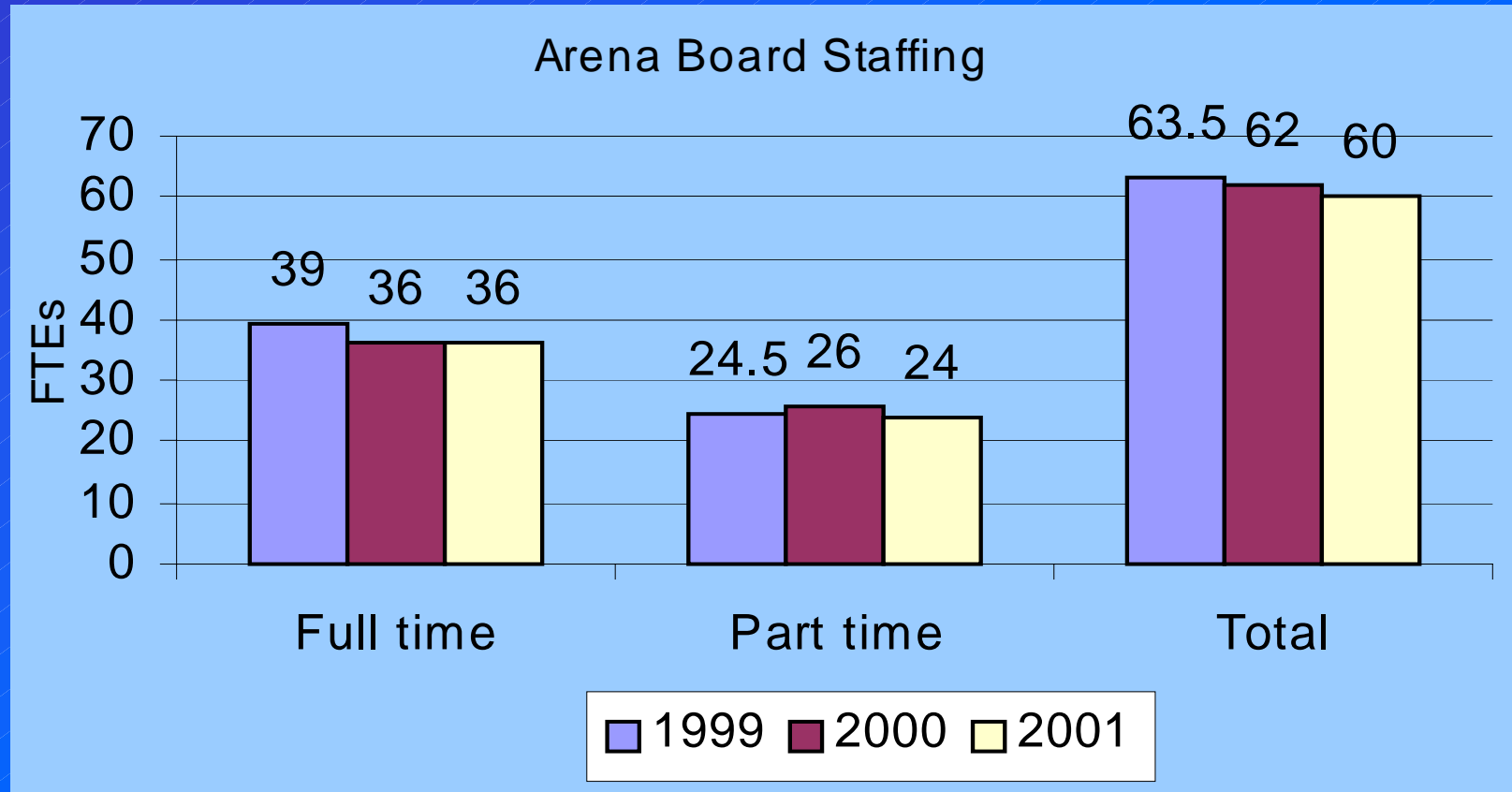
Revenue Sources

Revenue Sources - 2001 Budget Request



Revenues other than user fees are maximized to fund operations.

Staffing Levels - FTEs



- Staffing has been reduced since 1999

Capital Budget Summary

Project	2001 Cash Flow			2001 – 2005 Cash Flow
	Previously Approved	New	Total	
Leaside– replace pool liner and re-tile deck	175	171	346	346
North Toronto – Replace roof membrane, ice slab & related equipment	0	600	600	2,900

Operating Budget Requests

Arena	2000 Approved Budget (\$000s)		2001 Request (\$000s)	
	Gross	Net	Gross	Net
George Bell	374.8	0.8	373.1	14.6
Bill Bolton	547.3	-1.9	572.5	-2.2
Forest Hill	569.8	-86.9	639.0	-87.4
Leaside	728.5	240.5	743.7	272.7
McCormick	498.2	1.8	494.0	18.4
Moss Park	508.3	-34.3	525.0	-21.4
North Toronto	615.2	-15.6	622.6	-18.1
Ted Reeve	471.2	-1.2	471.7	-2.7
Total	4,313.2	104.2	4,441.7	174.1

Operating Budget Pressures

	Gross	Revenue	Net
2000 Approved Operating Budget	4,313.3	4,209.1	104.2
Base Budget Changes			
Salary changes	43.4		43.4
Increases in contracted services			
- Utility increases	27.5		27.5
- Maintenance and contracted services	125.8		125.8
- Other increases	-7.5		-7.5
Revenue Changes		84.6	-84.6
Prior Year Capital Program Impacts	-34.7		-34.7
Sub-Total: Base Budget Changes	154.5	84.6	69.9
2001 Operating Budget Request	4,467.8	4,293.7	174.1
Change from 2000 Operating Budget	154.5	84.6	69.9

Challenges & Issues

- Challenges & Issues:
 - Increased input costs
 - Revenue impacts of changing demographics and interests of users
 - Governance
 - Impact of user fee decisions
 - Capital program financing
 - New services, eg., Ted Reeve outdoor rink bubble